



## The Regional Municipality of Durham

### Finance and Administration Committee Agenda

Tuesday, March 19, 2024, 9:30 a.m.

Regional Council Chambers

Regional Headquarters Building

605 Rossland Road East, Whitby

If this information is required in an accessible format, please contact 1-800-372-1102 ext. 2054.

Note: This meeting will be held in a hybrid meeting format with electronic and in-person participation. Committee meetings may be [viewed via live streaming](#).

---

	Pages
1. Roll Call	
2. Declarations of Pecuniary Interest	
3. Adoption of Minutes	
3.1 Finance and Administration Committee meeting - February 13, 2024	7
4. Statutory Public Meetings	
There are no statutory public meetings	
5. Presentations	
There are no presentations	
6. Delegations	
6.1 Jeff Gray, President, Unifor Local 222 re: Transit Long-Term Service and Financing Strategy	
6.2 Ian Sinnott, Chair, Unifor Local 222 re: Transit Long-Term Service and Financing Strategy	
6.3 Shayne Fields, Unifor National Representative for the DRT Unit, Unifor Local 222 (In-Person Attendance) re: Transit Long-Term Service and Financing Strategy and Current Durham Region Budget Discussions	
6.4 Colin Thompson, Unit Leader, PARA Marine Search and Rescue (In- Person Attendance) re: Annual Report and Strategic Plan	

<b>7.</b>	<b>Administration</b>	
7.1	Correspondence	
7.2	Reports	
	There are no Administration reports to be considered	
<b>8.</b>	<b>Finance</b>	
8.1	Correspondence	
	<ul style="list-style-type: none"> <li>a. Memorandum from Alison Burgess, Director of Communications and Engagement re: Senior Government Funding</li> </ul>	12
	Recommendation: Motion to adopt recommendations contained in the memorandum [Item 8.1 a)]	
8.2	Reports	
	<ul style="list-style-type: none"> <li>a. Report #2024-F-1 The Remuneration and Expenses in 2023 of Members of Regional Council and Regional Council Appointees to Local Boards, as Required by Section 284(1) of the Municipal Act, 2001, S.O. 2001, c.25</li> </ul>	17
	<ul style="list-style-type: none"> <li>b. Report #2024-F-4 RDPS Logistics vehicle to support Community Programs (CP)</li> </ul>	28
<b>9.</b>	<b>Business Plan and Budget Review and Property Tax Study</b>	
9.1	Presentations	
	<ul style="list-style-type: none"> <li>a. Elaine Baxter-Trahair, Chief Administrative Officer, Nancy Taylor, Commissioner of Finance, Barb Goodwin, Commissioner of Corporate Services, and Nicole Pincombe, Director, Business Planning and Budgets re: The 2024 Regional Business Plans and Budgets for Property Tax Purposes, including General Purpose, Solid Waste Management and Durham Region Transit (2024-F-3) [Item 9.4 b)] and the 2024 Strategic Property Tax Study (2024-F-2) [Item 9.4 a)]</li> </ul>	
9.2	Correspondence	
	<ul style="list-style-type: none"> <li>a. Memorandum from the Transit Executive Committee re: 2024 Durham Region Transit Business Plans and Budget (2024-DRT-05)</li> </ul>	31
	Recommendation: Refer to consideration of Report #2024-F-3 [Item 9.4 b)]	
	<ul style="list-style-type: none"> <li>b. Memorandum from the Health &amp; Social Services Committee</li> </ul>	32



re: 2024 Health Department Business Plans and Budget  
(2024-MOH-2)

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- c. Memorandum from the Health & Social Services Committee 33  
re: 2024 Social Services Department Business Plans and  
Budget (2024-SS-2)

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- d. Memorandum from the Planning & Economic Development Committee 34  
re: 2024 Planning and Economic Development Department  
Business Plans and Budget (2024-P-7)

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- e. Memorandum from the Works Committee 35  
re: 2024 Works Department General Tax and Solid Waste  
Management Business Plans and Budget (2024-W-6)

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- f. Memorandum from the 9-1-1 Management Board 36  
re: 9-1-1 Emergency Service System 2024 Business Plans  
and Budget

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- g. Memorandum from the Durham Regional Local Housing Corporation 37  
re: 2024 Durham Regional Local Housing Corporation  
Business Plans and Budget

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

- h. Memorandum from the Durham OneNet Inc. Board 38  
re: 2024 Durham OneNet Inc. Regional Broadband Business  
Plans and Budget

Recommendation: Refer to consideration of Report #2024-F-3  
[Item 9.4 b)]

### 9.3 Business Plans and Budgets

- a. Conservation Authorities 2024 Business Plans and Budgets
  - Central Lake Ontario
  - Kawartha Region
  - Ganaraska Region
  - Toronto and Region
  - Lake Simcoe Region
- b. Durham Regional Police Service 2024 Business Plans and Budget
- c. Durham Region Transit 2024 Business Plans and Budget
- d. Health 2024 Business Plans and Budget
  - Public Health
  - Paramedic Services
- e. Social Services 2024 Business Plans and Budget
  - Emergency Management and Program Support Services
  - Social Assistance
  - Children's Services
  - Family Services
  - Housing Services
  - Long Term Care and Services for Seniors
- f. Planning & Economic Development 2024 Business Plans and Budget
  - Planning
  - Economic Development and Tourism
  - Rapid Transit and Transit Oriented Development Office
- g. Works 2024 Business Plans and Budget
  - Works - General Tax
  - Solid Waste Management
- h. Finance & Administration 2024 Business Plans and Budgets
  - Regional Council
  - Office of the Regional Chair
  - Office of the Chief Administrative Officer

- Legal Services and Legal POA
- Corporate Services
- 9-1-1 Emergency Service System
- Finance
- Corporate Items
- Regional Headquarters
- Durham Regional Local Housing Corporation
- Durham OneNet Inc.
- Listing of Fees and Charges

#### 9.4 Reports

a.	Report #2024-F-2 2024 Strategic Property Tax Study	39
b.	Report #2024-F-3 The 2024 Regional Business Plans and Budgets for Property Tax Purposes, including General Purpose, Solid Waste Management and Durham Region Transit	67
a.	Link to 2024 Business Plans and Budgets - Conservation Authorities	170
b.	Link to 2024 Business Plans and Budget - Durham Regional Police Service	406
c.	Link to 2024 Business Plans and Budget - Durham Region Transit	444
d.	Link to 2024 Business Plans and Budget - Health Department	469
e.	Link to 2024 Business Plans and Budget - Social Services	497
f.	Link to 2024 Business Plans and Budget - Planning and Economic Development	576
g.	Link to 2024 Business Plans and Budget - Works Department	607
h.	Link to 2024 Business Plans and Budget - Regional Council	706
i.	Link to 2024 Business Plans and Budget - Office of the Regional Chair	712
j.	Link to 2024 Business Plans and Budget - Office	722

of the Chief Administrative Officer

k.	Link to 2024 Business Plans and Budget - Legal Services and Legal POA	742
l.	Link to 2024 Business Plans and Budget - Corporate Services	758
m.	Link to 2024 Business Plans and Budget - 9-1-1 Emergency Service System	784
n.	Link to 2024 Business Plans and Budget - Finance Department	796
o.	Link to 2024 Business Plans and Budget - Corporate Items	812
p.	Link to 2024 Business Plans and Budget - Regional Headquarters	834
q.	Link to 2024 Business Plans and Budget - Durham Regional Local Housing Corporation	857
r.	Link to 2024 Business Plans and Budget - Durham OneNet Inc.	890
s.	Link to 2024 Fees and Charges	903

**10. Advisory Committee Resolutions**

There are no advisory committee resolutions to be considered

**11. Confidential Matters**

There are no confidential matters to be considered

**12. Other Business**

**13. Date of Next Meeting**

Tuesday, April 9, 2024 at 9:30 AM

**14. Adjournment**

Notice regarding collection, use and disclosure of personal information:

Written information (either paper or electronic) that you send to Durham Regional Council or Committees, including home address, phone numbers and email addresses, will become part of the public record. This also includes oral submissions at meetings. If you have any questions about the collection of information, please contact the Regional Clerk/Director of Legislative Services.

**The Regional Municipality of Durham**

**MINUTES**

**FINANCE & ADMINISTRATION COMMITTEE**

**Tuesday, February 13, 2024**

A regular meeting of the Finance & Administration Committee was held on Tuesday, February 13, 2024 in the Council Chambers, Regional Headquarters Building, 605 Rossland Road East, Whitby, Ontario at 9:30 AM. Electronic participation was offered for this meeting.

**1. Roll Call**

Present: Councillor Leahy, Vice-Chair  
Councillor Garrod  
Councillor Lee\*  
Councillor McDougall  
Councillor Schummer\*  
Councillor Woo  
Regional Chair Henry

**\*denotes Councillors participating electronically**

Also

Present: Councillor Pickles\*

Absent: Councillor Ashe, Chair, with regrets

Staff

Present: S. Austin, Director, Strategic Initiatives  
E. Baxter-Trahair, Chief Administrative Officer  
A. Burgess, Director, Communications & Engagement  
S. Ciani, Committee Clerk, Corporate Services – Legislative Services  
L. Fleury, Deputy Clerk, Corporate Services – Legislative Services  
B. Goodwin, Commissioner of Corporate Services  
A. Harras, Regional Clerk/Director of Legislative Services  
A. Hector-Alexander, Director, Diversity, Equity, and Inclusion  
W. Holmes, General Manager, DRT  
J. Hunt, Regional Solicitor/Director of Legal Services, CAO's Office – Legal  
R. Inacio, Systems Support Specialist, Corporate Services – IT  
L. O'Dell, Director, Corporate Services - HR  
N. Taylor, Commissioner of Finance

In the absence of Chair Ashe, Vice-Chair Leahy assumed the Chair.

**2. Declarations of Pecuniary Interest**

There were no declarations of pecuniary interest made.

**3. Adoption of Minutes**

Moved by Regional Chair Henry, Seconded by Councillor Woo,  
(1) That the minutes of the following meetings be adopted:

- Regular Finance & Administration Committee meeting held on December 12, 2023; and
- Closed Finance & Administration Committee meeting held on December 12, 2023.

CARRIED

**4. Statutory Public Meetings**

There were no statutory public meetings.

**5. Presentations**

There were no presentations.

**6. Delegations**

There were no delegations.

**7. Administration**

**7.1 Correspondence**

There were no communications to consider.

**7.2 Reports**

**A) The Regional Municipality of Durham's Accessibility Advisory Committee's 2023 Annual Report, 2024 Workplan and Revised Terms of Reference (2024-A-1)**

Report #2024-A-1 from Elaine Baxter-Trahair, Chief Administrative Officer, was received.

Councillor McDougall acknowledged the work of the Accessibility Advisory Committee and thanked them for all they do.

Moved by Regional Chair Henry, Seconded by Councillor McDougall,  
(2) That we recommend to Council:

- A) That Report #2024-A-1 of the Chief Administrative Officer be received for information as The Regional Municipality of Durham's Accessibility Advisory Committee's 2023 Annual Report; and
- B) That the Regional Municipality of Durham's Accessibility Advisory Committee's 2024 Workplan be approved; and

- C) That the Regional Municipality of Durham's Accessibility Advisory Committee's revised Terms of Reference be approved.

CARRIED

- B) Repeal of Public Notice By-law and Approval of new Public Notice Policy (2024-A-2)
- 

Report #2024-A-2 from Barb Goodwin, Commissioner of Corporate Services, was received.

Moved by Regional Chair Henry, Seconded by Councillor McDougall,  
(3) That we recommend to Council:

- A) That the Public Notice Policy included as Attachment #1 to Report #2024-A-2 of the Commissioner of Corporate Services be approved;
- B) That the Regional Clerk, in consultation with the Chief Administrative Officer, be granted the authority to amend the Public Notice Policy as required; and
- C) That Public Notice By-law #82-2007 be repealed.

CARRIED

## **8. Finance**

### **8.1 Correspondence**

There were no communications to consider.

### **8.2 Reports**

There were no Finance reports to be considered.

## **9. Advisory Committee Resolutions**

There were no advisory committee resolutions to be considered.

## **10. Confidential Matters**

### **10.1 Reports**

- A) Confidential Report of the Commissioner of Corporate Services – Labour Relations/Employee Negotiations with respect to the CUPE Local 1785, and CUPE Local 132; and Approval for Management/Exempt Group to Adopt Annual Economic Increase Mirror Language (2024-A-3)
- 

Confidential Report #2024-A-3 from Barb Goodwin, Commissioner of Corporate Services, was received.

Moved by Regional Chair Henry, Seconded by Councillor Garrod,  
(4) That we recommend to Council:

That the recommendations contained in Confidential Report #2024-A-3 of the Commissioner of Corporate Services be adopted.

CARRIED

## **11. Other Business**

### **11.1 Performance Review Process for the CAO**

---

Councillor Schummer questioned whether the Region of Durham has a formal performance review process for the Chief Administrative Officer (CAO) position and suggested that Regional Council consider whether they think there should be a policy in place to ensure regular reviews are conducted.

Regional Chair Henry advised that while there is no formal review process, he meets directly with the CAO multiple times per week and the work that is being done by the CAO at the regional, provincial and federal levels is exemplary. Chair Henry added that there has been continuous improvement at the Region under the direction of the current CAO.

### **11.2 Fair Funding Allocations from the Provincial and Federal Levels of Government**

---

Regional Chair Henry raised concerns regarding the Region receiving less federal funding than the City of Toronto although the Region faces the same challenges. N. Taylor advised that the Region continues to lobby for its fair share of federal funding through efforts of the Government Relations advocacy work in the CAO's office.

Regional Chair Henry requested that staff endeavour to track the additional federal and provincial funding that recently went to the City of Toronto through their 2024 budget process so the Region can petition upper levels of government for equal and fair funding for all; and that staff prepare a motion for Council's consideration, to ensure the federal and provincial governments are aware that Durham Region faces similar challenges to the City of Toronto and is not receiving its fair share of funding.

## **12. Date of Next Meeting**

The next regularly scheduled Finance & Administration Committee meeting will be held on Tuesday, March 19, 2024 at 9:30 AM in Council Chambers, Regional Headquarters Building, 605 Rossland Road East, Whitby.

## **13. Adjournment**

Moved by Regional Chair Henry, Seconded by Councillor McDougall,  
(5) That the meeting be adjourned.

CARRIED

The meeting adjourned at 9:47 AM



Respectfully submitted,

---

C. Leahy, Vice-Chair

---

L. Fleury, Deputy Clerk



## Memorandum to Committee

**Date:** March 19, 2024

**To:** Finance and Administration Committee

**From:** Alison Burgess, Director of Communications and Engagement

**Subject:** Senior Government Funding

---

The Regional  
Municipality of Durham  
Communications and  
Engagement

605 ROSSLAND RD. E.  
LEVEL 5  
PO BOX 623  
WHITBY, ON L1N 6A3  
CANADA

905-668-7711  
1-800-372-1102

[durham.ca](http://durham.ca)

Alison Burgess  
Director of  
Communications and  
Engagement

At the February 13, 2024 Finance and Administration Committee meeting there was a request for staff to review the senior government funding contributions to the City of Toronto. This memo responds to that request and also includes a draft motion highlighting the need for increased funding for Regional governments should Finance and Administration Committee choose to pursue this direction.

The scale of Toronto's financial challenges as well as per capita funding requests reflect its unique position as Canada's largest city. Additionally, as a single-tier municipality, it offers a different complement of services than Durham Region.

Despite these differences, many of the financial sustainability challenges facing Toronto are driven by the same factors that Durham Region is also facing including: the financial impacts of Bill 23, increasing construction cost escalation, a lack of available infrastructure funding, the housing and homelessness crisis and increasing numbers of refugees and asylum seekers.

### Provincial Funding to Toronto

To respond to financial sustainability challenges facing Toronto, the Province entered into a New Deal with Toronto that is reflected in Toronto's 2024 budget.

The New Deal provides \$1.2 billion over three years in increased operating support for the City of Toronto including \$630 million in transit operations, and \$600 million in homelessness supports.

Additionally, the upload of the Gardiner and Don Valley Parkway (DVP) will result in estimated capital savings of approximately \$2 billion over ten years per costs currently included in Toronto's ten-year capital plan.

- Durham Regional Council has asked for a permanent removal of tolls from the provincially owned portion of Highway 407. Unlike an upload of the DVP and Gardiner this would not result in permanent capital savings for the Region but it would ensure equal treatment for Durham residents driving on a provincial highway.

Following approval of Toronto's 2024 budget, the Province committed an additional \$114 million in infrastructure funding for Toronto through the Building Faster Fund.

- Regional governments were excluded from the Building Faster Fund and it is unclear if Regional municipalities will be eligible to apply for the unused funds portion not linked to housing targets.

AMO continues to call on the province to discuss financial sustainability of municipalities through an Economic and Social Prosperity Review. The need for this review is strengthened by work done by AMO to highlight the increasing demand placed on municipalities to fund provincial and federal areas of responsibility.

#### Federal Funding to Toronto

The federal government has made significant funding available to Toronto as part of the 2024 budget process. Toronto's 2024 budget reflects a \$471 million funding commitment for the Housing Accelerator Fund (HAF). The HAF is a signature \$4 billion federal infrastructure program to enable additional housing.

- Although water and sewer infrastructure is a permitted use of HAF funds, Regions in Ontario were excluded from this funding opportunity.

Toronto's budget deliberations and communications focused on the need for increased federal support for Toronto's costs to support refugee and asylum seekers. The Province also made additional federal funding for refugees and asylum seekers as a condition for \$600 million in provincial operating support for shelters and homelessness.

On February 2, Toronto received a public commitment from Minister Miller for additional Interim Housing Assistance Program (IHAP) funding totalling \$240 million or nearly all of Toronto's funding request.

- GTHA municipalities have worked collaboratively to advocate for adequate federal funding to support refugees and asylum seekers.
- Durham Region has submitted its Interim Housing Assistance Program expenses (approximately \$5 million) to IRCC and expects a response soon.

#### Lack of Infrastructure Funding for Durham Region

Timely infrastructure investment is required from all levels of government to fully deliver on the Region's ten-year capital plan.

There is currently limited federal and provincial capital grant funding:

- Investing in Canada Infrastructure Program has closed.
- The federal Permanent Public Transit Fund will only begin in 2026-27 with no details yet available.
- The federal Rapid Housing Initiative has no open funding rounds.
- Regions in Ontario were excluded from the Housing Accelerator Fund.
- Regions were excluded from the \$1.2 billion Building Faster Fund.

The Region has submitted an application for \$250 million in federal funds through the Zero Emissions Transit Fund; this funding is critical for Durham Region Transit to realize its E-Mission Zero goals. Similarly, provincial investments in Lakeshore GO East rail infrastructure would represent significant capital investment in the Region.

#### Prior Advocacy Requests for Fair Funding Treatment for Durham Region

Recent advocacy from the Region has included calls for funding fairness and sustainability for Durham including:

- Chair's [statement](#) calling for Increased Support for Homelessness and Opioids
- Council letter and [motion](#) in support of AMO's Social and Economic Prosperity Review

If you require this information in an accessible format, please contact Communications and Engagement at [CorporateCommunications@durham.ca](mailto:CorporateCommunications@durham.ca) or 311, extension 3743.

- Federal pre-budget submissions which asked that Region be included in future infrastructure programs and echoed calls from FCM and AMO for new municipal funding frameworks
- Federal permanent public transit fund feedback that meets Durham's needs

**Draft Motion:**

Whereas Durham Region along with other regional governments in Ontario were excluded from major new federal and provincial infrastructure programs to enable housing; namely the Housing Accelerator Fund and the Building Faster Fund;

Whereas regional governments are responsible to deliver costly infrastructure to enable growth such as water and sewer infrastructure and transit investments;

Whereas there is a homelessness, housing affordability and supply crisis;

Whereas there is currently a gap in senior government infrastructure funding programs and new funding commitments are required to close the gap in a timely fashion;

Whereas Durham Region residents deserve a fair share of investment from senior level government;

Be it therefore resolved that Durham Region request the federal and provincial government to include regional governments in any new infrastructure program to enable growth and that new major infrastructure programs are established urgently.



# The Regional Municipality of Durham Report

---

To: Finance and Administration Committee  
From: Commissioner of Finance  
Report: #2024-F-1  
Date: March 19, 2024

---

**Subject:**

The Remuneration and Expenses in 2023 of Members of Regional Council and Regional Council Appointees to Local Boards, as Required by Section 284(1) of the Municipal Act, 2001, S.O. 2001, c. 25

---

**Recommendation:**

That the Finance and Administration Committee recommends to Regional Council:

That this report be received for information.

---

**Report:**

**1. Purpose**

- 1.1 The purpose of this report is to provide a statement of the remuneration and expenses that were paid in 2023 to Regional Councillors and Regional Council Appointees, as required by the Municipal Act.

**2. Background**

- 2.1 The Municipal Act, 2001 Section 284(1) requires that:

"The treasurer of a municipality shall in each year on or before March 31 provide to the council of the municipality an itemized statement on remuneration and expenses paid in the previous year to,

- (a) each member of council in respect of his or her services as a member of the council or any other body, including a local board, to which the member has been appointed by council or on which the member holds office by virtue of being a member of council;

(b) each member of council in respect of his or her services as an officer or employee of the municipality or other body described in clause (a); and

(c) each person, other than a member of council, appointed by the municipality to serve as a member of any body, including a local board, in respect of his or her services as a member of the body. 2001, c. 25, s. 284 (1)."

### **3. Previous Reports and Decisions**

3.1 This report is presented to Regional Council annually, in compliance with the Act.

### **4. Remuneration and Expenses of Regional Council Members and Appointees to Boards and Committees**

4.1 Remuneration and expenses of Regional Council members represent the amounts reimbursed directly to or paid on behalf of Regional Council members in 2023, as recorded on the Region's accounts (Schedules 1 and 2).

4.2 The information concerning Regional Council appointees (Schedule 3) was obtained directly from the Local Boards, except for the Boards, Committees, and Taskforces whose accounting records are maintained by the Regional Finance Department:

the 9-1-1 Management Board, Accessibility Advisory Committee, Debenture Committee, Development Charges Complaint Committee, Durham Active Transportation Committee, Durham Advisory Committee on Homelessness, Durham Agricultural Advisory Committee, Durham Environment and Climate Advisory Committee, Durham Local Immigration Partnership Council, Durham Nuclear Health Committee, Durham Region Anti-Racism Taskforce, Durham Region Child & Youth Advocate, Durham Region Community Safety and Well-Being Plan Steering Committee, Durham Region Police Services Board, Durham Region Transit Commission, Durham Region Transit Advisory Committee, Durham Region Transit Executive Committee, Durham Regional Local Housing Corporation, Durham Vision Zero Task Force, Energy from Waste – Waste Management Advisory Committee, and the Land Division Committee.

### **5. Relationship to Strategic Plan**

5.1 This report aligns with/addresses the following strategic goals and priorities in the Durham Region Strategic Plan:

a. Goal 5: Service Excellence

5.3 Demonstrate commitment to continuous quality improvement and communicating results. This report is in compliance with the requirements of the applicable legislation and is part of the Region's commitment to accountability and transparency framework.



**6. Attachments**

- |              |  |
|--------------|--|
| Schedule #1: | Schedule #1: Regional Council Members 2023 Remuneration and Expenses                               |
| Schedule #2: | Schedule #2: Regional Council Members 2023 Compensation Paid in Lieu of Pension Plan and Severance |
| Schedule #3: | Schedule #3: Regional Council Appointees to Local Boards 2023 Remuneration and Expenses            |

Respectfully submitted,

Original Signed By

Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance

Recommended for Presentation to Committee

Original Signed By

Elaine C. Baxter-Trahair  
Chief Administrative Officer

**REGIONAL COUNCIL MEMBERS  
2023 REMUNERATION AND EXPENSES**

	<u>REMUNERATION</u>	<u>SEVERANCE</u>	<u>CONFERENCES, CONVENTIONS &amp; MEETINGS</u>	<u>MILEAGE</u>	<u>TOTAL</u>
	\$	\$	\$	\$	\$
<b><u>REGIONAL COUNCILLORS</u></b>					
Anderson, G. (3)	59,866.37	-	2,832.31	1,407.16	64,105.84
Ashe, K. (4)	65,845.59	-	-	659.41	66,505.00
Barton, D. (3) (4)	65,845.59	-	2,716.87	1,366.66	69,929.12
Brenner, M.	59,866.37	-	-	734.07	60,600.44
Carter, D.	59,866.37	-	-	259.93	60,126.30
Chapman, R. (4)	65,845.59	-	1,048.69	332.17	67,226.45
Collier, S. (3)	59,866.37	-	3,515.47	184.48	63,566.32
Cook, L.	59,866.37	-	-	198.21	60,064.58
Crawford, M. (3) (4)	65,845.59	-	1,601.40	708.22	68,155.21
Dies, J. (3)	59,866.37	-	972.57	353.30	61,192.24
Drew, R.	-	65,101.20	-	-	65,101.20
Foster, A. (3)	59,866.37	-	3,134.57	919.14	63,920.08
Garrod, B. (3)	59,866.37	-	1,475.73	1,794.39	63,136.49
Grant, J.	-	-	-	134.76	134.76
Highet, G. (3)	-	19,562.00	-	40.08	19,602.08
Jubb, M.	59,866.37	-	3,272.04	1,443.53	64,581.94
Kerr, R.	59,866.37	-	-	391.15	60,257.52
Leahy, C. (3)	59,866.37	-	2,436.47	5.51	62,308.35
Lee, S. (3)	59,866.37	-	5,034.71	247.90	65,148.98
Marimpietri, T.	59,866.37	-	3,137.66	412.75	63,416.78
McDougall, I.	59,866.37	-	1,040.37	1,288.67	62,195.41
McLean, W.	-	88,943.00	-	-	88,943.00
Mitchell, D. (3)	-	86,881.00	-	-	86,881.00
Mulcahy, R. (3)	59,866.37	-	5,079.06	5.11	64,950.54
Neal, Joe (3)	-	39,340.00	-	-	39,340.00
Neal, John	59,866.37	-	1,252.38	211.78	61,330.53
Nicholson, B.	59,866.37	-	-	142.01	60,008.38
Pickles, D.	59,866.37	-	2,427.87	659.42	62,953.66
Roy, E. (3) (4)	65,845.59	-	10,000.00	284.32	76,129.91
Ryan, D.	-	97,943.00	-	-	97,943.00
Schummer, W.	59,866.37	-	3,309.99	674.93	63,851.29
Shahid, M. (3)	59,866.37	-	4,082.98	89.13	64,038.48
Smith, T.	-	39,543.00	-	-	39,543.00
Woo, W. (3)	59,866.37	-	181.06	1,144.38	61,191.81
Wotten, W.	59,866.37	-	1,694.02	1,006.93	62,567.32
Yamada, S. (3)	59,866.37	-	5,119.28	4.91	64,990.56
	<u>1,706,154.46</u>	<u>437,313.20</u>	<u>65,365.50</u>	<u>17,104.41</u>	<u>2,225,937.57</u>

**REGIONAL COUNCIL MEMBERS  
2023 REMUNERATION AND EXPENSES**

	<u>REMUNERATION</u>	<u>CONFERENCES, CONVENTIONS &amp; MEETINGS</u>	<u>MILEAGE</u>	<u>TOTAL</u>
	\$	\$	\$	\$
<b><u>REGIONAL CHAIR</u></b>				
Henry, J.	204,606.29	-	6,205.21	210,811.50
	<u>204,606.29</u>	<u>-</u>	<u>6,205.21</u>	<u>210,811.50</u>

**NOTES TO SCHEDULE OF REGIONAL COUNCIL MEMBERS 2023 REMUNERATION AND EXPENSES**

- (1) Remuneration to the Regional Chair and Regional Councillors is authorized under by-laws #70-2023, #42-2022 (repealed by #70-2023), #51-2023, #01-2005, #09-2004, #10-2004, #50-95 and #61-93.
- (2) Regional Councillors may claim reimbursement for expenses incurred for Regional business purposes in accordance with approved policies. Regional Councillors may decline reimbursement.  
 Mileage - based on the approved rate per kilometre.  
 Conferences, Meetings, etc. -  
 Meals & Incidentals - based on the approved rate of \$75/day without receipts; however, if the daily rate is insufficient, actual expenses with receipts are reimbursed.  
 Accommodation, registration, etc. - reimbursed based on actual receipts.  
 Term Limit maximum of \$10,000 for conferences.
- (3) Remuneration paid to Regional Councillor by Area Municipality and the Region reimburses the Area Municipality.
- (4) Denotes Chair of Regional Standing Committee or Transit Executive Committee.
- (5) Pursuant to by-laws #61-93, #50-95 and #9-2004, Regional Council members with more than three years service may become entitled to severance remuneration upon ceasing to be a member of Regional Council. Application for severance must be received within six months.

## Schedule 2

**REGIONAL COUNCIL MEMBERS  
2023 COMPENSATION PAID IN LIEU OF PENSION PLAN**

<u>REGIONAL COUNCIL MEMBERS</u>	<u>IN LIEU OF PENSION</u>
	\$
Ashe, K.	5,686.98
Brenner, M.	667.07
Carter, D.	5,229.83
Chapman, R. (3)	11,613.08
Collier, S.	7,330.39
Cook, L.	667.07
Crawford, M.	5,229.83
Dies, J.	5,162.33
Drew, R.	4,952.41
Grant, J.	4,495.26
Henry, J.	25,728.92
Jubb, M.	667.07
Kerr, R. (3)	10,550.30
Lee, S.	5,162.33
Marimpietri, T.	5,162.33
McDougall, I.	667.07
McLean, W.	4,495.26
Neal, John	5,162.33
Nicholson, B.	5,162.33
Pickles, D.	5,162.33
Ryan, D.	4,952.41
Schummer, W.	667.07
Smith, T.	4,495.26
Wotten, W.	5,162.33
	<u>134,231.59</u>

**NOTES TO SCHEDULE OF 2023 COMPENSATION PAID IN LIEU OF PENSION PLAN**

- (1) Pursuant to by-law #70-2023, members of Regional Council who are not enrolled in the Ontario Municipal Employees Retirement System (OMERS) are entitled to compensation in lieu of a pension plan. Payment made in the current year is based on earnings of the prior year.
- (2) Pursuant to by-law #51-2023, the Head of Council does not participate in the OMERS plan.
- (3) In Lieu of Pension amount includes entitlement based on 2022 and 2023 earnings.

REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS  
2023 REMUNERATION AND EXPENSES

REGIONAL COUNCIL APPOINTEES	REMUNERATION \$	MILEAGE \$	CONFERENCES, CONVENTIONS, MEETINGS & OTHER \$	TOTAL \$
<b>Association of Municipalities of Ontario</b>				
Mulcahy, R.	-	-	739.65	739.65
	-	-	739.65	739.65
<b>Central Lake Ontario Conservation Authority</b>				
Chapman, R.	350.00	-	-	350.00
Crawford, M.	350.00	108.80	-	458.80
Elhajjeh, S.	250.00	29.92	-	279.92
Garrod, B.	400.00	183.60	-	583.60
Hooper, R.	350.00	-	-	350.00
Kerr, R.	400.00	66.91	-	466.91
Leahy, C.	400.00	85.00	-	485.00
Marimpietri, T.	350.00	31.01	-	381.01
McDougall, I.	300.00	38.08	-	338.08
Mulcahy, R.	350.00	32.64	-	382.64
Neal, John	300.00	47.60	-	347.60
Pickles, D.	250.00	30.06	-	280.06
Roy, E.	2,850.00	184.28	-	3,034.28
Trail, C.	150.00	-	-	150.00
Yamada, S.	350.00	26.26	-	376.26
	7,400.00	864.16	-	8,264.16
<b>Durham Active Transportation Committee</b>				
Astley, B.	-	60.38	-	60.38
Gibbons, M.	-	36.72	-	36.72
Heywood, A.	-	-	-	-
Houston, C.	-	79.42	-	79.42
Kerr, R.	-	-	-	-
Lalonde, R.	-	11.02	-	11.02
Mirani, K.	-	158.30	-	158.30
Shahid, M.	-	-	-	-
Smith, P.	-	47.46	-	47.46
Van Helsdingen, T.	-	20.94	-	20.94
	-	414.24	-	414.24

REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS  
2023 REMUNERATION AND EXPENSES

REGIONAL COUNCIL APPOINTEES	REMUNERATION \$	MILEAGE \$	CONFERENCES, CONVENTIONS, MEETINGS & OTHER \$	TOTAL \$
<b>Durham Agricultural Advisory Committee</b>				
Barrie, T.	-	683.13	-	683.13
Cohoon, Z.	-	525.78	-	525.78
Death, R.	-	82.14	-	82.14
Guthrie, N.	-	136.54	-	136.54
Hulshof, B.	-	300.42	-	300.42
Kemp, K. (2)	-	110.16	-	110.16
Kennedy, K. (2)	-	74.12	-	74.12
Neal, John	-	-	-	-
O'Connor, G.L.	-	384.20	-	384.20
Risebrough, D.	-	537.20	-	537.20
Schillings, H.	-	247.11	-	247.11
Shiers, M.	-	276.08	-	276.08
Smith, B.	-	562.36	-	562.36
Somerville, M.	-	72.90	-	72.90
Stevenson, D.	-	159.12	-	159.12
Swain, N.	-	216.10	-	216.10
Taylor, G.	-	249.42	-	249.42
Watpool, T.	-	666.26	-	666.26
Winter, D. (2)	-	50.18	-	50.18
Wotten, W.	-	-	-	-
	-	5,333.22	-	5,333.22
<b>Durham Environment and Climate Advisory Committee</b>				
Basztyk, W.	-	-	-	-
Carpentier, G.	-	196.52	-	196.52
Chaudhry, O.	-	121.45	-	121.45
Cohen, P.	-	-	-	-
Cuthbertson, J.	-	-	-	-
Foxton, B.	-	-	-	-
Lui, K.	-	-	-	-
Murray, K.	-	-	-	-
Nasir, M.	-	-	25.00	25.00
Nguyen, L.	-	-	-	-
Shahid, M.	-	-	-	-
Stathopoulos, D.	-	-	-	-
Widner, B.	-	-	-	-
Wotten, W.	-	-	-	-
	-	317.97	25.00	342.97

REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS  
2023 REMUNERATION AND EXPENSES

REGIONAL COUNCIL APPOINTEES	REMUNERATION	MILEAGE	CONFERENCES, CONVENTIONS, MEETINGS & OTHER	TOTAL
	\$	\$	\$	\$
<b>Durham OneNet, Inc.</b>				
Baxter-Trahair, E.	-	17.54	-	17.54
Garwe, F.	15,000.00	-	-	15,000.00
Henry, J.	4,500.00	-	-	4,500.00
Rosebrugh, C.	15,000.00	-	-	15,000.00
Robinson, I.	15,000.00	-	-	15,000.00
Stevens, D.	15,000.00	-	-	15,000.00
	<u>64,500.00</u>	<u>17.54</u>	<u>-</u>	<u>64,517.54</u>

**Durham Region Anti-Racism  
Taskforce**

Anderson, G.	-	-	-	-
Baxter-Trahair, E.	-	-	-	-
Bookal, S.	300.00	-	-	300.00
Byrne, S.	300.00	-	-	300.00
Case, P.G.	300.00	-	-	300.00
Coelho, R.	300.00	-	-	300.00
Frempong, A.	300.00	-	-	300.00
Goodwin, B.	-	-	-	-
Hancock, T.	75.00	-	-	75.00
Lee, S.	-	-	-	-
Munawa, J.	300.00	-	-	300.00
Nelson, B.	225.00	-	-	225.00
Oyeniran, C.	300.00	-	-	300.00
Pule, R.	150.00	-	-	150.00
Samuel, N.	300.00	-	-	300.00
Shahid, M.	-	-	-	-
Vieneer, K.	300.00	-	-	300.00
Williamson, J.	150.00	-	-	150.00
Wilson-Beier, G.	300.00	-	-	300.00
	<u>3,600.00</u>	<u>-</u>	<u>-</u>	<u>3,600.00</u>

**Durham Region Non-Profit  
Housing Corporation**

Ashe, K.	-	-	-	-
Dies, J.	-	-	2,898.74	2,898.74
Foster, A.	-	-	2,898.74	2,898.74
Henry, J.	-	-	-	-
Roy, E.	-	-	-	-
	<u>-</u>	<u>-</u>	<u>5,797.48</u>	<u>5,797.48</u>

**REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS  
2023 REMUNERATION AND EXPENSES**

<b>REGIONAL COUNCIL APPOINTEES</b>	<b>REMUNERATION</b>	<b>MILEAGE</b>	<b>CONFERENCES, CONVENTIONS, MEETINGS &amp; OTHER</b>	<b>TOTAL</b>
	\$	\$	\$	\$
<b>Durham Region Police Services Board</b>				
Carter, D.	5,979.22	-	-	5,979.22
Collier, S.	10,979.33	-	9,827.08	20,806.41
Fisher, K.	12,483.40	638.38	6,149.10	19,270.88
Woo, W.	5,979.22	-	988.67	6,967.89
	<u>35,421.17</u>	<u>638.38</u>	<u>16,964.85</u>	<u>53,024.40</u>
<b>Ganaraska Region Conservation Authority</b>				
Woo, W.	450.00	-	-	450.00
Zwart, M.	600.00	-	-	600.00
	<u>1,050.00</u>	<u>-</u>	<u>-</u>	<u>1,050.00</u>
<b>Kawartha Region Conservation Authority</b>				
Pettingill, C.	750.00	243.00	-	993.00
Rang, L.	-	-	-	-
Rock, R.	975.00	500.00	-	1,475.00
Wright, H.	675.00	392.00	-	1,067.00
	<u>2,400.00</u>	<u>1,135.00</u>	<u>-</u>	<u>3,535.00</u>
<b>Lake Simcoe Region Conservation Authority</b>				
Barton, D. (2)	100.00	-	-	100.00
Drew, B. (2)	100.00	-	-	100.00
Garrod, B.	800.00	326.40	-	1,126.40
LeRoy, D.	800.00	371.28	-	1,171.28
Pettingill, C.	1,000.00	734.40	-	1,734.40
	<u>2,800.00</u>	<u>1,432.08</u>	<u>-</u>	<u>4,232.08</u>
<b>Land Division Committee</b>				
Allore, P.	1,340.28	237.82	-	1,578.10
Arnott, J.	659.94	-	-	659.94
Bavington, K.	3,263.87	433.54	-	3,697.41
Camposeo, A.	439.96	-	-	439.96
Georgieff, A.	3,828.97	324.69	-	4,153.66
Hudson, E.	2,007.02	238.57	-	2,245.59
O'Connor, G.L.	2,446.98	176.45	-	2,623.43
Roberts, L.	1,563.66	-	-	1,563.66
Uprety, P.	223.38	-	-	223.38
Whittle, B.	1,563.66	277.45	-	1,841.11
	<u>17,337.72</u>	<u>1,688.52</u>	<u>-</u>	<u>19,026.24</u>



**REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS  
2023 REMUNERATION AND EXPENSES**

<b>REGIONAL COUNCIL APPOINTEES</b>	<b>REMUNERATION</b>	<b>MILEAGE</b>	<b>CONFERENCES, CONVENTIONS, MEETINGS &amp; OTHER</b>	<b>TOTAL</b>
	\$	\$	\$	\$
<b>Toronto and Region Conservation Authority</b>				
Ashe, K.	779.58	61.61	-	841.19
Barton, D.	1,212.68	167.14	-	1,379.82
Dies, J.	866.20	70.76	-	936.96
	<u>2,858.46</u>	<u>299.51</u>	<u>-</u>	<u>3,157.97</u>

**NOTES TO SCHEDULE OF REGIONAL COUNCIL APPOINTEES TO LOCAL BOARDS**

(1) No remuneration or expenses were paid to Regional Council Appointees to the:

911 Management Board  
Accessibility Advisory Committee  
Association of Local Public Health Agencies  
Business Advisory Centre Durham  
Canadian National Exhibition Association  
Debenture Committee  
Development Charges Complaint Committee  
Durham Advisory Committee on Homelessness  
Durham Local Immigration Partnership Council  
Durham Nuclear Health Committee  
Durham Region Child and Youth Advocate  
Durham Region Community Safety and Well-Being Plan Steering Committee  
Durham Region Transit Advisory Committee  
Durham Region Transit Executive Committee  
Durham Regional Local Housing Corporation  
Durham Vision Zero Task Force  
Energy from Waste - Waste Management Advisory Committee  
Friends of Second Marsh  
Golden Horseshoe Food & Farming Alliance  
Royal Agricultural Winter Fair Association  
Toronto and Region Conservation Authority - Regional Watershed Alliance  
Trent Conservation Coalition Source Protection Committee

(2) Regional Council Appointee for prior term. Payments received at end of term.



# The Regional Municipality of Durham Report

---

To: Finance & Administration Committee  
From: Commissioner of Finance  
Report: #2024-F-4  
Date: March 19, 2024

---

**Subject:**

RDPS Logistics vehicle to support Community Programs (CP)

---

**Recommendations:**

That the Finance & Administration Committee recommends to Regional Council:

- A) That the purchase of a new Logistics Delivery vehicle, at an estimated upset limit of \$95,000 and financed 100 per cent from reallocation of surplus Provincial funding, be approved to better assist with delivery of supplies to address the need of our enhanced workload related to CP.
- 

**Report:**

**1. Purpose**

- 1.1 The purpose of this report is to seek approval for an unbudgeted capital request allowing RDPS to secure a new logistics vehicle to be utilized for deliveries supporting our Community Programs that currently have deployment from Sunderland (Brock), Enniskillen (Clarington), RDPS HQ (Whitby) and in late 2024 from the new Seaton paramedic response station.

**2. Background**

- 2.1 Community Programs have evolved in recent years with an increasing client base putting added pressure on the RDPS logistics department. Through the provincial funding of CP's, financing for a logistics staff member is available, but the demand on supply delivery has increased. To better support the CP team and prepare for the growth of the service, RDPS has determined a need to acquire a new logistics delivery van which will better assist in the distribution of supplies without impacting the delivery of items for the 911 operations.

### **3. Current Status**

- 3.1 RDPS has two delivery vehicles; however, the specific supplies for CP as well as the added volumes are not adequately supported in even the largest unit in use by RDPS. The acquisition of a new delivery vehicle will allow for improved service and efficiency.

### **4. Funding**

- 4.1 The current CP program is 100% funded through provincial dollars. A request has been submitted to the Province and approved to purchase this vehicle through a reallocation of current surplus funds. The cost is projected to not exceed \$95,000. To ensure this purchase can be applied to the CPLTC funding, a purchase order must be issued prior to the provincial year end of March 31<sup>st</sup>.
- 4.2 Section 14.2 of the Budget Management Policy requires Regional Council approval of unbudgeted capital expenditures in excess of \$50,000. As the approval to reallocate the provincial funding was unknown at the time of budget preparation, the additional delivery vehicle was not included in the 2024 budget for the RDPS Community Program.
- 4.3 Operational costs of the additional vehicle will be covered within the 2024 budget.

### **5. Previous Reports**

- 5.1 N/A

### **6. Relationship to Strategic Plan**

- 6.1 This report aligns with/addresses the following strategic goal and priority in the Durham Region Strategic Plan:
- a. Goal 2: Community Vitality: Enhance community safety and well-being.
  - b. Goal 5: Service Excellence: Optimize resources and partnerships to deliver exceptional quality services and value.

### **7. Conclusion**

- 7.1 As RDPS continues to see a growth in demand for CP services, an increase in demand on back of house support through areas such as logistics will grow, and this vehicle will have capacity to address that future growth for several years.

Respectfully submitted,

Original Signed By

---

Nancy Taylor  
Commissioner Finance

Recommended for Presentation to Committee

Original Signed By

---

Elaine C. Baxter-Trahair  
Chief Administrative Officer



# Memorandum

**TO:** Finance & Administration Committee

**FROM:** Sarah Dessureault, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Transit Executive Committee at their meeting held on March 6, 2024

Corporate Services  
Department –  
Legislative Services

---

2024 Durham Region Transit Business Plan and Budget (2024-DRT-05)

Moved by Councillor Garrod, Seconded by Councillor Wotten,  
That the Transit Executive Committee recommends to the Finance  
and Administration Committee for subsequent recommendation to  
Regional Council:

That the 2024 Durham Region Transit Business Plan and Budget be approved.  
CARRIED

*Sarah Dessureault*

Sarah Dessureault  
Committee Clerk

- c. N. Pincombe, Director, Business Planning and Budgeting  
N. Taylor, Commissioner of Finance  
B. Holmes, General Manager, Durham Region Transit  
A. Harras, Director, Legislative Services, Regional Clerk



# Memorandum

**TO:** Finance & Administration Committee

**FROM:** Kaitlin Smith, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Health & Social Services Committee at their meeting held on March 7, 2024

Corporate Services  
Department –  
Legislative Services

---

## 2024 Health Department Business Plan and Budget (2024-MOH-2)

Moved by Councillor Foster, Seconded by Councillor Jubb,  
That we recommend to the Finance and Administration Committee for  
subsequent recommendation to Regional Council:

That the 2024 Business Plan and Budget of the Health Department be  
approved.

CARRIED

*Kaitlin Smith*

K. Smith  
Committee Clerk

- c. R.J. Kyle, Commissioner and Medical Officer of Health  
N. Pincombe, Director, Business Planning and Budgeting  
A. Harras, Director of Legislative Services/Regional Clerk



# Memorandum

**TO:** Finance & Administration Committee

**FROM:** Kaitlin Smith, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Health & Social Services Committee at their meeting held on March 7, 2024

Corporate Services  
Department –  
Legislative Services

---

2024 Social Services Department Business Plan and Budget (2024-SS-2)

Moved by Councillor Foster, Seconded by Councillor Anderson,  
That we recommend to the Finance and Administration Committee for  
subsequent recommendation to Regional Council:

That the 2024 Business Plan and Budget of the Social Services Department be  
approved.

CARRIED

*Kaitlin Smith*

K. Smith  
Committee Clerk

- c. S. Danos-Papaconstantinou, Commissioner of Social Services  
N. Pincombe, Director, Business Planning and Budgeting  
A. Harras, Director of Legislative Services/Regional Clerk



# Memorandum

**TO:** Finance and Administration Committee

**FROM:** Veronica Walker, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Planning and Economic Development Committee at their meeting held on March 5, 2024

Corporate Services  
Department –  
Legislative Services

---

2024 Planning and Economic Development Department Business Plans  
and Budget (2024-P-7)

---

Moved by Councillor Collier, Seconded by Chair Henry,  
That we recommend to the Finance and Administration Committee for  
subsequent recommendation to Regional Council:

That the 2024 Business Plans and Budget of the Planning and Economic  
Development Department be approved.  
CARRIED

*Veronica Walker*

Veronica Walker  
Committee Clerk

- c. B. Bridgeman, Commissioner of Planning and Economic Development  
N. Taylor, Commissioner of Finance  
N. Pincombe, Director, Business Planning and Budgeting  
A. Harras, Director of Legislative Services/Regional Clerk





# Memorandum

**TO:** Finance and Administration Committee

**FROM:** Sarah Ciani, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Works Committee at their meeting held on March 6, 2024

Corporate Services  
Department –  
Legislative Services

---

2024 Works Department Business Plan and Budget (2024-W-6) [Item 8.2 B)]

Moved by Regional Chair Henry, Seconded by Councillor Crawford,  
That the Works Committee recommends to the Finance and  
Administration Committee for subsequent recommendation to Regional  
Council:

That the 2024 Business Plan and Budget of the Works Departments General  
Tax and Solid Waste Management Operations be approved.

CARRIED

*Sarah Ciani*

Sarah Ciani  
Committee Clerk  
Legislative Services Division

- c. R. Jagannathan, Acting Commissioner of Works  
N. Pincombe, Director, Business Planning and Budgeting  
N. Taylor, Commissioner of Finance  
A. Harras, Director, Legislative Services, Regional Clerk



# Direction Memorandum

**TO:** Finance & Administration Committee

**FROM:** Nela Prasad, Assistant Secretary to Council

**DATE:** March 19, 2024

**RE:** Resolution adopted by 911 Management Board Committee at its meeting held on January 30, 2024

Corporate Services  
Department –  
Legislative Services

---

## 9-1-1 Management Board 2024 Budget

Moved by Councillor Garrod, Seconded by J. Wichman,  
That we recommend to the Finance and Administration Committee for  
subsequent recommendation to Regional Council:

That the 2024 Business Plans and Budget for the 9-1-1 Emergency  
Service System be approved.

CARRIED

*Nela Prasad*

N. Prasad  
Assistant Secretary to Council

- c. N. Taylor, Commissioner of Finance  
N. Pincombe, Director, Business Planning and Budgeting  
M. Simpson, Director, Risk Management, Economic Studies and  
Procurement  
J. Wichman, Communications/9-1-1 Technical Manager, Durham  
Regional Police Service  
G. Oblenes, Inspector, Communications/9-1-1 Unit, Durham  
Regional Police Service  
A. Harras, Director of Legislative Services/Regional Clerk  
C. Bandel, Deputy Clerk



# Memorandum

**TO:** Finance & Administration Committee

**FROM:** Durham Regional Local Housing Corporation

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Durham Regional Local Housing Corporation Board at their meeting held on February 28, 2024

Durham Regional  
Local Housing  
Corporation

---

2024 Durham Regional Local Housing Corporation Business Plan and Budget

Moved by Chair Henry, Seconded by Councillor Barton,  
That the Board of Directors recommend to the Finance and Administration Committee for subsequent recommendation to Regional Council:

That the 2024 Business Plans and Budget for the Durham Regional Local Housing Corporation be approved.

CARRIED

A handwritten signature in cursive script, likely belonging to Alan Robins.

---

Alan Robins  
Secretary, Durham Regional Local Housing Corporation

- c. N. Taylor, Commissioner of Finance  
N. Pincombe, Director, Business Planning and Budgeting  
A. Harras, Director of Legislative Services/Regional Clerk



# Memorandum

**TO:** Finance & Administration Committee

**FROM:** Sarah Dessureault, Committee Clerk

**DATE:** March 19, 2024

**RE:** Resolution adopted by the Durham OneNet Inc. Board of Directors at their meeting held on March 7, 2024

Corporate Services  
Department –  
Legislative Services

---

2024 Durham OneNet Inc. Regional Broadband Business Plan and Budget

Moved by D. Stevens, Seconded by F. Garwe,  
That we recommend to the Finance and Administration Committee for  
subsequent recommendation to Regional Council:

That the 2024 Durham OneNet Inc. Regional Broadband Business Plan and  
Budget be approved.

CARRIED

*Sarah Dessureault*

Sarah Dessureault  
Committee Clerk

- c. S. Clarke, Chief Financial Officer, Durham OneNet Inc.  
P. Frizado, President, Durham OneNet Inc.  
A. Harras, Director, Legislative Services/Regional Clerk  
N. Pincombe, Director, Business Planning and Budgeting  
N. Taylor, Commissioner of Finance



# The Regional Municipality of Durham Report

---

To: Finance and Administration Committee  
From: Commissioner of Finance  
Report: #2024-F-2  
Date: March 19, 2024

---

**Subject:**

2024 Strategic Property Tax Study

---

**Recommendation:**

That the Finance and Administration Committee recommends to Regional Council that:

- A) For the 2024 property taxation year, the municipal property tax ratios for the following property classes and subclasses for the Regional Municipality of Durham and its area municipalities be set as follows, consistent with the 2023 ratios, and the requisite by-law be prepared, and approval be granted,

Multi-Residential	1.8665
New Multi-Residential	1.1000
Landfill	1.1000
Pipelines	1.2294
Farmland	0.2000
Managed Forests	0.2500

**Commercial Broad Class**

(Including Shopping Centres, Office Buildings, Parking Lots and Residual)

Occupied	1.4500
Vacant Land	1.4500
Excess Land	1.4500
On Farm	1.4500

**Industrial Broad Class**

(Including Large Industrial and Residual)

Occupied	2.0235
Vacant Land	2.0235
Excess Land	2.0235
On Farm	2.0235

- B) To achieve greater fairness and equity in the Current Value Assessment (CVA) system and property taxation policy, the Province be requested to:
- update the Provincial statutory rate applicable to nuclear generating facilities;
  - institute an annual mechanism to ensure the rate continues to be updated in the future, and;
  - redirect proxy property tax payments currently paid by the Region's two nuclear generating facilities to the Ontario Electricity Financial Corporation (OEFC) for the Ontario Hydro stranded debt to the host municipalities and the Region following retirement of the stranded debt.

---

## Report:

### 1. Purpose

- 1.1 The annual Strategic Property Tax Study accompanies the annual Business Plans and Budgets and provides an update on various property assessment and taxation items. As one of the Region's primary revenue sources, it is important, where possible, to ensure a sustainable property tax assessment base. To achieve this, property tax policy decisions must consider the long-term impacts on both the assessment base and on all Regional property taxpayers.
- 1.2 The 2024 Strategic Property Tax Study provides information and analyses on a number of property tax items, including:
- assessment base trends including growth and the anticipated continued decline in the non-residential share of municipal taxes which places upward pressure on the municipal residential property tax rates;
  - an update on the Regional property taxation at risk in assessment disputes including an analysis of changes resulting from a successful municipal appeal with respect to gravel pits;
  - the provincial postponement of the reassessment until at least the 2025 property taxation year and real estate market developments;
  - a review and comparison of Durham's municipal property tax ratios;
  - average residential home and non-residential property tax comparisons;
  - an update on provincial policy initiatives; and
  - looking forward and next steps.
- 1.3 There are no recommended changes to the municipal tax ratios for the 2024 taxation year.

### 2. Previous Reports and Decisions

- 2.1 Strategic Property Tax Studies are prepared and presented annually with the 2023 Strategic Property Tax Study ([Report #2023-F-8](#)) approved by Council on March 29, 2023.

- 2.2 Included in the 2023 study was a [Property Tax Reference Guide](#) (Attachment #2 starting on page 26) that provided additional background including information on key terms, roles and responsibilities, historical property tax information and various property tax policy items.

### 3. Background

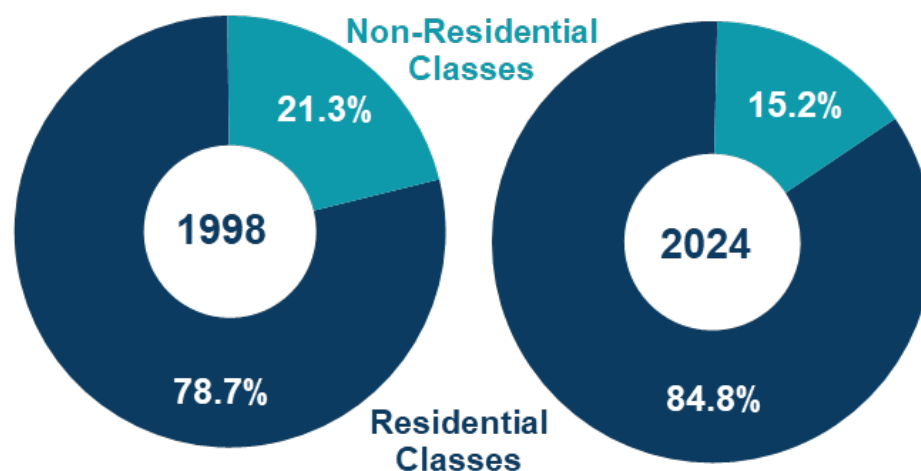
- 3.1 Property taxation is the single largest source of funding for the Region, averaging approximately half of the annual funding required to deliver the property tax supported services. In 2023, budgeted Regional property tax revenue was \$817.4 million or 42.2 per cent of the total \$1.94 billion gross expenditures for Regional property tax supported services.
- 3.2 When evaluating potential property tax policy options or changes, staff evaluate and consider taxpayer equity, market effects, competitiveness, and the specific financial implications for all property owners.
- 3.3 The Strategic Property Tax Study is produced annually to ensure key stakeholders, including Regional Council are kept informed on both recent developments as well as long-term trends, risks, and financial impacts.

### 4. The Assessment Base

#### **Assessment Growth**

- 4.1 Historically, Durham Region's residential growth and reassessment valuation changes have been higher than non-residential, contributing to a continual decrease in the proportionate share of non-residential assessment in the assessment base as shown in the 1998 and 2024 pie charts in Figure 1.

**Figure 1**  
**Weighted Assessment Base Composition**

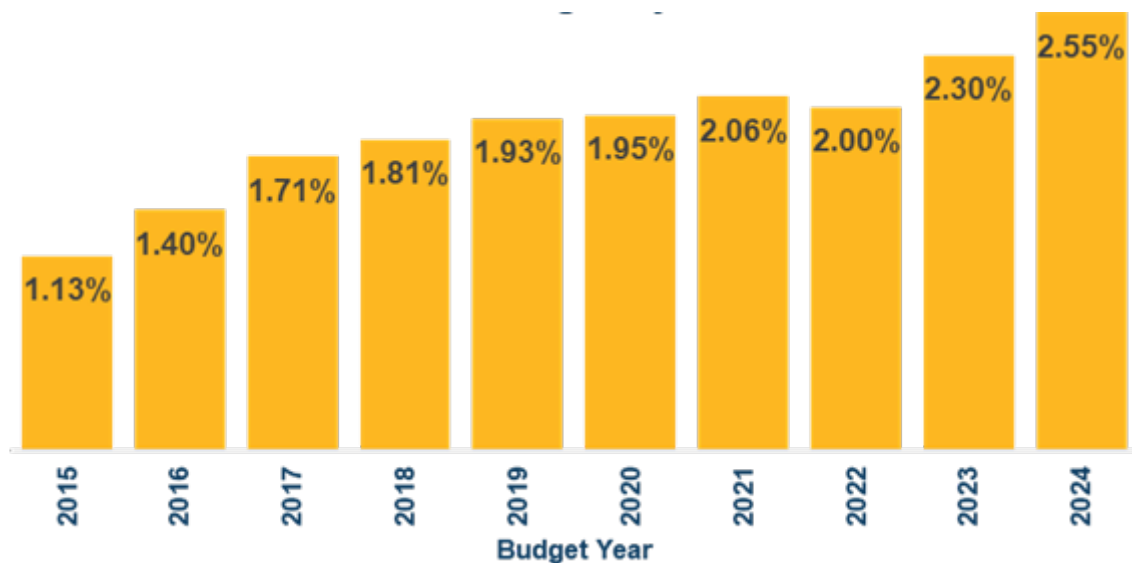


4.2 For the 2024 budget, the estimated taxable weighted assessment growth is 2.55 per cent, an increase from 2.30 per cent for the 2023 budget (Figure 2). This increase is due, in part, to:

- increased growth in the Seaton community;
- year-end adjustments related to an Assessment Review Board (ARB) and Divisional Court decision regarding gravel pits; and
- stronger growth in the warehousing and major distribution centres.

4.3 This growth was offset by a decrease in the large industrial property class due to court decisions that resulted in properties shifting to the commercial property tax class, the demolition of a large industrial structure in the Municipality of Clarington, and a property now eligible for the Conservation Land Tax Incentive program.

**Figure 2**  
**Historic Budgetary Growth**



4.4 Of the 2.55 per cent taxable weighted assessment growth for the 2024 budget, 0.47 per cent is attributable to the Seaton community, compared to 0.20 percent for the 2023 budget. Continuing Council's direction ([Report #2018-COW-19](#)), this 0.47 per cent of the taxable weighted assessment growth for the 2024 budget has been partially deferred and will be brought into the annual budget in alignment with annual operating expenditures related to the Seaton development.

- The proposed 2024 Business Plans and Budget recommends using a portion of this growth to offset the incremental new operating costs required to provide Durham Region Transit services to the Seaton Community.
- This will promote long-term financial sustainability by better matching growth and the related property tax revenue from the Seaton community with the budgeted Regional operating costs to service this community.

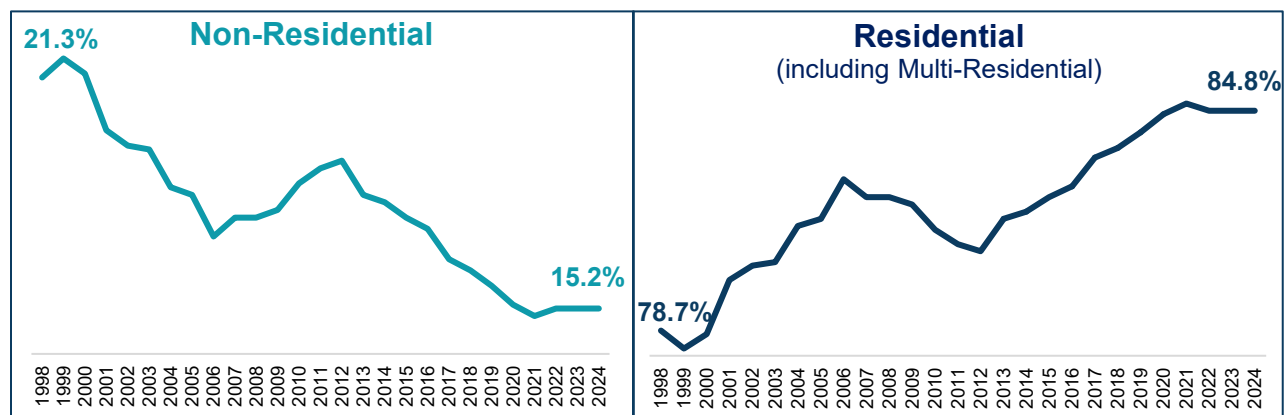


- This treatment is unique due to the large scale of the Seaton community and the intense and rapid planned development that will have a measured impact on Regional expenditures in the near term.

### **Non-Residential Share of Regional Assessment and Taxation Base**

- 4.5 Figure 3 shows the significant decline in the non-residential share of the Region's property tax base since 1998 and the corresponding increase in the residential share of the tax base.

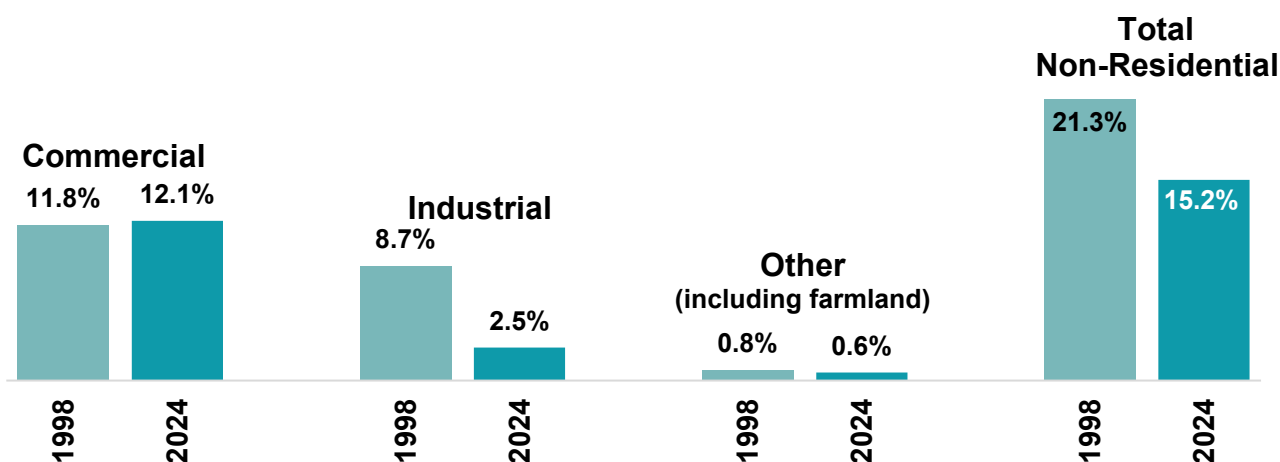
**Figure 3**  
**Share of Regional Property Taxes 1998-2024**



- 4.6 As illustrated in Figure 3, the decline in the non-residential share of Regional property taxes has been continuous over the past 25 years with the two notable exceptions:
- Between 2006 and 2012 non-residential properties experienced higher valuation increases due to reassessments compared to residential properties resulting in an increase in the non-residential share of regional property taxes.
    - A large number of non-residential property owners successfully appealed these increased assessments to the ARB which then contributed to the continued decreasing share from 2012 onward.
    - This resulted in the increased Regional tax losses experienced for the 2008 and 2012 reassessment cycles as shown in Figure 6 in the Assessment at Risk Update (Section 5).
  - For 2022 to 2024, Durham had relatively strong commercial growth (9.3 per cent) and unusually high net industrial assessment growth (6.2 per cent) relative to the residential assessment growth (6.3 per cent).
    - As a result, there was a slight increase in the non-residential share of Regional property taxes during this period.

- The postponement of the 2020 reassessment has resulted in a relatively stable share of non-residential property taxes for the past four years. When the reassessment occurs, it is anticipated that there will be increased property shifts between the residential and the non-residential property tax classes.
- 4.7 The decrease in the non-residential share of Regional property taxes over the past 25 years is primarily the result of declines in the industrial property class share as shown in Figure 4. The share of the “Other” category decreased between 1998 and 2023 largely as a result of Regional Council’s decision to decrease the farmland municipal tax ratio by 20 per cent between 2005 and 2007.

**Figure 4**  
**Non-Residential Share of Regional Property Taxes 1998-2024**



- 4.8 The decrease in the non-residential share places upward pressure on the residential municipal property tax rate and has a direct impact when comparing relative property taxes as illustrated in Section 9 (Municipal Property Tax Comparisons).
- 4.9 The changes in Regional property class taxation shares are the result of:
- differences in assessment growth across the property classes;
  - different valuation changes across the property classes from reassessments;
  - ARB assessment appeal decisions; and
  - changes to municipal tax ratios.

**Emergence of the New ‘E’conomy**

- 4.10 The Finance Department continues to advance a project which is focused on examining the anticipated impacts on Durham Region’s non-residential property tax base resulting from the structural economic changes with the emergence of the ‘e’conomy including the increasing prevalence of online retail, remote work, new technologies and the potential decline in demand for brick-and-mortar stores and office buildings.

- 4.11 Building on the collaboration with Ontario Tech University in 2022, staff are partnering with Trent University to perform statistical analysis which explores the potential relationship between in-person activity and relative property values. Preliminary insights through the development and ongoing refinement of a statistical model will assist in building an evidence-driven foundation to explore innovative policy solutions and revenue tools which address these structural economic changes.
- 4.12 The Finance Department is committed to leveraging the insights and solutions gained through partnering with academic researchers, municipal partners, and relevant experts. These will inform future Regional policy decisions and advocacy work with respect to potentially disruptive shifts in Regional property tax from the non-residential to the residential sector.
- 4.13 The Finance Department will continue to update Regional Council on this innovative research as it progresses.

## **5. Assessment at Risk Update**

- 5.1 The calculation of individual property taxes requires a property's CVA which is included in the returned assessment roll provided by the Municipal Property Assessment Corporation (MPAC) under the authority of the *Assessment Act* and the *Municipal Act, 2001*. MPAC is responsible for both the classification and valuation of all properties in Ontario.
- 5.2 Municipal staff use the CVA and property classification set by MPAC along with the annual budgetary requirements and municipal taxation ratios approved by Regional Council to calculate municipal annual property tax rates applicable to individual property tax classifications.
- 5.3 At any given point in time, a material share of the Region's assessment base can be involved in an assessment or classification dispute. This can represent a significant financial risk to the municipal sector.
- 5.4 There are two avenues by which taxpayers can pursue assessment disputes.
- The first avenue (mandatory for residential properties) is the Request for Reconsideration (RfR) process where 53 per cent of all disputes are either settled or withdrawn.
    - This is an informal process whereby the property owner requests MPAC to review the property's current assessment and/or classification to ensure that MPAC has correct and current property information.
    - Through this review, one of the following two outcomes could occur. MPAC may revise the returned assessment based on more current/accurate information or may confirm the returned assessment as accurate.
    - Should the property owner not agree with the outcome of the review they have 90 days to file an appeal with the Assessment Review Board (ARB) (an adjudicative body under the Ontario Land Tribunal).

- If a change in the assessment is proposed by MPAC, a Minutes of Settlement Offer would be provided to the owner and, if it is agreed to by the owner, then the assessment is adjusted, and the local municipality will make a corresponding change to the property taxation.
- The owner has 90 days to accept the Minutes of Settlement or advance to the next stage.
- The second process is an appeal to the ARB, which is an independent adjudicative tribunal established under the *Assessment Act* that decides assessment and property classification complaints in Ontario.
  - It can take several years for disputes to reach settlement at the ARB, with many of the more complex commercial and industrial complaints stretching beyond the four-year assessment phase-in period.
  - Although less than half of disputes are settled at the ARB, almost 90 per cent of the property taxation losses are the result of ARB decisions.

### **Impacts in Property Valuation from the Pandemic are Not Relevant in Current Assessment Disputes**

- 5.5 MPAC, the ARB and some municipalities have reported an increase in the number of assessment disputes filed by non-residential property owners claiming a decrease in the property's market value as a result of the recent pandemic.
- 5.6 MPAC has supported the current assessment in these instances as the valuation date used in the current taxation cycle (2017-2024) is January 1, 2016, and, in principle, is not subject to appeal for pandemic related impacts that occur four years later. To date, all ARB decisions on these types of appeals, have supported MPAC's position and denied any adjustments to the 2016 CVA.
- 5.7 Staff are actively monitoring settlement and ARB decisions to assess whether there is any increased risk to the Region.

### **Overview of Regional Assessment at Risk**

- 5.8 Over the 19-year period (2006-2024), there have been four reassessment cycles as detailed below:

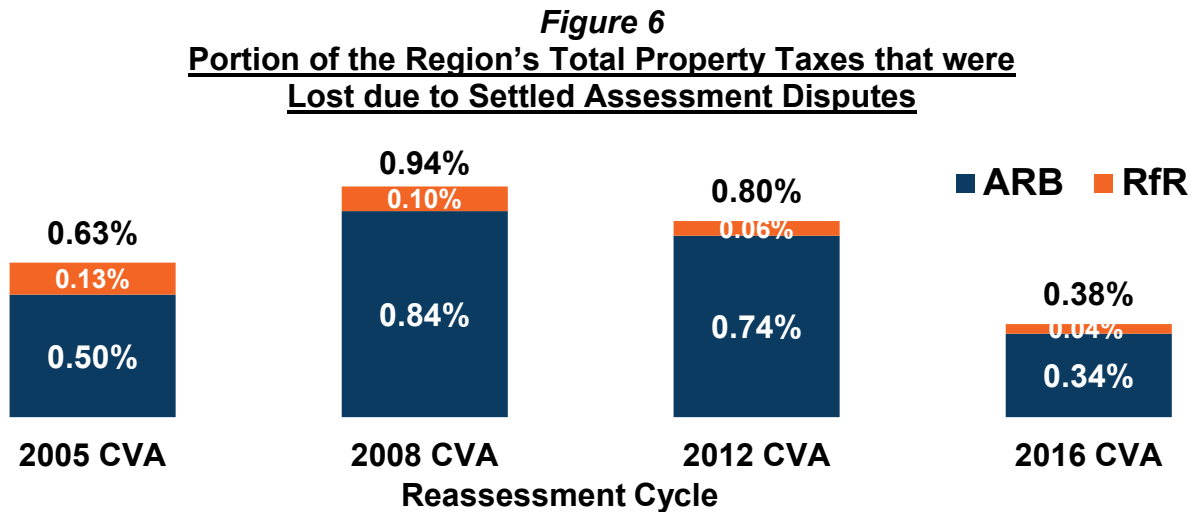
<b><u>Valuation Date</u></b>	<b><u>Property Taxation Years</u></b>	<b><u>Cycle Length</u></b>
2005 January 1 <sup>st</sup>	2006 to 2008	3 Year
2008 January 1 <sup>st</sup>	2009 to 2012	4 Year
2012 January 1 <sup>st</sup>	2013 to 2016	4 Year
2016 January 1 <sup>st</sup>	2017 to 2024	8 Year

- 5.9 MPAC and the ARB, due to both rule and procedural changes over the last several years and the postponement of the 2020 reassessment, have made considerable progress in reducing the previous backlog of assessment appeals at the ARB. The current volume of property disputes in Durham Region before the ARB is the lowest since the Region began analyzing the related risks in 2009.
- 5.10 Over the period 2006 to 2023 there have been 44,371 assessment disputes of which 51 per cent had the assessment confirmed or the dispute withdrawn. Only 1.2 per cent remain outstanding as shown in Figure 5.

**Figure 5**  
**Number Assessment Disputes from 2006 to 2023**

	<b>Request for Reconsideration (RfR)</b>	<b>Assessment Review Board (ARB)</b>	<b>Total</b>	
CVA confirmed or dispute withdrawn	11,969	10,671	22,640	51.0%
Dispute settled	11,639	9,554	21,193	47.8%
Dispute outstanding	9	529	538	1.2%
<b>Total</b>	<b>23,617</b>	<b>20,754</b>	<b>44,371</b>	

- 5.11 The 21,193 settled assessment disputes between 2006 to 2023 have resulted in Regional property tax losses of \$66.9 million. Over half of these disputes (54.9 per cent) were settled through the informal RfR process and resulted in total Regional property tax losses of \$7.3 million. The more complex, primarily non-residential disputes were settled at the ARB account for \$59.6 million (89.1 per cent) of Regional property tax losses.
- 5.12 Figure 6 illustrates for each reassessment cycle the per cent of the Region's total property taxes were lost due to settled assessment disputes. There are no outstanding assessment disputes for the 2005 and 2008 reassessment cycle and an immaterial amount of disputed CVA remains under appeal from the 2012 reassessment cycle. Approximately 12 per cent of the disputed CVA in the 2016 CVA cycle remains outstanding.



- 5.13 As noted previously in this report, the higher 2008 and 2012 cycle's settlements were the result of a significant increase in non-residential property owner's disputing their high valuation changes that resulted from the reassessments.

**Current Regional Risk in Outstanding Assessment Disputes**

- 5.14 As of December 12, 2023, there were 148 properties with 538 outstanding assessment disputes in the Region of Durham for the taxation years 2017 to 2023.
- These disputes involve \$5.4 billion in total CVA and \$49.3 million in Regional property taxes as detailed in Figure 7.
  - The majority of this assessment at risk (93.8 per cent) is for the City of Pickering, Town of Ajax, Town of Whitby and City of Oshawa properties.

**Figure 7**  
**Outstanding Assessment Disputes by Local Municipality**  
**from the 2016 Reassessment Cycle (2017 to 2022)**

	Properties		CVA		Regional Taxes	
	#	%	\$m	%	\$m	%
Pickering	10	6.8%	1,013.0	18.7%	9.1	18.5%
Ajax	17	11.5%	1,278.9	23.7%	13.1	26.6%
Whitby	17	11.5%	553.5	10.2%	4.5	9.1%
Oshawa	15	10.1%	2,231.6	41.2%	20.3	41.2%
Clarington	16	10.8%	89.4	1.7%	0.7	1.4%
Scugog	11	7.4%	53.5	1.0%	0.3	0.6%
Uxbridge	48	32.4%	165.2	3.1%	1.1	2.2%
Brock	14	9.5%	21.0	0.4%	0.2	0.4%
<b>Region</b>	<b>148</b>	<b>100.0%</b>	<b>5,406.1</b>	<b>100.0%</b>	<b>49.3</b>	<b>100.0%</b>

- 5.15 Overall the number of properties with a dispute decreased by 24 or 14 per cent from 172 in 2022. Taxpayer launched disputes decreased by 44 and the Township of Scugog and the Township of Borck filed 20 new 2023 appeals on gravel pit properties within their jurisdictions.
- 5.16 In 2023, there were only six properties in the RfR process. The 142 properties in the ARB process represent 99.9 per cent of the CVA currently under dispute.
- 5.17 The Region's modelling suggests that, under a medium-risk scenario, the Region could see a net reduction of \$3.7 million in Regional property taxes representing an average CVA loss of 7 per cent on the outstanding disputes.
- This net loss includes anticipated gains from gravel pit properties that are currently at the ARB as well as a 2024 ARB decision resulting in a loss in weighted assessment for a multi-residential property in Ajax.
  - Under a low-risk scenario, this net loss is reduced to an estimated \$2.8 million and increases to \$4.6 million under a high-risk scenario.
  - The Regional financial risk inherent in outstanding assessment disputes is adequately covered by the Region's Assessment Appeal Reserve.
- 5.18 Excluding gravel pits, 87 per cent of the estimated Regional property tax revenue losses are concentrated in the following three types of properties;
- Multi-residential properties and associated land (46 per cent),
  - Vacant land (28 per cent), and
  - Large commercial retail properties (13 per cent).

#### **Gravel Pit Assessment Dispute**

- 5.19 In March 2021, the ARB released an interim decision on a test case involving the valuation of gravel pits in the County of Wellington. The ruling significantly increased MPAC's assigned land value and reclassified various land segments to the industrial property tax class. This ARB decision supported the municipal position and was well received by the municipal sector.
- 5.20 In November 2021, MPAC sought leave to appeal the ARB decision in an effort to clarify the land classifications. On March 14, 2022, leave to appeal was granted and the Divisional Court hearing occurred in December 2022. On February 3, 2023, the Divisional Court's dismissed the appeal in its entirety and no appeals were filed.
- 5.21 In addition to having to apply the Wellington decision to outstanding appeals, MPAC conducted 2023 year-end adjustments to all 3,000 pits and quarries across the Province to reflect the ARB decision principles. For Durham Region, these MPAC 2023 year-end adjustments involved 103 properties broken down in Figure 8.

**Figure 8**  
**Gravel Pit 2023 Year-End MPAC Adjustments by Local Municipality**

	<b>Property Count</b>	<b>Increase in CVA \$,000's</b>	<b>Estimated Annual Increase in Regional Taxes \$,000's</b>
Pickering	1	2,895	19
Ajax	-	-	-
Whitby	-	-	-
Oshawa	1	331	3
Clarington	27	9,317	97
Scugog	12	5,591	85
Uxbridge	47	26,101	336
Brock	15	11,486	108
<b>Region</b>	<b>103</b>	<b>55,721    47%</b>	<b>648    76%</b>

- 5.22 Based on the principles established by the Wellington decision, MPAC increased the land value rate by 47 per cent as well as reclassified land (primarily residential to industrial). As a result of these MPAC adjustments, it is anticipated that the Regional taxes on the 103 properties will increase by a total of \$0.6 million (approximately 76 per cent) in 2024 as shown in Figure 8. Property owners have until April 1, 2024 to appeal these 2023 year-end adjustments.
- 5.23 Although the Region is not recognized by Provincial legislation as a party to assessment disputes, Regional staff assist the local area municipalities in defending the common assessment base where appropriate and requested by the area municipality. The Region has been working closely with the Township of Uxbridge over the last several years on their gravel pit appeals and have also started working with the Townships of Brock and Scugog to file 2023 assessment appeals for the gravel pit properties located in their municipalities.
- 5.24 Since 2021, an increasing number of assessment appeals related to gravel pits in Durham Region have been launched as area municipalities seek to have the Wellington decision applied within their own jurisdiction. Figure 9 shows the number of properties subject to the MPAC 2023 year-end adjustments and the appeal status of these properties for taxation years 2021 to 2023.

**Figure 9**  
**Gravel Pit Properties with Outstanding ARB Appeals in Durham Region**

<b>Under Appeal</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>
Yes	33	53	80
No	70	50	23
<b>Total</b>	<b>103</b>	<b>103</b>	<b>103</b>



- 5.25 If the 2023 year-end adjustments are an accurate reflection of the eventual settlement of these appeals for 2021-2023, this could result in total additional Regional property taxes of between \$1.2 million to \$1.3 million under the medium risk scenario.

### **Multi-Residential Classification Dispute in the Town of Ajax**

- 5.26 In 2017, the Province mandated a new multi-residential property class across Ontario with a maximum municipal tax ratio of 1.1 for 35 years to incentivize the development of new multi-residential buildings. Durham Region's existing multi-residential ratio is 1.8665 (approximately 40 per cent higher).
- 5.27 Section 10(2) of Ontario Regulation 282/98 placed multi-residential land and structures "*whose units have been built, or converted from a non-residential use, pursuant to a building permit issued, on or after April 20, 2017*" into the new multi-residential class.
- 5.28 On January 5, 2024, the ARB rendered a decision on the classification of several large multi-residential buildings in the Town of Ajax which were in the existing multi-residential property tax class.
- 5.29 The ARB decision revolved around the meaning and timing of "*building permits*" in the Regulation. Initial "partial" permits were issued to the individual properties in 2013 to 2016 and throughout the construction process, however final Full permits were not issued until October 2017 and May 2019.
- 5.30 The ARB found that the "*building and residential units could not have been completed without the Full Permit*" and, as such, the properties should be classified as new multi-residential as opposed to the current classification of multi-residential. The Town of Ajax has appealed this decision to the Divisional court but leave to appeal has not yet been granted.
- 5.31 The ARB decision spans six years (2018-2023) for one of the properties and four years (2020-2023) for the other. If the ARB's decision holds, it is estimated that the Regional property tax losses could total \$2.0 million for the years under appeal.
- 5.32 Regional staff provided an analysis of multi-residential ratio changes and impacts in Report [2021-F-28](#) and recommended status quo for a number of reasons, including significant tax shifts that would result for residential property tax payers.
- 5.33 Regional staff will continue to work with area municipalities on the assessment appeals and protecting the assessment base.

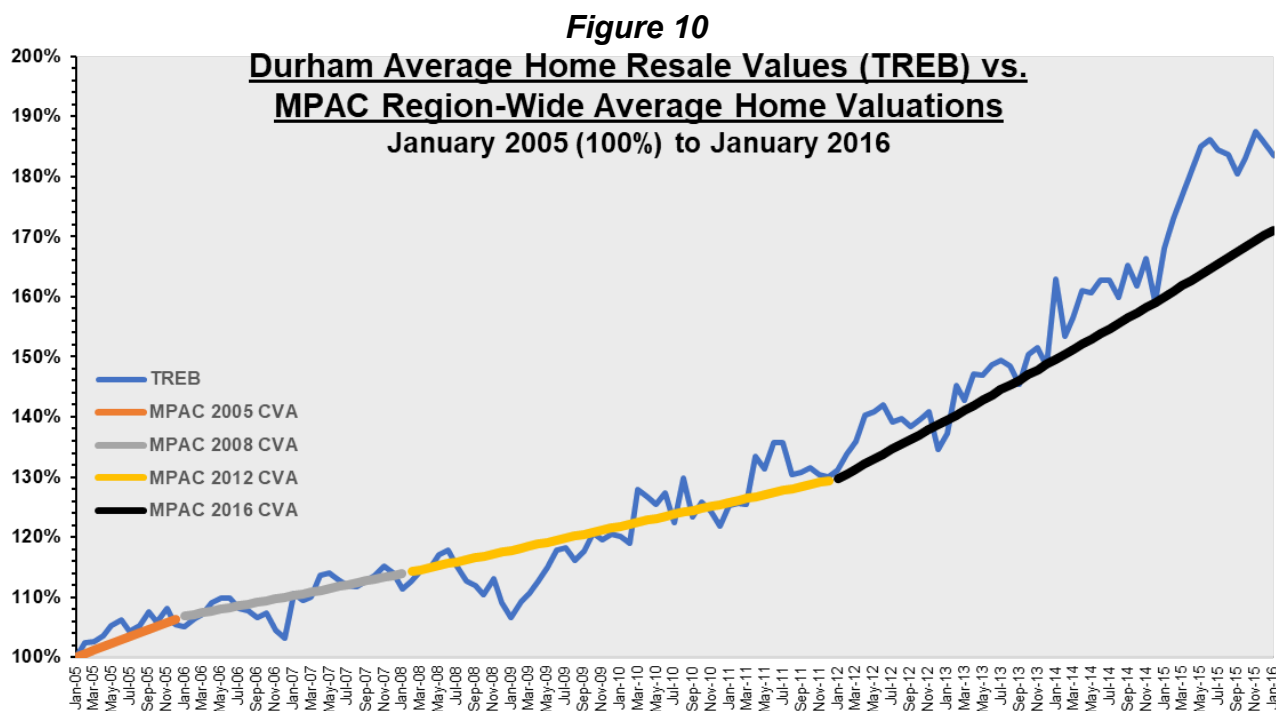
## **6. Provincial Postponement of the MPAC Reassessment**

- 6.1 In the March 2020 Economic and Fiscal Update, the Province postponed the property tax reassessment update which was to be completed by MPAC in 2020 for the 2021 property taxation year. In the November 2021 Economic and Fiscal Update, the Province further postponed the reassessment update for both the 2022 and 2023 property taxation years.

- 6.2 Throughout 2023, the Association of Municipal Managers, Clerks and Treasurers of Ontario (AMCTO), the Association of Municipalities in Ontario (AMO) and various business associations lobbied the Province to formally commit to a reassessment update. On August 16th, 2023, the Province filed a regulation extending the January 1, 2016 valuation date to the 2024 property tax year and as of the writing of this report, the Province has not announced the date for the next reassessment. 2024 will mark the 8th year of using the 2016 valuation for the calculation of property taxation.
- 6.3 The Province's decision to postpone the reassessment was due in part to the pandemic and additional concerns with respect to the volatility of the residential housing market. It is important that the Province return to regular scheduled reassessments to ensure the assessment base remains up-to-date and to avoid even further property tax shifts amongst taxpayers and to maintain fairness to property taxpayers on a comparative basis given the changes to the market over such an extended period. As a reminder, no additional taxation revenue comes to municipalities from reassessments.
- 6.4 Staff and various municipal associations continue to advocate for a return to the reassessment cycle while ensuring municipalities are provided with adequate time to plan, analyze the impacts, prepare communications on the impact of the reassessment on property taxpayers and to implement the reassessment.
- 6.5 With current assessments based on valuations eight years out of date, it is anticipated that there will be significant property tax shifts with the next reassessment as the value of individual properties will not have changed uniformly across the Regional assessment base. Further, it is anticipated the risk and corresponding impact of assessment disputes will be materially greater in the next assessment cycle, specially with respect to the non-residential sector.
- 6.6 The current assessment cycle is four years with assessment increases phased-in evenly over four taxation years and any assessment decreases applied fully in the first year. Any changes in the Provincially mandated phase-in parameters will impact the distribution of the annual tax shifts that will occur over the next cycle.
- 6.7 Regional staff will continue to provide updates to Council on the reassessment timing and any phase-in parameters changes when announced by the Province. Once the reassessment is announced and information on the reassessment impacts are known, staff will provide extensive information to Finance and Administration Committee and Council on the impacts to property taxpayers.
- 7. Real Estate Market Developments and Potential Reassessment Impacts**
- 7.1 The CVA set by MPAC is meant to represent the value of the property in an arms length sales transaction on the valuation date. The CVA is therefore closely related to the general real estate market. The next reassessment, when announced, will bring the current valuation date (January 1, 2016) up to whatever current date is determined by the Province.

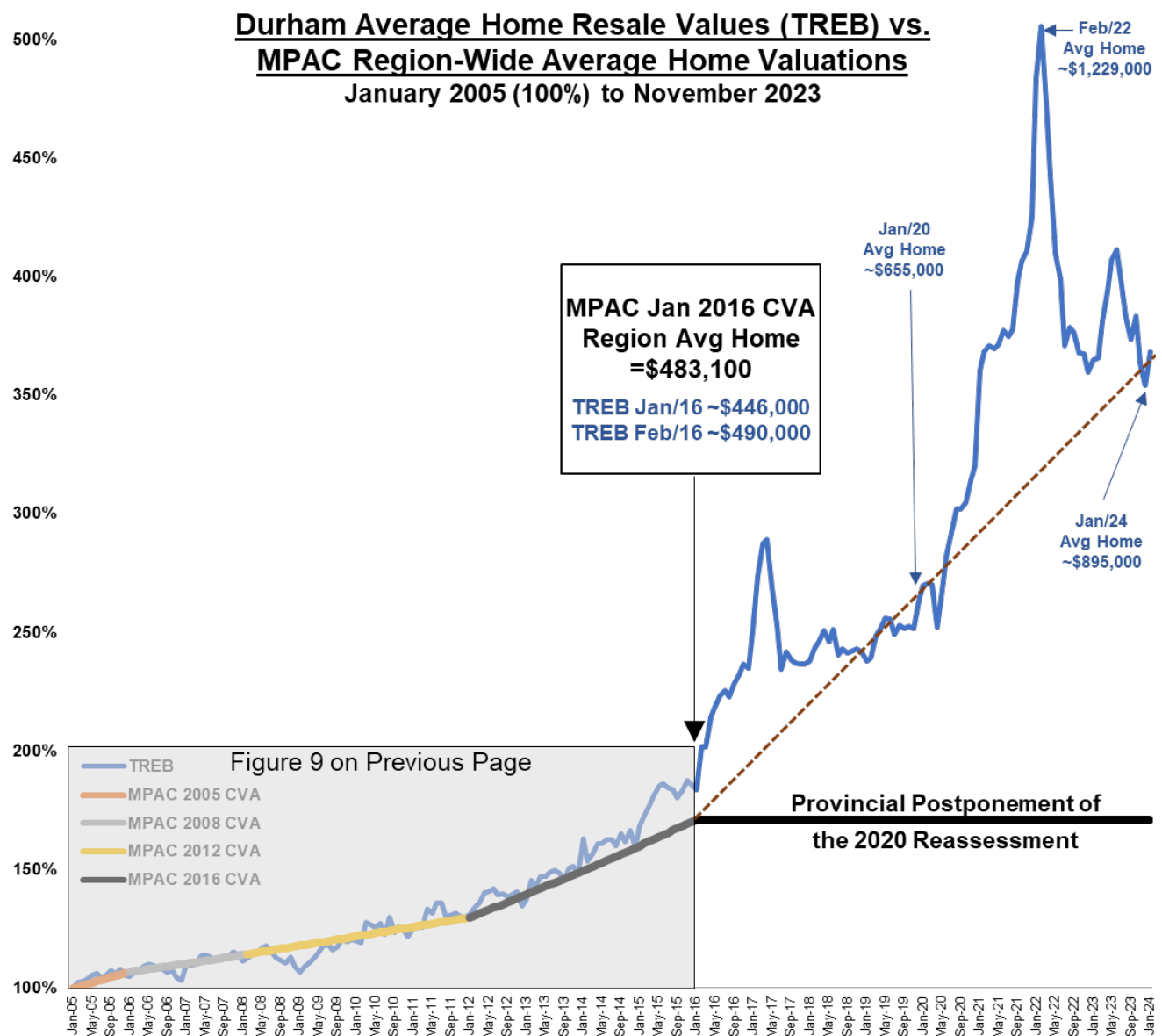
- 7.2 There have been several factors that have impacted the real estate market over the last four years and will continue to impact it. These factors include but are not limited to:
- various senior governmental initiatives to address both housing availability and affordability;
  - federal introduction of a ban on non-Canadian residential property purchases;
  - an increase in the Ontario government foreign homebuyers' tax to 20 per cent;
  - increases in borrowing rates by the Bank of Canada;
  - the residual impacts of the pandemic and associated recovery;
  - continuing inflation and the potential for an economic slowdown/recession, and
  - current and potential future impacts of a shift to the new 'e'conomy.

- 7.3 Figure 10 shows the Toronto Real Estate Board (TREB) monthly average home resale values in Durham Region and the Region's average MPAC Current Value Assessment (CVA) increase over the period 2005 to mid 2015. As expected, since CVA reflects market value, these two variables follow similar trajectories over the decade shown in the graph.



- 7.4 As illustrated in Figure 11, beginning in 2016, Durham Region's average residential home resale values as reported by TREB began showing increased acceleration and volatility. Meanwhile the MPAC CVA was held constant because of the Province postponing the reassessment update that was to occur in January 2020.

- 7.5 The TREB residential home resale values peaked in February 2022 and have dropped by approximately 27 per cent in the ensuing 23 months. This reflects the volatility created in part by the factors outlined in Section 7.2.
- 7.6 Figure 11 also suggests that the next reassessment has the potential to create material property tax shifts amongst the property classes and individual taxpayers. Given this volatility and risk, property tax policy changes are not recommended until the impacts of the next reassessment are understood. Some perceived issues that would be impacted by policy changes may or may not be alleviated through reassessment and this should be determined in advance of policy changes.

**Figure 11**

## **8. Municipal Flexibility with Respect to the Tax Treatment of “Vacant” Residential Properties**

- 8.1 Since 2018, under Section 338.2 of the *Municipal Act, 2021*, upper and single tier municipalities have been provided the authority to impose an additional property tax rate on residential properties that are vacant.
- The rate must be applied to the assessment value and the property must be both taxable (not a payment-in-lieu (PIL) property) and be in the residential property tax class.
  - The upper or single tier municipality, through by-law, must state the tax rate and provide a precise definition and conditions for the vacant rate to apply to an individual property.
  - The Province will enact, through regulation, the authority for the upper or single tier municipal program. The lower tier municipalities, in a two-tiered structure, are responsible for administering the tax.
  - The tax rate can vary between different geographical areas of a two-tiered structure.
- 8.2 This policy option provides municipalities with alternative tools to address their unique circumstances. The City of Ottawa and the City of Toronto implemented a vacant home property tax beginning in 2023 after having completed detailed studies on this policy tool and the presence of vacant residential properties in their communities.
- 8.3 The City of Hamilton has opted not to proceed with the implementation of their vacant residential property tax originally planned for 2024. The Region of Peel and the Region of Halton have paused their study of this policy option. York Region’s review was put on hold in May of 2023 and in November York Regional Council made the decision not to proceed with a vacant home residential property tax.
- 8.4 Implementation in a two-tier municipal structure is more complex than implementation in a single-tier municipality like the City of Toronto and the City of Ottawa. In November 2022, the Province announced a Provincial Policy Framework for this program which has yet to be released.
- 8.5 Programs such as the vacant residential tax involve material start-up and on-going administrative costs which require a substantial presence of vacant residential properties to ensure that the net taxation revenues and program benefits would be realized. Based on a review of water consumption data, there does not appear to be a significant number of vacant residential properties in the Region to warrant the administrative costs of developing and implementing a vacant home property tax at this time. The area municipal Treasurers have supported this position over the last several years.
- 8.6 Staff closely monitor the housing and real estate market as well as current and future policy options being considered by senior and municipal governments to address housing affordability concerns.

## 9. Municipal Property Tax Comparisons

### Municipal Tax Ratios

- 9.1 A municipal tax ratio is the degree to which an individual property tax class is taxed relative to the Residential property tax class. If the commercial municipal tax ratio is 1.45, then its municipal property taxation rate will be 1.45 times the residential class municipal property tax rate.
- 9.2 Since municipal tax ratios show the degree to which the non-residential classes are taxed relative to the residential class, the municipal tax ratios have a direct impact on the competitiveness of municipal non-residential property taxes. Figure 12 provides a comparison of 2023 municipal tax ratios across Durham comparator municipalities reflecting very favourable positioning from a competitiveness perspective.

**Figure 12**  
**2023 Municipal Tax Ratio Comparison**

	Multi-Residential		Commercial		Industrial		Farmland	
	Ratio	Rank	Ratio	Rank	Ratio	Rank	Ratio	Rank
<b>Durham:</b>	1.8665	4	1.4500	2	2.0235	4	0.2000	2
Toronto	1.9635	6	2.5818	10	2.5130	7	0.2500	5
Peel Region (Mississauga)	1.2656	2	1.5170	4	1.6150	1	0.2500	5
Halton Region	2.0000	8	1.4565	3	2.0907	5	0.2000	2
York Region	1.0000	1	1.3321	1	1.6432	2	0.2500	5
Ottawa *	1.4000	3	1.9200	6	2.5600	8	0.2000	2
Niagara Region	1.9700	7	1.7349	5	2.6300	9	0.2500	5
Waterloo Region	1.9500	5	1.9500	7	1.9500	3	0.2500	5
Hamilton **	2.2174	10	1.9800	8	3.1025	10	0.1767	1
Windsor ***	2.0000	8	2.0140	9	2.3158	6	0.2500	5
<b>Average</b>	1.7633		1.7896		2.24242		0.2277	

Ratios in Figure 12 have been rounded to four decimal places.

\* Ottawa has special property tax classes for Office Buildings (2.3900), Shopping Centres (1.5500) and Large Industrial Properties (2.1200)

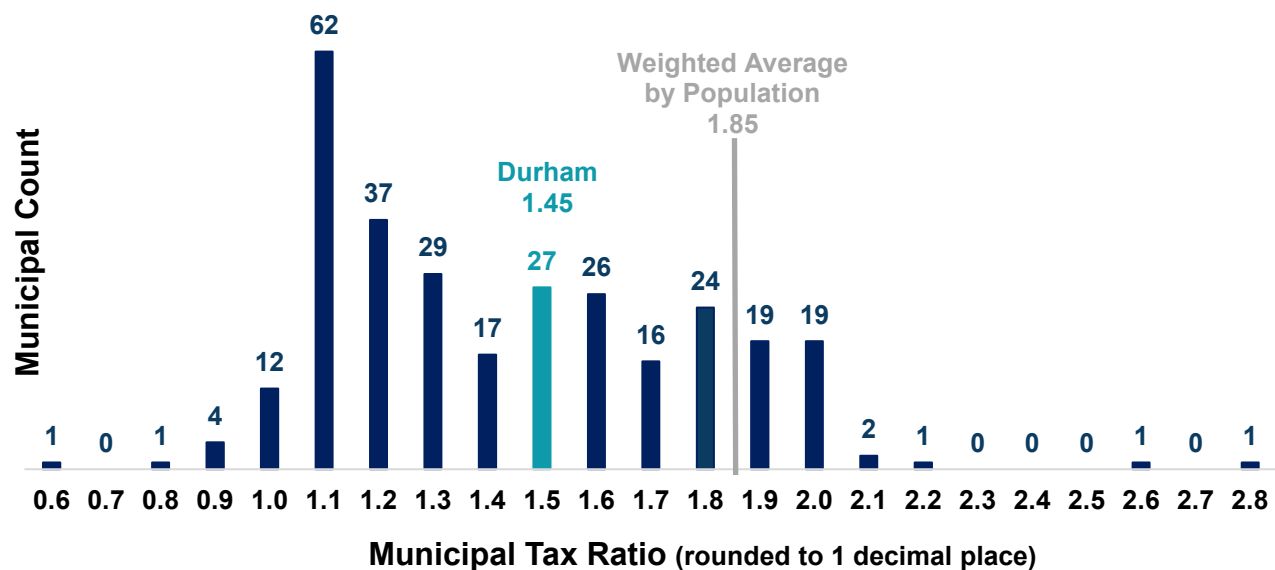
\*\* Hamilton has a Large Industrial property tax class (3.6381)

\*\*\* Windsor has a Large Industrial property tax class (2.9328)

- 9.3 Durham Region's multi-residential municipal tax ratio of 1.87 is competitive and is marginally above the average of similar municipal comparators.

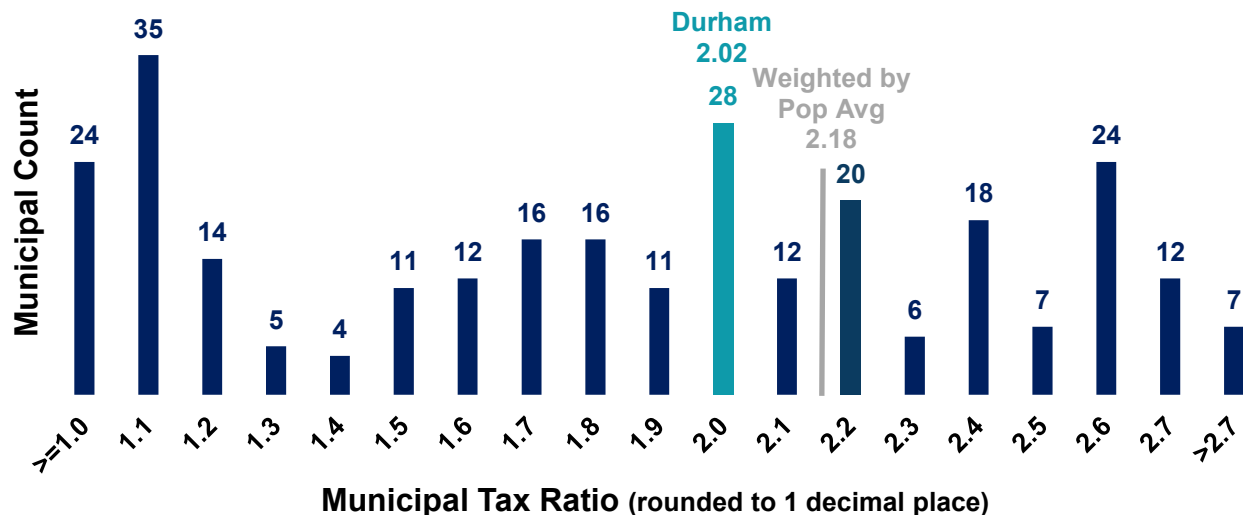
- 9.4 Durham Region has a very competitive commercial municipal tax ratio of 1.45 which is the second lowest and 19.0 per cent below the average (1.79).
- 9.5 Durham Region's 2023 industrial municipal tax ratio of 2.02 is 9.8 per cent below the average of the comparators (2.24) and ranked fourth behind Peel (Mississauga), York Region, and Waterloo Region.
- 9.6 The City of Toronto is under a legislative levy restriction which limits budgetary increase on property classes above a certain municipal tax ratio (multi-residential 2.00, commercial 1.98 and industrial 2.63). Such a restriction reduces the municipal tax ratio over time.
- In 2023, this restriction decreased Toronto's municipal tax ratios to below the threshold in two of the three classes (multi-residential and industrial).
  - It also resulted in a significant shift in the ranking of the multi-residential in Figure 11 with the City of Toronto moving to sixth from ninth position last year.
- 9.7 A review of the approximately 300 lower and single tier 2022 municipal tax ratios contained in the 2022 Municipal Financial Information Returns (FIRs) show that Durham's commercial ratio is significantly below the average ratio weighted by population as shown in Figure 12 below.

**Figure 13**  
**Provincial 2022 Commercial Municipal Tax Ratios**



- 9.8 A similar review of the 2022 FIRs was done for the industrial class (Figure 14) which illustrates Durham's industrial municipal tax ratio is also below the weighted average ratio by population.

**Figure 14**  
**Provincial 2023 Industrial Municipal Tax Ratios**



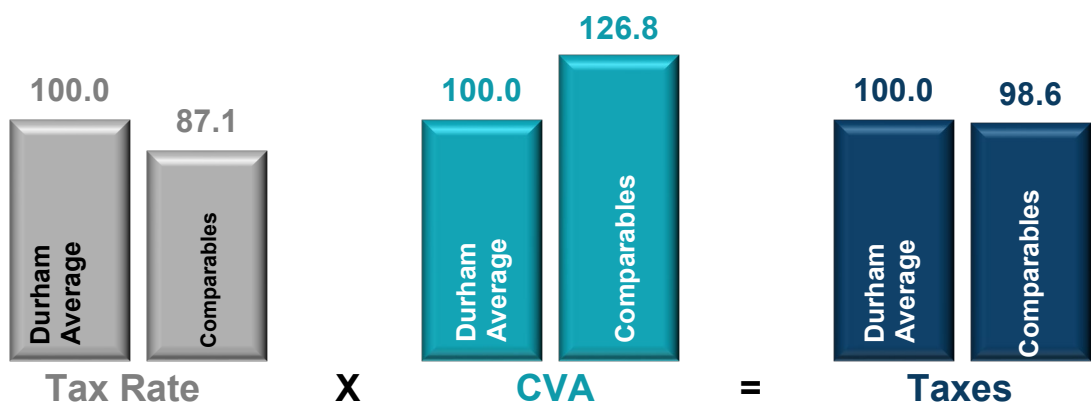
- 9.9 The Province has mandated a maximum farmland municipal tax ratio of 0.25. Several Ontario municipalities (Durham included) have lowered their municipal tax ratio from this provincial maximum as a support to the agricultural industry within their jurisdiction.
- 9.10 Changes in municipal tax ratios are revenue neutral with respect to the overall property taxes of a municipality. Any adjustments to property tax ratios will result in a shift of the property tax burden between the other property tax classes. For example, lowering the municipal tax ratio for one property tax class will increase the property taxes for all other property tax classes. There are no recommended changes to the Region's municipal tax ratios for 2023.
- 9.11 The remainder of this section provides a summary of property tax comparisons across comparable municipalities adjusting for the varying market values. This comparison highlights the degree to which market values affect tax rates and represents a much better comparison than those typically reported in the general press.
- 9.12 Tax rates and assessments vary significantly between municipalities. In general, they are inversely related (higher property assessments allow for a lower tax rate to generate the same tax dollars). Additional information on this can be found in the attachment to last year's Tax Strategy: [Property Tax Reference Guide](#) (Attachment #2 starting on page 26).
- 9.13 Caution should be used in interpreting the results of any municipal property tax comparison as these comparisons do not consider municipal services or service levels and a whole range of other unique municipal characteristics (non-residential assessment levels, urban/rural compositions, geographical density and size, financial sustainability, etc.).



**Residential Home Comparison**

- 9.14 The following residential home property tax comparison is based on 10 “average” homes from each of the local municipalities in the Region. The homes were chosen to reflect, as closely as possible, the municipality’s average home in terms of assessment, age, size and building quality.
- 9.15 MPAC provided the CVAs for 27 comparator municipalities on which the following analysis is based. The comparison uses 2023 CVA and tax rates as 2024 municipal tax rates are not yet available.
- 9.16 Since 2023 was not subject to a reassessment phase-in, the CVAs have not changed. As a result, this analysis is very similar to last year’s study and only reflects the relative changes in the municipal budgets.
- 9.17 The residential home comparison found that the comparable municipal average residential tax rate was 12.9 per cent lower than Durham’s. However, assessment values for the comparators were 26.8 per cent higher. The resultant average property tax (\$) difference between Durham and the comparator’s average is very low, at approximately 1.4 per cent, as illustrated in Figure 14.

**Figure 14**  
**Residential Home Sample Average: Tax Rate, Assessment and Taxation**

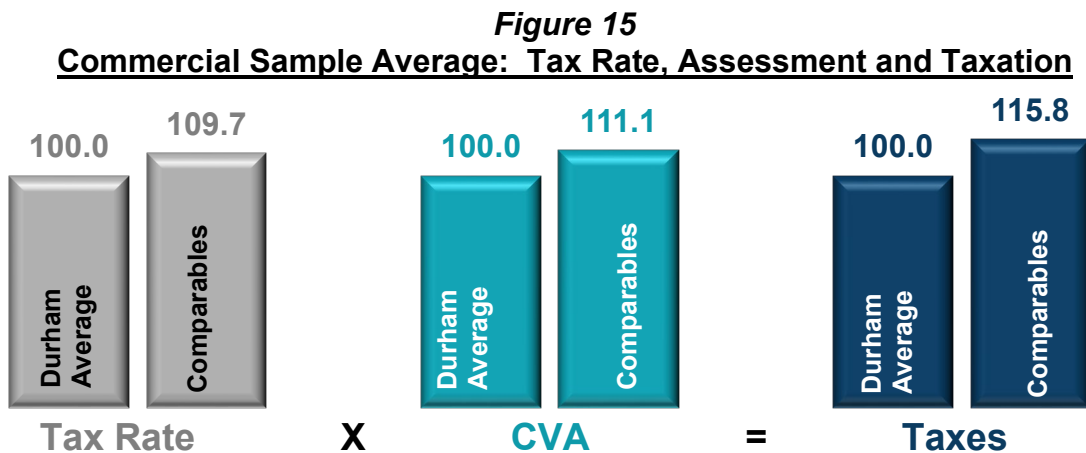


- 9.18 The majority of the large gap in tax rates can be explained by Durham’s much lower market values (assessments) compared to our comparator municipalities. The gap of 12.9 per cent in tax rates is reduced to 1.4 per cent in tax dollars when Durham’s lower assessments are considered.

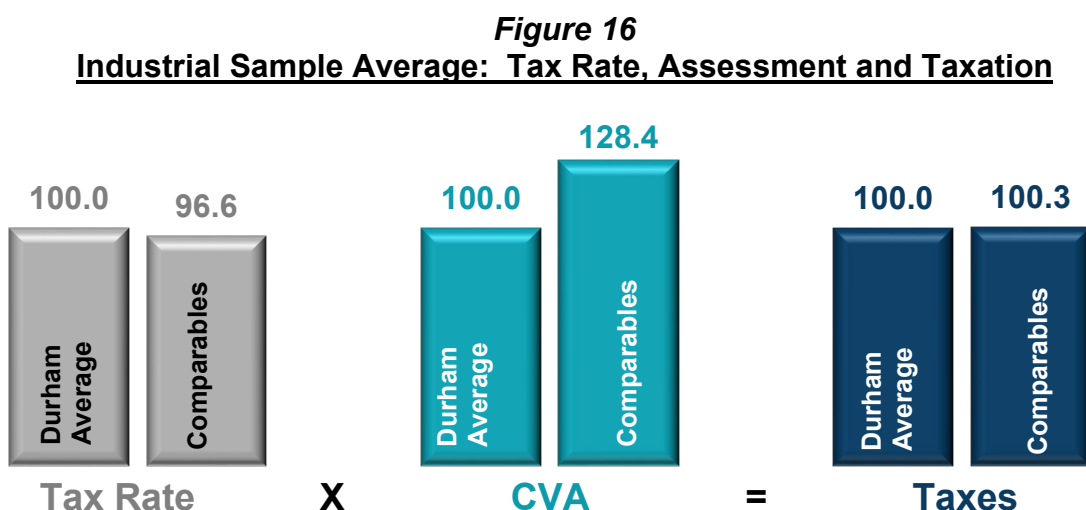
**Non-Residential Property Tax Comparisons**

- 9.19 It is difficult to provide a valid non-residential property tax comparison. The primary issue is the uniqueness of the individual properties and the lack of robust sales transactions on which MPAC can base the assessments.
- 9.20 This difficulty has increased over the decade, as a result of significant assessment appeals launched by the non-residential sector across Ontario for the previous three reassessment cycles and the resultant changes in both specific property assessments and MPAC methodology.

- 9.21 It is believed that municipal taxation is a lesser consideration in a commercial location decision when compared to factors such as customer density and affluence.
- 9.22 Similar to the residential comparison, a commercial comparison based on 18 properties was conducted. As illustrated in Figure 15, tax rates and assessment vary significantly between municipalities.



- 9.23 Although the commercial sample showed a high degree of variability, the average comparator municipal tax rates were 9.7 per cent higher than Durham's, while the average CVA was also higher by 111.1 per cent. The resultant property tax average of the comparators is 15.8 per cent higher than in Durham Region.
- 9.24 An industrial comparison based on 12 properties was also conducted and the results are shown in Figure 16.



- 9.25 A high degree of variability exists in the sample, however the averages show that the Durham Region tax rate is 3.4 per cent higher than the comparators', while the CVA is 28.4 per cent lower. The resultant property tax average on the comparators is approximately the same as Durham Region.

**10. Provincial Business Education Tax (BET) Rate and PIL Properties**

- 10.1 In 2021, the Province took significant steps towards uniform province-wide BET rates by instituting a common ceiling rate of 0.88 per cent for taxable properties.
- 10.2 The Ontario Ministry of Finance also confirmed that the BET reductions would not negatively impact municipalities, indicating that the Province will maintain BET rates at the 2020 level for PIL properties where the education taxes are retained by single and lower-tier municipalities.
- This different BET policy treatment is highlighted, as concerns have been raised that it may not be legislatively compliant
  - Despite efforts by the Ontario Ministry of Finance for the 2021 to 2023 property tax years, several Federal organizations chose to pay the lower taxable education rate, rather than the higher PIL education rate.
  - The Federal commercial property presence in Durham Region is low and the resultant underpayment in education property taxes to the local municipalities is relatively small. The presence of federal properties in the City of Ottawa is quite large however and the City of Ottawa has initiated an action in Federal Court to recover the over \$20 million resulting shortfall in education property taxes retained by the City.
- 10.3 The Ontario Ministry of Finance confirmed on January 19, 2024 that all Provincial Education rates will remain unchanged for the 2024 taxation year including the PIL rates. The 2024 Provincial education property tax rates are detailed in Attachment 1.

**11. Other Provincial Initiatives**

- 11.1 In addition to the decision to continue the postponement of the reassessment for the 2024 tax year, the Province also announced, on August 16, 2023, that it would conduct a review of the accuracy and fairness of the Ontario property assessment and taxation system.
- MPAC stated that it welcomed the opportunity to work with the Province to ensure the property assessment process is optimal for both property owners and municipalities.
  - No further information has been released on this initiative.
- 11.2 Regional staff will continue to monitor Provincial property tax initiatives and will update Regional Council on any further significant developments.

**12. Property Tax Treatment of Nuclear Generating Stations**

- 12.1 The two Ontario Power Generation (OPG) nuclear generating stations (NGS) provide a material amount of PIL revenue to the Region. In addition, the City of Pickering and the Municipality of Clarington also retain the education tax portion of these PIL payments.

- 12.2 In December of 2021, Regional Council approved Durham's Nuclear Sector Strategy 2022-2032 ([Report #2021-COW-37](#)) which recognizes the importance of this sector to the Region's economy.

#### **Pickering Nuclear Generating Station (PNGS) Update**

- 12.3 The Province is supporting OPG's plan to continue the safe operation of the PNGS units 5 through 8 past the currently approved date of December 31, 2024.
- 12.4 In June 2023, OPG submitted their application to the Canadian Nuclear Safety Commission (CNSC) to amend the power reactor operating license to operate units 5 through 8 at the PNGS through September 2026. It is understood that operating these units beyond 2026 will require a refurbishment of the units.

#### **Darlington Nuclear Generating Station (DNGS) Update**

- 12.5 The Darlington New Nuclear Project (DNNP) is the first grid-scale Small Modular Reactor (SMR) project in North America. Four SMRs are now planned at the Darlington site.
- 12.6 OPG's current application before the CNSC is to construct one G.E. Hitachi BWRX-300 unit as well as the shared infrastructure for the remaining planned units. OPG plans to complete construction of the first SMR by 2028, with commercial operation beginning in 2029.
- 12.7 The CNSC is holding two separate public hearings to consider the application, the first hearing was held in January 2024 and focused on the applicability of the DNNP environmental assessment (EA) to OPG's selected reactor technology. The second hearing is scheduled for October 2024 and will focus on OPG's licence to construct application and supporting documentation.
- 12.8 Building four BWRX-300 SMRs at Darlington would provide a total of 1,200 MW of electricity generation capacity, providing enough electricity to power about 1.2 million homes.
- 12.9 Moving to a "fleet approach" for SMRs in Ontario (i.e., building multiple units of the same technology) will allow for shared infrastructure (e.g., cooling water intake) and the application of learnings from construction to subsequent units to reduce costs.

#### **Provincial Statutory Rate on Generating Facilities**

- 12.10 The Province currently bases municipal PIL payments for nuclear generating facilities on legislated statutory rates as outlined in the *Assessment Act*, rather than current value assessment.
- The prescribed statutory rate set by the Province for assessing nuclear generating facilities is \$86.11/m<sup>2</sup> of inside ground floor area of the actual generating and transformer station buildings. This rate was set in 1968 and has never been updated.

- As such, the prescribed statutory rate does not consider increased Regional service costs, the time value of money or the reassessment valuation changes of all other properties since 1998.
- 12.11 Of all the provincial statutory rates, those that are applicable to nuclear generating facilities are particularly inequitable to Durham taxpayers due to the presence of the majority of the Province's nuclear generating capacity. This particular statutory rate continues to represent a financial inequity to the Region and its local area municipalities.
- 12.12 It is recommended that the Province, in consultation with the municipal sector, review and update the nuclear generating facility statutory rate of \$86.11 and institute a process by which this rate is annually updated in the future.

### **Nuclear Generating Facilities Proxy Property Taxes**

- 12.13 An additional issue related to the nuclear generating facilities is the alternative assessment and proxy property taxes related to the payment of stranded debt.
- PIL payments on specific generating structures are based on a statutory assessment rate as defined per the *Assessment Act* and are paid to the host municipalities.
  - Further proxy property taxes are levied and paid to the Ontario Electricity Financial Corporation (OEFC) and applied against the former Ontario Hydro stranded debt.
  - Details of the alternative assessment are outlined in Ontario Regulation 423/11 under the *Electricity Act, 1998*. It is understood that proxy property taxes are the difference between the prescribed statutory rate for designated facilities and what would apply if taxed at its appropriate full CVA.
- 12.14 Given that proxy property tax payments to the OEFC are to be equivalent to what would have been payable by a private corporation based on an MPAC-derived alternative market valuation for these asset classes, Regional staff have previously requested confirmation from the Ontario Ministry of Finance that payments currently being made to the OEFC will instead be paid to the appropriate municipalities in respect of land located in those municipalities given Section 92(3) of the *Electricity Act, 1998*, which notes potential redirection of payment streams where it references tax treatment following the retirement of the stranded debt and repeal of Part V under Section 84.1 of the Act.
- 12.15 There remains a lack of clarity around the future redirection of these proxy property tax payment streams assuming the eventual retirement of the stranded debt. Any future amendments to the regulation that reduce revenues to impacted municipalities should be addressed through alternative sources of funding by the Province.
- 12.16 It is recommended that the Region continue to seek confirmation from the Province that all existing proxy property tax payments made to the OEFC will be redirected to host municipalities and the upper tier, where applicable, following retirement of the stranded debt.

**13. Relationship to Strategic Plan**

13.1 This report aligns with/addresses the following strategic goals and priorities in the Durham Region Strategic Plan:

- Goal 3.1 Economic Prosperity – to position Durham Region as the location of choice for business. Property taxation is a consideration in building a strong and resilient economy that maximizes opportunities for business and employment growth, innovation, and partnership; and
- Goal 5.1 Service Excellence – to provide exceptional value to Durham taxpayers through responsive, effective, and financially sustainable service delivery.

**14. Conclusion and Looking Forward**

14.1 Following the success of the award-winning Value Stories videos which highlighted the details of the Region's Budget, Finance and Corporate Communication's staff plan to develop a property tax video. It is anticipated that the video will be posted online and promoted through the Region's social media channels as part of a broader education campaign that will follow confirmation of the Provincial property tax reassessment update.

14.2 Staff will continue to monitor the following ongoing property taxation and assessment issues and will provide updates to Committee and Council as additional information becomes available:

- Non-residential declining share of the assessment and taxation base and impacts of the 'e-conomy';
- Future reassessment cycles;
- Provincial education taxes, including separate PIL education tax rate;
- Initiatives under *Ontario's Housing Supply Action Plan 2022-2023* including taxation of multi-residential apartment buildings and the assessment of affordable rental housing;
- Assessment disputes; and
- Nuclear generating facilities property tax treatment.

**15. Attachments**

- Attachment 1: 2024 Provincial Education Property Tax Rates

Respectfully submitted,

Original Signed By

---

Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance

Recommended for Presentation to Committee

Original Signed By

---

Elaine C. Baxter-Trahair  
Chief Administrative Officer

**Attachment 1: 2024 Provincial Education Property Tax Rates**

Property Class			Provincial Education Tax Rate
Residential			0.00153000
Multi-Residential & New Multi-Residential			0.00153000
Broad Commercial	Commercial	Occupied, Vacant & Excess Land	0.00880000
	Shopping Centres	Occupied & Excess Land	0.00880000
	Office Buildings	Occupied & Excess Land	0.00880000
	Parking Lots (Commercial)	Occupied & Excess Land	0.00880000
Broad Industrial	Industrial	Occupied, Vacant & Excess Land	0.00880000
	Large Industrial	Occupied & Excess Land	0.00880000
Payment-in-Lieu (PIL)	Broad Commercial	Occupied, Vacant & Excess Land	0.00980000
	Broad Industrial	Occupied & Excess Land	0.01250000
	Pipelines		0.00980000
Pipelines			0.00880000
Farmland			0.00038250
Small Scale On-Farm Commercial			0.00220000
Small Scale On-Farm Industrial			0.00220000
Managed Forests			0.00038250
Farmland Awaiting Development Phase 1			0.00114750





# The Regional Municipality of Durham Report

---

To: Finance and Administration Committee  
From: Commissioner of Finance  
Report: #2024-F-3  
Date: March 19, 2024

---

**Subject:**

The 2024 Regional Business Plans and Budget for Property Tax Purposes, including General Purpose, Solid Waste Management and Durham Region Transit

---

**Recommendations:**

That the Finance and Administration Committee recommends to Regional Council that:

**2024 General Purpose Property Tax Business Plans and Budget**

- A) The 2024 Business Plans and Property Tax Budget for General Purposes (excluding Durham Region Transit and Solid Waste Management) be approved, at a total net property tax requirement of \$746,567,000 as detailed within the 2024 Regional Business Plans and Budget, which are highlighted in this report and summarized as follows:

	<b>2024 Tax Requirements (\$000s)</b>
<b>Regional Operations</b>	
i) Departmental Operations - excluding Long-term Care	333,627
ii) Departmental Operations – Long-term Care	69,416
iii) Bill 23 – More Homes Built Faster Act Provision	5,558
iv) Regional Roads Reserve – Growth	12,549
v) Regional Roads – Rehabilitation Reserve Fund	26,050
vi) Regional Bridges – Rehabilitation Reserve Fund	5,525
<b>Total Regional Operations</b>	<b>452,725</b>
<b>vii) Police Services</b>	<b>267,966</b>
<b>viii) Conservation Authorities</b>	<b>9,383</b>
<b>Special Contributions:</b>	
ix) Land Conservation and Protection Reserve Fund	394
x) Durham Region Community Investment Grant	6,220
<b>Total Special Contributions</b>	<b>6,614</b>
<b>SUBTOTAL</b>	<b>736,688</b>
xi) Deferral for Seaton Assessment Growth	9,879
<b>TOTAL GENERAL PROPERTY TAX PURPOSES</b>	<b>746,567</b>

- B) The 2024 Capital Program for General Property Tax Purposes and financing (excluding Solid Waste, Durham Region Transit and Conservation Authorities' requirements), as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plans and Budget, in the amount of \$281,936,000 be approved including up to \$46,833,000 in debenture financing.
- C) The 2025 to 2033 Capital Forecast for General Property Tax Purposes (excluding Solid Waste, Durham Region Transit and Conservation Authorities' requirements), as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plans and Budget in the amount of \$3,782,409,000 be received for information purposes only and be subject to future approvals.

### **Contributions for Regional Roads and Bridges**

- D) A 2024 contribution of \$12,549,000 to the Regional Roads Reserve – Growth be authorized to allow for financing of Road Capital Construction Projects.
- E) A 2024 contribution of \$26,050,000 to the Regional Roads Rehabilitation Reserve Fund be authorized to assist with road rehabilitation requirements.

- F) A 2024 contribution of \$5,525,000 to the Regional Bridges Rehabilitation Reserve Fund be authorized to assist with bridge rehabilitation requirements.

### **Durham Regional Local Housing Corporation**

- G) The 2024 Budget for the Durham Regional Local Housing Corporation be approved at a total net property tax requirement of \$14,991,550.

### **Conservation Authorities**

- H) Funding totalling \$6,963,838 for 2024 operations be approved for the Region's five Conservation Authorities as summarized below:

Central Lake Ontario Conservation Authority (including transitioning the 2019-2023 Restoration pilot program to a permanent program in 2024)	\$4,620,240
Kawartha Region Conservation Authority	729,104
Ganaraska Region Conservation Authority	658,597
Toronto and Region Conservation Authority	724,800
Lake Simcoe Region Conservation Authority*	231,097

<b>Total Conservation Authority Operations Funding</b>	<b>\$6,963,838</b>
--	--------------------

\*The 2024 operating budget provision for Lake Simcoe Region Conservation Authority includes all Category 1 Corporate Services costs.

- I) Funding totalling \$1,679,259 for 2024 special projects be approved for the Region's Conservation Authorities as summarized below:

Kawartha Region Conservation Authority	\$146,100
Ganaraska Region Conservation Authority	249,559
Toronto and Region Conservation Authority	994,371
Lake Simcoe Region Conservation Authority	289,229

<b>Total Conservation Authority Special Projects Funding</b>	<b>\$1,679,259</b>
--	--------------------

- J) Funding totalling \$200,000 for 2024 land management expenditures be approved for properties within Durham Region as outlined below:

Central Lake Ontario Conservation Authority	\$85,000
Kawartha Region Conservation Authority	15,000
Ganaraska Region Conservation Authority	37,000
Toronto and Region Conservation Authority	41,000
Lake Simcoe Region Conservation Authority	22,000

<b>Total Conservation Authority Land Management Funding</b>	<b>\$200,000</b>
---	------------------

- K) The Oak Ridges Moraine Groundwater Program (ORMGP) initiatives be continued in 2024 at a funding level of \$175,000 for ongoing groundwater protection initiatives jointly funded with the City of Toronto, the Region of York and the Region of Peel.

- L) The special funding requests as outlined below be approved subject to the accountability of project costs incurred and project completion:
- a) Central Lake Ontario Conservation Authority for improvement to the entrance at Enniskillen Conservation Area and Russ Powell Nature Centre in the amount of \$120,000;
  - b) Kawartha Conservation Authority for updates to their Watershed Planning in the amount of \$30,500;
  - c) Kawartha Conservation Authority for phase five of five for the digitization of corporate records in the amount of \$5,446; and
  - d) Kawartha Conservation Authority for the implementation of their 10-year Environmental Monitoring Strategy in the amount of \$9,077.
- M) The special funding request from the Central Lake Ontario Conservation Authority as outlined below be approved subject to securing the remainder of the project funding from the National Adaptation Strategy and Hydrologic Prediction and Innovation Program, project completion and accountability of project costs incurred:
- a) LiDAR base mapping for the Central Lake Ontario Conservation Authority watershed to assist with floodplain mapping programs in the amount of \$80,000.
- N) The approval for the special funding request from the Central Lake Ontario Conservation Authority for a Sustainable Neighbourhood Action Plan Pilot Project (SNAP) in the amount of \$120,000 be delegated to the Commissioner of Finance pending final review of the pilot project selected and its alignment with Regional responsibilities and priorities. The advancement of any funding approved for this special request will be subject to project completion and accountability of project costs incurred.
- O) A contribution of \$393,977 to the Land Conservation and Protection Reserve Fund be authorized to assist in financing requests for funding received from the five Conservation Authorities to acquire environmentally sensitive lands within the Region, based on eligibility criteria per the approved Regional Land Acquisition Reserve Fund Policy.

### **Solid Waste Management 2024 Business Plan and Budget**

- P) The 2024 Business Plan and Budget for Solid Waste Management at a net property tax requirement of \$60,075,000 be approved as detailed in the 2024 Solid Waste Management Business Plan and Budget.
- Q) The 2024 Capital Program for Solid Waste Management and financing, as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plan and Budget for Solid Waste Management, in the amount of \$4,732,000 be approved.
- R) The 2025 to 2033 Capital Forecast for Solid Waste Management as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plans and Budget in the amount of \$242,030,000 be received for information purposes only and be subject to future approvals.

**Durham Region Transit 2024 Business Plan and Budget**

- S) The 2024 Business Plan and Budget for Durham Region Transit be approved at a total net property tax requirement of \$92,816,000, as detailed in the 2024 Durham Region Transit Business Plan and Budget.
- T) The 2024 Capital Program for Durham Region Transit and financing, as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plans and Budget, in the gross amount of \$342,336,000 be approved, including up to \$63,095,000 in debenture financing (including \$20,230,000 in long-term financing from the Canada Infrastructure Bank) subject to federal funding approval for applicable projects.
- U) The 2025 to 2033 Capital Forecast for Durham Region Transit as outlined in Attachment 5 to this report and as further detailed within the 2024 Regional Business Plans and Budget in the amount of \$1,028,132,000 be received for information purposes only and be subject to future approvals.
- V) Staff report back to Transit Executive Committee and Finance and Administration Committee in advance of the 2025 Business Plan and Budget should sufficient senior government funding not be forthcoming to support the implementation of Durham Region Transit's fleet electrification strategy and forecasted service enhancements, with recommendations on updating the Transit Service and Financing Strategy (2023 – 2032) to reflect funding realities.

**Financial Management and Accountability**

- W) The Listing of 2024 Regional Fees and Charges, as set forth in the 2024 Regional Business Plans and Budget be approved and made available to the public and all applicable by-laws be amended accordingly.
- X) A transfer of \$450,000 to the Climate Change Mitigation and Environmental Reserve Fund from savings in the Region's natural gas hedging account be approved.
- Y) A transfer of \$3,068,880 to the Equipment Reserve from the Capital Impact Stabilization Reserve Fund be approved to support the ongoing sustainability of the reserve for fleet equipment replacement.
- Z) The Growth Related General Infrastructure (Property Tax) Reserve Fund be established to finance the shortfall in development charge receipts from the mandatory phase-in, freezing, exemptions and discounts introduced through Bill 23, *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and related legislation, and that for 2023, any property tax surplus up to the maximum amount of the estimated 2023 development charge shortfall for property tax services be allocated to the Growth Related Property Tax Infrastructure Reserve Fund.
- AA) The necessary By-laws for the establishment of the recommended Growth Related General Infrastructure (Property Tax) Reserve Fund be presented to Regional Council.

- BB) The Region continue to advocate directly and jointly with our municipal partners and associations for senior government funding for shortfalls in development charge funding resulting from Bill 23, *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and related legislation as well as for the unplanned and accelerated infrastructure needs to meet the provincial housing targets.
- CC) Council support the Federation of Canadian Municipalities call on the Government of Canada for urgent investment in infrastructure and commitments to enhancements to the Canada Community Building Fund, establishing a permanent Public Transit Fund and enhanced investment in Reaching Homes funding.
- DD) The Province of Ontario be requested to provide stability and certainty to the Provincial Gas Tax program to support transit operations and capital priorities.
- EE) Based upon the 2024 Regional Business Plans and Budget as recommended herein, the Commissioner of Finance be authorized to set 2024 Regional Property Tax Rates for General Purposes, Solid Waste Management and Durham Region Transit and approval be granted for the requisite By-laws.
- FF) For any Regional program change or capital expenditure included within the 2024 Regional Business Plans and Budget which is proposed to be financed in whole, or in part, from Provincial/Federal subsidies, grants or related revenues, neither staffing, capital nor other related Regional expenditures can be committed until such time as adequate confirmation, to the satisfaction of the Commissioner of Finance/Treasurer, is received from the respective provincial/federal ministry to commit to the subsidy, grant or related revenues in accordance with the Regional Budget Management Policy.
- GG) Funding totalling up to \$83,250 be approved for the Pickering Auxiliary Rescue Association with the funding to be provided from within the Finance Department's 2024 Business Plan and Budget to be administered by the Finance Department in consultation with the Durham Regional Police Service, based upon services rendered.
- HH) Funding totalling up to \$52,160 be approved for COMRA Marine Rescue Association with the funding to be provided from within the Finance Department's 2024 Business Plan and Budget to be administered by the Finance Department in consultation with the Durham Regional Police Service, based upon services rendered.
- II) The Commissioner of Finance be delegated authority, for purposes of the Region's Humanitarian response to asylum-seekers and refugees, to extend the Region's agreement with Community Development Council Durham to June 30, 2024, execute any transfer payment agreements, expend funds up to a maximum of an additional \$5,528,000 in accordance with the program guidelines, make any modifications to the program(s) to ensure desired outcomes are achieved, receive any federal and/or provincial funds for this response, and waive the Region's Purchasing By-law and Budget Management Policy as required for this response; and that any costs associated with the extension of this agreement not reimbursed under the federal Interim Housing Assistance Program or the provincial Homelessness Prevention Program or any other federal or provincial funds be

funded at the discretion of the Commissioner of Finance.

- JJ) That the federal government be requested to urgently reimburse the Region of Durham for all costs incurred to date and anticipated to be incurred up to June 30, 2024 for the Region's Humanitarian response to asylum-seekers and refugees and establish an ongoing funding program from July 1, 2024 onward to cover the costs of providing settlement services for asylum-seekers and refugees to prevent the cancellation of any programs offered by the Region of Durham after June 30, 2024.
- KK) The Region continue to advocate for sustained senior government funding for growth related capital infrastructure to support the housing goals within the Region of Durham.
- LL) Staff be directed to prepare a 10-year Housing Service and Financing Strategy to be brought forward to Council in conjunction with the 2025 Business Plans and Budget.
- MM) The reporting of the Impact of Excluded Expenses for tangible capital asset amortization, post-employment benefits and solid waste landfill closure/post-closure expenses be adopted, per requirements under the Ontario Regulation 284/09 of the *Municipal Act, 2001* and the Public Sector Accounting Board (PSAB).

**Estimated Impact of Excluded Expenses on Accumulated Surplus  
For the 2024 Business Plans and Budget (\$,000's)**

	<u>2023</u>		<u>2024</u>		
	<u>Total</u>	<u>Property Tax</u>	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
<b><u>PSAS Additions to Budget</u></b>					
Tangible Capital Asset Amortization	164,648	104,174	29,860	36,776	170,810
Post-Employment Benefit Expense	27,301	43,820	738	890	45,448
Asset Retirement Obligation - Increase/(Decrease)	(248)	1,317	161	86	1,564
Transfers from Reserves and Reserve Funds	145,359	246,889	31,417	19,785	298,091
Proceeds of Debt issued for Regional Purposes	160,883	109,928	-	45,868	155,796
Total PSAS Additions	497,943	506,128	62,176	103,405	671,709
<b><u>PSAS Reductions to Budget</u></b>					
Gross Tangible Capital Asset Acquisitions	(784,858)	(628,307)	(143,006)	(215,158)	(986,471)
Less: Tangible Capital Asset Recoveries	40,691	-	-	60,172	60,172
Net Tangible Capital Asset Acquisitions	(744,167)	(628,307)	(143,006)	(154,986)	(926,299)
Debt Principal Payments	(18,643)	(18,589)	(695)	(2,802)	(22,086)
Transfers to Reserves and Reserve Funds	(155,268)	(152,579)	(9,836)	(20,773)	(183,188)
Contributed Tangible Capital Assets	(20,017)	(1,270)	(9,360)	(13,396)	(24,026)
Total PSAS Reductions	(938,095)	(800,745)	(162,897)	(191,957)	(1,155,599)
<b>Net Impact - (Increase) to Accumulated Surplus</b>	<b>(440,152)</b>	<b>(294,617)</b>	<b>(100,721)</b>	<b>(88,552)</b>	<b>(483,890)</b>

- NN) Sections of this resolution be forwarded to each relevant party to inform them of their approved funding and/or Council's position on the appropriate matter.

**Report:****1. 2024 Business Plans and Budget Overview**

1.1 This report provides key recommendations regarding the 2024 Regional Property Tax Supported Business Plans and Budget for General Purposes, Solid Waste Management and Durham Region Transit. The 2024 Business Plans and Budget and the recommendations herein represent the culmination of significant effort by Regional staff to develop a budget that:

- Addresses significant urgent investment needs in core service areas including paramedic services, housing and homelessness supports, police and transit to improve current service levels, address growth and advance service modernization;
- Allows for targeted investment in key strategic priorities to advance the goals of the Region's Strategic Plan;
- Includes a property tax budgetary increase of 0.50 per cent dedicated to fund anticipated impacts resulting from Provincial Bill 23, *More Homes Built Faster Act*, 2022;
- Responds to base budget pressures including inflationary pressures. Inflationary pressures on the 2024 operating budget total \$8.4 million (approximately 0.9 per cent of the overall levy). Escalating prices directly impact Regional expenditures, including material inputs and services utilized for Regional service delivery. Inflationary pressures, including those related to labour market shortage and supply chain issues, are also impacting a number of the Region's critical service provision contracts; and
- Balances these pressures with the need for taxpayer affordability and competitive property taxes recognizing the current financial challenges facing many residents and businesses.

1.2 The 2024 Business Plans and Budget represent a net property tax budgetary increase of 7.5 per cent. This is aligned with the guideline approved by Regional Council, through [Report #2023-F-35](#), and provides for:

- Durham Regional Police Services Board's 2024 budget request of \$268.0 million, an increase of \$20.4 million (8.3 per cent) above their 2023 approved budget that is aligned with the Council approved guideline for the Durham Regional Police Services Board of 2.5 per cent on the overall Regional levy.
- Internal operating departments, Durham Region Transit, Durham Regional Local Housing Corporation and the Conservation Authorities who have met Regional Council's approved guideline of 4.5 per cent.
- A property tax budgetary increase of 0.50 per cent dedicated to fund anticipated impacts resulting from provincial Bill 23, *More Homes, Built Faster Act*, 2022 as included in the guideline approved by Council.

1.3 The recommended 2024 Business Plans and Budget represent total gross expenditures of \$2,184.0 million (\$1,555.0 million operating and \$629.0 million capital), requiring a 2024 tax levy of \$899.5 million (\$865.2 million for operating and \$34.3 million for capital).



- 1.4 In developing the recommended 2024 Business Plans and Budget, staff remained focused on aligning the Business Plans and Budget with the following five goals of the Region's Strategic Plan as well as responding to the ongoing inflationary pressures, and investments in critical front-line services included in the 10-year service and financing strategies for Durham Region Transit and Region of Durham Paramedic Services:
- Environmental Sustainability
  - Community Vitality
  - Economic Prosperity
  - Social Investment
  - Service Excellence.
- 1.5 The following table provides a high-level overview of the 2024 recommended budget which represents a net property tax impact of 7.5 percent or approximately \$231 for the Region-wide average residential home, after assessment growth.

**Recommended  
2024 Budget**

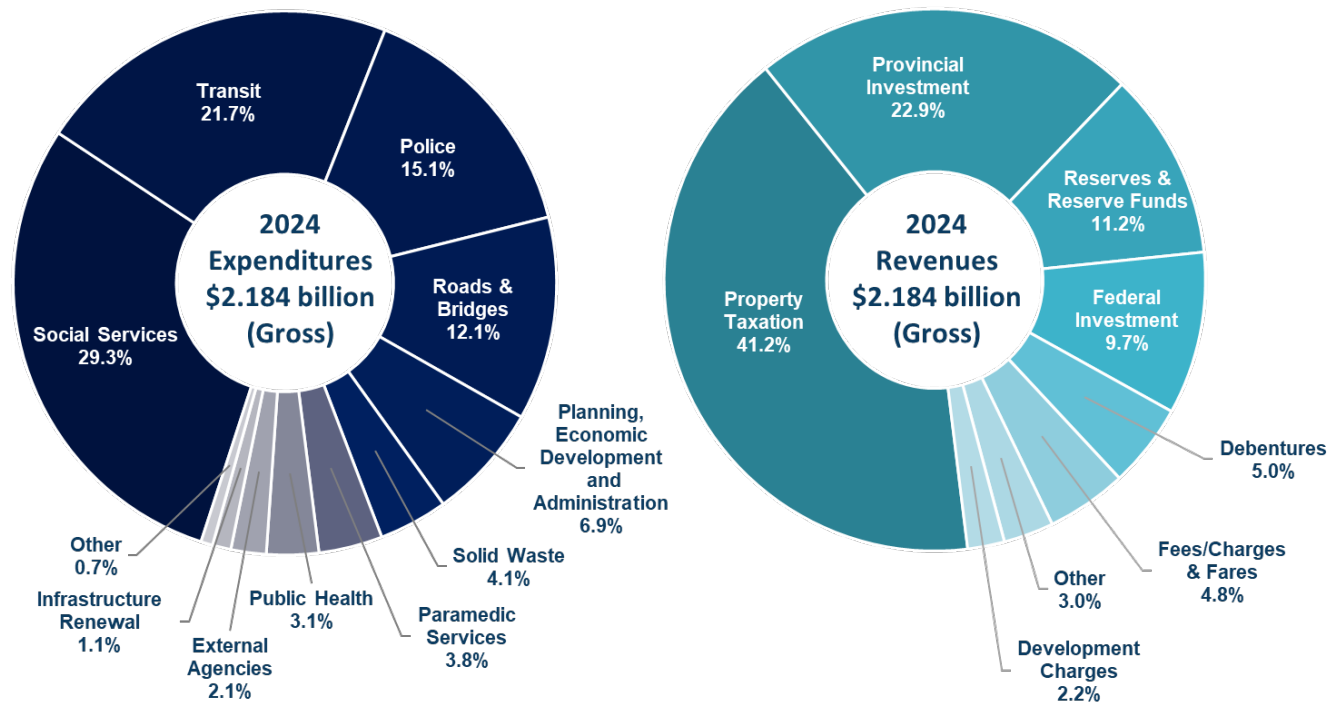
	<b>2024 Increase (\$ millions)</b>	<b>Tax Impact (%)</b>
Police Service	20.434	2.5
Durham Region Transit	13.273	1.6
Conservation Authorities	0.165	0.0
Solid Waste Management	2.403	0.3
Regional Operations and Other	41.891	5.2
Special Contributions	0.097	0.0
	<hr/> 78.263	<hr/> 9.6
Net Assessment Growth – Budgetary		<hr/> (2.1)
<b>Property Tax Impact</b>		<hr/> <b>7.5</b> <hr/>

- 1.6 The following table summarizes the Region of Durham's 2024 gross and net property tax budget. A more detailed schedule outlining the 2024 gross and net property tax and user rate budgets with prior year comparators is provided in Attachment #1 to this report.

**2024 Region of Durham  
Recommended Budget for  
Property Tax Supported Services**

	<b>Gross Expenditures (\$,000s)</b>	<b>Net Property Tax (\$,000s)</b>
<b>Durham Regional Police Service</b>	<b>330,401</b>	<b>267,966</b>
<b>Durham Region Transit</b>	<b>474,196</b>	<b>92,816</b>
Regional Roads and Infrastructure	263,333	105,844
Solid Waste Management	90,181	60,075
<b>Public Works</b>	<b>353,514</b>	<b>165,919</b>
Public Health	67,212	29,057
Region of Durham Paramedic Services	84,065	42,299
Long-Term Care	163,790	69,416
Social Housing and Homelessness Supports	137,208	71,897
Social Assistance	149,199	25,025
Children's Services	179,410	9,203
Family Services	8,436	6,639
<b>Health and Social Services</b>	<b>789,320</b>	<b>253,536</b>
Governance and Administration	118,567	35,676
Planning and Economic Development	25,784	12,816
9-1-1 Emergency Service System	6,014	5,700
<b>Other Regional Services</b>	<b>150,365</b>	<b>54,192</b>
External Agencies	46,391	25,397
Other	39,832	39,632
<b>External Agencies and Other</b>	<b>86,223</b>	<b>65,029</b>
<b>Property Tax Supported Services Total</b>	<b>2,184,019</b>	<b>899,458</b>

- 1.7 The following two pie charts provide greater detail on the property tax supported portion of the Region's budget.



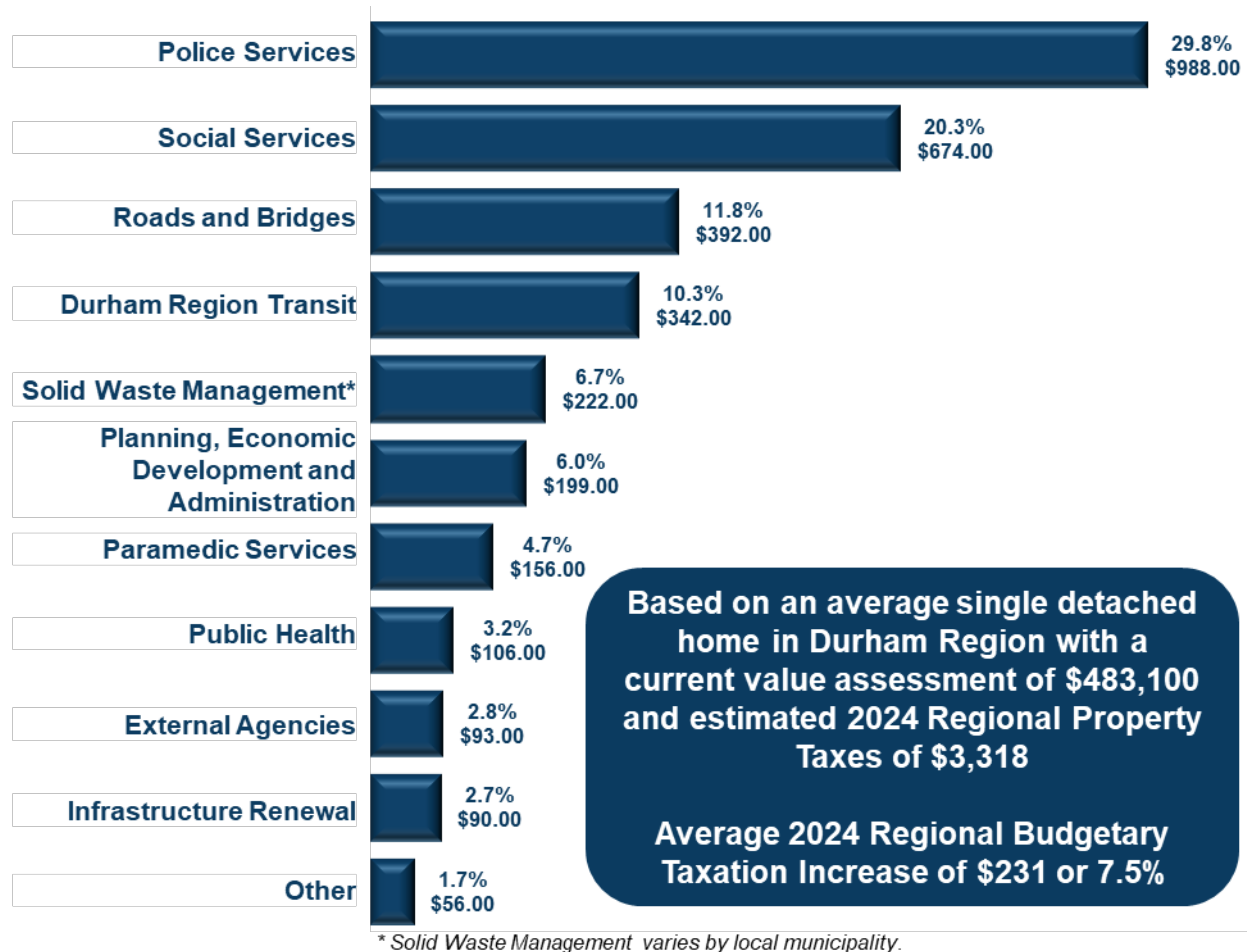
- 1.8 The gross 2024 property tax supported budget totals \$2.184 billion. The largest gross expenditure areas include:

- Social Services 29.3 per cent
- Roads and Bridges 12.1 per cent
- Durham Regional Police 15.1 per cent
- Durham Region Transit 21.7 per cent
- Waste Management 4.1 per cent

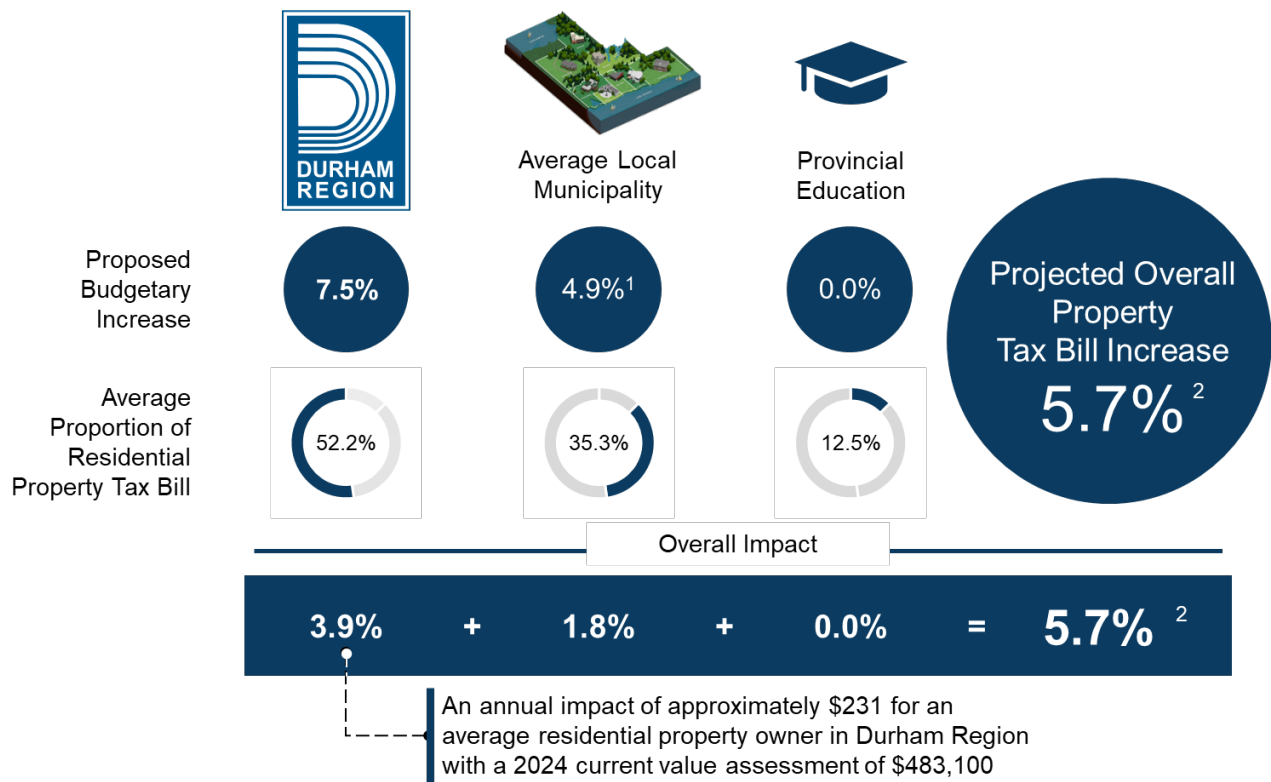
- 1.9 The \$2.184 billion property tax supported budget is funded from various sources including:

- Property Taxes 41.2 per cent
- Provincial Investment 22.9 per cent
- Reserves and Reserve Funds 11.2 per cent

- 1.10 The following graphic provides a breakdown of the Regional portion of the 2024 property tax bill based on the recommended 2024 budget where the average single detached homeowner in Durham will pay approximately \$277 per month, or \$3,318 annually for Regional property tax supported services based on a 2024 current value assessment of \$483,100.



1.11 The following graphic illustrates the estimated impact of the Region's proposed property tax increase on the overall property tax bill.



<sup>1</sup> The Municipal proposed budget is an estimate based on currently available information regarding the projected 2024 budget increases for the local municipalities and is subject to amendment.

<sup>2</sup> The overall property tax bill increase will vary subject to the local municipality in which the property is located.

## 2. Significant Investments in Critical Service Areas

2.1 The 2024 Business Plans and Budget provides for critical investment in housing and homelessness programs to ensure the needs of our vulnerable community members are met alongside advancing significant funding informed by the second year of the Transit Service and Financing Strategy (2023 – 2032) and is aligned with the 2023 – 2032 Region of Durham Paramedic Services Service and Financing Strategy to improve current service levels, address growth and advance service modernization.

2.2 This section of the report provides an overview of these critical investments. Attachment #3 provides additional details on the operating and capital highlights for each of the Region's main service areas as well as the high level risks and uncertainties facing the service areas over 2024 and the forecast period.

### Housing and Homelessness Program Investments

2.3 Investments in housing and homelessness support programs have been identified as a key priority of Regional Council and the community. The Region's 2024 budget includes incremental Regional investments in a number of key housing and homelessness support programs to advance the Region's goal, under the At Home in Durham Plan, to end homelessness in Durham and ensure affordable rent and greater housing choices for everyone.

- 2.4 As illustrated in the following table, the proposed 2024 Regional Business Plans and Budget includes total investments of \$137.2 million in housing and homelessness support programs, an increase of \$19.9 million (17.0 per cent) from 2023.

	2023 Budget (\$,000's)			2024 Budget (\$,000's)			Variance (\$,000's)		
	Regional Funding	Non-Regional Funding*	Total Funding	Regional Funding	Non-Regional Funding*	Total Funding	Regional Funding	Non-Regional Funding*	Total Funding
Homelessness Support Programs	\$6,269	\$15,071	\$21,340	\$9,545	\$21,669	\$31,214	\$3,276	\$6,598	\$9,874
Housing Programs	\$55,034	\$18,990	\$74,024	\$56,158	\$20,187	\$76,345	\$1,124	\$1,197	\$2,321
DRLHC	\$14,185	\$7,721	\$21,906	\$14,992	\$14,658	\$29,650	\$807	\$6,937	\$7,744
<b>Total Investment</b>	<b>\$75,488</b>	<b>\$41,782</b>	<b>\$117,270</b>	<b>\$80,695</b>	<b>\$56,514</b>	<b>\$137,209</b>	<b>\$5,207</b>	<b>\$14,732</b>	<b>\$19,939</b>

Notes:

\* Non-Regional Funding includes provincial funding, federal funding, rents and other miscellaneous revenue

\*\* Does not include one-time funding for Community Settlement Services

- 2.5 Total 2024 Regional investments of \$80.7 million are proposed, an increase of \$5.2 million (6.9 per cent) from the 2023 Approved Budget. Of this Regional investment, approximately \$72.1 million (including the \$0.2 million in the Durham Region Transit Business Plan and Budget to support two dedicated outreach workers) is funded from property taxes, an increase of \$9.9 million (15.9 per cent) from 2023. In 2024, property tax funding for housing and homelessness supports represents approximately 8.0 per cent of the overall Regional levy. The balance of the Regional funding is provided from reserves and reserve funds.
- 2.6 Achieving this level of increased Regional investment within the Council approved guideline is possible in part due to increasing the Region's 2024 projected share of revenues from the Pickering Casino from \$4.5 million in the 2023 approved budget to \$6.0 million in the proposed 2024 budget, applied fully to this program for Region-wide benefit.
- 2.7 Non-Regional funding for housing and homelessness support programs in 2024 is projected at \$56.5 million and includes provincial funding, federal funding, rents and other miscellaneous revenues.
- 2.8 The following are the highlights of the 2024 investments in housing and homelessness support programs:
- Homelessness Supports (\$31.2 million) including \$9.5 million in Regional funding, \$16.9 million in provincial Homelessness Prevention program funding, and \$4.7 million in federal Reaching Home program funding. A portion of this funding is directed towards the Region's outreach worker program and emergency shelter operations and maintenance of 1635 Dundas Street.
  - At Home Incentive Program (\$8.0 million) to support community partners in the development of additional affordable housing.
  - Community Housing Provider Payments (\$38.7 million) to support community partners in the continued provision of existing affordable housing.

- Rent Supplements (\$8.3 million) including \$5.2 million in Regional funding under the Durham Regional Rent Supplement Program and the Commercial Rent Supplement.
- Durham Regional Local Housing Corporation (\$29.6 million).
- Social Housing Redevelopment (\$7.3 million).
- Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priority Housing Initiative (OPHI) funding (\$9.2 million).
- Regional Social Housing Costs (\$4.5 million) including operational costs related to the Beaverton Supportive Housing project and the Oshawa Microhomes.

2.9 As detailed in Section 10 of this report, the Region is continuing to advance a number of social housing development/redevelopment projects. It is recognized that the Region in partnership with the Provincial and Federal governments will need to further increase these investments in 2025 and over the forecast period to address community needs. A high level summary of potential projects is listed in Attachment #7 for illustrative purposes.

### **Durham Region Transit**

- 2.10 On March 1, 2023, Regional Council, through [Report #2023-F-5](#) approved the Transit Service and Financing Strategy (2023 – 2032).
- 2.11 Durham Region Transit's 2024 budget was informed by the Transit Service and Financing Strategy and is \$474.2 million, an increase of \$275.0 million (138.1 per cent) from 2023. The significant increase in gross spending is driven in large part by the significant investment in capital infrastructure proposed for 2024. Details of the 2024 capital program are included in Section 12 of this report. The total proposed property tax levy requirement for Transit is \$92.8 million, an increase of \$13.1 million (16.5 per cent) from 2023.
- 2.12 Durham Region Transit's proposed 2024 Business Plans and Budget includes the following strategic investment to enhance service, address critical staffing requirements, electrify the fleet, implement new infrastructure and passenger amenities and fare modernization:
- Service Plan adjustments including up to 569,876 hours of conventional service and 174,692 hours of On Demand service through rural and low demand urban areas of the Region. The 2024 service plan includes an increase of 59,665 hours above the adjusted 2023 base service hours (\$5.9 million net of \$1.0 million in projected fare revenue increase from service enhancement).
  - A transition to Durham Region Transit directly providing all fixed conventional services (fully absorbing transit previously outsourced in the Town of Whitby) while contracting for all demand responsive services, resulting in a more streamlined and efficient service delivery model (\$0.5 million expense).



- Strategic planning activities to support DRT's long-term planning and continuous improvement efforts, including development of a workplace safety program related to fleet electrification, integration of an on-time performance analytics platform, and investment into a rebranding strategy (combined cost of \$0.6 million).
  - Investment in 17 new full time positions to fill existing capacity gaps and minimize safety, security and operational risk. These positions are in addition to the 36 new full time operators required to deliver the service enhancements and 41 new positions required to support the service model transition.
  - Capital investments total \$342.3 million which are detailed in Section 12 of this report.
- 2.13 The Transit Service and Financing Strategy was developed in 2022 - 2023 based on ridership projections at that time and the required resources to enhance the level of transit services available to residents and visitors. The Transit Strategy acknowledged that senior government funding was critical to being able to deliver on the service growth and accelerated electrification of the fleet outlined in the ten-year forecast.
- 2.14 In addition, as incremental spending was not evenly spread over the forecast period, efforts to smooth out projected expenditures would be necessary as part of the annual business planning and budget process. A 2.0 per cent annual incremental increase in the Region's overall levy dedicated to Durham Region Transit was approved as part of the strategy. However, in the early years, it was acknowledged that this would not be sufficient to meet the individual year's goals. Also, as detailed earlier in this section, increased investments in both capital and new permanent positions that are above those contemplated in the Transit Strategy have been included in the proposed 2024 budget as they are identified as critical to supporting operational needs.
- 2.15 Should significant senior government funding not materialize, and in consideration of the factors noted above, there may be a need to update the Transit Service and Financing Strategy earlier than anticipated. Staff will monitor and advise should this be necessary prior to the 2025 Business Plans and Budget.

## **Paramedic Services**

- 2.16 On March 1, 2023, Regional Council, through [Report #2023-COW-7](#) approved the 2023 – 2032 Region of Durham Paramedic Services Service and Financing Strategy. The 2024 Business Plan and Budget for Paramedic Services includes the following strategic investments aligned with the approved strategy to support the growing community and improve current paramedic response times:
- Three additional 12 hour shifts daily (36 hours of additional paramedic response daily) requiring 16 new paramedics, 2 ambulances and associated operating costs (\$2.2 million).
  - One new full time support position and one new full time management staff position to ensure sufficient supports for the projected growth in paramedic service levels (\$0.2 million).



- Advanced Care Paramedic training program (\$0.4 million).
- Additional funding for the land acquisition for the Bowmanville Paramedic Station (\$2.0 million) and design costs for the South Whitby Paramedic Station (\$0.4 million).

2.17 Paramedic Services' 2024 Budget Gross budget is \$84.1 million, an increase of \$7.8 million (10.2 per cent) from 2023. The total proposed property tax levy requirement for Paramedic Services is \$42.3 million an increase of \$4.3 million (11.4 per cent) from 2023.

### **3. Climate Mitigation and Adaptation Measures**

3.1 Supporting Council's declaration of a climate change emergency in 2019, the Region continues to integrate a climate lens into the annual business planning and budget process to align corporate capital and operating plans with achieving the Region's greenhouse gas reduction target of net zero by 2045. A series of initiatives are included in the 2024 Business Plans and Budget that will help provide mitigation and adaptation measures and strategies to address the Region's climate change initiatives as a demonstration of corporate leadership, including the following:

- Expand the Durham Greener Homes Program to include flood readiness and virtual energy audit tools to help homeowners reduce energy costs and greenhouse gas emissions while generating local jobs and investment.
- Launch the Durham Greener Buildings Program to support voluntary energy use reporting, increasing awareness and creating demand for energy efficiency improvements in the building sector. This is a critical step in the development of a comprehensive platform to mobilize deep energy retrofits in commercial, institutional, and multi-residential buildings in Durham Region as part of implementing the low carbon pathway approved in the Durham Community Energy Plan.
- Support the Flood Ready Program launch and build on flood risk and vulnerability assessment work completed with the Conservation Authorities in 2021 – 2023 to incorporate flood risk data into corporate decision-making that informs capital planning and asset management for critical infrastructure by expanding flood risk assessment work into areas of the Region where significant development is planned over the coming decades.
- Continue to advance the feasibility work for a low carbon district energy project in the Courtice Transit Oriented Community area in collaboration with the Municipality of Clarington and expand exploration of district energy opportunities in other transit-oriented development areas across Durham Region, in partnership with area municipalities.
- Demonstrate leadership in sustainability and addressing climate change by completing health vulnerability assessments.
- Implement Envision Durham, the new Durham Regional Official Plan which incorporates mitigation and adaptation policies, with a greater focus on transit-oriented development, and a regional natural heritage system that will help advance the Region's climate change initiatives.

- Improve rapid transit service and continue advocacy for the extension of GO Train service to Bowmanville to reduce greenhouse gas emissions from vehicles.
- Implementation of projects identified under the Regional Cycling Plan, including working with municipal partners on the Durham Meadoway, and development of a wayfinding strategy.
- Advance the implementation of the Region's Light Duty Fleet Electrification Strategy with the replacement of a number of vehicles with electric and hybrid electric vehicles in both Durham Regional Police Services and the Region's Work's fleet.
- Delivery of electrical vehicle charging infrastructure funded in part through Natural Resources Canada's (NRCan) Zero Emission Vehicle Infrastructure Program (ZEVIP).
- Complete deep energy building retrofits of Durham Regional Local Housing Corporation's senior's housing portfolio to reduce energy consumption and carbon emissions under the Federation of Canadian Municipalities' Sustainable Affordable Housing Program.
- Complete Greenhouse Gas Reduction Pathway Feasibility Studies for up to 55 Regional sites allowing for improved pursuit of funding opportunities and incorporation into budget forecasting.
- Continue utilization of recycled materials for road construction.
- Implement Durham Region Transit's fleet electrification plan, including the purchase of 34 battery electric buses in 2024 (delivery in 2026) and related charging equipment at Durham Region Transit's Raleigh Depot in Oshawa, Westney Depot in Ajax and a new facility in North Oshawa (pending approval of federal grant funding).

3.2 In addition to the above initiatives, it is recommended that a transfer of \$450,000 to the Climate Change Mitigation and Environmental Reserve Fund from savings in the Region's natural gas hedging account be approved. This additional funding will assist in providing critical seed funding for large scale capital projects to achieve GHG emissions reductions as well as operating funding for various Regional programs supporting the achievement of the actions identified in the Region's Corporate Climate Action Plan and Durham Community Climate Adaptation Plan.

3.3 The Climate Change Mitigation and Environmental Reserve Fund was established in 2019 with initial seed funding of \$5.0 million. This reserve fund was created to provide funding for programs to reduce the Region's climate footprint and GHG emissions. In June 2020, Council adopted [Report #2020-A-13](#), which approved an investment plan for the \$5.0 million Climate Mitigation and Environmental Reserve fund as leverage for external funding and to initiate key strategic GHG reduction projects. When opportunities arise, staff will recommend transfers to special purpose reserve funds that require support to allow for dedicated resources to accomplish significant priorities of Council, such as climate change.

#### **4. Other Strategic Priorities**

- 4.1 In addition to providing significant investment in critical front-line services, identified in Section 2.0 of this report, the 2024 Business Plans and Budget includes investments in a number of impactful initiatives supporting the Region's Strategic Plan including:
- Develop a new Diversity, Equity and Inclusion Strategy.
  - Ongoing implementation of the action items identified in the Region's Equity Audit.
  - Develop Durham Region's 2025 Strategic Plan.
  - Invest in Regional infrastructure to support projected growth and provincial housing targets.
  - Continue to progress the approved Lakeshore East GO Extension to Bowmanville including station design to capitalize on the economic and community building benefits associated with rapid transit investment.
  - Continue implementation of Service Durham, modernizing customer service delivery and seamless customer experience.
  - Advance the Region's Cyber Risk Management Program.
  - Investment in the development of a Poverty Reduction Plan and the implementation of the Community Social Investment Program directly supporting local non-profits.
  - Expand available child care spaces at the Region's Early Learning and Child Care Centres including the new Village Union Regional Centre in Oshawa.
  - Implementation of an emotional model of care for long term care residents.
  - Ongoing recovery efforts including catching up core public health services including dental screening in schools, childhood immunizations and addressing mental health needs for residents and those living with addictions.
  - Continue execution of action items in the Region's Economic Development and Tourism Strategy.
  - Implementation of the Family Physician Attraction and Retention Program.
  - Investment in Durham OneNet Inc. to deliver improved broadband connectivity for residents, businesses and Regional facilities and traffic infrastructure across Durham.

#### **5. Durham Regional Police Service**

- 5.1 On December 20, 2023, Regional Council approved the following 2024 budget guideline for the Durham Regional Police Services Board:
- The 2024 Business Plans and Budget for the Durham Regional Police Services Board not exceed \$267.966 million, an increase of 8.26 per cent compared to the 2023 approved budget for the Durham Regional Police Service, which translates to an overall budgetary property tax impact of 2.5 per cent.

- 5.2 The remainder of this section highlights the details of the 2024 Durham Regional Police Service Business Plans and Budget as well as the adjustments made to bring the proposed budget in-line with Council's guideline.
- 5.3 At the September 19, 2023 Durham Regional Police Services Board meeting a draft 2024 budget requiring a 2024 property tax levy of \$271.518 million, an increase of \$23.986 million (9.7 per cent) from the 2023 approved budget, was presented. This represented an increase of 2.93 per cent on the Region's overall property tax levy requirement. Highlights of the draft budget include:

Strategic Investments (total \$11.273 million)

- 25 additional Front Line Officers to respond to growth and an increase in frontline work (\$2.532 million);
- 29 new officers and 22 new civilian positions supporting investigative and operational support units (\$5.111 million);
- Incremental lease and building operations and maintenance costs for fleet and canine units (\$0.309 million);
- Incremental lease and building operations and maintenance costs for a new police headquarters facility (\$1.424 million);
- Incremental lease and building operations and maintenance costs for Specialized Services (\$0.791 million);
- Increased investment in education, training and wellness programs to support personal and professional development (\$0.300 million);
- Incremental investment to complete facilities studies, including building condition surveys, annual inspections for asbestos and ladder and roof inspections (\$0.170 million);
- Increased contribution to the Air One Reserve to support forecasted maintenance needs aligned with legislative requirements (\$0.100 million); and
- Net increase in property tax funded capital (\$0.536 million).

Base Adjustments (total \$12.713 million)

- Contractual increases (\$7.858 million);
- Annualization of the 39 new full time positions approved in the 2023 budget (\$2.477 million);
- Inflationary increases and alignment of budgets to actuals (\$2.348 million);
- Increase in fees, charges and recoveries (-\$0.279 million); and
- Reduction in provincial grant funding (\$0.309 million).

- 5.4 The Durham Regional Police Services Board at their October 19, 2023, meeting identified the following savings that would reduce their current projected 2024 property tax levy requirement by \$1.418 million to \$270.1 million. This represents an increase of \$22.6 million (9.11 per cent) from the approved 2023 budget and an increase of 2.77 per cent on the Region's overall property tax levy requirement:
- Remove lease costs for a newly proposed Police headquarters (\$0.675 million reduction) due to the desire to investigate potential purchase opportunities for a standalone facility (please note that the budget submission does not include the debt servicing costs associated with an acquisition of a new facility);
  - Payroll benefit rate adjustments (\$0.261 million reduction); and
  - Various other minor adjustments (\$0.482 million reduction).
- 5.5 On January 23, 2024, the Durham Regional Police Services Board approved the following additional budget adjustments to achieve Regional Council's 2024 Durham Regional Police Service Budget guideline:
- Deferred the hiring of 76 new positions by two months from July 1, 2024 to September 1, 2024 (\$1.7 million);
  - Removed the proposed increased for WSIB benefit costs (\$0.5 million);
  - Updated long-term disability benefit rates to align with supplier provided rate assumptions (\$0.2 million); and
  - Increased budget for property rentals (\$0.3 million).
- 5.6 Of note, the deferral of the start date for the 76 new positions to September 1, 2024 is not consistent with the Region's practice, where all new positions are to be effective July 1<sup>st</sup> or earlier to help minimize the impact of the current year budget decisions on the following budget year. By deferring the start date by two months, the annualization impacts on the 2025 budget increased by \$1.7 million from \$2.6 million to \$4.3 million. The \$4.3 million represents a 1.6 per cent increase in the 2025 Durham Regional Police Service Budget, an increase of approximately 0.5 per cent on the overall Regional levy.
- 5.7 In addition to this annualization impact, Durham Regional Police Service has indicated additional significant capital and staffing requirements over the forecast period.
- 6. Deferrals and Items Not Incorporated in 2024 Proposed Budget**
- 6.1 With the 4.5 per cent guideline allocated for the majority of the Region's operations (after application of the 0.5 per cent guideline allocation to Bill 23 and the 2.5 per cent guideline allocation to Durham Regional Police Service), staff have proposed allocations to key service areas noted in the sections above and detailed in Attachment #3. These are important investments that are critical to serving Durham residents.

6.2 To achieve the Regional Council approved 2024 Business Plans and Budget guideline, while minimizing service level impacts, the following adjustments were made to the proposed 2024 budget:

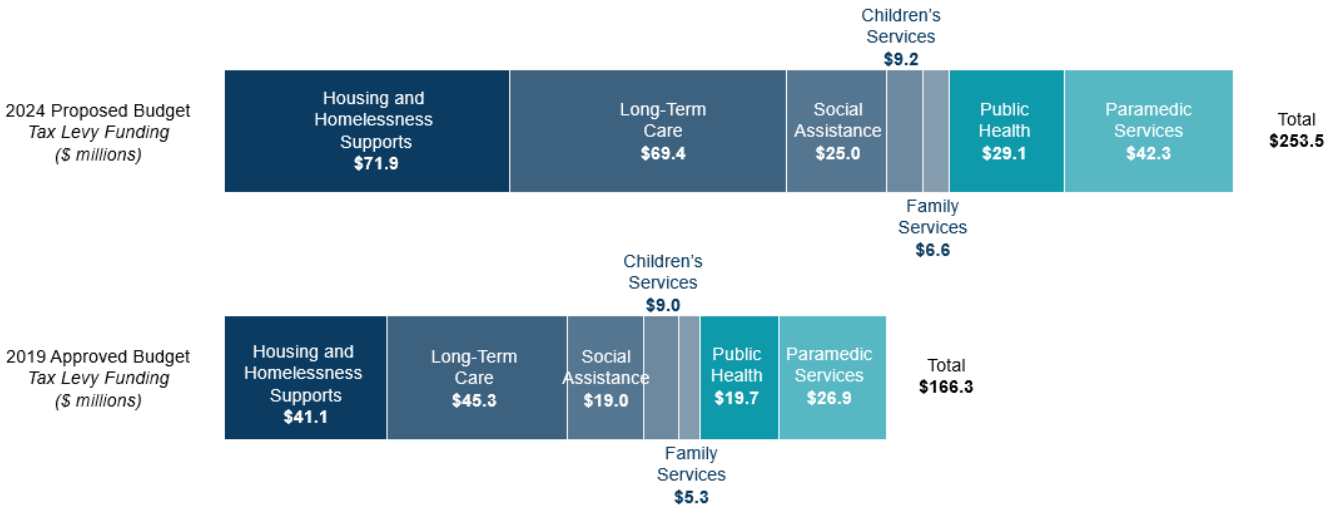
- Deferred increasing property tax funding for road rehabilitation projects required to keep pace with capital cost escalations, achieve the Region's pavement condition index service level, and avoid premature replacement. This will result in more roads needing complete replacement in the future rather than rehabilitation, which would have been more cost effective.
- Deferred consideration of proactive strategies that could achieve lower lifecycle costs for Regional bridge structure through timely interventions (rehabilitation) to extend the lifespan of the bridge and delay the more expensive replacements.
- Shifted from providing approximately 75,000 household with one new additional green bin to support the Region's enhanced green bin program to providing 35,000 households with one new additional green bin at a 50 per cent discount.
- Achieved 85 per cent of projected revenue service hour growth identified in the Transit Service and Financing Strategy. Achieving 100 per cent of the forecast service growth would not have been accomplished even with the full 2.0 per cent. As detailed in Section 2 of this report, the 2024 proposed budget includes an increase of 59,665 revenue service hours in addition to priority new positions and capital infrastructure not identified in the Strategy. The lower than planned increase in service hours impacts Transit's ability to implement scheduled service in some growth areas and improve reliability in some areas. Durham Region Transit also deferred the hiring of incrementally proposed new positions to enhance project management and innovation capacity, increasing the risk of delays to the fleet electrification program operational projects and opportunities to realize efficiencies. Small capital items were also deferred increasing the risk of equipment/system failures and maintenance costs.
- Deferred additional investment in homelessness supports.
- Deferred further expansion of operating capacity at the Region's directly operated early learning and childcare centres.
- Deferred further expansion of resident supports at the Region's long-term care homes while still meeting provincial targets.
- Deferred additional increases in rent supplements.
- Deferred additional investments in state of good repair projects for the Durham Regional Local Housing Corporation, directly operated early learning and childcare centres and Region operated long-term care homes.
- Phased the required increases to the Region's fleet rates to ensure fleet rates provide for full cost recovery and accurate activity costing. As a result of phasing the increases a transfer of \$3,068,880 from the Capital Impact Stabilization Reserve Fund to the Equipment Reserve is recommended to support the ongoing sustainability of the reserve for fleet and equipment replacements.

- Deferred the hiring of a Policy Analyst supporting health equity/Indigenous health. This impacts the ability to review public health programs and services with a health equity/Indigenous lens and limits the ability to build capacity to address health inequities, including those impacting Indigenous communities, across all Health Department programs.
- Deferred the hiring of Public Health Inspector positions which may increase response times and lead to a reduction of services to the community.
- With the uncertainty of Bill 23, the Planning Division has deferred the hiring of three full-time positions for 2024.
- Economic Development reduced their initially planned trade show participation and will not be exhibiting with a booth at the Collision Conference in 2024.
- Applied additional reserve and reserve fund financing to capital projects and operating initiatives at an estimated value of \$321.2 million, an increase of \$84.2 million (35.5 per cent) from the 2023 budget levels (\$237.0 million). This is unprecedented in the Region's history. A detailed list of the use of reserve and reserve fund financing is provided in Attachment #6.
- Completed line-by-line reviews to identify savings resulting from efficiencies, process improvements and modernization efforts and reduce budgets for areas historically underspent.
- A number of smaller items throughout the organization not listed specifically here.

## **7. Provincial and Federal Highlights**

- 7.1 One of the challenges facing regional municipalities across the province is the increasing costs of social services and public health programs. As illustrated in Section 1.7 in 2024, 22.9 per cent of the Region's budget is proposed to be funded from Provincial sources and 9.7 per cent from federal sources. In 2024, regional tax levy funding of social services and public health programs is estimated at approximately \$253.5 million or approximately 28.2 per cent of the overall regional property tax levy.
- 7.2 The following graph illustrates that Regional funding of social services and public health programs has increased by \$87.2 million (52.4 per cent) between the 2019 approved budget and the 2024 proposed budget. This can be attributed to a number of reasons but is indicative of the increasing reliance on the property tax base.

Regional Funding of Social Services and Public Health Programs



- 7.3 In recognition of this, Regional Council has supported AMO’s call for a Social and Economic Prosperity Review, requesting the Premier of Ontario to update the partnership between provincial and municipal governments to “help to create a sustainable, accountable provincial-municipal relationship where both orders of government can meet their responsibilities, grounded in:
- affordability and fiscal sustainability for both orders of government;
  - fairness for taxpayers and affordability for residents;
  - coordinated and timely infrastructure investment resilient to climate realities;
  - increased housing supply and affordability;
  - robust health and social services supporting increased economic participation;
  - long-term economic development and prosperity for Ontario and its communities; and
  - modern, effective and streamlined service delivery.”

Federation of Canadian Municipalities Call for Federal Investment in Infrastructure

- 7.4 In a [February 26, 2024 news release](#), the Federation of Canadian Municipalities (FCM) requested the federal government invest in critical infrastructure in the 2024 Federal Budget. According to the news release, municipalities own and maintain the majority of the infrastructure in Canada, yet only collect between 8 and 12 cents out of every tax dollar. The Federation of Canadian Municipalities is calling on the federal government to include the following, amongst other items, in the upcoming budget:
- A national discussion on a new Municipal Growth Framework;
  - Establishment of a new dedicated water and wastewater fund;
  - Double the Canada Community-Building Fund to \$4.4 billion annually and increase the annual index to 3.5 per cent;



- Establish the Permanent Public Transit Fund in legislation, with new funding starting in 2024-25 for planning and design costs as well as annual funding indexed at 3.5 per cent starting in 2026;
- Increase the Reaching Home homelessness prevention and response program to \$564 million per year for 2024-25 and 2025-26 to urgently support encampment residents and make the program permanent at \$282 million per year starting in 2026-27, with an annual index of 3 per cent per year, including at least \$50 million per year for the Rural and Remote Homelessness funding stream; and
- In collaboration with municipal governments, create a federal asylum-seeker resettlement system that ensures the long-term housing and resettlement needs of asylum-seekers are met.

### **Sustainable Senior Government Funding for Growth Related Capital Infrastructure**

- 7.5 The supply and affordability of housing across Canada and within the Province of Ontario has received significant attention from both levels of governments in recent times.
- 7.6 The Building Faster Fund is available to local and single-tier municipalities who meet their housing pledges to the Province of Ontario. The Federal Housing Accelerator Fund is only available to local and single-tier municipalities meeting certain criteria and is administered through an application process. The Region of Durham, along with other upper-tier municipalities, were not eligible for either program even though the Region provides significant infrastructure that enables growth such as roads, transit, policing, water and sewer infrastructure.
- 7.7 On December 20, 2023, the Region was invited to a presentation by the Ministry of Infrastructure to introduce a new grant opportunity called Housing-Enabling Water Systems Fund (HEWSF). The purpose of this grant program is to assist municipalities in the repair, rehabilitation and expansion of critical water, wastewater, and stormwater infrastructure. The funding is intended to support the province's growing population, protect communities, and enhance economic growth and is open to all municipalities that own water infrastructure. Only one project will be considered per municipality for provincial funding up to a maximum of \$35 million.
- 7.8 In light of the significant growth related capital costs required to meet the challenges of all servicing needs for affordability and availability of housing, the Region is looking to both the federal and provincial governments for new or enhanced funding opportunities for critical growth related capital infrastructure.

### **Financial Implications of Bill 23, *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and related Legislation**

- 7.9 Bill 23, *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and related legislation have brought a number of changes impacting municipalities including:

- Changes to the *Development Charges Act, 1997* that require municipalities to phase-in new development charge rates, allow developers to 'lock-in' their development charge rates at time of development application and provide development charge exemptions and discounts to select development categories. In addition, municipalities can no longer fund certain services (social housing and certain types of studies) through development charges. The implication is a smaller share of the Region's growth capital costs will be recoverable from development charges as the Region is required, under provincial legislation, to fund the impact of these provisions from non-development charge sources. In the absence of provincial funding, regional property taxes and water and sanitary sewer user rate revenues will be required to fund these shortfalls.
- The province, in support of a goal to build 1.5 million new homes by 2031, has established specific housing targets for large and fast-growing single and lower-tier municipalities, including Durham's five lakeshore municipalities who have formally committed to housing pledges. While housing targets are on a local municipal level, meeting them requires advancing the construction of Regional infrastructure earlier than what was previously planned. This creates additional financial burden on the Region both from having to advance funding for large infrastructure projects, some of which the Region is not collecting Development Charges for, as well as for additional staff resource requirements to support and deliver a much larger, technical and complex nine-year capital program.

Previous Reports on the Impacts of Bill 23 *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and Related Legislation

- 7.10 [Report 2022-COW-33](#) provided Regional Council with an overview of Bill 23, the *More Homes Built Faster Act, 2022* and summarized the anticipated impacts of Bill 23 and related legislation to the Region, the Region of Durham taxpayers and water and sanitary sewer ratepayers. [Report 2023-F-13](#), Financial Recommendations Regarding the New Regional Development Charges By-law, provided additional updates to the financial impacts.
- 7.11 More recently, [Report 2023-F-22](#), 2024 Regional Business Plans and Property Tax Supported Budget Guideline, also provided estimates of the impacts of Bill 23 and related legislation on development charge revenues including a \$360.0 million estimated impact to property tax supported services by 2033. These estimates were based on the provincial growth targets and development of lands removed from the Greenbelt. The estimates also did not include the impact of exemptions for affordable housing and attainable housing, which were yet to be defined by the province.
- 7.12 Subsequently, the province reversed plans regarding the removal of certain lands from the Greenbelt and released information regarding the definition of affordable and attainable housing. [Report 2023-F-30](#) provided information regarding the proposed Affordable Homes and Good Jobs Act, 2023, pursuant to Bill 134 and suggested that for every 5 per cent of residential units in Durham Region that qualify for the proposed affordable residential unit development charge exemptions, there will be an estimated \$204 million in lost development charge revenue for the Region of Durham over the 10-year period (2024 – 2033). On

December 4, 2023, Bill 134 received Royal Assent and will come into force on the day that Section 3 of Schedule 3 of Bill 23 is proclaimed.

### Impacts of Bill 23 and Related Legislation on Development Charge Revenues on General Growth Related Services

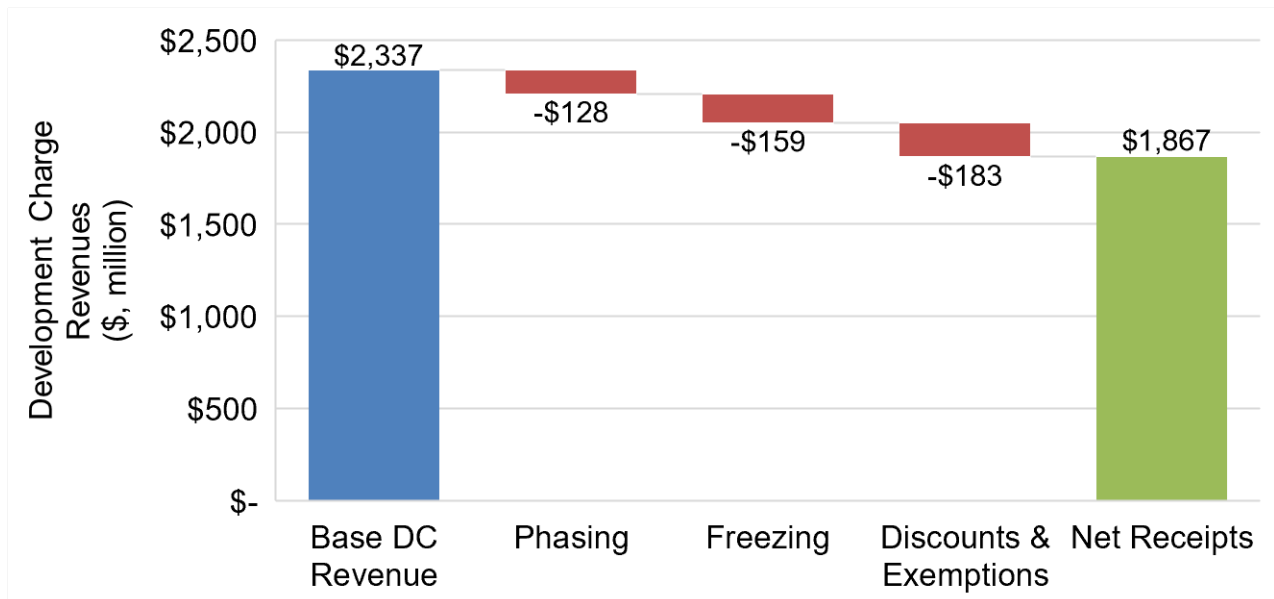
- 7.13 In Durham Region, the impact of Bill 23 and related legislation on development charge receipts is particularly significant in the early years of the 10-year forecast due to the rate phase-in and rate freezing impacts associated with the Region's new development charge by-law which came into effect in July 2023 for general services and July 2022 for Transit services. Based on an analysis of 2023 development charge receipts and estimated loss of collections for services no longer eligible, the Region has an estimated actual 2023 development charge shortfall of \$56.3 million as illustrated in Figure 1.

**Figure 1: Estimated 2023 Impact of Bill 23 and Related Legislation**

Description	Amount
Water	\$14,741,812
Sewer	\$14,943,925
Transit	\$1,143,946
General (Excluding Water, Sewer, Transit)	\$21,952,150
No Longer Eligible Services (Housing, Studies etc.)	\$3,505,780
<b>2023 Total Impact (loss of Development Charge Receipts)</b>	<b>\$56,287,613</b>

- 7.14 Figure 2 displays updated preliminary estimates of the impacts of Bill 23 and related legislation on development charge revenues to 2033 for property tax supported services. The total impact is estimated at \$470 million in foregone development charge revenues for property tax supported services by 2033.
- 7.15 It is important to note that this level of impact will only be experienced if the Region's residential and non-residential development forecasts are achieved. It must also be noted that the estimates presented here rely on a number of assumptions that will be tested and refined for future updated forecasts.

**Figure 2: Estimated Impact of Bill 23 and Related Legislation to 2033  
(Property Tax Supported Services Only)**



Note: "Discounts and Exemptions" includes mandatory rental discount provisions and exemptions for non-profit housing, secondary and affordable housing units.

7.16 These estimates are based on the provincial growth targets for residential development, and the non-residential development forecasts of the 2023 Regional Development Charge Background Study. The estimates do not include any accounting for new Regional costs associated with planning and administration of development charge collections and/or growth infrastructure planning and implementation management, which may also be implied by Bill 23, related legislation, and the provincial growth targets. The estimates also do not include the cost of certain services that are no longer eligible to be funded from development charges (e.g., housing services and certain types of studies, including development charge background studies and transportation master plans). These impacts are in addition to those relating to water supply and sanitary sewer, which were discussed in [Report 2023-F-36](#). Lastly, these estimates do not include the financial impacts at the local area municipal level.

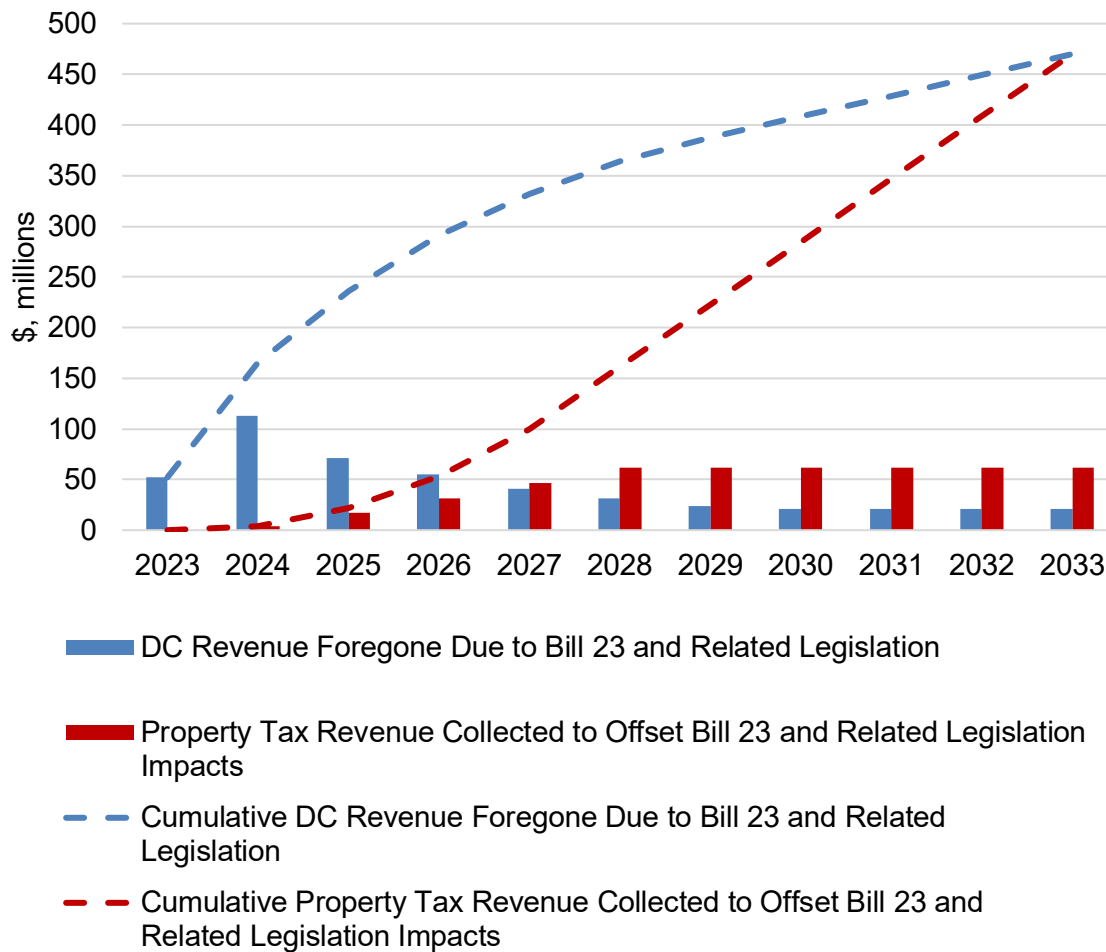
7.17 It is noted that some municipalities throughout Ontario will not experience such immediate impacts of development charge phasing and freezing, until the time at which their development charge by-laws are renewed and they seek to implement rate increases.

#### Options for Funding the Impacts of Bill 23 and Related Legislation on Development Charge Revenues on General Growth Related Services

7.18 While the Region will continue to advocate for provincial funding to adequately mitigate the negative financial impacts of Bill 23 and related legislation, it is prudent to begin to set funds aside to address the significant financial impacts.

- 7.19 For 2023, it is recommended that any general tax levy surplus up to the maximum amount of the estimated 2023 general tax levy development charge shortfall be allocated to the Growth Related General Infrastructure (Property Tax) Reserve Fund. This new proposed reserve fund will be used to finance the shortfall in development charge receipts from the mandatory phase-in, freezing, exemptions and discounts introduced through Bill 23 and related legislation.
- 7.20 The proposed 2024 Tax Levy Business Plans and Budget includes an incremental provision of \$4.1 million to be dedicated in 2024 to fund anticipated development charge impacts resulting from Bill 23 and related legislation. This equates to an overall tax levy increase of approximately 0.5 per cent. Importantly though, this level of dedicated funding is not sufficient to address the forecasted foregone development charge revenue of 2023, 2024 or of future years. As mentioned previously, the amount of the shortfall is dependent on the rate and timing of growth, and the number of discounted and exempt units built and therefore could vary from initial estimates. Staff will continue to review the actual financial impacts realized in 2024 (in addition to 2023 impact noted above) and report back on a more fulsome funding strategy as part of the 2025 budget process.
- 7.21 Due to the timing of the impacts of Bill 23 and related legislation, it is not recommended that the Region fund the actual impacts each year as they are realized. Under such a strategy, the Region would be required to implement a sharp and unaffordable increase to tax rates in 2024, and then implement subsequent tax rate decreases in later years of the forecast. As such, strategies that involve the gradual phasing of tax rate increases have been explored.
- 7.22 Figure 3 shows a 10-year forecast of property tax collections under an alternative strategy whereby the Region would offset the 10-year impacts of Bill 23 and related legislation gradually, over 10 years. Under this scenario, as shown in the solid red bars, property tax increases of approximately 1.55 per cent would occur incrementally each year over the 2025 to 2028 timeframe, solely to address Bill 23 and related legislation impacts. Through this approach, no further property tax increases would be necessary over the 2029 to 2033 timeframe specifically for Bill 23 and related legislation, as sufficient revenues would be built into the property tax collections base by 2028, to ensure total property tax collections over 2024 to 2033 are sufficient to cover total Bill 23 and related legislation impacts over the same time period.

**Figure 3: A Property Tax Increase Strategy to Address Impacts of Bill 23 and Related Legislation on Property Tax Supported Services Development Charge Collections**



7.23 The strategy depicted above implies more significant property tax increases over the 2025 to 2028 timeframe, compared to other alternative strategies whereby the provincial legislation impacts could be addressed through more modest property tax increases in each year throughout the 2025 to 2033 timeframe. It is noted, though, that although the 2023 Regional Development Charge By-law has a 10-year lifespan, it is possible that it may be advantageous for the Region to update the by-law prior to its expiry date. Such an update would imply additional impacts of phasing and freezing mid-way through the forecasts. The strategy illustrated in Figure 3 would place the Region in a relatively stronger financial position mid-way through the forecast period, and in a better position to face the potential additional impacts.

## 8. Refugee/Asylum-Seekers

8.1 On November 29, 2023, Regional Council approved [Report #2023-F-27](#) which extended the Region's agreement with Community Development Council Durham (CDCD) for the provision of settlement services for asylum-seekers and refugees in Durham Region until March 31, 2024.

- 8.2 At that time staff had applied for \$6.7 million in federal funding under the Interim Housing Assistance Program for the reimbursement of costs incurred to date and those projected to be incurred by December 31, 2023. At the time of writing this report, the Region has not received any funding or confirmation of funding.
- 8.3 With the ongoing influx of asylum-seekers and refugees, the Region is looking to extend its existing partnership agreement with CDCD for settlement services from April 1, 2024 to June 30, 2024 at an estimated cost of \$5,528,000. The Region has applied for funding under the Interim Housing Assistance Program to cover these costs. Any costs associated with the extension of the agreement not reimbursed under the federal Interim Housing Assistance Program, the provincial Homelessness Prevention Program or other federal or provincial programs would be funded at the discretion of the Commissioner of Finance.
- 9. Use of Development Charges, Provincial Gas Tax, Canada Community Building Fund, Reserves and Reserve Funds in the 2024 Business Plans and Budget**
- 9.1 Staff have identified and included the sustainable use of reserves and reserve funds, development charges and provincial gas tax, and the Canada Community Building fund to fund one-time items and major capital expenditures in the 2024 Property Tax Supported Business Plans and Budget to mitigate taxation impacts and deliver on Council priorities. In order to deliver the 2024 Budget within the guideline approved by Council, staff applied additional reserve and reserve financing for both operating initiatives and capital projects.
- 9.2 The proposed use of reserves and reserve funds is aligned with the Region's commitment to fiscal responsibility and long-term financial planning. The purpose is to offset property tax increases while maintaining the focus on sustainable base tax increases for items requiring ongoing support year-over-year. Without utilizing these significant draws, the impact on the tax levy would be unsustainable. As Council has requested, the usage of these draws is to **offset** tax levy increases.
- 9.3 Attachment #6 provides a summary of the contributions from development charges, provincial gas tax, Canada Community Building Fund, reserves and reserve funds utilized in the 2024 budget at an estimated value of \$321.2 million, an increase of \$84.2 million (35.5 per cent) from the 2023 budget levels (\$237.0 million).
- 9.4 It is worth noting that the Region is entering into a period of significant investment in a number of major projects for which the Region has been accumulating funding over the last number of years. This is illustrated in the proposed financing of the 2024 capital budget and nine-year capital forecast (2025 – 2033) in Attachment #5 as well as the, as yet unfinanced, summary of housing investment needs shown in Attachment #7.

## 10. Housing

- 10.1 Housing, and in particular the supply of affordable housing has been a very significant focus of concern for Council over the last several years.
- 10.2 Council has approved a number of initiatives currently in progress to support the further development of additional affordable housing:
- A 10-Year Housing and Homelessness Plan, which will be completed in late 2024;
  - Redevelopment planning and business case work in support of revitalization efforts at the Malaga Drive and Christine Crescent sites owned by the Durham Regional Local Housing Corporation. This work is being performed in partnership with Infrastructure Ontario and is anticipated to be complete by June 2024, with related due diligence site investigations to commence in 2024;
  - Redevelopment planning, due diligence and business case work in support of new mixed income communities at 300 Ritson Road South (the former Ritson School site) in the City of Oshawa, and at 590 – 650 Rossland Road in the Town of Whitby;
  - Consultation work necessary to determine how unallocated space will be used at the 1635 Dundas Street property in the Town of Whitby;
  - The development of a broader Community Housing Revitalization Strategy, to be initiated in 2024; and
  - Building condition assessments, energy audits and pre-retrofit investigations at Durham Regional Local Housing Corporation properties located at 1910 Faylee Crescent in Pickering, 315 Colborne Street West in Whitby and 850 Green Street in Whitby to support a funding application to the Federation of Canadian Municipalities for deep energy retrofits at these three buildings.
- 10.3 A starting footprint has been incorporated in the proposed 2024 Business Plan and Budget. Attachment #7 to this report outlines the potential future capital budget implications that are currently not financed along with the potential number of units impacted.
- 10.4 Given that a significant amount of information will become available during 2024 and the pressing need to advance projects, a comprehensive multi-year service and financing strategy is necessary for:
- The ongoing operations and maintenance of Durham Region's publicly owned and operated housing supply,
  - Operating costs associated with housing services,
  - Capital investments necessary to redevelop and renew existing housing stock owned by the Durham Regional Local Housing Corporation and other Region-owned sites, and
  - Capital investments necessary to enable the creation of additional units, including sustainable funding for the At Home Incentive Program.



- 10.5 A main objective in the development of a 10-year housing servicing and financing study is establishing a multi-year financing strategy that will include a level of Regional property tax commitment towards housing initiatives within the context of all other property tax funded Regional commitments and affordability for Regional property taxpayers.

## **11. 2024 Transportation Capital Program**

- 11.1 The proposed Regional 2024 Transportation and Works Infrastructure capital program includes \$161.1 million in expenses. This includes \$128.7 million in expenses for regional road and bridge projects, traffic control, road safety infrastructure, active transportation infrastructure and depot expansion costs and \$32.4 million in 2024 transportation capital expenses related to bus rapid transit infrastructure, partially funded through the Investing in Canada Infrastructure Program Transit Stream (ICIP).
- 11.2 Net of the ICIP project costs, the proposed 2024 program includes \$33.1 million for network expansion projects, including funding for road construction projects that are anticipated to be ready for tendering in 2024 and preparatory work (i.e., Environmental Assessment, design, land acquisition, and utility relocations), as well as traffic control and other supporting infrastructure to address growth. This represents a decrease of approximately \$13.8 million compared to 2023 network expansion expenses net of ICIP project costs, driven primarily by the level of available development charge funding.
- 11.3 In 2021, the Region undertook a depot rationalization study that offered various recommendations to meet, improve and forecast the future needs of the Works Depots in service to the public. In alignment with the study recommendations, the 2024 transportation capital program includes approximately \$14.7 million in expenses associated with depot rationalization, including \$11.7 million towards the Ajax Depot expansion, and \$3 million in preparatory activity expenses associated with the new Oshawa/Whitby and Sunderland Depots.
- 11.4 The 2024 program also includes \$38.7 million for road rehabilitation projects, \$18.1 million for bridge rehabilitation and replacement projects, \$1.5 million for road safety infrastructure and \$5.3 million for traffic control and other rehabilitation costs.

## **Transportation Capital Nine-Year Forecast (2025 - 2033)**

- 11.5 The total Transportation and related Works infrastructure capital expenditure over the 2025-2033 forecast period is estimated at \$2.7 billion. Based on an asset management approach, this level of investment has been identified as necessary to address the various rehabilitation and replacement needs and network expansion projects deemed necessary to accommodate current needs and future development requirements.
- 11.6 Growth-related road expansion projects will be prioritized considering the Durham Transportation Master Plan (2017) and the Region's renewed Development Charge By-law and Study, completed in 2023.

- 11.7 Meanwhile, preliminary pavement management modelling indicates that an annual investment of \$47 million throughout the forecast period will be necessary to bring the average pavement condition of the Region's road network from its current Pavement Condition Index (PCI) level of 52 to a service level target of 65. This level of tax levy support for road rehabilitation is not currently included in the proposed 2024 budget.
- 11.8 The forecast also includes significant costs related to bridge rehabilitation and replacements, including pressures related to the advancement of rehabilitation or replacement work on bridges in coordination with Metrolinx as it implements the GO Rail East Extension project.
- 11.9 Through the Region's annual Asset Management and Business Planning and Budget processes, Regional staff will continue to prioritize and refine future annual bridge needs over the forecast.
- 11.10 Over the first five years of the forecast period, \$73.7 million in additional expenses associated with depot rationalization are projected. These expenses are to be incurred for expansion projects at the Orono and Scugog sites, as well as development of the new Oshawa/Whitby and Sunderland sites.

### **Road Infrastructure for Transit**

- 11.11 The proposed expenses in 2024 (\$32.4 million) and 2025 (\$23.5 million) for ICIP bus rapid transit infrastructure along the Highway 2 corridor represent the final expenses associated with the Region's approved ICIP Bus Rapid Transit projects.
- 11.12 A further \$58.0 million in expenses associated with Bus Rapid Transit implementation is forecasted for 2028 and will require senior government funding to advance.

### **Active Transportation**

- 11.13 The Region acknowledges the need to advance the road infrastructure for active transportation, including cycling, as part of a sustainable transportation system. The 2024 transportation capital plan includes financing to advance approximately 19.36 km of cycling infrastructure to be implemented as part of Regional roads construction projects.
- 11.14 The 2024 transportation capital plan also includes a \$0.9 million allocation to advance shovel-readiness of cycling network infill projects, to be undertaken on road segments that are not planned for widening or rehabilitation in the forecast. The prioritization of cycling network infill projects will be developed collaboratively by the Works Department and Planning Department, in consultation with the Local Area Municipalities. Furthermore, additional cycling infrastructure and cycling infrastructure upgrades will be completed as part of the Region's ICIP funded bus rapid transit projects.

## Road Safety

- 11.15 Durham Vision Zero (DVZ) was endorsed by Regional Council on April 24, 2019 and officially launched on May 29, 2019. The Region continues to work collaboratively with road safety partners to achieve the long-term vision of zero deaths and injuries on Regional and local municipal roads, with a short-term (2023 - 2025) goal of a minimum of 10 per cent reduction in fatal and injury collisions. To support the Region's road safety goals, the 2024 Transportation capital plan includes \$1.5 million in capital expenses related to increasing safety on the Regional road network, partially funded through the Region's Vision Zero Reserve Fund.

## Transportation Capital Financing

- 11.16 The financing strategy for the proposed 2024 Transportation Capital Program (\$161.1 million) and 2025-2033 forecast is shown in Attachment #5.
- 11.17 Development charge revenues continue to be an important source of financing for growth-related infrastructure. The 2024 program is supported through \$39.8 million in development charge revenues (\$33.6 million residential, \$5.0 million commercial, \$0.6 million industrial and \$0.6 million institutional).
- 11.18 The Regional Roads Levy (currently \$12.6 million per year) provides a dedicated and sustainable source of annual property tax funding to leverage available development charges and cover any shortfalls in non-residential development charge revenues, for road expansion projects. Meanwhile, the Region's Road Rehabilitation Levy (\$26.1 million) provides annual dedicated property tax funding for road rehabilitation projects and the Bridge Rehabilitation Levy (\$5.5 million) is in place to accelerate the replacement and rehabilitation of structures.
- 11.19 The proposed transportation financing plan includes Canada Community Building Fund funding of \$19.9 million for road rehabilitation and bridge replacement in 2024, increasing to \$23.5 million in 2025 and holding at approximately \$17.6 million in each subsequent year. Sustainable Canada Community Building Fund funding is required for this level of investment. Recent communication from the Federation of Canadian Municipalities highlights Infrastructure Canada's review of the Canada Community Building Fund and **potential changes to funding allocations** raising risk around the long-term sustainable funding of critical roads and bridge rehabilitation work.
- 11.20 The 2024 financing strategy includes a \$1.7 million draw on the Road Rehabilitation Levy Reserve Fund to advance road rehabilitation and a \$2.3 million draw on the Bridge Rehabilitation Levy Reserve Fund to advance bridge rehabilitation and replacements. Under the forecast financing strategy, further draws on the Road Rehabilitation Levy Reserve Fund are projected over the forecast to address high priority asset management needs, subject to Regional Council consideration and approval through the annual business planning and budget process. The forecast period financing strategy also projects draws from the Regional Roads Levy Reserve to assist in funding forecasted growth projects. This reflects a commitment to effectively use the balance of existing reserve funds for priority purposes.

- 11.21 The 2024 financing strategy includes \$6.5 million in debenture financing for the share of the depot modernization costs that is not recoverable from development charges. It is forecasted that approximately \$62 million in further debenture financing will be required to finance further expenses associated with depot rationalization, with the associated debt servicing costs to be funded using both property taxes and development charge revenues in subsequent years.
- 11.22 Despite the application of Canada Community Building Fund funding towards transportation infrastructure, the forecasted use of reserves and reserve funds, projected development charge revenues and debenture financing, levy increases are forecasted as necessary to address capital requirements throughout the forecast period. Regional staff will continue to work towards refining capital forecasts and financing strategies with the aim of ensuring any future levy increases necessary to support transportation capital are gradually phased so they are as reasonable as can be achieved for taxpayers.
- 12. 2024 Durham Region Transit Capital Program and Nine-Year Forecast (2025 – 2033)**
- 12.1 Durham Region Transit capital investments proposed for 2024, totaling \$342.3 million include:
- 34 battery electric buses to be delivered in 2026 including:
    - 16 battery electric buses to replace current diesel buses (\$27.6 million, including outfitting costs), and
    - 18 battery electric buses required to grow the fleet for service expansion (\$31.7 million, including outfitting costs);
  - Electrical vehicle charging infrastructure and related equipment (\$7.5 million);
  - Construction expenses for Durham Region Transit's New Indoor Bus Storage/Servicing Facility in north Oshawa to support fleet electrification (\$239.7 million);
  - Construction of Harmony Terminal and upgrades to the Pickering Parkway Terminal (\$15.0 million);
  - Design work for the reconstruction of the Raleigh storage facility (\$8.7 million); and
  - Bus stop infrastructure (\$5.7 million), including infrastructure partially funded by the federal and provincial Investing in Canada Infrastructure Program (ICIP).
- 12.2 The proposed 2024 transit capital program is proposed to be financed from:
- Property taxes - \$2.0 million
  - Provincial gas tax - \$7.7 million
  - Development Charges - \$7.2 million
  - Investing in Canada Infrastructure Program (ICIP) grant - \$2.2 million

- Zero Emissions Transit Fund grant - \$153.5 million – the Region is awaiting federal government approval of this grant.
  - Debenture financing - \$63.1 million – this includes \$42.9 million in Region of Durham Debenture financing and \$20.2 million in Canada Infrastructure Bank (CIB) Debenture financing.
  - Regional reserve and reserve funding financing - \$106.6 million – this is a significant increase from the \$2.3 million in reserve and reserve fund financing applied in the 2023 budget. \$94.2 million in reserve and reserve fund financing is for the construction of the New Indoor Bus Storage/Service Facility.
- 12.3 In 2023, the Region submitted an application for funding through the federal Zero Emissions Transit Fund (ZETF) program to support the acquisition of electric vehicles, charging infrastructure, facility improvements, and construction of the New Indoor Bus Storage/Service Facility. Financing from ZETF remains subject to approval of the federal government and the execution of a transfer payment agreement. Should the Region's ZETF application not be approved in full, the scope and scale of electrification projects will be reviewed to align with refinements to the Region's electrical vehicle implementation strategy resulting from the level of ZETF funding approved.
- 12.4 The DRT capital forecast includes an additional \$1.0 billion in forecasted expenses over the 2025 – 2033 period necessary to support service enhancement, electrification and asset management requirements. Financing of this capital program will require significant funding from Regional reserves and reserve funds (\$141.7 million), debenture financing (\$220.5 million), development charge receipts (\$182.0 million), provincial gas tax funding (\$69.6 million) and ZETF funding (\$71.9 million).
- 12.5 In addition, under the 2025 – 2033 capital forecast, general levy financing is projected to increase significantly to finance the projected service growth and electrification contemplated in the Durham Region Transit Service and Financing Strategy (2023 – 2032). Significant senior government funding and/or the deferral of capital projects will be required within the early years of the forecast period to keep annual levy increases within the overall Regional levy increase cap of 2.0 percent, endorsed by Regional Council. The federal permanent transit funding announced for 2026/2027 has not yet been incorporated in the Region's long-term financing strategy as significant uncertainty remains around the level of funding Durham Region Transit could access, and what flexibility Durham Region Transit may have to apply the funding towards its priorities.

### **13. Potential Debt Financing Requirements and Considerations**

- 13.1 The 2024 capital program requires \$109.9 million [in debenture financing to support the following capital projects:
- \$19.3 million for a new dedicated headquarters for Durham Regional Police Service. This includes acquisition and facility improvements.

- \$9.0 million for the renovation/relocation of the Durham Regional Police Service Reporting Centre.
- \$12.0 million for design and due diligence review of the Bowmanville GO East Extension stations.
- \$6.5 million for the ongoing expansion and modernization of the Region's Maintenance Depots with \$5.25 million for the Ajax/Pickering Maintenance Depot expansion, \$1.0 million for the Oshawa/Whitby Depot and \$0.25 million for the Sunderland Maintenance Depot. Additional debenture financing was approved through the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget for the user rate funded portions of these projects.
- \$15.0 million for new DRT Terminals including \$10.0 million for the Harmony Terminal and \$5.0 million for the Pickering Parkway Terminal upgrades.
- \$20.1 million for the new Indoor Bus Storage/Servicing Facility. The advancement of this project and the issuance of the debt financing is contingent upon receipt of required federal grant funding under the Zero Emissions Transit Fund.
- \$7.8 million to advance the implementation Durham Region Transit's electrification strategy including \$4.6 million for EV charging infrastructure and associated facility upgrades at the Westney Transit Facility and \$3.2 million for EV charging equipment. The advancement of these two projects and the issuance of the debt financing is contingent on receipt of required federal grant funding under the Zero Emissions Transit Fund.
- \$20.2 million in debenture financing for the acquisition of 34 zero emission buses with this debenture financing proposed to be provided through the Region's Credit Agreement with the Canada Infrastructure Bank (CIB). The advancement of this acquisition is contingent on approval of federal grant funding under the Zero Emissions Transit Fund. Upon approval of the federal grant funding, the Commissioner of Finance and Regional Treasurer, in consultation with the Regional Clerk, will amend the authorizing by-law for the Credit Facility with CIB by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 budget which are to be financed in part through CIB Debenture financing. The amending of this authorizing by-law is in accordance with the delegated authority provided by Regional Council through [Report #2023-F-9](#).

13.2 In addition to this debenture financing, the capital forecast is projecting a further \$804.3 million in debenture financing required between 2025 and 2033. Of this, up to \$34.0 million is proposed to be provided under the Credit Agreement with the CIB for the acquisition of zero emission buses. The capital forecast includes indicative estimates for the development/redevelopment of two Social Housing sites. Staff are consulting with the community and stakeholders on the redevelopment plans and will report back to Council on the strategy in advance of the 2025 Business Plans and Budget. Attachment #7 provides supplementary information on potential social housing development/redevelopments. The estimates included in this attachment are not included in the Region's 10-year capital forecast. To advance a capital program of this magnitude significant investments by both the provincial and federal governments and the pursuit of strategic private partnerships are required. Even with these investments, it is

anticipated that additional Regional debt will be required.

#### **14. Multi-Year Commitments: Impact on Future Budgets**

##### **14.1 Known and significant financial pressures to be financed over the forecast period include:**

- Staff annualization costs for the 276.5 positions proposed in the 2024 budget (\$32.6 million gross in 2025, an increase of \$9.5 million over 2024).
- Anticipate significant resources to support operating and capitals needs of the Durham Regional Police Service through ongoing work of the Police Services Board and the Chief of Police.
- Bill 23 *More Homes, Built Faster Act, 2022* will impact the amount of development charges available to fund new and expanded infrastructure to service growth. Without development charges this infrastructure will need to be funded from other revenue sources (e.g., reserves/reserve funds, tax levy or debt financing). As outlined in Section 7.22, annual property tax increases of 1.55 per cent are needed to address the anticipated shortfall in development charge receipts. The provincial direction to develop 1.5 million homes in an expedited manner will be an additional and unplanned development pressure competing for Regional infrastructure funds and resources.
- Road rehabilitation needs, growth related road expansion projects and bridge and structure rehabilitation and replacement needs have been identified over the forecast period (2025 – 2033) of approximately \$2.5 billion.
- Facility expansions over the 2025–2033 forecast period to provide services for a growing and more diverse population and related staffing requirements to service these demands.
- The Transit Service and Financing Strategy (2023-2032), endorsed by Regional Council on March 1, 2023 ([Report #2023-F-5](#)), acknowledged that significant annual property tax increases at approximately 2 per cent per year on the overall Regional tax levy would be required over the term of the plan to grow service, advance fleet electrification, expand infrastructure and improve passenger amenities.
- The Paramedic Services Service and Financing Strategy (2023 – 2032), endorsed by Regional Council on March 1, 2023 ([Report #2023-COW-7](#)) identified operating expenditure increases of \$59.56 million over ten years, with total capital expenditures over this time estimated at \$89.47 million. This is projected to require annual property tax increases of between half to three quarters of a per cent per year on the overall Regional tax levy over the term of the plan to respond to projected population growth, increased calls for service, significant hospital offload delays, support employee wellness and sustained resilience to ensure improvement to current paramedic response times.

- The procurement for the construction of the Lakeshore GO East Extension to Bowmanville will advance substantially in the upcoming year, and this will increase pressure on the Region and the Province to ensure options for station delivery are agreed on and advanced. As this progresses, there is the potential for cash flow timing differences between proposed debenture financing and proposed Transit Fee collections in affected areas.
- Managing the pressures from growth and increased demand on services to support residents and businesses as well as the operational and maintenance requirements for Regional infrastructure. This includes core staffing resources required to support a significant capital plan but also behind the scenes support staff such as information technology, cyber security, myDurham311, payroll and human resources.
- Increased operating cost pressures for long-term care homes to address the recommendations from the Commission's review stemming from COVID-19 impacts to long-term care residents.
- Investments to achieve Council's affordable housing targets. Section 10 of this report and Attachment #7 outline the potential future capital budget implications that are currently not financed along with the potential number of units impacted.
- While the 2024 Budget proposes a significant increase in Regional funding for housing and homelessness support programs, continued and sustained resources and supports from all levels of government will be required to prevent and end chronic homelessness in Durham Region. Innovative approaches for community outreach, supportive, transitional and affordable housing are required across Durham Region to meet the growing needs within the homelessness support system.
- A new long-term care home in Seaton ([Report #2022-COW-34](#)) will require a significant Regional investment with net Regional operating costs estimated at between \$22.5 million and \$24.8 million annually.
- Children's Services staff continue planning efforts for the addition of new directly operated early learning and childcare centres through local partnerships.
- Continued pressure to address and reduce the wait list across several program areas. With population growth and funding constraints, wait times for services, such as family counselling services, long-term care and community housing will become longer.
- Investment in broadband infrastructure to grow the Regional Broadband Network to communities across the Region.
- Implications arising from a Climate Master Plan to, among other items, reduce our GHG emissions and implement a low carbon fleet strategy and meet the Durham Built Standard.
- Ready Set Future – the new five-year Economic Development & Tourism Strategy and Action Plan, will require additional resources to fully implement the Strategy for new and retrofitted facilities.



- Outstanding assessment appeals at the Assessment Review Board (ARB) involve a total of \$5.4 billion in Region of Durham weighted assessment. Of these assessment appeals, it is estimated, under a medium risk scenario, that the Region has the potential to lose a net amount of \$3.7 million in Regional taxes. This risk is anticipated to grow significantly following the next reassessment.

## **15. Risks and Uncertainties**

- 15.1 There are numerous risks, pressures and uncertainties that the Region faces in implementing strategic direction and in the successful delivery of its programs and services. Attachment #3 outlines the program specific risks and uncertainties for each of the major service areas.
- 15.2 While staff have taken a balanced approach in providing for inflationary pressures in 2024, risk remains that the economy will continue to respond to supply shortages, tight labour markets, rising wages and resulting high inflation that is beyond that provided for within the proposed 2024 Business Plans and Budget. Staff will continue to monitor spending closely and develop mitigation plans where required.
- 15.3 The continuing momentum of electric vehicle adoption across the Province and changing community patterns have contributed to lower provincial and federal gas tax receipts. In 2022, the Province indicated that it had to provide \$120.4 million in top-up funding from other revenue sources to maintain the same level of funding provided to transit agencies under the provincial gas tax program, for 2023 this amount dropped to \$80.0 million. The decline of gas tax collected by the Province of Ontario and the Government of Canada leaves significant future uncertainty for municipalities for sustainable funding to replace provincial and federal gas tax receipts. Recommendation DD to this report is requesting certainty in this area going forward.
- 15.4 Canada Community Building Fund (Federal Gas Tax) funding is a critical financing source for the Region's base road rehabilitation and bridge replacement program. Sustainable Canada Community Building Fund funding is required. Recent communication from the Federation of Canadian Municipalities highlights Infrastructure Canada's review of the Canada Community Building Fund and potential changes to funding allocations raising risk around the long-term sustainable funding of critical roads and bridge rehabilitation work. Recommendation CC is a high level reference to this issue.
- 15.5 As outlined in Section 7 of this report a significant risk for the Region's Health and Social Services programs is the uncertainty of provincial funding levels, cost-sharing formulas and program design impacting service provisions and support services.

## **16. Public Engagement Strategy on the 2024 Business Plans and Budget**

- 16.1 Transparency and education are key components of building successful public engagement on the Region's Business Plans and Budget with residents, businesses and stakeholders. For 2024 significant efforts were made to ensure all budget materials will be available in an accessible format.

- 16.2 The Region remains focused on modernizing our public engagement initiatives by evaluating different standards, compiling best practices, measuring outcomes and incorporating feedback to better understand when and how to utilize newer forms of public engagement.
- 16.3 For the 2024 Business Plans and Budget, public engagement activities focused on engaging with more residents and businesses in new and different ways to encourage their feedback and included:
- Continued efforts to engage residents in an approach aligned with the cadence of the annual Business Planning and Budget process including outlining the value and outcomes of Regional investments and enabling residents to inform budgetary decisions;
  - Hosted a Virtual Town Hall on Thursday January 11, 2024 where more than 10,000 Durham Region residents joined over the phone and online to provide over 125 questions and comments (a substantial 60 per cent increase from the prior year) about key priorities for the Region's Business Plans and Budget. A recording of the event is available on the [Region's Your Voice Durham website](#). These engagement efforts highlighted the importance of affordability for participants, accounting for over one-third of all input provided. Other areas of focus – similar to prior years - included homelessness, housing, and transit;
  - Updated the Region's Business Plans and Budget online presence and social media campaign, informed by data and lessons learned, to increase understanding of the process and to allow residents to ask questions and provide comments online in a convenient and intuitive manner; and
  - Identifying opportunities to pursue online alternatives to traditional engagement initiatives responding to the shifting availability of print media.
- 16.4 Following the approval of the budget, staff will be updating the award-winning Value Stories video and the Budget Spotlight document to highlight the details of the value of the investments provided for in the approved budget.
- 16.5 As part of the multi-year business planning and budget process review and modernization project, an interdepartmental team is continuing to evaluate standards and best practices, and to incorporate feedback and expertise to inform and improve how the Region engages and consults with residents, businesses and stakeholders. This work will help inform the public engagement strategy for the 2025 Business Plans and Budget and subsequent cycles.

**17. 2025 Business Plan and Budget Schedule**

- 17.1 At the December 11, 2023 Special Works Committee meeting, two related motions on the timing and process for Committee's review of the Region's Business Plans and Budget were referred to staff with the following direction:

*"Staff to review the annual budget process including the possibility of presenting the business plans and budget at a Committee of the Whole meeting instead of a Standing Committee."*

- 17.2 Staff will be reporting back to Council to present a revised budget schedule along with potential amendments to the procedural by-law to address the motions noted above.

**18. Fees and Charges**

- 18.1 Regional staff conduct annual reviews of fees and charges to ensure appropriate cost recovery, maximization of revenues to the extent possible and at a minimum, that all fees are updated to reflect changing circumstances, including inflationary pressures and legislative compliance. The following highlights the changes made to General Purpose Fees and Charges in the 2024 Business Plans and Budget.

**18.2 Durham Region Transit**

- Base adult fare increase of \$0.25 effective July 1, 2024 with proportional adjustments to the other fare concessions per the established discount rates and as approved by Regional Council on February 28, 2024 through [Report #2024-DRT-03](#).
- Universal Transit Pass (U-Pass) rate increase of 1.9 per cent from \$150.00 to \$152.85 per student per semester effective September 1, 2024 was approved by Regional Council on November 20, 2024 through [Report 2023-DRT-26](#). Staff are working with post-secondary institutions in Durham to negotiate a new longer-term extension for the 2025 – 2026 school year and beyond.

**18.3 Solid Waste**

- Effective May 1, 2024, fees for waste disposal (general residential and commercial garbage waste) are proposed to be increased from \$5 per load to \$7 per load for loads up to 40 kilograms and from \$125 to \$175 per 1,000 kilograms for loads over 40 kilograms.
- Also effective May 1, 2024, fees for fill materials as well as mixed loads containing fill material are proposed to increase from \$250 to \$375 per 1,000 kilograms.

**18.4 Family Services**

- The 2024 budget includes proposed changes to the Counselling fee structure to enable greater access to services. The proposed structure lowers the fee for all clients with an income of between \$10,000 and \$90,000 and raises the fee for clients with income above \$90,000. Specific details of these changes can be found in the Fees and Charges Budget booklet.

**18.5 Durham Region Police Services**

- Fees for the Police Record Checks, Incident Requests, Research and Redaction, Pay Duty and Officer Interviews have been amended January 1, 2024 to reflect the current collective bargaining agreement wage rates and current costs.
- In addition, a new Pay Duty – Late Notice Request flat fee of \$50.80 was established on January 1, 2024 for requests for Pay Duty Officers received with less than 24 hours notice. This fee is in addition to the hourly fee for Pay Duty Officers.

**18.6 Development Charges**

- The Region is currently in the process of updating its Seaton Water Supply and Sanitary Sewerage Service Area Specific Development Charge Background Study which will include new Development Charge rates effective July 1, 2024. The balance of the Region's Development Charges will be indexed annually on July 1, 2024 based on the by-laws passed by Regional Council.

**19. Regional Requirement Regarding Excluded Expenses Related to Tangible Capital Assets as Required by Ontario Regulation 284/09**

- 19.1 In June 2006, the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA) approved revisions to Section PS 3150 of the Public Sector Accounting Handbook for the accounting of tangible capital assets (TCA) for local governments. The purpose of these revisions was to establish standards for the accounting treatment of tangible capital assets acquired by local governments.
- 19.2 The Regulation requires municipalities to prepare a report for adoption by Council if a municipality excludes provisions in its annual budget for all or a portion of the following expenses:
- TCA Amortization Expenses;
  - Post-Employment Benefits Expenses; and,
  - Asset Retirement Obligations.
- 19.3 Since the Region's 2024 Business Plans and Budget exclude provisions for all, or a portion of, the expenses relating to the amortization of Tangible Capital Assets, post-employment benefits and asset retirement obligations, this report is provided as required by the Regulation.

**Estimated Impact of Excluded Expenses on Accumulated Surplus  
For the 2024 Business Plans and Budget (\$,000's)**

	<u>2023</u>		<u>2024</u>		
	<u>Total</u>	<u>Property Tax</u>	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
<b><u>PSAS Additions to Budget</u></b>					
Tangible Capital Asset Amortization	164,648	104,174	29,860	36,776	170,810
Post-Employment Benefit Expense	27,301	43,820	738	890	45,448
Asset Retirement Obligation - Increase/(Decrease)	(248)	1,317	161	86	1,564
Transfers from Reserves and Reserve Funds	145,359	246,889	31,417	19,785	298,091
Proceeds of Debt issued for Regional Purposes	160,883	109,928	-	45,868	155,796
Total PSAS Additions	497,943	506,128	62,176	103,405	671,709
<b><u>PSAS Reductions to Budget</u></b>					
Gross Tangible Capital Asset Acquisitions	(784,858)	(628,307)	(143,006)	(215,158)	(986,471)
Less: Tangible Capital Asset Recoveries	40,691	-	-	60,172	60,172
Net Tangible Capital Asset Acquisitions	(744,167)	(628,307)	(143,006)	(154,986)	(926,299)
Debt Principal Payments	(18,643)	(18,589)	(695)	(2,802)	(22,086)
Transfers to Reserves and Reserve Funds	(155,268)	(152,579)	(9,836)	(20,773)	(183,188)
Contributed Tangible Capital Assets	(20,017)	(1,270)	(9,360)	(13,396)	(24,026)
Total PSAS Reductions	(938,095)	(800,745)	(162,897)	(191,957)	(1,155,599)
<b>Net Impact - (Increase) to Accumulated Surplus</b>	<b>(440,152)</b>	<b>(294,617)</b>	<b>(100,721)</b>	<b>(88,552)</b>	<b>(483,890)</b>

## 20. Conclusion

- 20.1 The 2024 Business Plans and Budget recommendations for property tax supported programs for internal departments (including Durham Region Transit), Durham Regional Local Housing Corporation and Conservation Authorities meets the 5.0 per cent guideline adopted by Regional Council through [Report # 2023-F-35](#). The recommended 0.50 per cent increase has been included for the impacts of Bill 23, *More Homes Built Faster Act, 2022*. The Durham Regional Police Services Board 2024 budget submission also meets the Council approved guideline of a 8.3 per cent increase in their budget or 2.5 per cent increase in the overall Regional levy, bringing the total proposed net property tax budgetary increase to 7.5 per cent or approximately \$231 for the Region-wide average residential home after assessment growth.
- 20.2 The recommended 2024 Business Plans and Budget provides for inflationary pressures, annualization impacts and decisions approved by Council in-year, addresses significant urgent investment needs in core service areas including paramedic services, transit, police and housing and homelessness supports, advances the goals of the Region's Strategic Plan and includes funding to begin to address the impacts resulting from Bill 23, *More Homes Built Faster Act, 2022*. The budget attempts to balance these significant pressures with the need for taxpayer affordability and competitive tax property taxes recognizing the current financial challenges facing many residents and businesses.

**21. Attachments**

- 21.1 Attachment #1: The Regional Municipality of Durham Summary of Estimated Gross and Net Budget Expenditures
- 21.2 Attachment #2: The Regional Municipality of Durham Summary of 2024 Property Tax Supported Business Plans and Budget
- 21.3 Attachment #3: Detailed Overview of Departmental Budget
- 21.4 Attachment #4: The Regional Municipality of Durham Summary of Proposed 2024 New and In-Year Approved Permanent Positions
- 21.5 Attachment #5: The Regional Municipality of Durham Summary of 2024 Property Tax Supported Capital Program and 2025 to 2033 Capital Forecast
- 21.6 Attachment #6: The Regional Municipality of Durham Summary of the Use of Development Charges, Provincial and Federal Gas Tax and Reserves and Reserve Funds in the Proposed 2024 Property Tax Supported Business Plans and Budget
- 21.7 Attachment #7: Supplementary Information on Potential Social Housing Development/Redevelopment Program
- 21.8 Detailed 2024 Regional Business Plans and Budget for Property Tax Purposes are available on-line through the links provided on the March 19, 2024, Finance and Administration Committee Agenda, or in hard copy by contacting the Finance Department at (905) 668-7711 ext. 2302.

Respectfully submitted,

Original Signed By

---

Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance

Recommended for Presentation to Committee

Original Signed By

---

Elaine C. Baxter-Trahair  
Chief Administrative Officer

The Regional Municipality of Durham  
Summary of the 2024 Gross and Net Budget Expenditures  
(\$,000's)



PROPERTY TAX SUPPORTED	
Durham Regional Police Service	
Durham Region Transit	
Regional Roads and Infrastructure	
Solid Waste Management	
Public Works	
Public Health	
Region of Durham Paramedic Services	
Long-Term Care	
Social Housing and Homelessness Supports	
Social Assistance	
Children's Services	
Family Services	
Health & Social Services	
Governance and Administration	
Planning and Economic Development	
9-1-1 Emergency Service System	
Other Regional Services	
External Agencies	
Other	
External Agencies and Other	
Property Tax Supported Total	

2023 Restated Budget	
Gross Expenditures (\$,000's)	Net Tax or User Rate (\$,000's)
266,687	247,532
199,199	79,670
308,865	98,280
90,644	57,821
399,509	156,101
70,105	25,413
76,268	37,957
268,553	56,954
117,269	62,252
136,147	20,207
196,402	11,471
7,658	6,015
872,402	220,269
98,521	38,148
13,312	12,098
5,575	5,575
117,408	55,821
55,462	24,818
33,342	33,142
88,804	57,960
1,944,009	817,353

2024 Recommended Budget	
Gross Expenditures (\$,000's)	Net Tax or User Rate (\$,000's)
330,401	267,966
474,196	92,816
263,333	105,844
90,181	60,075
353,514	165,919
67,212	29,057
84,065	42,299
163,790	69,416
137,208	71,897
149,199	25,025
179,410	9,203
8,436	6,639
789,320	253,536
118,567	35,676
25,784	12,816
6,014	5,700
150,365	54,192
46,391	25,397
39,832	39,632
86,223	65,029
2,184,019	899,458

Annual Change			
Gross Expenditures (\$,000's) %		Net Tax or User Rate (\$,000's) %	
63,714	23.9%	20,434	8.3%
274,997	138.1%	13,146	16.5%
(45,532)	(14.7%)	7,564	7.7%
(463)	(0.5%)	2,254	3.9%
(45,995)	(11.5%)	9,818	6.3%
(2,893)	(4.1%)	3,644	14.3%
7,797	10.2%	4,342	11.4%
(104,763)	(39.0%)	12,462	21.9%
19,939	17.0%	9,645	15.5%
13,052	9.6%	4,818	23.8%
(16,992)	(8.7%)	(2,268)	(19.8%)
778	10.2%	624	10.4%
(83,082)	(9.5%)	33,267	15.1%
20,046	20.3%	(2,472)	(6.5%)
12,472	93.7%	718	5.9%
439	7.9%	125	2.2%
32,957	28.1%	(1,629)	(2.9%)
(9,071)	(16.4%)	579	2.3%
6,490	19.5%	6,490	19.6%
(2,581)	(2.9%)	7,069	12.2%
240,010	12.3%	82,105	10.1%

Less Assessment Base Growth	(2.6%)
Net Property Tax Rate Impact	7.5%

USER RATE SUPPORTED	
Water Supply	
Sanitary Sewerage	
User Rate Supported Total	

222,659	122,818
285,476	123,443
508,135	246,261

231,333	135,228
365,435	135,518
596,768	270,746

8,674	3.9%	12,410	10.1%
79,959	28.0%	12,075	9.8%
88,633	17.4%	24,485	9.9%

All Regional Services Total
-----------------------------

2,452,144	1,063,614
-----------	-----------

2,780,787	1,170,204
-----------	-----------

328,643	13.4%	106,590	10.0%
---------	-------	---------	-------

Totals may not add due to rounding.



The Regional Municipality of Durham  
Summary of 2024 Property Tax Supported Business Plans and Budgets  
(\$,000's)



2023	2024		
Restated Property Tax Budget (\$,000's)	Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2023 (\$,000's) %	Property Tax Impact %

SUMMARY Page 1 of 4

A	DURHAM REGIONAL POLICE SERVICE	Page 2	247,532	267,966	20,434	8.3%	2.5%	
B	DURHAM REGION TRANSIT	Page 2	80,839	94,112	13,273	16.4%	1.6%	
C	CONSERVATION AUTHORITIES	Page 2	9,218	9,383	165	1.8%	0.0%	
D	SOLID WASTE MANAGEMENT	Page 2	58,663	61,066	2,403	4.1%	0.3%	
E	Regional Operations and Other Total	Page 3-4	414,054	457,052	42,998	10.4%	5.3%	
DEFERRAL FOR SEATON GROWTH				6,037	(1,010)	(14.3%)	(0.1%)	
TOTAL REGIONAL PROPERTY TAX SUPPORTED BUDGETS (before growth)				817,353	895,616	78,263	9.6%	9.60%

2024 Assessment Growth	2.6%
2024 Deferral for Seaton Growth	(0.5%)
2024 Growth for Budgetary Purposes	(2.1%)

2024 Property Tax Budgetary Impact	7.5%
------------------------------------	------

2024 Average Region-Wide Home Budgetary Increase	\$231
--	-------





2023		2024		
Restated Property Tax Budget (\$,000's)		Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2023 (\$,000's) %	Property Tax Impact %

DURHAM REGIONAL POLICE SERVICE

1	Operations	266,687	330,401			
2	Less: Provincial Grants	(8,792)	(9,276)			
3	Recoveries from Reserves	(271)	(13,432)			
4	Debenture Financing	-	(28,300)			
5	Other Revenues & Recoveries	(10,092)	(11,427)			
A Durham Regional Police Service Total		247,532	267,966	20,434	8.3%	2.5%

DURHAM REGION TRANSIT

6	Operating	115,959	132,111			
7	Capital	83,240	342,086			
8	Revenues	(118,360)	(380,085)			
B Durham Region Transit Total		80,839	94,112	13,273	16.4%	1.6%

CONSERVATION AUTHORITIES

9	Central Lake Ontario Conservation Authority	4,886	5,025			
10	Kawartha Region Conservation Authority	909	935			
11	Ganaraska Region Conservation Authority	854	946			
12	Toronto and Region Conservation Authority	1,623	1,760			
13	Lake Simcoe Region Conservation Authority	771	542			
14	Oak Ridges Moraine Groundwater Program	175	175			
C Conservation Authorities Total		9,218	9,383	165	1.8%	0.0%

SOLID WASTE MANAGEMENT

15	Waste Management Facilities	11,552	10,609			
16	Collection Services	25,976	22,975			
17	Processing and Disposal Services	18,491	14,653			
18	Common Service Costs	14,061	17,578			
19	Major Capital	-	200			
20	Blue Box Revenues and Subsidies	(11,417)	(4,949)			
D Solid Waste Management Total		58,663	61,066	2,403	4.1%	0.3%



2023
Restated Property Tax Budget (\$,000's)

2024		
Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2023 (\$,000's) %	Property Tax Impact %

## REGIONAL OPERATIONS AND OTHER

### WORKS DEPARTMENT

<b>Regional Roads and Infrastructure</b>					
<u>Operations and Facilities</u>					
21	Operations and Capital	42,657	49,368		
22	Facilities Management and Capital	5,299	6,152		
23	<b>Operations and Facilities Subtotal</b>	<b>47,956</b>	<b>55,520</b>	<b>7,564</b>	<b>15.8%</b>
<u>Roads Capital</u>					
24	Roads Capital	183,278	143,538		
25	Less: Regional Rehabilitation Reserve Fund	(27,710)	(27,710)		
26	Regional Road Reserve Fund	(8,892)	(9,424)		
27	Regional Bridge Rehabilitation Fund	(5,525)	(7,800)		
28	Development Charges	(50,807)	(39,760)		
29	Canada Community Building Fund	(18,275)	(19,850)		
30	Vision Zero Reserve Fund	(675)	(650)		
31	Transit Capital Reserve Fund	(7,474)	(544)		
32	Capital Impact Rate Stabilization Reserve Fund	-	(1,325)		
33	ICIP Grant	(57,665)	(23,742)		
34	Other Revenues	(55)	-		
35	Debentures - User Rate Funded	-	(6,533)		
36	<b>Roads Capital Net Subtotal</b>	<b>6,200</b>	<b>6,200</b>	<b>0</b>	<b>0.0%</b>
37	<b>Regional Roads and Infrastructure Total</b>	<b>54,156</b>	<b>61,720</b>	<b>7,564</b>	<b>14.0%</b>

### ROADS AND BRIDGES

38	Regional Roads Reserve - Growth	12,549	12,549		
39	Regional Roads Rehabilitation Reserve Fund	26,050	26,050		
40	Regional Bridges Rehabilitation Reserve Fund	5,525	5,525		
41	<b>Regional Roads and Bridges Total</b>	<b>44,124</b>	<b>44,124</b>	<b>0</b>	<b>0.0%</b>

### PLANNING & ECONOMIC DEVELOPMENT

42	Planning	6,216	6,684		
43	Economic Development and Tourism	4,094	4,243		
44	Rapid Transit and Transit Oriented Development Office	1,788	1,889		
45	<b>Planning &amp; Economic Development Total</b>	<b>12,098</b>	<b>12,816</b>	<b>718</b>	<b>5.9%</b>

### HEALTH & SOCIAL SERVICES

<u>Public Health</u>					
46	Health Operations	56,442	60,165		
47	Less: Provincial Mandatory Subsidy	(31,029)	(31,108)		
48	<b>Public Health Subtotal</b>	<b>25,413</b>	<b>29,057</b>	<b>3,644</b>	<b>14.3%</b>
<u>Region of Durham Paramedic Services</u>					
49	Paramedic Services Operations	64,320	69,673		
50	Less: Contribution from Province for Paramedic Services	(29,063)	(30,574)		
51	<b>Region of Durham Paramedic Services Subtotal</b>	<b>35,257</b>	<b>39,099</b>	<b>3,842</b>	<b>10.9%</b>
52	<b>Health Department Subtotal</b>	<b>60,670</b>	<b>68,156</b>	<b>7,486</b>	<b>12.3%</b>
<u>Social Services</u>					
53	Emergency Management and Program Support Services	1,249	2,094		
54	Social Assistance	23,227	30,432		
55	Children's Services	11,471	9,203		
56	Family Services	6,015	6,639		
57	Social Housing	39,352	40,867		
58	Long-Term Care and Services for Seniors	56,954	69,416		
59	<b>Social Services Department Subtotal</b>	<b>138,268</b>	<b>158,651</b>	<b>20,383</b>	<b>14.7%</b>
60	<b>Health &amp; Social Services Total</b>	<b>198,938</b>	<b>226,807</b>	<b>27,869</b>	<b>14.0%</b>



2023		2024		
Restated Property Tax Budget (\$,000's)		Recommended Property Tax Budget (\$,000's)	Increase (Decrease) Over 2023 (\$,000's) %	Property Tax Impact %

FINANCE & ADMINISTRATION

61	Office of the Regional Chair	802	857			
62	Regional Council	2,758	2,876			
63	Office of the Chief Administrative Officer	10,093	11,038			
64	Legal Services	2,045	2,757			
65	Corporate Services	29,982	32,458			
66	Finance Department	16,886	18,237			
67	9-1-1 Emergency Service System	5,075	5,200			
68	Finance & Administration Total	67,641	73,423	5,782	8.5%	0.7%

DURHAM REGION LOCAL HOUSING CORPORATION

69	Durham Region Local Housing Corporation Total	14,185	14,991	806	5.7%	0.1%
----	---	--------	--------	-----	------	------

DURHAM ONENET INC.

70	Operating Expenses	1,943	3,794			
71	Capital	28,700	17,200			
72	Contribution from Reserves/Reserve Funds	(30,643)	(20,994)			
73	Durham OneNet Inc. Total	-	-	-		0.0%

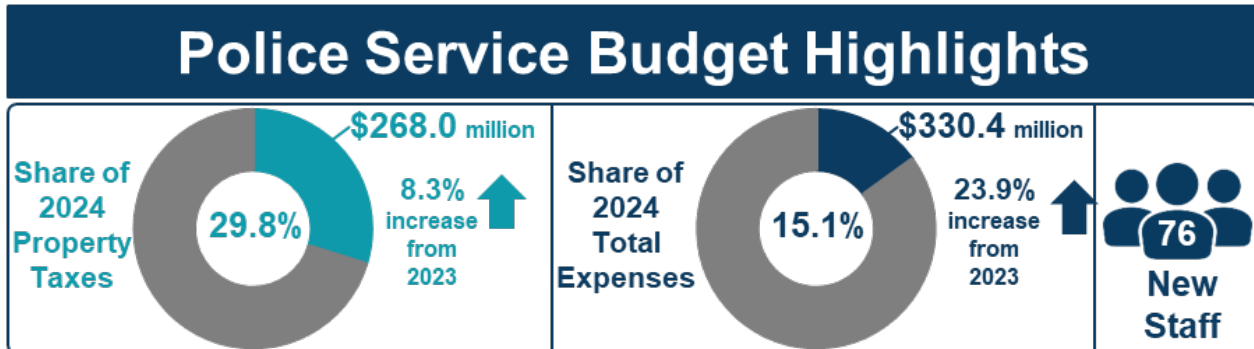
CORPORATE ITEMS

74	Personnel Related	2,171	2,158			
75	Corporate Requirements	45,450	54,543			
76	Revenue/Recovery Program	(31,618)	(40,536)			
77	Adjustment to assessment base for future non-residential appeals	392	392			
<u>Special Contributions</u>						
78	Land Conservation and Protection	297	394			
79	Durham Region Community Investment Grant	6,220	6,220			
80	Corporate Items Total	22,912	23,171	259	1.1%	0.0%

E	Regional Operations and Other Total	414,054	457,052	42,998	10.4%	5.3%
---	-------------------------------------	---------	---------	--------	-------	------

## 2024 Business Plans and Budget – Details

This attachment provides additional details on the operating and capital highlights for each of the Region's main service areas as well as the high level risks and uncertainties facing the service areas over 2024 and the forecast period.



### Operating:

The Durham Regional Police Service budget includes 76 new staff positions. Specific details on the positions can be found in the detailed 2024 Business Plans and Budget for the Durham Regional Police Service.

- 25 additional Front Line Officers to respond to growth and an increase in frontline work (\$3.0 million annualized).
- 29 new officers and 22 new civilian positions supporting investigative and operational support units (\$7.3 million annualized).
- Incremental lease and building operations and maintenance costs for property, quartermaster, fleet and canine units relocated from the Courtice Court facility (\$0.4 million).
- Increased investment in education and training to encourage and support personal and professional development (\$0.2 million).
- Addition of Maple Care to Durham Regional Police Service wellness program to offer 24/7 flexible access to health and wellness services to members (\$0.2 million).
- Incremental investment to complete facilities studies including building condition surveys, annual inspections for asbestos and ladder and roof inspections (\$0.2 million).
- Increased contribution Air One Reserve to support forecasted maintenance and repairs in alignment with legislative requirement (\$0.1 million).

**Capital:**

The Police Services capital program totals \$49.7 million and includes funding for facilities, vehicles, equipment purchases and information technology renewal.

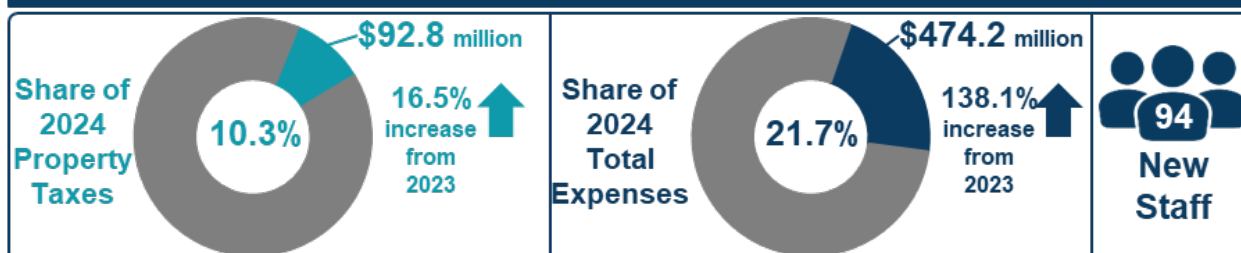
Highlights of the 2024 capital plan include:

- A new dedicated police headquarters facility including capital cost of the building (\$9.0 million), facility improvements (\$1.3 million) and furniture and fixtures (\$2.1 million). In addition to the capital costs, the budget also includes incremental building operations and maintenance costs (\$0.7 million).
- Relocation of the Specialized Services Unit (\$6.5 million). In addition to the capital costs, the budget also includes incremental building operations and maintenance costs (\$0.8 million).
- Renovation/relocation of the Durham Regional Police Service Reporting Centre (\$9.0 million).

**Risks and Uncertainties:**

- Uncertainties relating to government funding for programs.
- Leverage partnerships to support vulnerable and marginalized members of the community.
- Regulations forthcoming under the Community Safety and Policing Act, 2019 impacts

## Transit Budget Highlights

**Operating:**

On March 1, 2023, Regional Council, through [Report #2023-F-5](#), approved the Transit Service and Financing Strategy (2023 – 2032). Details on the 2024 Durham Region Transit Budget begin in Section 2.10 of the 2024 Report. The 2024 Durham Region Transit Budget was informed by the multi-year strategy and includes:

- Service Plan adjustments including up to 569,876 hours of conventional service and 174,692 hours of On Demand service through rural and low demand urban areas of the Region. The 2024 service plan includes an increase of 59,665 hours above the adjusted 2023 base service hours (\$5.9 million net of \$1.0 million in projected fare revenue increase from service enhancement).



- A transition to Durham Region Transit directly providing all fixed conventional services (fully absorbing transit previously outsourced in the Town of Whitby) while contracting for all demand responsive services, resulting in a more streamlined and efficient service delivery model (\$0.5 million expense).
- Strategic planning activities to support DRT's long-term planning and continuous improvement efforts, including development of a workplace safety program related to fleet electrification, integration of an on-time performance analytics platform, and investment into a rebranding strategy (combined cost of \$0.6 million).
- Investment in 17 new full time positions to fill existing capacity gaps and minimize safety, security and operational risk. These positions are in addition to the 36 new full time operators required to deliver the service enhancements and 41 new positions required to support the service model transition.
- Dedicated recruitment staff to support hiring activities including administration and participation in application review, screening, assessments, interview, credentials and reference checks to maintain and expand Durham Region Transit's workforce to sustain a growing service (\$0.1 million annualized).
- Pilot of two dedicated outreach workers to provide support and assist individuals interacting with or accessing transit, to support the diverse needs of the community and aid vulnerable populations.
- Increase in PRESTO Commissions resulting from increased ridership (\$0.6 million).
- Increase in fare and UPass revenue from increased ridership and rate increases (-\$3.8 million).

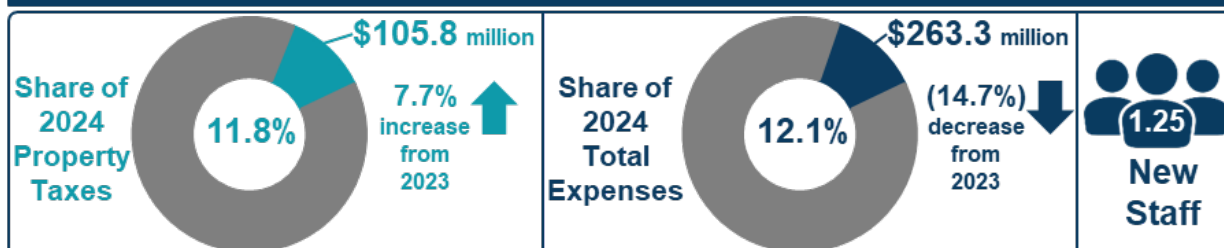
#### Capital:

- Capital investments total \$342.3 million which are detailed in Section 12 of this report.

#### Risks and Uncertainties:

- Durham Region Transit continues to experience ridership pressures based on existing network capacity, including On Demand.
- The Province has not announced the 2023 – 2024 Provincial Gas Tax program funding allocations. The 2024 Business Plans and Budget has assumed the Province will maintain the 2022 – 2023 funding allocation to Durham Region Transit of \$9.4 million.
- Recovery from the Raleigh bus fire continues to pose operational risk for Durham Region Transit. These challenges have been mitigated with assistance from other transit partners.
- Impact of inflation, supply chain constraints and longer production time for new vehicles.
- Fuel price fluctuations.
- Impact of remote work and learning arrangements.

## Roads and Bridges Budget Highlights



### Operating:

- Increase in road maintenance costs in response to growth, historical service demands, and increased cost of operations (\$0.9 million).
- Implementation of the Durham Building Standard, providing guidelines related to energy efficiency, greenhouse gas emissions and reductions and incorporation of amenities that support diversity and inclusion of workplace for all new construction and renovation/retrofit projects.
- Lead and support key corporate projects and initiatives through the facilities division such as the new Seaton Long-Term Care Home, redevelopment of DRLHC sites, Durham Region Transit Facilities including a new Transit facility in North Oshawa.
- Complete tree marking activities and standing timber sales at the Durham Regional Forest.
- As part of the Region's allocation of costs to appropriate activities and capital program, internal fleet rates are established to recover the annual operating and maintenance costs of the Region's fleet and equipment as well as provide for the replacement of the fleet and equipment at the end of its life. This portion of the fleet rate is transferred to the Equipment Reserve which is used to fund the replacement of the Region's fleet and equipment.
- It has become necessary to realign fleet rates to ensure full cost recovery and accurate activity costing. To minimize the impact on the Region's water and sewer user rates and property taxes, a phased approach to aligning the fleet rates is proposed. Consistent with the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget, this report recommends a transfer of \$3,068,880 from the Capital Impact Stabilization Reserve Fund to the Equipment Reserve to support the ongoing sustainability of the Reserve for fleet and equipment replacements.
- Staff will be undertaking a fulsome review of the Equipment Reserve and fleet rates in 2024 to ensure the long-term sustainability of the Reserve and appropriate cost recovery from the various program areas.
- An allocation for new staffing that will be specifically determined to accommodate an expanded capital program as well as address operational needs to meet growth demands.

**Capital:**

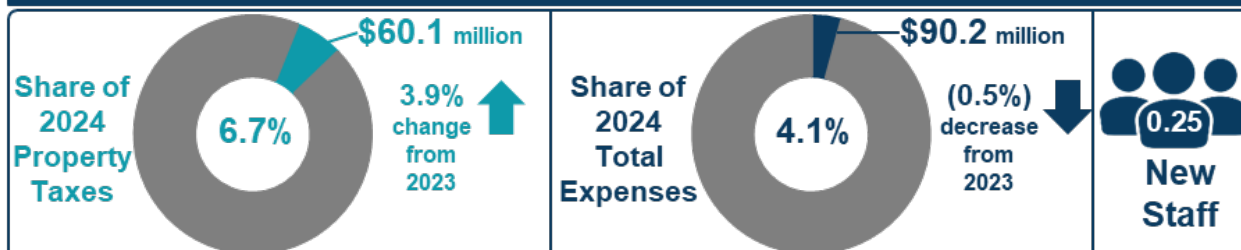
- Details on the capital program are provided in Section 11.0 of this report.

**Risks and Uncertainties:**

- Growth across the Region will increase the demand for services to support residents and businesses as well as the operational and maintenance requirements for Regional infrastructure.
- Ongoing efforts to comply with Ontario Regulation 239/02 minimum road maintenance standards with the expansion of the Region's network.
- Ongoing challenges to meet the requirements of the Accessibility for Ontarians with Disabilities Act (AODA) as it relates to traffic infrastructure and Regional facilities.
- Financial impacts associated with Bill 23, *More Homes Built Faster Act, 2022*, Bill 134, *Affordable Homes and Good Jobs Act, 2023* and related Legislation as detailed in Section 7.9 of the report.
- Changes in local market demands for engineering and construction services impacting external industry capacity and internal human resources capacity for infrastructure projects.
- Increasing costs of operations due to significant inflation on labour, materials and supplies critical for service provision and ongoing supply chain challenges.
- Resource pressures for capital project delivery due to increasing number and complexity of projects.
- Changing and unpredictable weather patterns and climate change impact treatment operations as well as preventative and reactive maintenance activities for the Regional road infrastructure.



## Solid Waste Management Budget Highlights



### Operating:

- Planned transition to the Extended Producer Responsibility Program effective July 1, 2024 and the launch of the Enhanced Green Bin Program. The projected savings in 2024 (\$2.4 million) have been used to fund the significant capital improvements at the Oshawa Waste Management Facility (\$4.0 million). Future annual net savings from the transition to the Extended Producer Responsibility Program will be used to fund large capital projects.
- Provide up to 35,000 green bins to residents at 50 per cent discount to accommodate additional capacity requirements and encourage participation in the Region's enhanced green bin program.
- Significant inflationary increases approximating \$2.2 million.

### Risks and Uncertainties:

- Transition to the Extended Producer Responsibility Program including the negotiated agreement with the Producers for Blue Box services. Poor performance of the new Blue Box Program could result in recyclables being placed in the garbage, leading to increased costs to the Region.
- Requirements and timing of the Ontario Food and Organic Waste policy statement/framework.

## Social Services Budget Highlights



### Operating:

The Social Services 2024 Business Plans and Budget includes a number of programs designed to support Durham residents with significant emphasis on homelessness supports and housing as detailed in Section 2.3 of this report and invest in social infrastructure and service delivery enhancement in a number of program areas.

#### Children's Services

- Increased investment in staffing to expand available childcare spaces at the Region's Early Learning and Childcare Centres including the new Village Union Regional Early Learning and Childcare Centre in Oshawa (\$0.7 million).
- The Ministry of Education had previously announced proposed reductions in cost-sharing for early learning and childcare administration in 2021. The planned reductions lower the threshold for allowable administration funding that municipalities could spend on childcare from 10 per cent to 5 per cent, with the Province funding up to 50 per cent of administration costs up to the 5 per cent cap. From 2021 to 2023, the Province provided yearly one-time transitional grants to offset the reduction in funding. On November 30, 2023, the Ministry announced that starting in 2024 they would no longer be providing one-time transitional grants.

#### Emergency Management and Program Support Services

- Building capacity within Social Services staff and community partners through committees, training and exercises to enhance skills and knowledge to best support residents during and following an emergency.
- Integrating research focused on community resiliency in collaboration with Regional partners and Durham College to help improve program supports.
- Development of a poverty prevention strategy (\$0.1 million).
- Development and implementation of a community Social Investment Program (\$0.5 million).

#### Housing and Homelessness Services

- Homelessness Supports (\$31.2 million) including \$9.5 million in Regional funding, \$16.9 million in provincial Homelessness Prevention program funding, and \$4.7 million in federal Reaching Home program funding. A portion of this funding is directed towards the Region's outreach worker program and emergency shelter operations and maintenance of 1635 Dundas Street.

- At Home Incentive Program (\$8.0 million) to support community partners in the development of additional affordable housing.
- Community Housing Provider Payments (\$38.7 million) to support community partners in the continued provision of existing affordable housing.
- Rent Supplements (\$8.3 million) including \$5.2 million in Regional funding under the Durham Regional Rent Supplement Program and the Commercial Rent Supplement.
- Durham Regional Local Housing Corporation (\$29.6 million).
- Social Housing Redevelopment (\$7.3 million).
- Canada-Ontario Community Housing Initiative (COCHI) and Ontario Priority Housing Initiative (OPHI) funding (\$9.2 million).
- Regional Social Housing Costs (\$4.5 million) including operational costs related to the Beaverton Supportive Housing project and the Oshawa Microhomes.

#### Social Assistance

- Ongoing partnership with the Ministry of Children, Community and Social Services to modernize social assistance to support clients towards success by creating a more person-centred approach with an overall shift to life stabilization, individualized help and system navigation including better connections to Employment Ontario. Further centralization and automation of the administrative system will allow front-line staff more time to focus on stability support activities for clients. Implementing a renewed service delivery vision is a significant change management initiative that will impact staff work resources, and organizational culture.
- A decrease of \$4.5 million in provincial subsidy related to the transfer of responsibility for Employment from Ontario Works to Integrated Employment Services. Staff has partially offset a portion of this funding decrease through transferring positions to other provincially subsidized programs including Integrated Employment Services and Homelessness and completing a detailed line-by-line review.
- An increase of \$8.0 million in provincial subsidy and related outflows for the integration of service delivery in Employment Services.

#### Family Services

- Increase in provincial subsidy and related outfalls for the delivery of the Partner Assault Response program (\$0.1 million).
- Increase in revenue for the delivery of the financial trustee program on behalf of Adult Protective Services clients (\$0.1 million).

#### Long-Term Care and Services for Seniors

- Continue the implementation of the emotional model of care for residents (\$0.4 million).
- Implement the Supporting Professional Growth Program to support ongoing education and training in the Long-Term Care Homes (\$0.1 million) funded

through increased provincial subsidy.

- Increase of \$4.3 million provincial subsidy to support the ongoing costs of nursing and resident care.
- Initial debt servicing costs for the Seaton Long-Term Care Home (\$6.9 million).

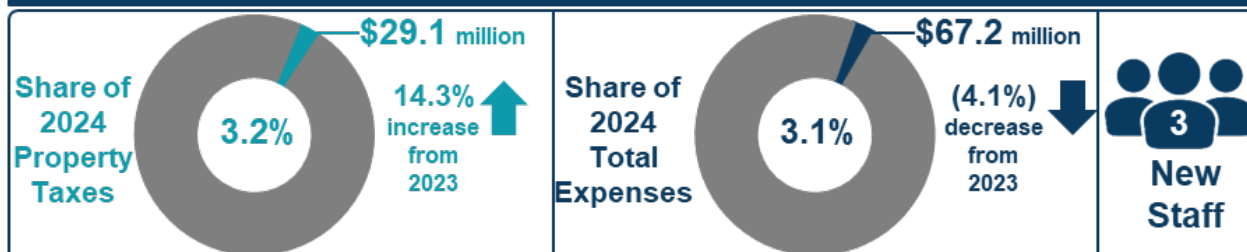
#### Capital:

- The Social Services 2024 Capital Budget works to improve our facilities and equipment to enhance the level of services to our residents including \$2.4 million to replace aging equipment in the Region's four long-term care homes including beds, ceiling lifts, kitchen appliances and equipment, shower chairs, and furniture. This investment is funding in part through provincial subsidy (\$0.4 million).

#### Risks and Uncertainties:

- The most significant risk for Social Services is the uncertainty of provincial investment. The 2024 budget submission includes provincial funding based on current funding levels and information available from the Province. Reductions in provincial funding have a significant impact on the Region's own resources and its ability to address community needs.
- The *Fixing Long-Term Care Act, 2021* may impact operations of the Homes through changes to regulations and inspection protocols.
- Pressures on Durham's Non-Profit Sector impact capacity to address community need.

## Public Health Budget Highlights



### Operating:

- Two new full time Data Analysts to support responsibilities related to maintaining COVID-19 health information system and related reporting needs (\$0.3 million annualized).
- One new Financial Co-ordinator to support improved financial analysis, monitoring, reporting and internal controls (\$0.1 million annualized).
- One new part time Registered Pharmacy Technician to support COVID-19 vaccine management and disbursement (\$0.1 million annualized).
- Projected net increase in Public Health funding of \$0.1 million consistent with the Ministry of Health's announced one per cent increase in public health funding.

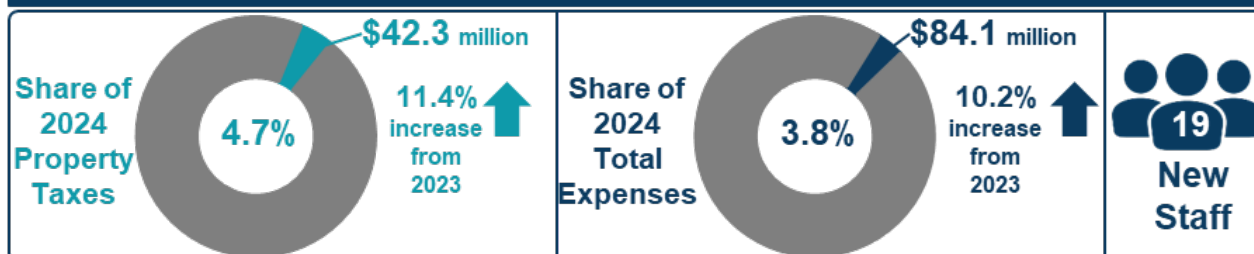
### Capital:

- Special one-time funding from the province will be submitted for the replacement of a vaccine fridge (\$35k).
- Various replacement of equipment such as computers and monitors.

### Risks and Uncertainties:

- The Health Department remains flexible and is prepared to respond to COVID-19 activity, in accordance with provincial direction. The Chief Medical Officer of Health advised in December 2023 that there is an expectation that all vaccine work will be built into and managed as part of the 2024 approved budgets/funding for cost/shared mandatory health programs and services so these costs must be absorbed into the current funding levels from the Province.
- The 2024 Health Department Business Plans and Budget includes a projected net increase in Public Health funding of \$0.1 million. This net impact includes an adjustment to the base budget to reflect funding received in 2023 (a budget shortfall of \$229k) and a projected one per cent increase in the base funding in 2024 as confirmed by the Province (\$0.3 million). The one per cent increase in Public Health funding does not keep pace with the base inflationary and contractual pressures impacting Public Health, as a result, the portion of the Public Health budget funded from property taxes has had to increase to maintain service levels and to continue to meet the needs of our community.
- The Province's initiative to Strengthen Public Health which may impact the mandate, structure and funding of public health units.

## Paramedic Services Budget Highlights



### Operating:

On March 1, 2023, Regional Council, through [Report #2023-COW-7](#), approved the 2023 – 2032 Region of Durham Paramedic Services Service and Financing Strategy. Details on the 2024 Paramedic Services Budget can be found in Section 2 of the 2024 Budget Report. The 2024 Paramedic Services Budget is aligned with this multi-year strategy and includes:

- Addition of 16 new full time paramedic positions to staff three new 12-hour shifts providing an additional 36 hours of paramedic response time daily (\$2.2 million).
- One new full time support position and one new full time management staff position to ensure sufficient supports for the projected growth in paramedic service levels (\$0.2 million).
- Advanced Care Paramedic Training program (\$0.4 million).
- Ongoing delivery of the Community Paramedicine Program providing support to high intensity needs clients requiring supplemental community paramedicine services beyond home and community care.

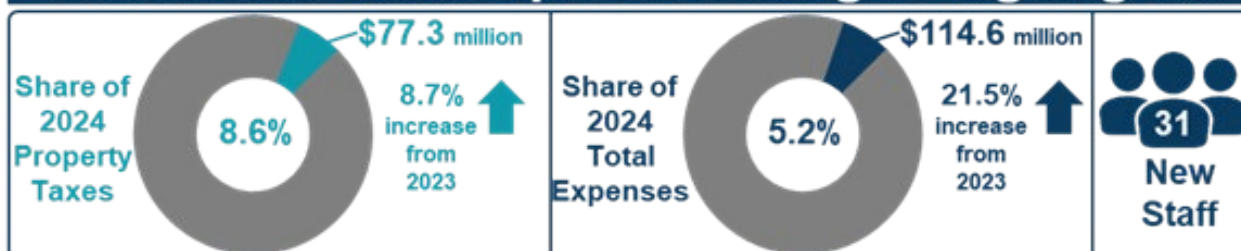
### Capital:

- Two new ambulances and associated equipment (\$0.6 million).
- New vehicle for the new proposed superintendent (\$0.1 million).
- Replacement of 34 power cots and 41 power loads (\$2.3 million).
- Replacement of 11 ambulances including five remounts (\$2.2 million).
- Replacement of two emergency response vehicles (\$0.2 million), one command vehicle (\$0.1 million), one logistics truck (\$0.1 million) and one Primary Care Outreach Program (PCOP) vehicle (\$0.1 million).
- Phased funding for the new Clarington Paramedic Response Station (\$2.0 million), and the new Whitby Station (\$0.4 million).

**Risks and Uncertainties:**

- Significant ongoing challenges with patient offload delays impacting Paramedic Services' ability to service 9-1-1 requests as call volumes increase.
- Staff retention and attraction of qualified paramedics as well as decreasing enrolment in paramedic programs at community colleges.
- Uncertainty with respect to the provincial subsidy for Paramedic Services increasing proportionally with increasing costs related to population growth and the Region's Paramedic Services Service and Financing Study. The 2024 paramedic service budget includes a projected 2.5 per cent increase in the provincial subsidy for Paramedic Services over the 2023 approved funding. The Region has not received confirmation of the provincial funding for 2024.

## Corporate Administration, Planning and Economic Development Budget Highlights

**Operating:**

- Develop a new Diversity, Equity and Inclusion Strategy.
- Ongoing implementation of the action items identified in the Region's Equity Audit.
- Develop Durham Region's 2025 Strategic Plan.
- Continue implementation of Service Durham, modernizing customer service delivery and seamless customer experience.
- Advance the Region's Cyber Risk Management Program.
- Expand the Durham Greener Homes Program to include flood readiness and virtual energy audit tools to help homeowners reduce energy costs and greenhouse gas emissions while generating local jobs and investment.
- Launch the Durham Greener Buildings Program to support voluntary energy use reporting, increasing awareness and create demand for energy efficiency improvements in the building sector. This is a critical step in the development of a comprehensive platform to mobilize deep energy retrofits in commercial, institutional, and multi-residential buildings in Durham Region as part of implementing the low carbon pathway approved in the Durham Community Energy Plan.
- Support the Flood Ready Program launch and build on flood risk and vulnerability assessment work completed with the Conservation Authorities in 2021 – 2023 to incorporate flood risk data into corporate decision-making that informs capital



planning and asset management for critical infrastructure by expanding flood risk assessment work into areas of the Region where significant development is planned over the coming decades.

- Continue to advance the feasibility work for a low carbon district energy project in the Courtice Transit Oriented Community area in collaboration with the Municipality of Clarington and expand exploration of district energy opportunities in other transit-oriented development areas across Durham Region, in partnership with area municipalities.
- Implementation of projects identified under the Regional Cycling Plan, including working with municipal partners on the Durham Meadoway, and development of a wayfinding strategy.
- Continue to progress the approved Lakeshore East GO Extension to Bowmanville including station design to capitalize on the economic and community building benefits associated with rapid transit investment.
- Continue execution of action items in the Region's Economic Development and Tourism Strategy.
- Implementation of the Family Physician Attraction and Retention Program.
- Investment in Durham OneNet Inc. to deliver improved broadband connectivity for residents, businesses and Regional facilities and traffic infrastructure across Durham.

## External Agencies Budget Highlights

### Conservation Authorities:

- The 2024 budget for Conservation Authorities includes \$6,963,838 for operations, \$1,679,259 for special benefitting projects and \$200,000 for land management for the Region's five Conservation Authorities.
- As part of Central Lake Ontario Conservation Authority's operating budget, they are requesting that their five year restoration program be made permanent. This pilot program has historically been funded from the Land Conservation and Protection Reserve Fund, with the transition of this program to permanent, base property tax funding for this program is required. The proposed 2024 budget includes tax levy funding for this program. Under this program Central Lake Ontario Conservation Authority has been able to implement restoration projects, apply for funding, prepare progress reports and foster long-term partnerships with watershed businesses, community organizations and landowners. Overall, this program has ecological benefits, improves watershed health and works to mitigate the impacts of growth and climate change.
- The 2024 funding for the Oak Ridges Moraine Groundwater Program (ORMGP) is recommended to remain at \$175,000 to finance ongoing groundwater protection initiatives jointly funded by the City of Toronto, Region of York and Region of Peel.
- In addition, the Conservation Authorities submitted the following requests for special one-time funding from the Land Conservation and Protection Reserve Fund for specific projects and initiatives for Council's consideration. Three of these




seven projects are continuations of multi-year initiatives that were approved as part of previous Business Plans and Budgets.


- **Central Lake Ontario Conservation Authority** – Enniskillen Conservation Area and Russ Powell Nature Centre Entrance \$120,000 – This project will improve the entrance roadway into the Enniskillen Conservation Area visitor parking lot and Nature Centre including shifting the entrance driveway away from the pond providing an opportunity to add a stormwater collection and filter system to treat stormwater before it reaches the pond. In addition, a demarcated bus entrance, turning and exit lane will be created improving safety for vehicle operations and child drop-off and pick-up. Lastly, a gated and signed entrance to the Nature Centre will inform and control visitor parking and ensure the Nature Centre parking lot is reserved for attendees of the Centre.
- **Central Lake Ontario Conservation Authority** – LiDAR Mapping Acquisition Lynde Creek Floodplain Mapping \$80,000 – This topographic mapping provides an appropriate base for floodplain analysis and mapping. The LiDAR mapping will also be utilized in planning and regulation and natural heritage programs and will be shared with area municipalities. Central Lake Ontario Conservation Authority has applied for 50 per cent funding from Environment and Climate Change Canada under the National Adaptation Strategy and Hydrologic Prediction and Innovation Program. It is recommended that funding of the project proceed upon approval of this grant funding.
- **Central Lake Ontario Conservation Authority** – Sustainable Neighbourhood Action Plan Pilot Project (SNAP) - \$120,000. SNAP seeks to develop action plans to improve the local environment on the neighbourhood scale and build resiliency against climate change by greening local infrastructure and encouraging positive behaviour changes among residents. Potential actions include naturalized landscaping, rain harvesting, pervious surface retrofits and energy use modifications. It is recommended that approval of this funding request be delegated to the Commissioner of Finance pending final review of the pilot project selected and its alignment with Regional responsibilities and priorities.
- **Kawartha Conservation Authority** – Watershed Planning \$30,500 – this project will provide expertise and the most current information related to Water Resource Systems and Watershed Planning to assist with municipal decision making related to natural features in the Region.
- **Kawartha Conservation Authority** – Digitization of Corporate Records \$5,446 (year five of five) – this project is integral to expediting applications and improving customer service along with meeting the requirements under the Information and Privacy Act.
- **Kawartha Conservation Authority** – Environmental Monitoring Strategy \$9,077 – this funding will be used to provide an environmental monitoring network that facilitates evidence-based decision making, and provides accessible, real-time science and data to our community.

## The Regional Municipality of Durham

**SUMMARY OF 2024 PROPOSED NEW AND IN-YEAR APPROVED PERMANENT POSITIONS**

 <b>Durham</b> <b>Budget</b>	2024	Proposed 2024 FTEs	Proposed Impacts (\$,000's)		
			Proposed 2024 Budget Impacts	2025 Annualization	Total Ongoing Annualization
<b>Durham Regional Police</b>					
Durham Regional Police		76	5,988	4,258	10,246
<b>Durham Region Transit</b>					
Durham Region Transit		94	9,572	1,141	10,713
<b>Works Department <sup>1</sup></b>					
Solid Waste Management		0.250 <sup>2</sup>	45	0	45
Regional Roads and Infrastructure		1.250 <sup>2, 3</sup>	184	0	184
<b>Planning and Economic Development</b>					
Economic Development		3 <sup>4</sup>	121	247	368
<b>Health Department</b>					
Public Health		3	213	194	407
Region of Durham Paramedic Services		19 <sup>5</sup>	1,594	1,266	2,860
<b>Social Services</b>					
Family Services		1	66	65	131
Emergency Management and Program Support Services		2	150	199	349
Children's Services		16	830	841	1,671
Housing Services		4 <sup>6, 7</sup>	656	48	704
Social Assistance		12 <sup>8</sup>	1,464	0	1,464
Long-Term Care and Services for Seniors					
Fairview Lodge		1	83	82	165
Hillsdale Estates		9 <sup>9</sup>	633	219	852
Hillsdale Terraces		5	336	206	542
LTC Divisional Administration		2	89	89	178
<b>Office of the CAO</b>					
Communications & Engagement		5 <sup>10</sup>	622	98	720
Legal Services		4 <sup>11</sup>	729	0	729

**The Regional Municipality of Durham**  
**SUMMARY OF 2024 PROPOSED NEW AND IN-YEAR APPROVED PERMANENT POSITIONS**

 <b>Durham</b> <b>Budget</b>		2024	Proposed 2024 FTEs	Proposed Impacts (\$,000's)		
				Proposed 2024 Budget Impacts	2025 Annualization	Total Ongoing Annualization
<b>Corporate Services</b>						
Human Resources			4 <sup>12</sup>	377	130	507
Information Technology			3	363	143	506
<b>Finance</b>						
Finance			10 <sup>13</sup>	1,298	129	1,427
<b>Regional Headquarters</b>						
Service Durham			2	207	116	323
<b>Total Proposed 2024 New and In-Year Approved FTEs</b>			<b>276.5</b>	<b>25,620</b>	<b>9,471</b>	<b>35,091</b>

<sup>1</sup> An allocation of \$0.9 million has been included in the Works Budget for new staffing that will be specifically determined to accommodate an expanded capital program as well as address operational needs to meet growth demands

<sup>2</sup> 0.5 FTEs for the Works Department is related to Bill 23, More Homes Built Faster Act, 2022 and is partially funded from the 2023 Bill 23 budget provision

<sup>3</sup> One new full-time position for the Works Department to support the advancement of building high-speed broadband infrastructure across the Region. The cost for this position is fully recovered from Durham OneNet Inc. and is a conversion of a temporary position

<sup>4</sup> On September 27, 2023 Regional Council, through Report 2023-EDT-12, approved the transition of the Business Advisory Center Durham into the Regional Corporation including the creation of three new Regional positions

<sup>5</sup> One new full-time position is fully funded by the provincial community paramedicine subsidy

<sup>6</sup> One new full-time position is fully funded by the provincial subsidy

<sup>7</sup> On June 14, 2023 Regional Council, through Report 2023-COW-28, approved three new full-time positions to establish the Regional Affordable Housing Development and Renewal Office

<sup>8</sup> On May 10, 2023 Regional Council, through Report 2023-COW-19, approved ten new full-time positions to provide outreach support to address the complex challenges of homelessness, mental health and addictions

<sup>9</sup> Five new full-time positions are fully funded by the provincial subsidy


<sup>10</sup> One new full-time position for the Office of the Chief Administrative Officer is related to Bill 23, More Homes Built Faster Act, 2022 and is funded from the 2023 Bill 23 budget provision. Two additional positions are conversion of temporary positions and one is funded through reductions in contracted services

<sup>11</sup> Three new full-time positions for Legal Services are related to Bill 23, More Homes Built Faster Act, 2022 and are funded from the 2023 Bill 23 budget provision. The fourth position is recovered, in part, by Durham OneNet Inc.


<sup>12</sup> On June 14, 2023 Regional Council, through Report 2023-COW-28, approved two new full-time positions for Corporate Services to support the compensation and job evaluation process

<sup>13</sup> Four new full-time positions for the Finance Department are related to Bill 23, More Homes Built Faster Act, 2022 and are funded from the 2023 Bill 23 budget provision. One position is funded from the Durham Municipal Insurance Pool. Two positions are funded from increased interest revenue resulting from the Region's transition to the Prudent Investment Standard


The Regional Municipality of Durham  
**SUMMARY OF 2024 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2025-2033 CAPITAL FORECAST**

 <b>Durham</b> <b>Budget</b>	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Capital Expenditures									
Durham Regional Police Service		6,596	49,740	27,530	57,369	25,588	40,441	303,298	454,226
Durham Region Transit <sup>1,2,3,4,5</sup>		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132
Regional Roads and Infrastructure <sup>6</sup>		213,037	161,140	279,582	248,329	259,550	296,115	1,664,951	2,748,527
Solid Waste		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Planning, Economic Development and Transit Oriented Development		74	12,017	168	114	25	88	380	775
Health Department		10,549	6,952	3,766	4,959	4,948	7,294	24,847	45,814
Social Services (excluding Long-Term Care)		818	304	2,618	7,100	353	21,142	2,370	33,583
Social Services - Long-Term Care		127,680	2,692	6,370	3,034	6,830	1,761	27,599	45,594
Office of the Regional Chair		5	12	7	5	12	7	41	72
Office of the Chief Administrative Officer		238	12	100	76	10	100	271	557
Corporate Services		167	388	283	184	137	436	861	1,901
Durham OneNet Inc. <sup>7</sup>		28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800
Finance Department		247	113	162	111	187	112	881	1,453
9-1-1 Emergency Service System		-	251	93	449	93	-	959	1,594
Durham Regional Local Housing Corporation <sup>8</sup>		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586
Corporate Items <sup>9,10,11</sup>		4,150	3,000	105,240	70,900	79,315	-	-	255,455
Regional Headquarters		10,481	15,885	15,103	13,089	2,523	1,947	17,955	50,617
Legal Services		92	27	512	58	17	62	206	855
Property Tax Supported Capital Expenditures		493,159	629,004	728,530	572,537	475,827	493,291	2,782,386	5,052,571
Prior Approved Water and Sanitary Sewer Capital Expenditures		291,701	358,164	818,266	650,409	668,646	1,012,397	1,829,529	4,979,247
Total Capital Expenditures		784,860	987,168	1,546,796	1,222,946	1,144,473	1,505,688	4,611,915	10,031,818

The Regional Municipality of Durham  
**SUMMARY OF 2024 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2025-2033 CAPITAL FORECAST**

 <b>Durham</b> <b>Budget</b>	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Capital Financing									
General Levy		31,179	34,265	56,147	107,714	76,005	132,300	387,820	759,986
Residential Development Charges		66,915	37,715	78,205	136,612	130,540	147,441	935,718	1,428,516
Commercial Development Charges		6,520	8,582	17,640	23,646	20,381	23,605	145,310	230,582
Institutional Development Charges		-	561	4,277	1,158	1,310	1,439	8,613	16,797
Industrial Development Charges		5,000	641	9,860	12,037	12,043	14,058	76,284	124,282
Roads Rehab Reserve Fund		27,710	27,710	45,955	45,605	43,710	34,385	157,040	326,695
Bridge Rehab Reserve Fund		5,525	7,800	5,525	5,525	5,525	5,525	27,625	49,725
Regional Roads Levy		8,892	9,424	17,199	25,724	41,587	41,981	315,561	442,052
Vision Zero Reserve Fund		675	650	500	814	-	-	-	1,314
Transit Capital Reserve Fund		7,474	14,184	313	-	-	16,690	48,500	65,503
Innovation and Modernization Initiatives Reserve Fund		400	-	-	-	-	-	-	-
Waste Management Reserve Fund		1,000	4,000	7,950	8,111	15,259	6,698	41,920	79,938
Seaton Capital Reserve Fund		-	-	1,150	19,850	-	-	-	21,000
Capital Impact Stabilization Reserve Fund <sup>7</sup>		25,864	22,887	16,928	11,100	5,100	4,400	13,000	50,528
Insurance Reserve Fund <sup>4</sup>		-	8,680	69,431	-	-	-	-	69,431
Capital Project Reserve		17,763	21,839	11,651	3,588	1,360	6,392	4,237	27,228
Equipment Replacement Reserve		7,729	15,042	2,389	4,571	1,869	7,501	16,724	33,054
Infrastructure Renewal Reserve		-	80,600	-	20,000	-	-	-	20,000
Debenture - Region Funded		55,945	89,698	163,108	74,109	41,094	25,520	424,421	728,252
Debenture - DC Funded		-	-	4,362	-	7,040	-	30,609	42,011
Debenture - Subsidy		60,800	-	-	-	-	-	-	-
Debenture - CIB <sup>3</sup>		12,804	20,230	34,025	-	-	-	-	34,025
Canada Community-Building Fund (Federal Gas Tax)		18,275	19,850	23,525	17,965	17,600	17,600	101,289	177,979
Provincial Gas Tax		14,305	7,738	7,738	7,738	7,738	7,738	38,689	69,641
Subsidy/Grant		10,916	202	-	-	-	-	-	-
Investing in Canada Infrastructure Program (ICIP) Grant		73,027	25,957	17,233	-	-	-	-	17,233
Zero Emission Vehicle Infrastructure Program		-	30	-	-	-	-	-	-
Provincial Grant <sup>9,10</sup>		5,520	1,631	26,667	23,333	23,333	-	-	73,333

The Regional Municipality of Durham  
**SUMMARY OF 2024 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2025-2033 CAPITAL FORECAST**

 <b>Durham Budget</b>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Federal Grant <sup>8,9,10</sup>	11,060	9,718	32,066	23,333	23,333	-	-	78,732
Safe Restart Agreement Fund	125	-	-	-	-	-	-	-
Zero Emission Transit Fund <sup>2</sup>	3,101	153,510	71,943	-	-	-	-	71,943
Other Financing <sup>5</sup>	10,180	-	18	4	-	18	9,026	9,066
Recoveries From Others <sup>6</sup>	215	-	2,725	-	1,000	-	-	3,725
Partner Contributions	4,240	1,060	-	-	-	-	-	-
2023 Surplus	-	4,800	-	-	-	-	-	-
<b>Property Tax Supported Capital Financing</b>	<b>493,159</b>	<b>629,004</b>	<b>728,530</b>	<b>572,537</b>	<b>475,827</b>	<b>493,291</b>	<b>2,782,386</b>	<b>5,052,571</b>
<b>Prior Approved Water and Sanitary Sewer Capital Financing</b>	<b>291,701</b>	<b>358,164</b>	<b>818,266</b>	<b>650,409</b>	<b>668,646</b>	<b>1,012,397</b>	<b>1,829,529</b>	<b>4,979,247</b>
<b>Total Capital Financing</b>	<b>784,860</b>	<b>987,168</b>	<b>1,546,796</b>	<b>1,222,946</b>	<b>1,144,473</b>	<b>1,505,688</b>	<b>4,611,915</b>	<b>10,031,818</b>


**The Regional Municipality of Durham**  
**SUMMARY OF 2024 PROPERTY TAX SUPPORTED CAPITAL PROGRAM AND 2025-2033 CAPITAL FORECAST**

 <b>Durham</b> <b>Budget</b>	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	

- 1.DRT-Under the 2025-2033 capital forecast the general levy financing is projected to increase significantly to finance the projected service growth and electrification contemplated in the Ten Year Transit Servicing and Financing Strategy. Significant senior government funding is required to keep the overall levy increase within the 2 per cent cap approved as part of the strategy.
- 2.DRT-Financing from the Zero Emission Transit Fund is subject to approval of the federal government and the execution of a transfer payment agreement. Should full financing not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electrical vehicle implementation strategy resulting from the level of ZETF funding approved.
- 3.DRT-The Commissioner of Finance and Regional Treasurer, in consultation with the Regional Clerk, will amend the authorizing by-law by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 Budget to be financed in part, through CIB Debenture financing. This is in accordance with the delegated authority provided by Regional Council through Report 2023-F-9.
- 4.DRT-The 2024 budget proposes to use the insurance reserve fund to fund a portion of the costs to rebuild the Raleigh Bus Storage Facility. It is anticipated that a portion of these costs will be covered under the Region's insurance claim. The Commissioner of Finance and Regional Treasurer will adjust the financing for this project upon confirmation of insurance proceeds.
- 5.DRT-Other financing in 2031 is developers contributions.
- 6.Works GT-Recoveries from Others includes:
  - a.Regional Roads and Infrastructure-2025 - \$2.625 million in contributions from CN Rail
  - b.Regional Roads and Infrastructure-2025 - \$100 thousand in contributions from the County of Simcoe
  - c.Regional Roads and Infrastructure-2027 - \$1.0 million in contributions from the County of Simcoe
- 7.DONI-The 2025-2033 Capital Forecast identifies financing from the Capital Impact Stabilization Reserve Fund; it is anticipated that senior government grant funds will be applied each year as opportunities arise and partnerships with internet service providers are developed.
- 8.DRLHC-The 2024 capital plan includes \$147,000 for Energy and Building Condition Audits which are contingent on approval of the Region's Canada Mortgage and Housing Corporation (CMHC) grant application.
- 9.Corporate Items-Social Housing Site #1 is an example of a redevelopment project where the Region is responsible for the capital delivery. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget and will be informed by the Region's work with Infrastructure Ontario. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments is required to advance this project.
- 10.Corporate Items-Social Housing Site #2 is an example of a redevelopment project where the Region partners with the private sector to develop a mixed-use development. In this example the Region would be responsible for donating the land and various consulting and legal costs while the private sector would be responsible for all construction costs. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments towards the Region's costs is required to advance this project.
- 11.Corporate Items-The Asset Management System Upgrade (Maximo) project was approved by Council as part of the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget (Report 2023-F-36). The total cost of this project is \$1,500,000 with \$420,000 funded from the capital project reserve (water portion), \$465,000 from the capital project reserve (sewer portion) and \$615,000 from the capital project reserve (general tax portion).

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span>2024</span>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Durham Regional Police Service								
Capital Expenditures								
Building & Structures	1,140	43,300	21,195	50,579	19,335	33,459	256,558	381,126
Machinery & Equipment	990	1,239	1,012	1,012	1,012	1,408	5,456	9,900
Information Technology	1,310	1,587	1,984	2,327	1,393	1,852	10,134	17,690
Vehicles	3,017	3,482	3,207	3,319	3,716	3,590	30,491	44,323
Furniture & Fixtures	139	132	132	132	132	132	659	1,187
Capital Expenditure Subtotal	6,596	49,740	27,530	57,369	25,588	40,441	303,298	454,226
Capital Financing								
General Levy	6,576	8,680	9,942	12,154	11,388	14,349	55,268	103,101
Residential Development Charges	-	-	4,200	300	5,538	1,680	27,991	39,709
2023 Surplus	-	4,800	-	-	-	-	-	-
Reserve	-	7,750	2,588	3,040	102	4,092	1,000	10,822
Contribution from Seaton Landowners	-	-	-	16,000	-	-	-	16,000
Federal Grant	20	210	-	-	-	-	-	-
Debenture - Development Charge Funded	-	-	-	-	-	-	30,609	30,609
Debenture - Property Tax Funded	-	28,300	10,800	25,875	8,560	20,320	188,430	253,985
Capital Financing Subtotal	6,596	49,740	27,530	57,369	25,588	40,441	303,298	454,226
Total Capital Durham Regional Police Service	6,596	49,740	27,530	57,369	25,588	40,441	303,298	454,226



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024	2023 Restated Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Durham Region Transit									
Capital Expenditures									
Building & Structures		26,560	274,570	139,140	38,370	1,470	1,150	136,450	316,580
Machinery & Equipment		6,556	7,718	13,724	7,781	11,728	7,120	27,812	68,165
Information Technology		2,274	712	1,476	340	341	343	1,747	4,247
Vehicles		47,805	59,260	97,709	92,589	52,196	93,347	303,200	639,041
Furniture and Fixtures		45	76	11	11	11	11	55	99
Capital Expenditure Subtotal		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132
Capital Financing									
General Levy <sup>1</sup>		520	1,978	2,002	58,185	33,584	71,997	167,616	333,384
Provincial Gas Tax		14,305	7,738	7,738	7,738	7,738	7,738	38,689	69,641
Non-Residential DC		1,822	3,608	4,083	7,095	3,821	4,276	23,303	42,578
Residential DC		23,362	3,548	7,155	21,173	11,403	12,760	86,956	139,447
Investing in Canada Infrastructure Program (ICIP) Grant		15,362	2,215	-	-	-	-	-	-
Zero Emission Transit Fund <sup>2</sup>		3,101	153,510	71,943	-	-	-	-	71,943
Zero Emission Vehicle Infrastructure Program		-	30	-	-	-	-	-	-
CIB Debenture <sup>3</sup>		12,804	20,230	34,025	-	-	-	-	34,025
Region of Durham Debenture		7,000	42,865	51,955	24,900	9,200	5,200	95,200	186,455
Capital Project Reserve		2,500	194	-	-	-	-	-	-
Infrastructure Renewal Reserve		-	80,600	-	20,000	-	-	-	20,000
Insurance Reserve Fund <sup>4</sup>		-	8,680	69,431	-	-	-	-	69,431
Capital Impact Reserve Fund		2,339	3,500	3,728	-	-	-	-	3,728
Transit Capital Reserve Fund		-	13,640	-	-	-	-	48,500	48,500
Safe Restart Agreement Fund		125	-	-	-	-	-	-	-
Other Financing <sup>5</sup>		-	-	-	-	-	-	9,000	9,000
Capital Financing Subtotal		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132
Total Capital Durham Region Transit		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024	2023	2024	Forecast				Forecast Total
		Restated Budget	Proposed Budget	2025	2026	2027	2028	

<sup>1</sup> Under the 2025-2033 capital forecast the general levy financing is projected to increase significantly to finance the projected service growth and electrification contemplated in the Ten Year Transit Servicing and Financing Strategy. Significant senior government funding is required to keep the overall levy increase within the 2 per cent cap approved as part of the strategy

<sup>2</sup> Financing from the Zero Emission Transit Fund is subject to approval of the federal government and the execution of a transfer payment agreement. Should full financing not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electrical vehicle implementation strategy resulting from the level of ZETF funding approved


<sup>3</sup> The Commissioner of Finance and Regional Treasurer, in consultation with the Regional Clerk, will amend the authorizing by-law by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 Budget to be financed in part, through CIB Debenture financing. This is in accordance with the delegated authority provided by Regional Council through Report 2023-F-9

<sup>4</sup> The 2024 budget proposes to use the insurance reserve fund to fund a portion of the costs to rebuild the Raleigh Bus Storage Facility. It is anticipated that a portion of these costs will be covered under the Region's insurance claim. The Commissioner of Finance and Regional Treasurer will adjust the financing for this project upon confirmation of insurance proceeds

<sup>5</sup> Other financing in 2031 is developers contributions


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Regional Roads and Infrastructure									
Capital Expenditures									
Road / Structure Construction - Growth		39,570	26,524	91,655	160,475	175,020	159,565	1,307,728	1,894,443
Traffic Control & Other Programs - Growth		6,580	5,135	5,030	5,120	4,775	4,730	24,540	44,195
Transportation Plans & Studies - Growth		150	500	250	150	150	150	750	1,450
Bus Rapid Transit Implementation		78,638	32,377	23,500	-	-	58,000	-	81,500
Road Rehabilitation/Reconstruction Projects		38,660	38,660	47,000	47,000	47,000	47,000	235,000	423,000
Structure Rehabilitation / Replacement		13,725	18,060	32,285	24,000	22,720	12,485	45,435	136,925
Traffic Control & Other Programs - Non-Growth		3,740	5,265	3,740	3,390	3,410	3,320	18,705	32,565
Road & Traffic Safety Program (Vision Zero)		1,675	1,450	1,300	1,615	800	800	4,000	8,515
Cycling Infill Projects		540	900	900	1,000	1,000	1,000	8,500	12,400
Building & Structures		21,662	15,672	69,170	456	2,467	1,032	2,243	75,368
Machinery & Equipment		51	40	296	58	11	45	115	525
Information Technology Infrastructure		357	263	865	306	285	371	1,330	3,157
Vehicles		7,679	16,169	3,571	4,748	1,902	7,606	16,595	34,422
Furniture & Fixtures		10	125	20	11	10	11	10	62
Capital Expenditure Subtotal		213,037	161,140	279,582	248,329	259,550	296,115	1,664,951	2,748,527

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023	2024	Forecast					Forecast Total
	Approved Budget	Proposed Budget	2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	6,767	8,760	8,863	7,035	7,001	7,574	32,571	63,044
Equipment Replacement Reserve	7,679	15,042	2,259	4,571	1,814	7,501	16,479	32,624
Capital Impact Stabilization Reserve Fund	5,847	1,325	-	-	-	-	-	-
Roads Rehab Reserve Fund	27,710	27,710	45,955	45,605	43,710	34,385	157,040	326,695
Bridge Rehab Reserve Fund	5,525	7,800	5,525	5,525	5,525	5,525	27,625	49,725
Regional Roads Levy	8,892	9,424	17,199	25,724	41,587	41,981	315,561	442,052
Vision Zero Reserve Fund	675	650	500	814	-	-	-	1,314
Transit Capital Reserve Fund	7,474	544	313	-	-	16,690	-	17,003
Residential Development Charges	41,108	33,584	66,012	111,344	111,400	130,033	820,771	1,239,560
Commercial Development Charges	4,698	4,974	13,557	16,551	16,560	19,329	122,007	188,004
Institutional Development Charges	-	561	4,277	1,158	1,310	1,439	8,613	16,797
Industrial Development Charges	5,000	641	9,860	12,037	12,043	14,058	76,284	124,282
Canada Community-Building Fund (Federal Gas Tax)	18,275	19,850	23,525	17,965	17,600	17,600	88,000	164,690
Investing in Canada Infrastructure Program (ICIP)	57,665	23,742	17,233	-	-	-	-	17,233
Recoveries From Others <sup>1</sup>	55	-	2,725	-	1,000	-	-	3,725
Debentures - Region Funded	15,667	6,533	61,779	-	-	-	-	61,779
<b>Capital Financing Subtotal</b>	<b>213,037</b>	<b>161,140</b>	<b>279,582</b>	<b>248,329</b>	<b>259,550</b>	<b>296,115</b>	<b>1,664,951</b>	<b>2,748,527</b>
<b>Total Capital Regional Roads and Infrastructure</b>	<b>213,037</b>	<b>161,140</b>	<b>279,582</b>	<b>248,329</b>	<b>259,550</b>	<b>296,115</b>	<b>1,664,951</b>	<b>2,748,527</b>

<sup>1</sup> Recoveries from Others includes:

2023 - \$55 thousand in contributions from CN Rail


2025 - \$2.625 million in contributions from CN Rail

2025 - \$100 thousand in contributions from the County of Simcoe

2027 - \$1.0 million in contributions from the County of Simcoe


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Solid Waste Management									
Capital Expenditures									
Building & Structures		1,510	4,226	8,501	6,890	15,450	1,385	192,600	224,826
Machinery & Equipment		310	278	279	257	107	107	535	1,285
Information Technology Infrastructure		60	53	108	54	91	108	280	641
Vehicles		-	175	300	-	1,080	-	-	1,380
Landfill Remediation / Rehabilitation		-	-	950	2,325	525	6,698	3,400	13,898
Capital Expenditure Subtotal		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Capital Financing									
General Levy		880	732	2,188	1,126	1,628	1,600	815	7,357
Waste Management Reserve Fund		1,000	4,000	7,950	8,111	15,259	6,698	41,920	79,938
Canada Community-Building Fund (Federal Gas Tax)		-	-	-	-	-	-	13,289	13,289
Residential Development Charges		-	-	-	289	366	-	-	655
Debentures		-	-	-	-	-	-	140,791	140,791
Capital Financing Subtotal		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Total Capital Solid Waste Management		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Total Capital Works Department		214,917	165,872	289,720	257,855	276,803	304,413	1,861,766	2,990,557


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Planning									
Capital Expenditures									
Information Technology		52	7	62	87	11	62	193	415
Capital Expenditure Subtotal		52	7	62	87	11	62	193	415
Capital Financing									
General Levy		52	7	62	87	11	62	193	415
Capital Financing Subtotal		52	7	62	87	11	62	193	415
Total Capital Planning		52	7	62	87	11	62	193	415
Economic Development and Tourism									
Capital Expenditures									
Information Technology		18	8	24	23	8	24	85	164
Vehicles		-	-	80	-	-	-	80	160
Capital Expenditure Subtotal		18	8	104	23	8	24	165	324
Capital Financing									
General Levy		18	8	24	23	8	24	85	164
Reserve/Reserve Funds		-	-	80	-	-	-	80	160
Capital Financing Subtotal		18	8	104	23	8	24	165	324
Total Capital Economic Development and Tourism		18	8	104	23	8	24	165	324


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Rapid Transit and Transit Oriented Development Office									
Capital Expenditures									
Information Technology		4	2	2	4	6	2	22	36
Buildings		-	12,000	-	-	-	-	-	-
Capital Expenditure Subtotal		4	12,002	2	4	6	2	22	36
Capital Financing									
General Levy		4	2	2	4	6	2	22	36
Debentures		-	12,000	-	-	-	-	-	-
Capital Financing Subtotal		4	12,002	2	4	6	2	22	36
Total Capital Rapid Transit and Transit Oriented Development Office		4	12,002	2	4	6	2	22	36
Total Capital Planning and Economic Development		74	12,017	168	114	25	88	380	775

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024		Forecast					
	2023 Approved Budget	2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
<b>Public Health</b>								
<b>Capital Expenditures</b>								
Building & Structures	3,550	-	-	-	-	-	-	-
Information Technology	446	401	379	175	408	379	1,532	2,873
Machinery & Equipment	16	11	-	-	-	-	-	-
Furniture & Fixtures	-	35	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>
<b>Capital Financing</b>								
General Levy	448	406	379	175	408	379	1,532	2,873
Subsidy / Grant	14	41	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	3,550	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>
<b>Total Capital Public Health</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>
<b>Region of Durham Paramedic Services</b>								
<b>Capital Expenditures</b>								
Building & Structures	43	185	530	562	596	631	3,772	6,091
Machinery & Equipment	2,706	2,877	86	257	171	2,411	2,338	5,263
Information Technology	407	213	201	225	213	213	945	1,797
Vehicles	3,361	3,210	2,550	3,720	3,540	3,640	16,160	29,610
Furniture & Fixtures	20	20	20	20	20	20	100	180
<b>Capital Expenditure Subtotal</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>




## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	2,835	3,269	3,096	3,910	3,817	4,032	20,927	35,782
Subsidy / Grant	371	161	-	-	-	-	-	-
Reserves / Reserve Funds	2,240	2,492	-	-	140	2,300	2,388	4,828
Development Charges - Residential	1,091	583	291	874	583	583		2,331
<b>Capital Financing Subtotal</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>
<b>Total Capital Region of Durham Paramedic Services</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>
<b>Total Capital Health Department</b>	<b>10,549</b>	<b>6,952</b>	<b>3,766</b>	<b>4,959</b>	<b>4,948</b>	<b>7,294</b>	<b>24,847</b>	<b>45,814</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Children's Services									
Capital Expenditures									
Building & Structures		-	39	-	263	127	327	145	862
Machinery & Equipment		18	14	-	-	-	22	46	68
Information Technology		81	8	140	86	8	140	469	843
Furniture & Fixtures		17	20	20	20	20	20	117	197
Capital Expenditure Subtotal		116	81	160	369	155	509	777	1,970
Capital Financing									
General Levy		116	81	160	369	155	509	777	1,970
Capital Financing Subtotal		116	81	160	369	155	509	777	1,970
Total Capital Children's Services		116	81	160	369	155	509	777	1,970
Emergency Management and Program Support Services									
Capital Expenditures									
Information Technology		4	2	4	4	2	4	17	31
Capital Expenditure Subtotal		4	2	4	4	2	4	17	31
Capital Financing									
General Levy		4	2	4	4	2	4	17	31
Capital Financing Subtotal		4	2	4	4	2	4	17	31
Total Capital Emergency Management and Program Support Services		4	2	4	4	2	4	17	31


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Family Services								
Capital Expenditures								
Building & Structures	-	-	1,900	-	-	-	1,900	
Machinery & Equipment	11	11	-	-	-	-	-	
Information Technology	4	109	25	4	107	25	248	409
Capital Expenditure Subtotal	15	120	1,925	4	107	25	248	2,309
Capital Financing								
General Levy	15	120	228	4	107	25	248	612
Other Reserves	-	-	1,150	-	-	-	-	1,150
Development Charges	-	-	547	-	-	-	-	547
Capital Financing Subtotal	15	120	1,925	4	107	25	248	2,309
Total Capital Family Services	15	120	1,925	4	107	25	248	2,309
Housing Services								
Capital Expenditures								
Information Technology	42	40	64	53	40	56	256	469
Capital Expenditure Subtotal	42	40	64	53	40	56	256	469
Capital Financing								
General Levy	42	40	46	49	40	38	230	403
Other Financing	-	-	18	4	-	18	26	66
Capital Financing Subtotal	42	40	64	53	40	56	256	469
Total Capital Housing Services	42	40	64	53	40	56	256	469


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total
Social Assistance									
Capital Expenditures									
Building & Structures		500	-	-	6,400	-	20,000	-	26,400
Machinery & Equipment		14	11	-	-	-	10	-	10
Information Technology		127	50	465	270	49	538	1,072	2,394
Capital Expenditure Subtotal		641	61	465	6,670	49	20,548	1,072	28,804
Capital Financing									
General Levy		641	61	465	989	49	18,163	1,072	20,738
Other Reserves/Reserve Fund		-	-	-	3,850	-	-	-	3,850
Development Charges		-	-	-	1,831	-	2,385	-	4,216
Capital Financing Subtotal		641	61	465	6,670	49	20,548	1,072	28,804
Total Capital Social Assistance		641	61	465	6,670	49	20,548	1,072	28,804

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Long-Term Care and Services for Seniors								
Fairview Lodge Long-Term Care Home								
Capital Expenditures								
Building & Structures	265	200	-	-	-	-	-	
Machinery & Equipment	87	295	424	332	318	197	2,229	
Information Technology	76	52	88	85	46	115	701	
Furniture & Fixtures	-	45	55	45	35	35	345	
Capital Expenditure Subtotal	428	592	567	462	399	347	3,275	
Capital Financing								
General Levy	422	592	567	462	399	347	3,275	
Capital Financing Subtotal	428	592	567	462	399	347	3,275	
Total Capital Fairview Lodge Long-Term Care Home	428	592	567	462	399	347	3,275	

### Hillsdale Estates Long-Term Care Home

<b>Capital Expenditures</b>								
Building & Structures	-	681	1,761	-	-	-	13,850	15,611
Machinery & Equipment	389	491	2,837	1,431	2,148	119	3,488	10,023
Information Technology	30	48	69	46	42	69	208	434
Furniture & Fixtures	15	10	100	90	-	-	-	190
<b>Capital Expenditure Subtotal</b>	<b>434</b>	<b>1,230</b>	<b>4,767</b>	<b>1,567</b>	<b>2,190</b>	<b>188</b>	<b>17,546</b>	<b>26,258</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	434	1,230	4,767	1,567	2,190	188	17,546	26,258
<b>Capital Financing Subtotal</b>	<b>434</b>	<b>1,230</b>	<b>4,767</b>	<b>1,567</b>	<b>2,190</b>	<b>188</b>	<b>17,546</b>	<b>26,258</b>
<b>Total Capital</b>								
Hillsdale Estates Long-Term Care Home	434	1,230	4,767	1,567	2,190	188	17,546	26,258
<b>Hillsdale Terraces Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	200	110	1,654	-	2,007	3,971
Machinery & Equipment	471	234	453	533	1,381	147	5,320	7,834
Information Technology	20	50	32	32	75	32	214	385
Furniture & Fixtures	5	31	26	20	20	20	92	178
<b>Capital Expenditure Subtotal</b>	<b>496</b>	<b>315</b>	<b>711</b>	<b>695</b>	<b>3,130</b>	<b>199</b>	<b>7,633</b>	<b>12,368</b>
<b>Capital Financing</b>								
General Levy	496	315	711	695	3,130	199	7,633	12,368
<b>Capital Financing Subtotal</b>	<b>496</b>	<b>315</b>	<b>711</b>	<b>695</b>	<b>3,130</b>	<b>199</b>	<b>7,633</b>	<b>12,368</b>
<b>Total Capital</b>								
Hillsdale Terraces Long-Term Care Home	496	315	711	695	3,130	199	7,633	12,368
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	50	-	60	677	-	-	737
Machinery & Equipment	224	457	233	175	385	962	603	2,358
Information Technology	39	21	22	50	22	23	149	266
Furniture & Fixtures	-	10	28	-	-	-	-	28
<b>Capital Expenditure Subtotal</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	263	538	283	285	1,084	985	752	3,389
<b>Capital Financing Subtotal</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>
<b>Total Capital</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Long-Term Care Administration</b>								
<b>Capital Expenditures</b>								
Building and Structures	126,025	-	-	-	-	-	-	-
Information Technology	34	17	42	25	27	42	168	304
<b>Capital Expenditure Subtotal</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Capital Financing</b>								
General Levy	34	17	42	25	27	42	168	304
Capital Project Reserve	10,591	-	-	-	-	-	-	-
Residential DC	651	-	-	-	-	-	-	-
Subsidy / Grant	10,525	-	-	-	-	-	-	-
Other Financing	10,180	-	-	-	-	-	-	-
Debenture - Subsidy	60,800	-	-	-	-	-	-	-
Debenture - Region Funded	33,278	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Total Capital</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Long-Term Care Administration</b>								
<b>Total Capital</b>	<b>128,498</b>	<b>2,996</b>	<b>8,988</b>	<b>10,134</b>	<b>7,183</b>	<b>22,903</b>	<b>29,969</b>	<b>79,177</b>
<b>Social Services</b>								

# Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget 2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Office of the Regional Chair								
Capital Expenditures								
Information Technology	-	7	2	-	7	2	16	27
Furniture & Fixtures	5	5	5	5	5	5	25	45
Capital Expenditure Subtotal	5	12	7	5	12	7	41	72
Capital Financing								
General Levy	5	12	7	5	12	7	41	72
Capital Financing Subtotal	5	12	7	5	12	7	41	72
Total Capital	5	12	7	5	12	7	41	72
Office of the Regional Chair								




## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Chief Administrative Officer									
Capital Expenditures									
Information Technology		232	6	94	70	4	94	241	503
Furniture & Fixtures		6	6	6	6	6	6	30	54
Capital Expenditure Subtotal		238	12	100	76	10	100	271	557
Capital Financing									
General Levy		78	12	100	76	10	100	271	557
Deferred OPG Funding from Reserve		160							
Capital Financing Subtotal		238	12	100	76	10	100	271	557
Total Capital Office of the Chief Administrative Officer		238	12	100	76	10	100	271	557


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Human Resources								
Capital Expenditures								
Machinery & Equipment	-	-	25	25	-	-	50	100
Information Technology	60	46	32	63	44	35	249	423
Capital Expenditure Subtotal	60	46	57	88	44	35	299	523
Capital Financing								
General Levy	60	46	57	88	44	35	299	523
Capital Financing Subtotal	60	46	57	88	44	35	299	523
Total Capital Human Resources	60	46	57	88	44	35	299	523
Information Technology								
Capital Expenditures								
Information Technology	57	324	200	51	75	375	411	1,112
Capital Expenditure Subtotal	57	324	200	51	75	375	411	1,112
Capital Financing								
General Levy	57	324	200	51	75	375	411	1,112
Capital Financing Subtotal	57	324	200	51	75	375	411	1,112
Total Capital Information Technology	57	324	200	51	75	375	411	1,112


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b>	2024		Forecast					
	2023 Approved Budget	2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
<b>Legislative Services</b>								
<b>Capital Expenditures</b>								
Information Technology	50	18	26	45	18	26	151	266
<b>Capital Expenditure Subtotal</b>	<b>50</b>	<b>18</b>	<b>26</b>	<b>45</b>	<b>18</b>	<b>26</b>	<b>151</b>	<b>266</b>
<b>Capital Financing</b>								
General Levy	50	18	26	45	18	26	151	266
<b>Capital Financing Subtotal</b>	<b>50</b>	<b>18</b>	<b>26</b>	<b>45</b>	<b>18</b>	<b>26</b>	<b>151</b>	<b>266</b>
<b>Total Capital Legislative Services</b>	<b>50</b>	<b>18</b>	<b>26</b>	<b>45</b>	<b>18</b>	<b>26</b>	<b>151</b>	<b>266</b>
<b>Total Capital Corporate Services</b>	<b>167</b>	<b>388</b>	<b>283</b>	<b>184</b>	<b>137</b>	<b>436</b>	<b>861</b>	<b>1,901</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span>2024</span>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Durham OneNet Inc.</b>								
<b>Capital Expenditures</b>								
Information Technology Infrastructure	28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800
<b>Capital Expenditure Subtotal</b>	<b>28,700</b>	<b>17,200</b>	<b>13,200</b>	<b>11,100</b>	<b>5,100</b>	<b>4,400</b>	<b>13,000</b>	<b>46,800</b>
<b>Capital Financing</b>								
Capital Impact Stabilization Reserve Fund	7,900	12,000	13,200	11,100	5,100	4,400	13,000	46,800
Partner Contributions	4,240	1,060	-	-	-	-	-	-
Federal Grant	11,040	2,760	-	-	-	-	-	-
Provincial Grant	5,520	1,380	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>28,700</b>	<b>17,200</b>	<b>13,200</b>	<b>11,100</b>	<b>5,100</b>	<b>4,400</b>	<b>13,000</b>	<b>46,800</b>
<b>Total Capital Durham OneNet Inc.</b>	<b>28,700</b>	<b>17,200</b>	<b>13,200</b>	<b>11,100</b>	<b>5,100</b>	<b>4,400</b>	<b>13,000</b>	<b>46,800</b>

\* The 2025-2033 Capital Forecast identifies financing from the Capital Impact Stabilization Reserve Fund; it is anticipated that senior government grant funds will be applied each year as opportunities arise and partnerships with internet service providers are developed.


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Finance Department								
Capital Expenditures								
Machinery & Equipment	-	-	-	-	-	-	120	120
Information Technology	197	113	112	111	132	112	596	1,063
Vehicles	50	-	50	-	55	-	165	270
Capital Expenditure Subtotal	247	113	162	111	187	112	881	1,453
Capital Financing								
General Levy	197	113	112	111	132	112	716	1,183
Reserve Fund	50	-	50	-	55	-	165	270
Capital Financing Subtotal	247	113	162	111	187	112	881	1,453
Total Capital Finance Department	247	113	162	111	187	112	881	1,453


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
9-1-1 Emergency Service System									
Capital Expenditures									
Information Technology		-	251	93	449	93	-	959	1,594
Capital Expenditure Subtotal		-	251	93	449	93	-	959	1,594
Capital Financing									
Reserves / Reserve Funds		-	-	93	449	93	-	849	1,484
Provincial Grant Funding		-	251	-	-	-	-	-	-
General Levy		-	-	-	-	-	-	110	110
Capital Financing Subtotal		-	251	93	449	93	-	959	1,594
Total Capital		-	251	93	449	93	-	959	1,594
9-1-1 Emergency Service System									

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Durham Regional Local Housing Corporation									
Capital Expenditures									
Building & Structures		5,205	12,123	11,438	6,963	8,060	9,037	58,688	94,186
Vehicles		-	80	160	80	80	80	-	400
Capital Expenditure Subtotal		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586
Capital Financing									
General Levy		5,205	5,455	6,199	7,043	8,140	9,117	58,688	89,187
Federal Grant		-	6,748 <sup>1</sup>	5,399	-	-	-	-	5,399
Capital Financing Subtotal		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586
Total Capital Durham Regional Local Housing Corporation		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586

Note: 2024 to 2033 capital budget and forecast does not include the costs associated with the redevelopment of underutilized Regional sites. Estimates are included in the Region's Corporate Items Business Plans and Budget.

1. The 2024 capital plan includes \$147,000 for Energy and Building Condition Audits which are contingent on approval of the Region's Canada Mortgage and Housing Corporation (CMHC) grant application.

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Corporate Items - Paramedic Stations								
Capital Expenditures								
Building & Structures	4,150	2,385	25,240	900	9,315	-	-	35,455
Capital Expenditure Subtotal	4,150	2,385	25,240	900	9,315	-	-	35,455
Capital Financing								
General Levy	2,700	-	-	-	-	-	-	-
Reserves / Reserve Funds	747	-	-	-	-	-	-	-
Capital Project Reserve	-	2,385	8,970	99	1,025	-	-	10,094
Residential DC's	703	-	-	-	-	-	-	-
Development Charges	-	-	-	801	1,250	-	-	2,051
Debenture - Tax Funded	-	-	11,908	-	-	-	-	11,908
Debenture - DC Funded	-	-	4,362	-	7,040	-	-	11,402
Capital Financing Subtotal	4,150	2,385	25,240	900	9,315	-	-	-
Total Capital	4,150	2,385	25,240	900	9,315	-	-	35,455
Corporate Items - Social Housing Development/Redevelopment								
Capital Expenditures								
Social Housing Site #1 *	-	-	70,000	70,000	70,000	-	-	210,000
Social Housing Site #2 - Project Delivery Costs **	-	-	10,000	-	-	-	-	10,000
Social Housing Site #2 - Regional Land **	-	-	TBD	-	-	-	-	-
Capital Expenditure Subtotal	-	-	80,000	70,000	70,000	-	-	220,000



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

### Capital Financing

Debenture	-	-	26,666	23,334	23,334	-	-	73,334
Provincial Funding	-	-	26,667	23,333	23,333	-	-	73,333
Federal Funding	-	-	26,667	23,333	23,333	-	-	73,333
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>-</b>	<b>80,000</b>	<b>70,000</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Total Capital

Corporate Items - Social Housing Development/Redevelopment	-	-	80,000	70,000	70,000	-	-	220,000
--	---	---	--------	--------	--------	---	---	---------

### Corporate Items - Enterprise Maintenance Management

#### Capital Expenditures

Information Technology ***	-	615	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>-</b>	<b>615</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Capital Financing

Capital Project Reserve - Property Tax	-	615	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>615</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

### Total Capital

Corporate Items - Enterprise Maintenance Management	-	615	-	-	-	-	-	-
---	---	-----	---	---	---	---	---	---

### Total Capital

Corporate Items - Property Tax	4,150	3,000	105,240	70,900	79,315	-	-	255,455
--------------------------------	-------	-------	---------	--------	--------	---	---	---------

#### Project Notes:


\* Social Housing Site #1 is an example of a redevelopment project where the Region is responsible for the capital delivery. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget and will be informed by the Region's work with Infrastructure Ontario. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments is required to advance this project.

\*\* Social Housing Site #2 is an example of a redevelopment project where the Region partners with the private sector to develop a mixed-use development. In this example the Region would be responsible for donating the land and various consulting and legal costs while the private sector would be responsible for all construction costs. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments towards the Region's costs is required to advance this project.

\*\*\* The Asset Management System Upgrade (Maximo) project was approved by Council as part of the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget (Report 2023-F-36). The total cost of this project is \$1,500,000 with \$420,000 funded from the capital project reserve (water portion), \$465,000 from the capital project reserve (sewer portion) and \$615,000 from the capital project reserve (general tax portion).


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


 <b>Durham</b> <b>Budget</b>	2024		Forecast					
	2023 Approved Budget	2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
<b>Regional Headquarters</b>								
<b>Capital Expenditures</b>								
Building & Structures	9,967	15,414	13,391	13,066	2,494	1,935	15,939	46,825
Machinery & Equipment	89	443	1,451	-	-	-	1,900	3,351
Furniture & Fixtures	-	-	249	-	-	-	-	249
<b>Capital Expenditure Subtotal</b>	<b>10,056</b>	<b>15,857</b>	<b>15,091</b>	<b>13,066</b>	<b>2,494</b>	<b>1,935</b>	<b>17,839</b>	<b>50,425</b>
<b>Capital Financing</b>								
General Levy	2,143	1,392	15,091	13,066	2,494	1,935	17,839	50,425
Capital Project Reserve	1,685	8,403	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	6,228	6,062	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>10,056</b>	<b>15,857</b>	<b>15,091</b>	<b>13,066</b>	<b>2,494</b>	<b>1,935</b>	<b>17,839</b>	<b>50,425</b>
<b>Total Capital Regional Headquarters</b>	<b>10,056</b>	<b>15,857</b>	<b>15,091</b>	<b>13,066</b>	<b>2,494</b>	<b>1,935</b>	<b>17,839</b>	<b>50,425</b>
<b>Service Durham</b>								
<b>Capital Expenditures</b>								
Information Technology	400	28	12	23	29	12	116	192
Furniture & Fixtures	25	-	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>425</b>	<b>28</b>	<b>12</b>	<b>23</b>	<b>29</b>	<b>12</b>	<b>116</b>	<b>192</b>
<b>Capital Financing</b>								
General Levy	25	28	12	23	29	12	116	192
Innovation and Modernization Reserve Fund	400	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>425</b>	<b>28</b>	<b>12</b>	<b>23</b>	<b>29</b>	<b>12</b>	<b>116</b>	<b>192</b>
<b>Total Capital Service Durham</b>	<b>425</b>	<b>28</b>	<b>12</b>	<b>23</b>	<b>29</b>	<b>12</b>	<b>116</b>	<b>192</b>
<b>Total Capital Regional Headquarters</b>	<b>10,481</b>	<b>15,885</b>	<b>15,103</b>	<b>13,089</b>	<b>2,523</b>	<b>1,947</b>	<b>17,955</b>	<b>50,617</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033			
Legal Services									
Capital Expenditures									
Information Technology		13	20	36	19	10	36	93	194
Capital Expenditure Subtotal		13	20	36	19	10	36	93	194
Capital Financing									
General Levy		13	20	36	19	10	36	93	194
Capital Financing Subtotal		13	20	36	19	10	36	93	194
Total Capital Legal Services		13	20	36	19	10	36	93	194
Provincial Offences Act									
Capital Expenditures									
Information Technology		79	7	476	39	7	26	113	661
Capital Expenditure Subtotal		79	7	476	39	7	26	113	661
Capital Financing									
General Levy		79	7	476	39	7	26	113	661
Capital Financing Subtotal		79	7	476	39	7	26	113	661
Total Capital Provincial Offences Act		79	7	476	39	7	26	113	661
Total Capital Legal Services		92	27	512	58	17	62	206	855


**Attachment #6: Summary of the Use of Development Charges, Provincial Gas Tax, Canada Community-Building Fund, Reserves and Reserve Funds in the proposed 2024 Property Tax Supported Business Plans and Budget**

	Financing Source	Amount (\$,000's)
<b>Durham Regional Police Service</b>		
Helicopter Maintenance	Helicopter Reserve	883
DRPS Capital	Capital Project Reserve - 2023 Surplus	4,800
DRPS Capital	Capital Project Reserve	7,750
<b>Transit</b>		
Transit Capital	Residential Development Charges	3,548
Transit Capital	Non-Residential Development Charges	3,608
Transit Capital	Provincial Gas Tax	7,738
Transit Capital	Capital Project Reserve	194
Transit Capital	Infrastructure Renewal Reserve	80,600
Transit Capital	Transit Capital Reserve Fund	13,640
Transit Capital	Capital Impact Stabilization Reserve Fund	3,500
Transit Capital	Insurance Reserve Fund	8,680
Transit Operations	Provincial Gas Tax	1,611
Retiree Sick Bank Payout	Sick Leave Reserve	420
<b>Office of the Chief Administrative Officer</b>		
Durham Trees - Rural Tree Planting Program	Climate Mitigation and Environmental Reserve Fund	98
Durham Region Strategic Plan	Operating Impact Stabilization Reserve Fund	120
Region's 50th Anniversary	Operating Impact Stabilization Reserve Fund	150
Implementation of Equity Audit Recommendations	Operating Impact Stabilization Reserve Fund	138
Diversity, Equity and Inclusion Strategy	Operating Impact Stabilization Reserve Fund	60
OPG funded Nuclear Emergency Management	OPG- Deferred Revenue (Reserve)	697
<b>Finance Department</b>		
Service Delivery Reviews	Operating Impact Stabilization Reserve Fund	300
Public Sector Accounting Standard Conceptual Framework	Operating Impact Stabilization Reserve Fund	50
Risk Management and Insurance Costs	Insurance Reserve Fund	306

**Attachment #6: Summary of the Use of Development Charges, Provincial Gas Tax, Canada Community-Building Fund, Reserves and Reserve Funds in the proposed 2024 Property Tax Supported Business Plans and Budget**

 <b>Durham</b> <b>Budget</b>	2024	Financing Source	Amount (\$,000's)
<b>Corporate Items</b>			
Property Assessment Appeals	Assessment Appeals Reserve	200	
RDPS Station Funding	Capital Project Reserve	2,385	
Farm 9-1-1	Operating Impact Stabilization Reserve Fund	150	
Social Housing Capital Provision	Capital Impact Stabilization Reserve Fund	2,500	
National Public Service Week Program Materials	Operating Impact Stabilization Reserve Fund	100	
Project Woodward	Economic Development Reserve Fund	100	
Cyber Security Program	Operating Impact Stabilization Reserve Fund	2,050	
At Home Incentive Program	Operating Impact Stabilization Reserve Fund	5,054	
Budget Modernization Project	Capital Project Reserve	500	
Asset Management System Upgrade (Maximo)	Capital Project Reserve	1,500	
Community Settlement Support	Working Capital Reserve	5,528	
<b>Works</b>			
Roads and Infrastructure Capital	Residential Development Charges	33,584	
Roads and Infrastructure Capital	Commercial Development Charges	4,974	
Roads and Infrastructure Capital	Industrial Development Charges	641	
Roads and Infrastructure Capital	Institutional Development Charges	561	
Roads and Infrastructure Capital	Canada Community-Building Fund	19,850	
Roads and Infrastructure Capital	Regional Roads Reserve	9,424	
Roads and Infrastructure Capital	Transit Reserve Fund	543	
Roads and Infrastructure Capital	Roads Rehabilitation Reserve Fund	27,710	
Roads and Infrastructure Capital	Bridges Rehabilitation Reserve Fund	7,800	
Roads and Infrastructure Capital	Capital Impact Stabilization Reserve Fund	1,325	
Vision Zero Initiatives	Vision Zero Reserve Fund	650	
Fleet replacement	Equipment Reserve - Works	15,042	
Regional Forest Management	Regional Forest Reserve Fund	9	
Debt Servicing Costs - Depot Modernization	Residential Development Charges	540	
Debt Servicing Costs - Depot Modernization	Commercial Development Charges	79	
Debt Servicing Costs - Depot Modernization	Industrial Development Charges	58	
Debt Servicing Costs - Depot Modernization	Institutional Development Charges	50	
Oshawa Waste Management Facility Upgrades	Solid Waste Management Reserve Fund	4,000	

**Attachment #6: Summary of the Use of Development Charges, Provincial Gas Tax, Canada Community-Building Fund, Reserves and Reserve Funds in the proposed 2024 Property Tax Supported Business Plans and Budget**

	Financing Source	Amount (\$,000's)
<b>Regional Headquarters</b>		
Workplace Modernization	Capital Project Reserve	8,403
Workplace Modernization	Capital Impact Stabilization Reserve Fund	6,062
MyDurham 311 Project	Innovation and Modernization Reserve Fund	2,612
<b>Social Services</b>		
Regional Investment in Homelessness Supports	Capital Project Reserve	1,000
<b>Corporate Services</b>		
Job Evaluation Tool	Operating Impact Stabilization Reserve Fund	100
<b>Health Department</b>		
Paramedic Equipment Replacement	Capital Project Reserve	2,492
New Paramedic Growth Ambulances and Equipment	Residential Development Charges	583
<b>Durham OneNet Inc.</b>		
Durham OneNet Inc. - Operating Costs	Operating Impact Stabilization Reserve Fund	2,194
Durham OneNet Inc. - Capital Costs	Capital Impact Stabilization Reserve Fund	12,000
<b>Total Use of Development Charges, Provincial Gas Tax, Canada Community-Building Fund and Reserves and Reserve Funds</b>		<b>321,244</b>

Attachment #7 Supplementary Information on Potential Social Housing Development/Redevelopment Program \$,000's (Financing to be Determined)

The following table provides Council with a high-level indicative estimate of the potential capital costs for the development/redevelopment of Social Housing Units from 2025 to 2033 under a straight rebuild model. Individual decisions regarding the development of each site will be subject to further review and reports to Committee/Council detailing recommended capital project delivery model, potential partnerships, refined cost estimates and financing strategies. Advancement of a capital program of this magnitude will require significant investment by both the provincial and federal governments and the pursuit of strategic private partnerships.

 Durham Budget2024			# of Units	2024 Proposed Budget*	Forecast										
					2025	2026	2027	2028	2029	2030	2031	2032	2033	Forecast Total	
1	Christine and "The Broader Hill"	500	-		30,250	60,500	60,500	60,500	60,500	30,250	-	-	-	302,500	
2	Malaga	444	-		67,155	67,155	67,155	67,155	-	-	-	-	-	268,620	
3	Ritson Housing	770	-		93,170	93,170	93,170	93,170	93,170	-	-	-	-	465,850	
4	Ritson Building Renovation	-	-		17,228	17,228	8,614	-	-	-	-	-	-	43,070	
5	TBD Site	80	-		4,840	9,680	19,360	14,520	-	-	-	-	-	48,400	
6	1635 Dundas	24	-		6,600	6,600	-	-	-	-	-	-	-	13,200	
7	Rossland	257	-		7,774	15,549	31,097	31,097	31,097	15,549	15,548	7,774	-	155,485	
8	Poplar/Linden	165	-		1,000	1,500	2,000	9,982	29,948	29,947	25,448	-	-	99,825	
9	The Lake	680	-		-	2,500	2,500	2,500	2,500	100,350	100,350	100,350	100,350	411,400	
10	Property/Building Acquisition for Development Beyond 2033	-	-		-	-	10,000	-	-	10,000	-	-	10,000	30,000	
Total Potential Social Housing Development/Redevelopment Program			2,920	-		228,017	273,882	294,396	278,924	217,215	186,096	141,346	108,124	110,350	1,838,350

\* For 2024 budget purposes, a provision of \$7.3 million has been included in the Corporate Items Budget for social housing development/redevelopment. Of this investment, \$2.0 million is dedicated for the Region's ongoing work on the redevelopment of the DRLHC Christine and The Hill properties. In addition, two projects have been inserted in the Corporate Items Capital Forecast for illustrative purposes, one based on a rebuild model and one based on a public/private partnership model with no specific sites identified at this time to allow flexibility to respond to dynamic opportunities as they might arise. This chart will be significantly refined as the 10-year Housing Servicing and Financing Strategy develops.

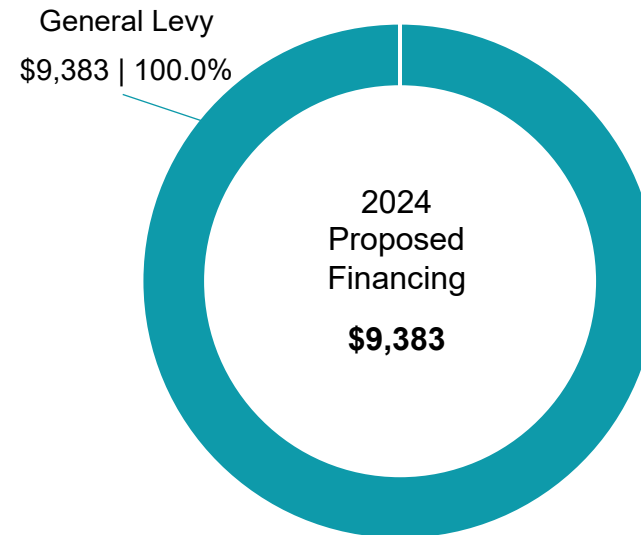
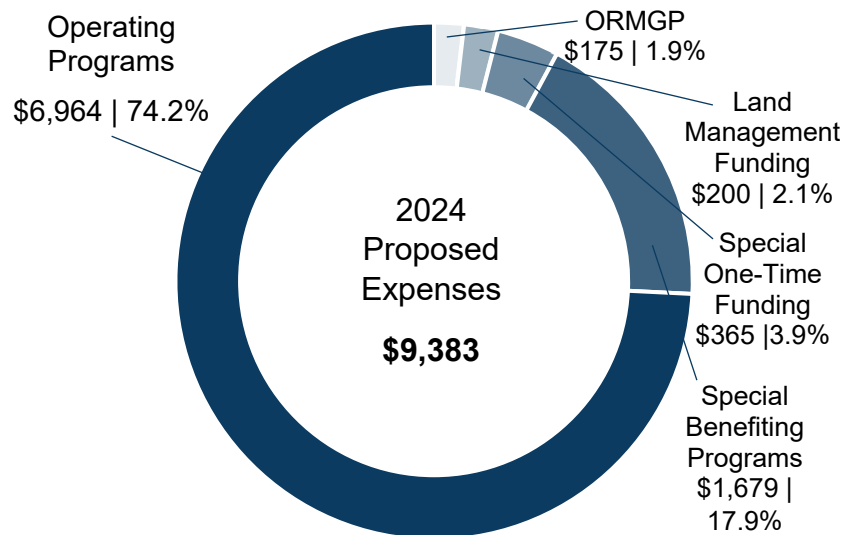


# Durham Budget

2024

# CONSERVATION AUTHORITIES

Further the conservation, restoration, development and management of natural resources in watersheds in Durham



Amounts are in \$,000's





## Table of Contents

Major Programs and Services

Financial Details:     Summary by Account  
                                 Summary by Program

Details of Budget Changes

Looking Forward

Appendix A:            Conservation Authority Map

Appendix B:            Conservation Authorities' Submission

## Major Programs and Services

### **Conservation Authorities**

Community-based watershed management agencies, whose mandate is to undertake watershed-based programs to protect people and property from flooding, and other natural hazards, and to conserve natural resources for economic, social and environmental benefits.

#### **Central Lake Ontario Conservation Authority (CLOCA)**

Inclusive of the municipal boundaries of Ajax and Pickering to Clarington, and north, from Lake Ontario to the crest of the Oak Ridges Moraine.

#### **Kawartha Region Conservation Authority (KRCA)**

Inclusive of Lake Scugog in the southwest and Pigeon Lake in the east, to Balsam Lake in the northwest and Crystal Lake in the northeast.

#### **Ganaraska Region Conservation Authority (GRCA)**

Inclusive of Wilmot Creek in Clarington to east of Cobourg from the south shore of Rice Lake down to Lake Ontario.

#### **Toronto and Region Conservation Authority (TRCA)**

Inclusive of several Lake Ontario waterfront shorelines including Carruthers Creek, Don River, Duffins Creek, Etobicoke Creek, Highland Creek, Humber River, Mimico Creek, Petticoat Creek and Rouge River.

#### **Lake Simcoe Region Conservation Authority (LSRCA)**


Inclusive of the East Holland River and the entire Lake Simcoe watershed with the exception of the City of Orillia and the Upper Talbot River subwatershed.

#### **Oak Ridges Moraine Groundwater Program (ORMGP)**

Collecting, analyzing and disseminating water resource data to provide a basis for effective and consistent management of water resources across municipal and watershed boundaries. Previously known as the York-Peel-Durham-Toronto coalition and the Conservation Authorities Moraine Coalition (YPDT-CAMC) Groundwater Management Program.


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Programs					
Operating Programs	6,629	6,629	6,964		
Operating Expenses Subtotal	6,629	6,629	6,964	335	5.1%
Special Benefiting Programs					
Watershed Planning	346	346	500		
Groundwater Management	39	39	40		
Natural Hazard Mapping	76	76	59		
Flood Forecasting / Warning	67	67	118		
Watershed Monitoring	297	297	265		
Natural Heritage Mapping	184	184	280		
Aquatic Resources / Fisheries	88	88	88		
Conservation Area Management Plans	28	28	-		
Watershed Specific Projects	585	585	287		
Administrative Office Building	42	42	42		
Special Benefiting Programs Subtotal	1,752	1,752	1,679	(73)	(4.2%)
Special One-Time Funding					
CLOCA - Enniskillen and Long Sault					
Conservation Area Improvements	130	130	-		
CLOCA - LiDAR Mapping	-	-	80		
CLOCA - Sustainable Neighbourhood Action Plan	-	-	120		
CLOCA - Enniskillen Conservation Area and Ross Powell Nature Centre	-	-	120		
CLOCA - Restoration Program (year 5 of 5) Transition to permanent program in 2024	150	150	-		
CLOCA - Electric Vehicle Charging Stations	30	30	-		
CLOCA - Lynde Creek Floodplain Mapping	110	110	-		

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> <b>Budget</b>	2024		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
						\$	%
KRCA - Watershed Planning Update - Water Resources			27	27	31		
KRCA - Digitization of Corporate Records			6	6	5		
KRCA - Environmental Monitoring Strategy Implementation (year 2 of 10)			9	9	9		
<b>Special One-Time Funding Subtotal</b>			<b>462</b>	<b>462</b>	<b>365</b>	<b>(97)</b>	<b>(21.0%)</b>
<b>Land Management Funding</b>							
Land Management Funding			200	200	200		
<b>Land Management Funding Subtotal</b>			<b>200</b>	<b>200</b>	<b>200</b>	<b>-</b>	<b>0.0%</b>
<b>Oak Ridges Moraine Groundwater Management</b>							
Oak Ridges Moraine Groundwater Management			175	175	175		
<b>Oak Ridges Moraine Groundwater Management Subtotal</b>			<b>175</b>	<b>175</b>	<b>175</b>	<b>-</b>	<b>0.0%</b>
<b>Total Expenses</b>			<b>9,218</b>	<b>9,218</b>	<b>9,383</b>	<b>165</b>	<b>1.8%</b>
<b>Property Tax Requirement Conservation Authorities</b>			<b>9,218</b>	<b>9,218</b>	<b>9,383</b>	<b>165</b>	<b>1.8%</b>

The 2024 operating budget provision for Lake Simcoe Region Conservation Authority includes all Category 1 Corporate Services costs.


The balance of Lake Simcoe Conservation Authority's 2024 budget is recorded under the special benefitting category.

The special one-time funding request from CLOCA for the LiDAR Mapping is subject to securing the balance of funding (\$80k) from the National Adaptation Strategy and Hydrologic Prediction and Innovation Program.

The special funding request from CLOCA for a Sustainable Neighborhood Action Plan Pilot Project (SNAP) is subject to final review of the pilot project selected and its alignment with Regional responsibilities and priorities.

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023 Estimated Actuals	2023 Approved Budgets						2024 Proposed Budgets						Variance	
		Operating	Special Benefits	One-Time Requests	Land Mgmt	Provincial One-Time	Approved Budget	Operating	Special Benefits	One-Time Requests	Land Mgmt	Provincial One-Time	Proposed Budget	\$	%
<b>Conservation Authorities</b>															
1	Central Lake Ontario Conservation Authority	4,886	4,381	-	420	85	-	4,886	4,620	-	320	85	-	5,025	139
2	Kawartha Region Conservation Authority <sup>1</sup>	909	708	144	42	15	-	909	729	146	45	15	-	935	26
3	Ganaraska Region Conservation Authority <sup>2</sup>	854	571	246	-	37	-	854	659	250	-	37	-	946	92
4	Toronto Region Conservation Authority <sup>3</sup>	1,623	708	874	-	41	-	1,623	725	994	-	41	-	1,760	137
5	Lake Simcoe Region Conservation Authority	771	261	488	-	22	-	771	231	289	-	22	-	542	(229)
	Conservation Authority Subtotal	9,043	6,629	1,752	462	200	-	9,043	6,964	1,679	365	200	-	9,208	
6	Oak Ridges Moraine Groundwater Program	175	175	-	-	-	-	175	175	-	-	-	-	175	-
<b>Conservation Authorities Subtotal</b>		<b>9,218</b>	<b>6,804</b>	<b>1,752</b>	<b>462</b>	<b>200</b>	<b>-</b>	<b>9,218</b>	<b>7,139</b>	<b>1,679</b>	<b>365</b>	<b>200</b>	<b>-</b>	<b>9,383</b>	<b>165 1.8%</b>
<b>Property Tax Requirement Conservation Authorities</b>		<b>9,218</b>	<b>6,804</b>	<b>1,752</b>	<b>462</b>	<b>200</b>	<b>-</b>	<b>9,218</b>	<b>7,139</b>	<b>1,679</b>	<b>365</b>	<b>200</b>	<b>-</b>	<b>9,383</b>	<b>165 1.8%</b>

<sup>1</sup> KRCA includes CVA adjustment of \$4,407
 <sup>2</sup> GRCA includes CVA adjustment of \$13,063
 <sup>3</sup> TRCA includes CVA adjustment of \$18,100

The 2024 operating budget provision for Lake Simcoe Region Conservation Authority includes all Category 1 Corporate Services costs.

The balance of Lake Simcoe Conservation Authority's 2024 budget is recorded under the special benefitting category.

The special one-time funding request from CLOCA for the LiDAR Mapping is subject to securing the balance of funding (\$80k) from the National Adaptation Strategy and Hydrologic Prediction and Innovation Program.

The special funding request from CLOCA for a Sustainable Neighborhood Action Plan Pilot Project (SNAP) is subject to final review of the pilot project selected and its alignment with Regional responsibilities and priorities.

## Details of Budget Changes

<b>Strategic Investments: Conservation Authorities</b>	<b>2024 Impact</b> (\$ 000's)
CLOCA – Improvement to the entrance at Enniskillen Conservation Area and Russ Powell Nature Centre	120
CLOCA – Sustainable Neighbourhood Action Plan Pilot Project (SNAP) – develop action plans to improve the local environment on a neighborhood scale and build resiliency against climate change. Funding for this initiative is subject to final review of the pilot project selected and its alignment with Regional responsibilities and priorities	120
CLOCA - LiDAR base mapping for the Central Lake Ontario Conservation Authority watershed to assist with floodplain mapping programs. This funding is subject to receipt of matching funding from the National Adaptation Strategy and Hydrologic Prediction and Innovation Program	80
KRCA – Updates to the Watershed Plan	31
KRCA - Phase five of five for the digitization of corporate records	5
KRCA - Implementation of their 10-year Environmental Monitoring Strategy (year 2 of 10)	9
<b>Strategic Investments: Conservation Authorities Subtotal</b>	<b>365</b>
<b>Base Adjustments: Conservation Authorities</b>	<b>2024 Impact</b> (\$ 000's)
Provision for Council Approved 2024 Budget Guidelines (Report 2023-F-35 - Operating 2.5%, Special Benefiting 1.5%) and CVA adjustments	(200)
<b>Base Adjustments: Conservation Authorities Subtotal</b>	<b>(200)</b>
<b>Net Changes: Conservation Authorities</b>	<b>165</b>

## Looking Forward

On December 8, 2020, the province passed amendments to the Conservation Authority Act, under Bill 229, Protect, Support and Recover from COVID-19 (Budget Measures) Act. These amendments and subsequent regulations introduced a framework for the provision of mandatory and non-mandatory programs and services that can be provided by conservation authorities. These amendments require that conservation authorities enter into agreements with municipalities for non-mandatory programs and services, for conservation authorities to levy for these programs and services.

Council on January 31, 2024, through Report 2024-COW-4 approved the final MOUs for each of the Region's five Conservation Authorities.

Over the course of 2024, staff will be working closely with the Conservation Authorities to further implement these MOUs and develop standard templates for reporting budget and financial information aligned with the new provincial framework.

**Conservation Authorities within Durham Region**

**Legend**

- Provincial Highway
- Regional Road
- Municipal Boundary
- Major Waterbody

**Conservation Authorities**

- Central Lake Ontario Conservation Authority
- Ganaraska Region Conservation Authority
- Kawartha Region Conservation Authority
- Lake Simcoe Region Conservation Authority
- Toronto and Region Conservation Authority

**Map Labels:** L. Simcoe, L. Scugog, L. Ontario, LSRCA, KRCA, TRCA, CLOCA, GRCA, Regional Highway 48, Regional Rd 15, Regional Rd 23, Regional Rd 12, Regional Rd 10, Regional Rd 13, Regional Rd 6, Regional Rd 21, Regional Rd 19, Regional Rd 20, Regional Rd 3, Regional Rd 57, Regional Rd 18, Regional Highway 2, Concession 3, Zephyr RD, Sandford RD, Regional Rd 8, Goodwood RD, Lake Ridge RD, Myrtle RD, Seventh Concession RD, 7 HY, Brock RD, Toronto ST, Reach ST, Island RD, 7a HY, Shirley RD, Regional Rd 20, 35 HY, 115 HY, Ganaraska RD, Regional Rd 18 RD, Main ST, 713 HY, Darlington-Clarke Townline RD, Liberty ST, Bloor ST, Townline RD, Courtoise RD, Enfield RD, Regional Rd 3, Myrtle RD, Simcoe ST, Thickson RD, Taunton RD, Rossland RD, Clivenor RD, Ritsin RD, Hainmory RD, Westney RD, Salem RD, Kingston RD, 401 HY, Victoria ST, Bayly ST, Finch AV, Whites RD, Altona RD, York Durham U, Concession 7, 12 & 48 HY, 12 HY, 7 HY, 7 & 12 HY, 35 HY, 115 HY.

0 2.5 5 10 KM

Proposed 2024 Business Plan and Budget  
Page 178 of 991

Page 9 of 236

MINISTRY OF NATURAL RESOURCES. Produced by Durham Region under License with the Ontario Ministry of Natural Resources. copyright Queen's Printer for Ontario, 2009.

 Provincial Highway

Regional Road

Municipal Boundary

Major Waterbody

 Central Lake Ontario Conservation Authority

Central Lake Ontario Conservation Authority

Ganaraska Region Conservation Authority

Kawartha Region Conservation Authority

Lake Simcoe Region Conservation Authority

Toronto and Region Conservation Authority

LSRCA

**KRCA**

# TRCA

# CLOCA

**GRCA**

*L. Ontario*





Healthy watersheds for  
today and tomorrow.

March 8<sup>th</sup>, 2024

CLOCA IMS: AFNB51

Mrs. Nancy Taylor  
Commissioner of Finance and Treasurer  
The Regional Municipality of Durham  
605 Rossland Road East, PO Box 623  
Whitby, ON L1N 6A3

Dear Mrs. Taylor:

**Subject: 2024 CLOCA Draft Budget and Levy Submission**

CLOCA is pleased to submit its 2024 Draft Budget and Levy Submission. CLOCA Board Members at the meeting on November 21, 2023, considered the attached Staff Report # Staff Report #5860-23 and adopted the following resolution:

Res. #75 Moved by R. Kerr

Seconded by B. Garrod

***THAT the 2024 Draft Operating Levy Submission and Special Municipal Land Management Levy Submission totalling \$4,705,247, the Special Funding Request for the LiDAR 2024 acquisition totalling \$80,000, the Sustainable Neighbourhood Action Plan (SNAP) totalling \$120,000 and the Enniskillen Conservation Area & Russ Powell Nature Centre Entrance Improvements totalling \$120,000 be approved for circulation to the Region of Durham.***

**CARRIED**

In summary, CLOCA's General Operating and Special Levy Submission consist of the following:

General Levy	\$4,562,260
General Levy – Children's Watershed Festival	\$57,980
Special Municipal Levy - CA Land Management	\$85,000
Special Municipal Levy – LiDAR 2024 Mapping	\$80,000
Special Municipal Levy – Sustainable Neighbourhood Action Plan (SNAP)	\$120,000
Special Municipal Levy - Conservation Area Improvements	\$120,000
TOTAL	\$5,025,240

Attachment 1 provides CLOCA's 5-year operating and capital forecast.

The formulation of the 2024 draft budget involved the consideration of the current budget, programming requirements, alignment with CLOCA's Strategic Plan, the Conservation Authorities Act, and previous years budget direction guidelines from the Region of Durham.

The following chart illustrates the budget allocations in accordance with the categories of program and services provide in the Conservation Authorities Act:

	2023 Approved Budget	2024 Proposed Budget				Total Change
		Category 1	Category 2	Category 3	Total	+/-
Corporate Services	2,144,745	2,158,110	73,600		2,231,710	86,965
Watershed Management	1,733,745	1,035,840	81,200	462,510	1,579,550	- 154,195
Environmental Plan Review & Regulation Services	2,113,140	1,660,176	549,164		2,209,340	96,200
CA Land Management	1,602,400	1,551,400		59,380	1,610,780	8,380
Community Services/Education	562,330	22,275		545,355	567,630	5,300
Oak Ridges Moraine Groundwater Program (ORMGP)	1,008,150		1,027,150		1,027,150	19,000
Vehicle & Equipment	178,200	246,400			246,400	68,200
<b>Total</b>	<b>9,342,710</b>	<b>6,674,201</b>	<b>1,731,114</b>	<b>1,067,245</b>	<b>9,472,560</b>	<b>1.39%</b>

Included in the 2024 draft budget and levy submission is the transition of a contract Restoration Coordinator position to fulltime. In 2019, Durham Region approved a 5-year special levy to support the Environmental Restoration Program and committed funding for a new Restoration Coordinator contract position and seed money for project implementation. The purpose of the 5-year funding commitment was to demonstrate the value of the program and justify a permanent staff position to deliver this program on an ongoing basis. Over the last 5 years, implementation of this Environmental Restoration Program led by a staff contract position has fulfilled several key strategic plan objectives, helping CLOCA advance goals and objectives established in our Watershed Plans, and will ultimately result in future improvements in watershed health.

Restoration, enhancement, and stewardship are an integral component of watershed management, as they help to sustain CLOCA staff have extensive knowledge about the natural features, functions, and conditions of our watersheds. CLOCA works continuously to monitor, assess, and report on watershed conditions, and this information informs other core CLOCA programs and is regularly shared with municipalities and the broader watershed community. This data and knowledge underpin much of CLOCA's watershed management programming, which is focused on protecting, preserving, and enhancing our watersheds for future generations. CLOCA's has been identifying restoration priorities based on this information for many years. watershed health, protect important municipal infrastructure, and reduce risks associated with climate change including flooding, erosion, and temperature mitigation. CLOCA has already made considerable progress towards developing a robust stewardship and restoration program that will benefit private landowners and municipal partners alike, and respectively requests continued support from Durham Region for this critical watershed management program. The 2024 draft budget moves the 5-year annual special levy funding into CLOCA's general levy to allow for the retention of a full-time staff member to continue to deliver this important program.

In addition to the Conservation Land Management Special Levy, three Special Levy Requests are included in the 2024 budget submission as described in attachment 2.

CLOCA continues to face challenges meeting the Region's budget guideline of 2.5%. Inflation has increased expenditures related to salaries & benefits, general insurance, utility bills, vehicle and equipment maintenance, fuel, materials and supplies, and contracted services well beyond 2.5%. We look forward to discussing future levy support that will sustain CLOCAs operations and ongoing delivery of important programs and services.

With the support of the Region of Durham, CLOCA will continue to advance watershed health through engagement, science and conservation. Please do not hesitate to contact me if you have any questions. Thank you for your continued support.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Darling".

Chris Darling, MCIP, RPP  
Chief Administrative Officer

CD/lv

Attach:

1. Five Year Operating and Capital Forecasts
2. Special Capital Levy Request

cc: Nicole Pincombe, Region of Durham  
Elizabeth Roy, Chair, Central Lake Ontario Conservation Authority  
Bob Chapman, Vice Chair, Central Lake Ontario Conservation Authority

## Attachment 2 Special Capital Levy Requests

### Sustainable Neighbourhood Action Plan Pilot Project (SNAP)

The conservation, restoration and enhancement of natural resources and climate resiliency is a priority for CLOCA and our municipal partners. For many years we developed environmental standards to ensure new development address this priority. However, there are older neighbourhoods within our watershed that were developed prior to today's environmental and climate resilient standards. CLOCA proposes to partner with the Town of Whitby to deliver a pilot project Sustainable Neighbourhood Action Plan (SNAP) to improve the local environment on a neighbourhood scale.

Working with local stakeholders, including residents, businesses, groups, SNAP works to advance resilience at the neighbourhood scale, where implementation ultimately happens. The SNAP seeks to develop action plans to improve the local environment on the neighbourhood scale and build resiliency against climate change by greening local infrastructure and encouraging positive behaviour changes among residents. Potential actions include naturalized landscaping, rain harvesting, pervious surface retrofits and energy use modifications. SNAP will also help Durham Region deliver on municipal commitments outlined in the Durham Climate Change Action Plan, Durham Community Climate Adaptation Plan, and the Durham Community Energy Plan.

CLOCA has existing planning tools, data, a range of relevant technical experts to draw on, and the necessary internal infrastructure to support this type of program; however, this new program requires CLOCA to bring on a new dedicated SNAP coordinator to develop and deliver the program in partnership with our municipal partners.

At the September 19, 2023, CLOCA Board meeting the following motion was approved:

Res. #57      Moved by R. Mulcahy Seconded by B. Garrod

***THAT the delivery of a SNAP pilot project in the Town of Whitby, as outlined in the staff report, be endorsed; and THAT continued discussions with watershed municipalities and other neighbourhood partners towards the development and implementation of a SNAP program be endorsed.***

***CARRIED***

For this case pilot project, the Town of Whitby has allocated funding for the development of the SNAP pilot project. Additional funds are required to undertake this important program. The experience and knowledge gained from this pilot project can be leveraged to other municipal partners within our watershed.

### **LiDAR Mapping Acquisition - National Adaptation Strategy and Hydrologic Prediction and Innovation Program**

The proposed funding application under the National Adaptation Strategy and Hydrologic Prediction and Innovation Program for acquisition of base mapping for the CLOCA watershed is detailed below. The base mapping will provide multiple uses and especially benefit CLOCA floodplain mapping programs.

Light Detection and Ranging (LiDAR), is a surveying method that uses pulses of laser light to produce an image of the ground surface. Aircraft mounted with LiDAR scanners fly over the area to be mapped, and as the pulses of light reflect from objects on the ground, the image of the earth surface is created. The topographic image provides ground elevation data that is generally accurate to within 0.1 metres. The topographic mapping provides an appropriate base for floodplain analysis and mapping. The lidar mapping will also be utilized in planning and regulation and natural heritage programs and can be shared with our municipal partners.

CLOCA currently has LiDAR mapping from 2017 Ontario Ministry of Agriculture and Rural Affairs for the Municipality of Clarington, and 2018 LiDAR mapping for the Oshawa and Whitby areas. With the completion of Highway 407 and urban expansion, these existing mapping products are missing important features for floodplain mapping updates.

CLOCA GIS staff have inquired with the vendor of LiDAR products and have determined the cost to complete mapping for the CLOCA watershed to be \$160,000 for the acquisition of the LiDAR data, and processing of the data to create the topographic base mapping. The acquisition would be completed in spring of 2024 during the period before tree's leaf-out, to enable better penetration and collection of ground elevation in forested areas.

CLOCA has applied to Environment and Climate Change Canada under the National Adaptation Strategy and Hydrologic Prediction and Innovation Program. If successful, the federal grant will be able to recover 50% of the project cost. If the application is not successful, the project will not proceed.

### **Enniskillen Conservation Area and Russ Powell Nature Centre Entrance**

There are several issues with the current configuration of the Enniskillen Conservation Area entrance:

- Stormwater runoff currently flows from the existing roadway directly into the Enniskillen Pond, and results in road sediment and contaminant reaching the pond.
- The Nature Centre parking lot does not provide a good bus turnaround area for children using the facility.
- Conservation Area visitors frequently park at the Nature Centre instead of the visitor parking lot, leading to unnecessary additional traffic at the Centre and loss of revenue from the visitor pay-and-display parking.

A project is planned to improve the entrance roadway into the Enniskillen Conservation Area visitor parking lot and Nature Centre, and address the current issues:

- Shifting the entrance driveway away from the pond will provide opportunity to add a stormwater collection and filter system to treat stormwater before it reaches the pond.
- Creating a demarcated bus entrance, turning and exit lane will improve safety for vehicle operations and children drop-off/pick-up.
- A gated and signed entrance to the Nature Centre will inform and control visitor parking and ensure the Nature Centre parking lot is reserved for attendees of the Centre.

The project is estimated to cost approximately \$120,000 with CLOCA completing the survey and design work and contracting the construction.

**Central Lake Ontario Conservation Authority  
Durham Region Proposed 5-Year Operational Budget (2023-2028)**

<b>OPERATIONS BUDGET</b>	<b>2023</b> Approved by Region	<b>2023 Forecast</b>		<b>2024 Forecast</b>		<b>2025 Forecast</b>		<b>2026 Forecast</b>		<b>2027 Forecast</b>		<b>2028 Forecast</b>	
		Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>Base Operations</b>	<b>4,324,418</b>	<b>4,324,418</b>	<b>9,237,135</b>	<b>4,324,418</b>	<b>8,601,740</b>	<b>4,562,260</b>	<b>8,790,960</b>	<b>4,676,316</b>	<b>8,992,533</b>	<b>4,793,226</b>	<b>9,200,872</b>	<b>4,913,058</b>	<b>9,414,143</b>
<b>Children's Watershed Festival</b>	<b>56,570</b>	<b>56,570</b>	<b>105,575</b>	<b>57,980</b>	<b>111,775</b>	<b>59,430</b>	<b>120,000</b>	<b>60,916</b>	<b>125,000</b>	<b>62,438</b>	<b>130,000</b>	<b>63,999</b>	<b>135,000</b>
Assessment Grow (Base)				118,920	107,522	57,028	111,387	58,454	113,969	59,915	116,636	61,413	119,364
Economic Adjustment (Base)				118,920	107,522	57,028	111,387	58,454	113,969	59,915	116,636	61,413	119,364
Adjustment of CVA Apportionment													
<b>TOTAL</b>	<b>4,380,988</b>	<b>4,380,988</b>	<b>9,342,710</b>	<b>4,620,240</b>	<b>8,928,560</b>	<b>4,735,746</b>	<b>9,133,733</b>	<b>4,854,141</b>	<b>9,345,472</b>	<b>4,975,495</b>	<b>9,564,143</b>	<b>5,099,884</b>	<b>9,787,871</b>

Capital Forecast per Individual Authority CENTRAL LAKE ONTARIO CONSERVATION AUTHORITY												
CAPITAL	2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget		2028 Budget	
	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
Regional Land Securement	312,878	779,295	685,910	1,714,765	0	0	0	0	0	0	0	0
Sub-total	312,878	779,295	685,910	1,714,765	0	0	0	0	0	0	0	0
Environmental Restoration Project (2019-2023)	150,000	150,000										
Sub-total	150,000	150,000										
Land Management Funding	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
Sub-total	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000
Conservation Area Improvements: Enniskillen & Long Sault Conservation Areas	130,000	130,000	0	0	0	0	0	0	0	0	0	0
Sub-total	130,000	130,000	0	0	0	0	0	0	0	0	0	0
Lynde Creek Floodplain Mapping	110,000	246,000			0	0	0	0	0	0	0	0
Sub-total	110,000	246,000	0	0	0	0	0	0	0	0	0	0
Electric Vehicle Charging Stations	30,000	60,000			0	0	0	0	0	0	0	0
Sub-total	30,000	60,000	0	0	0	0	0	0	0	0	0	0
LiDAR 2024	0	0	80,000	160,000	0	0	0	0	0	0	0	0
Sub-total	0	0	80,000	160,000	0	0	0	0	0	0	0	0
Sustainable Neighbourhood Action Plan (SNAP)	0	0	120,000	200,000	0	0	0	0	0	0	0	0
Sub-total	0	0	120,000	200,000	0	0	0	0	0	0	0	0
Enniskillen CA & Russ Powell Nature Centre Entrance	0	0	120,000	120,000	0	0	0	0	0	0	0	0
Sub-total	0	0	120,000	120,000	0	0	0	0	0	0	0	0

February 26, 2024

The Chair and Members of the  
Finance and Administration Committee  
Regional Municipality of Durham  
PO Box 623, 605 Rossland Road East, Oshawa, ON L1N 6A3

**RE: Kawartha Conservation 2024 Preliminary Budget**

Dear Chair and Members of the Finance and Administration Committee:

We are pleased to provide our 2024 Preliminary Budget, supported in principle by our Board of Directors, and approved for a 30-day review period by Resolution #32/24:

**RESOLVED, THAT,** the Draft 2024 capital budget be updated to reflect any Board recommendations prior to circulation, AND,

**THAT,** the Draft 2024 capital budget be integrated into the 2024 Budget document, AND,

**THAT,** the Draft 2024 operating and capital budgets be approved for consultation purposes, AND,

**THAT,** Notice of Meeting to approve the budget is provided to participating municipalities for March 28, 2024.

CARRIED

The 2024 Draft Budget document outlines the programs and services proposed for delivery in 2024 in accordance with our Strategic Plan, and associated funding requirements. Additionally, as you are aware there have been several legislative changes that have impacted Conservation Authorities. In particular, O. Reg. 402/22 Budget and Apportionment went into effect July 1st, 2023, and applies to budgets in 2024 and subsequent years. This regulation requires us to align our budgets into the programs and service categories described on page 5 of our budget.

Our Board of Directors provided guidance to develop our 2024 Budget with a 2.5% Municipal Operating increase.

The 2023 Operating Levy was used as a baseline to support the framework for the 2024 apportionment represented through General Operating, Mandatory (Category 1) and Other (Category 3) Programs and Services shared by the municipal partners based on apportionment percentages supplied to us by the Ministry of Natural Resources and Forestry. The apportionment percentage is based on current value assessment (CVA) information generated by MPAC. Individual municipal increases or decreases vary due to changes in the CVA apportionment year over year. Information on apportionment can be found on page 5 of the Budget document. We have provided a summary below and further information on apportionment methods can be found on page 5 of the budget document.

**KAWARTHA CONSERVATION**  
277 Kenrei Road, Lindsay, ON K9V 4R1  
705.328.2271 Fax 705.328.2286  
[KawarthaConservation.com](http://KawarthaConservation.com)



Ministry Supplied Apportionment Percentages	2023 Apportionment	2024 Apportionment	Increase (decrease)
City of Kawartha Lakes	59.3214	59.1160	(0.2054)
Region of Durham	36.0564	36.3070	0.2506
Municipality of Trent Lakes	4.2372	4.1908	(0.0464)
Township of Cavan Monaghan	0.3850	0.3861	0.0011
<b>Total</b>	<b>100.00</b>	<b>100.00</b>	<b>(0.00)</b>

Our total request for 2024 funding is **\$935,227**.

The Region of Durham's preliminary general operating levy for 2024 (inclusive of Base Operations Program and Land management expenditures) is \$744,103 which meets the Region's guidelines and includes a \$4,407 increase due to CVA adjustment, and land management expenditures of \$15,000.

Our preliminary budget for Special Projects (Category 2 Municipal Programs and Services) for the Region of Durham totals \$146,100.

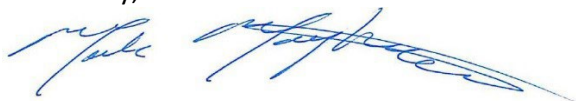
We will be submitting one-time Special Request for funding for the following programs and services. The Watershed Planning project has been extended to provide expertise and the most up to date information for municipal decision making related to natural features in the Region. The project cost is \$30,500 with the Region providing the full apportionment as the sole benefactor for the project.

Additionally, we will be submitting Special Requests for continued support for the Information Management project of \$5,446 and the implementation of our 10-year Environmental Monitoring strategy of \$9,077 for a total of \$14,523. These projects implement important strategic goals to improve our customer service, embrace technology and invest in efficiencies in workflow and response times.

We are currently completing the consultation period and provide notice of meeting that our Board of Directors will hold the weighted and final vote on the 2024 Budget and associated municipal apportionments on March 28, 2024. Municipal Programs and Service proceed based on municipal funding approvals. Information on the weighted vote can be found on page 7.

If you have any comments, or if we can provide further information, please do not hesitate to contact me at extension 215 or Jonathan Lucas, Director, Corporate Services, at extension 233.

Yours truly,



Mark Majchrowski  
Chief Administrative Officer

**KAWARTHA CONSERVATION**  
277 Kenrei Road, Lindsay, ON K9V 4R1  
705.328.2271 Fax 705.328.2286  
[KawarthaConservation.com](http://KawarthaConservation.com)

Encls.

*2024 Preliminary Budget*

cc: E. Baxter-Trahair, Chief Administrative Officer  
A. Harras, Regional Clerk  
N. Taylor, Commissioner of Finance and Treasurer  
B. Bridgeman, Commissioner of Planning and Economic Development  
N. Pincombe, Director, Business Planning and Budgeting

**KAWARTHA CONSERVATION**

277 Kenrei Road, Lindsay, ON K9V 4R1

705.328.2271 Fax 705.328.2286

**KawarthaConservation.com**

**Our Watershed Partners:**

City of Kawartha Lakes • Region of Durham • Township of Scugog • Municipality of Clarington • Township of Brock • Municipality of Trent Lakes • Township of Cavan Monaghan

## Kawartha Conservation

Kawartha Conservation is a watershed-based, non-profit organization established in 1979 by the municipalities within our watershed under the Ontario Conservation Authorities Act. We are one of 36 conservation authorities operating in Ontario and a member of Conservation Ontario.

Balancing environmental capacity and human need, we manage natural resource features that are essential for sustaining water quality and quantity, through watershed planning, stewardship, environmental monitoring and research, and management of conservation and natural areas.

Our programs and services are focused within the natural boundaries of the Kawartha watershed, which extend from Lake Scugog in the southwest and Pigeon Lake in the east, to Balsam Lake in the northwest and Crystal Lake in the northeast – a total of 2,563 square kilometres.

These natural boundaries overlap the six municipalities that govern Kawartha Conservation through representation on our Board of Directors. Our municipal partners include the Township of Scugog, the Township of Brock, the Municipality of Clarington, the City of Kawartha Lakes, the Municipality of Trent Lakes, and the Township of Cavan Monaghan.

## Our Vision

Engaged communities that love, respect and appreciate our natural environment.

## Our Mission

To champion watershed health as the recognized leader in natural asset management.

## Our Focus

Outstanding water quality and quantity management, supported by healthy landscapes through planning, stewardship, science and education.

## Our Corporate Values

Our values guide our actions, as they shape the kind of organization that we are part of. In all of our decision-making, we will:

- Act with Integrity
- Value Knowledge
- Promote Teamwork
- Achieve Performance Excellence
- Foster Innovation

**Integrity:** We strive to treat others with respect, fairness, honesty, patience, understanding, and trust. We respect diversity, are responsible and responsive, and committed to the health and safety of people and the environment. We care about the watershed, and about our staff, municipalities, clients, and partners, and making a positive difference.

**Knowledge:** We are a science and information-focused organization committed to achieving the best solutions. We facilitate continuous improvement and personal and professional growth. Focused on achieving results, we are committed to being leaders in integrated watershed management, ecosystem health, and community sustainability, and strive to achieve excellence through innovation.

**Teamwork:** We are committed to achieving common goals through teamwork; by collaborating, listening, and sharing information with our clients and partners, strengthening existing relationships, and building new partnerships. We participate in activities to benefit our clients, municipal colleagues, community, and watershed, and are committed to finding common solutions.

**Performance Excellence:** We are an accountable and financially responsible organization. We consistently present a professional image and set a good example. We communicate clearly with our staff, clients and partners.

**Innovation:** We are forward-thinking and visionary, while striving to develop new ways of doing business. We are committed to being leaders and innovators in watershed management, ecosystem health, and community sustainability.

## What we stand for as leaders

Our success, in terms of improved ecological health, will be measured by the position we take as leaders, in:

- Protecting our lakes and water resources.
- Partnering with agricultural, shoreline and urban communities to advance stewardship.
- Developing watershed science.
- Educating and sharing.
- Conserving our natural heritage.
- Improving the health, safety and vitality of our communities.
- Connect people with nature in a way that is accessible, memorable and inspiring.
- Embracing innovative technologies and creative solutions.
- Provide exemplary customer service.
- Promoting community sustainability and economic investment by supporting environmentally sound planning and development.

## We promise to

- Provide exemplary customer service.
- Connect people with nature in a way that is accessible, memorable and inspiring.
- Be transparent and accountable and to make difficult decisions with integrity.
- Embrace innovative technologies and creative solutions to manage our natural resources and protect our environment.
- Promote community sustainability and economic investment by supporting environmentally sound planning and development.





**T: 705.328.2271**  
**277 Kenrei Road, Lindsay ON K9V 4R1**  
**GenInfo@KawarthaConservation.com**  
**KawarthaConservation.com**



# 2024 Budget

—  
Information for  
Member  
Municipalities





## Table of Contents

2024 Operating Budget .....	5
Overview .....	5
Budget Apportionment .....	5
Categories of Programs and Services .....	5
Municipal Levy Apportionment .....	7
Budget Process .....	7
Statement of Revenue and Expenditures .....	9
Planning and Development Services .....	11
Category 1: Mandatory Programs and Services .....	11
Integrated Watershed Management .....	16
General Operating Programs and Services .....	16
Category 1: Mandatory Programs and Services .....	16
Category 3: Other Programs and Services .....	17
Stewardship and Conservation Lands .....	24
Category 1: Mandatory Programs and Services .....	24
Category 3: Other Programs and Services .....	24
Corporate Services .....	31
General Operating Programs and Services .....	31
General Benefitting Projects .....	34
Category 2: Municipal Programs and Services .....	36
Region of Durham – Watershed Plan Implementation .....	36
Region of Durham – Watershed Planning .....	41
City of Kawartha Lakes - Risk Management Official .....	43
City of Kawartha Lakes - Lake Dalrymple Management Plan .....	45
City of Kawartha Lakes - Lake Management Plan Implementation .....	47
Municipality of Trent Lakes – Flood Plain Mapping Studies .....	54
City of Kawartha Lakes and Region of Durham - Tree Planting Program .....	56
County of Haliburton - Flood Plain Mapping Study .....	58
2024 Capital Budget .....	60

## Governance

The municipalities within the boundaries of the watershed govern Kawartha Conservation through a Board of Directors comprised of nine representatives. Directors are responsible for making decisions as a collective working for the benefit of the whole watershed. They act as liaisons between their municipalities and Kawartha Conservation.

### 2024 Board of Directors

#### CHAIR

Pat Warren  
City of Kawartha Lakes

#### VICE CHAIR

Harold Wright  
Township of Scugog

#### DIRECTORS

Eric Smeaton  
City of Kawartha Lakes

Tracy Richardson  
City of Kawartha Lakes

Cira Pettingill  
Township of Brock, Region of Durham

Lloyd Rang  
Municipality of Clarington, Region of Durham

Robert Rock  
Township of Scugog, Region of Durham

Gerry Byrne  
Township of Cavan Monaghan

Peter Franzen  
Municipality of Trent Lakes

Vacant  
Mississaugas of Scugog Island First Nation

*We would like to acknowledge that many Indigenous Nations have longstanding relationships, both historic and modern, with the territories upon which we are located.*

*Today, this area is home to many indigenous peoples from across Turtle Island. We acknowledge that our watershed forms a part of the treaty and traditional territory of the south-eastern Anishinaabeg.*

*It is on these ancestral and treaty lands that we live and work. To honour this legacy, we commit to being stewards of the natural environment and undertake to have a relationship of respect with our Treaty partners.*

### Member Municipalities

City of Kawartha Lakes

Region of Durham

- Township of Scugog
- Municipality of Clarington
- Township of Brock

Municipality of Trent Lakes

Township of Cavan Monaghan

# KAWARTHA CONSERVATION

## 2024 Draft Budget

Draft



**KAWARTHA  
CONSERVATION**

Discover • Protect • Restore

## 2024 Operating Budget

### Overview

The Conservation Authorities Act and supporting Ontario Regulation 402/22: Budget and Apportionment came into effect on July 1, 2023, updating the budget process and requirements for conservation authorities for 2024 and subsequent years.

Departmental budgets are categorized into General, Mandatory and Other Programs and Services as these programs are generally managed by a core department area. Municipal programs and services are represented separately throughout this budget as they require cross-collaboration between departments with different program leads within a program responsible for ensuring deliverables are met. Municipal programs and services are funded by the benefiting municipality/municipalities.

As the framework has substantially changed for how our budgets are presented, the use of estimates for the 2023 budget figures has been used throughout this document to provide a representative comparison on a year over year basis.

### Budget Apportionment

The Board provides direction on how to apportion expenditures by category of program or services by using, as applicable, either:

- Modified current value assessment (MCVA) method – Costs are shared by the municipal partners based on apportionment percentages supplied to us by the Ministry of Natural Resources and Forestry. The apportionment percentage is based on current value assessment (CVA) information generated by MPAC. Individual municipal increases vary due to changes in the CVA apportionment year over year.
- Benefit-based apportionment method - Evaluating the benefit that each municipality obtains from the program or service as a percentage.
- By agreement method – The option to enter into an agreement respect to the apportionment. The agreement option has limited applicability:
  - Category 1 that benefits one or more, but not all, of the participating municipalities
  - Category 1 capital costs
  - Category 1 CWA costs
  - General capital costs

The apportionment method used for programs and services is identified within each program budget.

### Categories of Programs and Services

#### General Operating Programs and Services

General operating programs and services are the expenditures incurred that are fundamental to operating the organization. These functions provide key assistance provided to all departments of the conservation authority, board of directors, member municipalities and the public to enable the organization to operate in an accountable, transparent, efficient, and effective manner. General programs are not related to the provision of a program or service that an authority provides and are a supporting element in the organization. The MCVA apportionment method is used to apportion these expenditures.

### Category 1: Mandatory Programs and Services

Ontario Regulation 686/21: Mandatory programs and services identifies the programs and services that must be provided by Kawartha Conservation. These include:

- Programs and services related to the risk of natural hazards.
- Programs and services related to the conservation and management of lands owned or controlled by the authority, including any interests in land registered on title.
- Programs and services related to the authority's duties, functions and responsibilities as a source protection authority under the Clean Water Act, 2006.
- Functions and responsibilities related to the implementation and enhancement of the provincial groundwater and stream monitoring program.
- Programs and services related to the authority's duties, functions and responsibilities under an Act prescribed by the regulations.

Mandatory programs do not require a municipal agreement and the programs and services may be apportioned through MCVA, benefits based or agreement. Apportionment methods are identified throughout the budget for programs and services.

### Category 2: Municipal Programs and Services

Projects are developed to implement priorities within our Strategic Plan and in response to municipal concerns. These programs and services address strategic plan directions and issues identified by our board of directors, municipal leaders, senior municipal staff, and community stakeholders. We use municipal funds to leverage grant opportunities whenever possible. Municipal programs and services are designed to meet the needs or concerns of a specific municipality, and thus directly benefit the individual municipality (municipalities).

Municipal programs and services require a memorandum of understanding, or such other agreement as may be entered into with the municipality, in respect of the programs and services. The annual funding for these programs and services is then approved through the Board of Directors and Council on an annual basis.

### Category 3: Other Programs and Services

Other programs and services may be provided, within Kawartha Conservation's area of jurisdiction, and includes programs and services that are advisable to further the purposes of the Conservation Authorities Act.

Other programs and services require a memorandum of understanding, or such other agreement as may be entered into with the municipality, in respect of the programs and services where municipal levy is supporting the program or service.

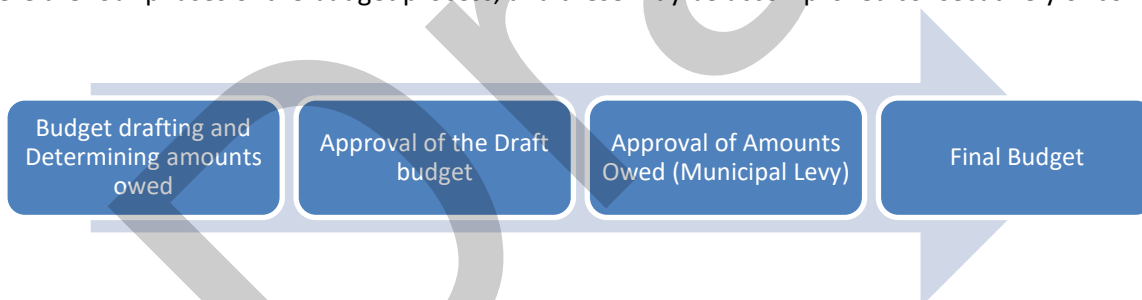
## Municipal Levy Apportionment

A summary of the municipal levy apportionment by Municipality and Category is provided below.

	Proposed 2024 Apportionment					Approved 2023	Year over Year	
Municipality	Category 1: Mandatory Programs and Services (MCVA)	Category 1: Mandatory Programs and Services (Agreement)	Category 2: Municipal Programs and Services	Category 3: Other Programs and Services	2024 Total Municipal Levy	Total Municipal Levy	Levy Increase (Decrease)	Levy Percentage Increase (Decrease)
City of Kawartha Lakes	\$986,775	\$0	449,484	\$76,254	<b>\$1,512,513</b>	\$1,437,534	\$74,979	5.2%
Region of Durham	606,045	105,750	176,600	46,833	<b>\$935,227</b>	908,536	26,691	2.9%
Municipality of Trent Lakes	69,954	-	-	5,406	<b>\$75,359</b>	347,377	(272,017)	-78.3%
Township of Cavan Monaghan	6,445	-	-	498	<b>\$6,943</b>	6,758	185	2.7%
<b>Total</b>	<b>\$1,669,218</b>	<b>\$105,750</b>	<b>\$626,084</b>	<b>\$128,990</b>	<b>\$2,530,042</b>	<b>\$2,700,175</b>	<b>(\$170,162)</b>	<b>-6.3%</b>

## Budget Process

There are four phases of the budget process, and these may be accomplished consecutively or concurrently.



### Budget Drafting and Determining Amounts Owed

In the first phase of the budget process, we are to determine all anticipated revenues and expenditures, and what portion of the expenses are to be paid by municipalities. Depending on the type of expense, the cost will be split across all participating municipalities, or between only those municipalities who benefit. Operating and capital expenditures are to be categorized as category 1, 2, 3 or general.

### Approval of the Draft Budget

Once a budget has been drafted, board members review and vote on the draft budget, approving it for consultation purposes. The draft budget is approved using the 'one-member-one-vote' voting method. Once approved for consultation, municipalities will be provided with a copy of the draft budget and all financial information used to determine the amounts owed. This information must also be posted on the website.

### Approval of Amounts Owed

A minimum 30-day notice to municipalities is required to provide an opportunity for municipalities to review the draft budget and consult with us as may be required prior to approval of the budget. Notice

of the meeting to approve the budget requires a copy of the most recent draft budget and the expenditures the municipality is required to pay for the year. Following the consultation period, eligible Directors of the Board will vote on the budget and levy using a weighted vote based on the Current Value Assessment levy apportionment formula. Non-voting members or agricultural members appointed by the Province are ineligible to vote as identified in the Conservation Authorities Act.

The provincial regulation governing the weighted vote does not permit an individual municipality to have a weighted vote in excess of 50% of the weighting unless that municipality has more than 50% of the members on the Board of Directors. A weighted majority of 51% carries the vote.

The 2024 weighted vote is distributed amongst Directors as follows:

<b>City of Kawartha Lakes</b>	
1st of 3 representatives	16.6667%
2nd of 3 representatives	16.6667%
3rd of 3 representatives	16.6666%
<b>Region of Durham</b>	
1st of 4 representatives	11.1007%
2nd of 4 representatives	11.1006%
3rd of 4 representatives	11.1006%
4th of 4 representatives	11.1006%
<b>Municipality of Trent Lakes</b>	
1 representative	5.1252%
<b>Township of Cavan Monaghan</b>	
1 representative	0.4723%

### Final Budget

Board members vote to approve the final budget, using a 'one-member-one vote' method. The final budget meets the same budget requirements as the draft budget and reflect matters agreed to during the consultation process. Promptly afterwards, we circulate a copy of the final approved budget to the Minister and municipalities and make the final budget publicly available on our website.

STATEMENT OF REVENUE AND EXPENDITURES

	Budget 2023	Budget 2024	Variance to 2023 Budget
<b>REVENUE</b>			
<b>Municipal levy</b>			
Category 1: Mandatory Programs and Services (MCVA)	\$ 1,613,325	\$ 1,669,218	\$ 55,893
Category 1: Mandatory Programs and Services (Agreement)	106,900	132,660	25,760
Category 2: Municipal Programs and Services	1,009,900	1,041,875	31,975
Category 3: Other Programs and Services	142,000	128,990	(13,010)
	<u>2,872,125</u>	<u>2,972,743</u>	<u>100,618</u>
<b>Municipal Agreements</b>			
CKL, Risk Management Official, Clean Water Act	60,000	60,000	-
County of Haliburton, Floodplain Mapping	50,000	25,000	(25,000)
Region of Durham, Climate Change Funding	18,000	9,000	(9,000)
Township of Scugog, LSEP	-	47,000	47,000
	<u>128,000</u>	<u>141,000</u>	<u>13,000</u>
<b>Self-Generated Revenue</b>			
Category 1: Mandatory Programs and Services (MCVA)	634,800	588,500	(46,300)
Category 2: Municipal Programs and Services	65,400	83,500	18,100
Category 3: Other Programs and Services	94,800	131,550	36,750
	<u>795,000</u>	<u>803,550</u>	<u>8,550</u>
<b>Donations, Grants and Transfers</b>			
Category 1: Mandatory Programs and Services (MCVA)	139,600	113,700	(25,900)
Category 1: Mandatory Programs and Services (Agreement)	-	51,150	51,150
Category 2: Municipal Programs and Services	139,000	153,325	14,325
Category 3: Other Programs and Services	3,000	-	(3,000)
	<u>281,600</u>	<u>318,175</u>	<u>36,575</u>
<b>Reserve Funds</b>			
Transfer from (to) Capital Asset Replacement	62,725	(3,900)	(66,625)
Transfer from (to) Windy Ridge	3,750	11,250	7,500
	<u>66,475</u>	<u>7,350</u>	<u>(59,125)</u>
<b>Other Revenue</b>			
Capital Contributions	5,400	-	(5,400)
Special projects management	417,950	-	(417,950)
	<u>423,350</u>	<u>-</u>	<u>(423,350)</u>
<b>Total Revenue</b>	<b>\$ 4,566,550</b>	<b>\$ 4,242,818</b>	<b>\$ (323,732)</b>
<b>EXPENDITURES</b>			
<b>General Operating Programs and Services</b>			
Corporate Services	\$ 1,127,150	\$ 908,718	(218,432)
Integrated Watershed Management	271,600	219,250	(52,350)
Amortization of tangible capital assets	60,000	70,000	10,000
Vehicle and equipment pool	(25,000)	(25,000)	-
	<u>1,433,750</u>	<u>1,172,968</u>	<u>(260,782)</u>



**Category 1: Mandatory Programs and Services**

Planning and Development Services	\$ 701,500	\$ 662,150	(39,350)
Integrated Watershed Management	193,950	171,800	(22,150)
Stewardship and Conservation Lands	523,550	540,460	16,910
Drinking Water Source Protection	63,200	64,100	900
	<u>1,482,200</u>	<u>1,438,510</u>	<u>(43,690)</u>

**Category 2: Municipal Programs and Services**

City of Kawartha Lakes	576,600	695,250	118,650
Region of Durham	217,700	290,150	72,450
Municipality of Trent Lakes	250,300	114,300	(136,000)
City of Kawartha Lakes & Region of Durham	187,700	235,000	47,300
	<u>1,232,300</u>	<u>1,334,700</u>	<u>102,400</u>

**Category 2: Municipal Agreements**

CKL, Risk Management Official	60,000	60,000	-
County of Haliburton, Floodplain Mapping	50,000	24,250	(25,750)
	<u>110,000</u>	<u>84,250</u>	<u>(25,750)</u>

**Category 3: Other Programs and Services**

Integrated Watershed Management	142,300	85,540	(56,760)
Stewardship and Conservation Lands	87,000	171,850	84,850
	<u>229,300</u>	<u>257,390</u>	<u>28,090</u>

Operating Expenditures	\$ 4,487,550	\$ 4,287,818	\$ (199,732)
------------------------	--------------	--------------	--------------

Capital Expenditures	114,000	-	(114,000)
----------------------	---------	---	-----------

<b>Total Expenditures</b>	<b>\$ 4,601,550</b>	<b>\$ 4,287,818</b>	<b>\$ (313,732)</b>
---------------------------	---------------------	---------------------	---------------------

<b>Annual Surplus (Deficit)</b>	<b>\$ (35,000)</b>	<b>\$ (45,000)</b>	<b>\$ (10,000)</b>
---------------------------------	--------------------	--------------------	--------------------

## Planning and Development Services

### Category 1: Mandatory Programs and Services

#### Natural Hazard Planning Services

Planning helps to protect properties against the loss of life, property damage and social disruption, and encourages the responsible management of natural hazard related features, while ensuring compliance with provincial legislation at the local level.

Conservation Authorities have been delegated the responsibility of commenting on behalf of the Province of Ontario on planning matters related to natural hazards (Section 3.1 of the Provincial Policy Statement, 2020). In addition, Conservation Authorities provide plan review advice with respect to the health of watersheds including the management of water.

#### Section 28 Administration and Compliance

Permitting through the Conservation Authority ensures public safety and protection of property from damage caused by natural hazards, protects watershed health by preventing pollution and damage to sensitive environmental areas such as wetlands, shorelines, and watercourses, and promotes long term sustainability of the watershed. Kawartha Conservation administers the Section 28 of the *Conservation Authorities Act* and the supporting Ontario Regulation 182/06, the regulation of Development, Interference with Wetlands and Alterations to Shorelines and Watercourses. This regulation provides rules for development and other activities in relation to river and stream valleys, steep slopes, watercourses, floodplains, and wetlands, plus the respective allowances that are associated with each feature.

Conservation staff are responsible for regular monitoring of development activities impacting on natural regulated features, following up on public and municipal complaints regarding any potential violations and obtaining regulatory compliance through compliance agreements or judicial methods as pertains to Section 28 of the Conservation Authorities Act and associated specific Ontario Regulation 182/06.

#### Drinking Water Source Protection

##### Purpose

This program involves the implementation a multi-barrier approach to strengthen the protection of municipal drinking water sources, through the support of actions required to implement source protection planning. A Source Protection Plan is based on threat assessments of groundwater and surface water quality and quantity. Activities support the Source Protection Committee, Source Protection Authority, and stakeholders in the implementation of the Source Protection Plans.

##### Benefits

A multi-stakeholder Source Protection Committee (SPC) which includes representatives from municipal and local stakeholders (agriculture, industry, commerce, environmental, rural and urban property owners) is responsible for the development of an effective and proactive approach to protect municipal drinking water sources. This is completed through policy development detailed in a local Source Protection Plan. The plan uses a preventative planning approach to actively manage development and activities around municipal water supply source areas. Our work has been fully funded by the Ministry of Environment, Conservation and Parks.

##### Background and detail

In response to Justice O'Connor's recommendations in the Report of the Walkerton Inquiry, Ontario's

Clean Water Act was released in 2006. The Act requires Source Protection Plans be developed on a local watershed basis by a local committee comprised of a variety of stakeholders known as a Source Protection Committee (SPC).

The best available science, technical data and local knowledge has been used by the SPC to make decisions in the interest of the long-term protection of safe and healthy drinking water sources. Our local SPC has since developed the terms of reference guiding the overall work, the assessment report (September 2014) identifying the science behind source protection planning, and the source protection plan (effective Jan 1, 2015) outlining the policies to protect water supplies. The program is currently in the plan implementation phase, which includes an annual reporting component as well as the completion of the amendments which were ordered by the Minister to be done on a five-year cycle. Annual reporting activities include the update of planning policies (Official Plans, Zoning bylaws), emergency management plans, and the development of risk management plans, which will reduce the likelihood of an activity on the landscape impacting the municipal water supplies.

Amendments to the assessment report and source protection plan are being completed to bring them into conformity with the recently amended technical rules, and to address challenges which have been identified through the first years of plan implementation. The final amendment package containing the updated to the assessment report and source protection plan are slated for submission to the Minister in December 2023. Implementation of these amendments will begin once the Minister issues the approval of the submission and posts the updates on the ERO.

#### Deliverables

- Assist municipalities in the implementation of the Source Protection Plan
- Respond to inquiries regarding the plan and deliver communications and education services
- Conduct annual reporting requirements specified in the plan
- Provide management of source water related information and data
- Implement the updated source protection plan policies

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Natural Hazard Planning Services**

**Category 1**

**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 165,500	\$ 99,650	\$ (65,850)
Planning Fees	210,000	225,000	15,000
Administration Recovery	6,000	-	(6,000)
<b>TOTAL REVENUE</b>	<b>\$ 381,500</b>	<b>\$ 324,650</b>	<b>\$ (56,850)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 335,500	\$ 276,400	\$ (59,100)
Contracted services	5,000	5,000	-
Legal	2,500	2,500	-
Membership	-	750	750
Professional Development & Training	2,000	3,000	1,000
Professional services	30,000	30,000	-
Supplies and materials	5,500	5,500	-
Travel	1,000	1,500	500
<b>TOTAL EXPENDITURES</b>	<b>\$ 381,500</b>	<b>\$ 324,650</b>	<b>\$ (56,850)</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Section 28 Permit Administration and Compliance**  
**Category 1**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 100,000	\$ 102,500	\$ 2,500
Permits and Fees	210,000	225,000	15,000
Large Scale Fill	10,000	10,000	-
<b>TOTAL REVENUE</b>	<b>\$ 320,000</b>	<b>\$ 337,500</b>	<b>\$ 17,500</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 300,000	\$ 322,000	\$ 22,000
Contracted services	10,000	5,000	(5,000)
Legal	2,500	2,500	-
Membership	-	250	250
Professional Development & Training	500	500	-
Supplies and materials	5,500	5,500	-
Travel	1,500	1,750	250
<b>TOTAL EXPENDITURES</b>	<b>\$ 320,000</b>	<b>\$ 337,500</b>	<b>\$ 17,500</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

*Drinking Water Source Protection*  
**Category 1**  
**Apportionment Method: N/A**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Provincial Transfers	63,200	64,100	900
<b>TOTAL REVENUE</b>	<b>\$ 63,200</b>	<b>\$ 64,100</b>	<b>\$ 900</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 52,500	\$ 53,400	\$ 900
Supplies and materials	4,400	4,400	-
Travel	500	500	-
Program administration	5,800	5,800	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 63,200</b>	<b>\$ 64,100</b>	<b>\$ 900</b>

# Integrated Watershed Management

## General Operating Programs and Services

### Integrated Watershed Management

The Integrated Watershed Management department provides general management and ongoing support and maintenance of spatial environmental information to assist with decision making across our watershed for our staff and external stakeholders. As part of this service, we develop maps for both internal programs and projects and as a service to external partners.

## Category 1: Mandatory Programs and Services

### Provincial Water Quality and Quantity Monitoring

The Provincial Water Quality (PWQMN) and Groundwater (PGMN) monitoring programs are in partnership with the Ministry of the Environment, Conservation and Parks (MECP) where Conservation Authorities and other partner organizations collect water samples at rivers and streams, or groundwater wells throughout Ontario. Both programs aim to protect water quality for future generations by ensuring there is continued surveillance of water quality to detect trends and threats, to ensure compliance with the Provincial Water Quality objectives, and provide and deliver water quality data for water quality studies and assessment.

### Flood & Water Level Monitoring and Ontario Low Water Response

These programs involve our flood contingency and flood response plans, daily monitoring of water levels and precipitation, assessment of potential flood and low water threats, communication with municipalities and the community, participation in municipal flood response activities or coordination of low water response efforts to help support and protect the people and property across the watershed.

Flood forecasting and warning is a fundamental responsibility delegated to conservation authorities by the province since 1984. We fulfill this duty by monitoring the water level, precipitation, and watershed conditions.

Close collaboration and partnership with federal (Ontario Waterways – Trent Severn Waterway, Environment and Climate Change Canada), and provincial (MNRF, Ontario Hydro) agencies and partner conservation authorities allow for accurate forecast and reliable information which is put in context of the local watershed and provided to the community when flooding concerns are warranted.

We will continue to assess and evaluate developing drought conditions through the Ontario Low Water Response program using the same network as used for flood forecasting in addition to the Provincial Groundwater Monitoring Program and communicate this information to municipalities and watershed stakeholders.

### Watershed Based Resource Management Strategy

The Watershed-based Resource Management Strategy is a requirement under Ontario Regulation 686/21. Over the course of 2024, staff will complete the required strategy which will include the following mandatory components.

- Guiding Principles and Objectives
- Summary of existing technical studies, monitoring programs and other information
- Review of authority's mandatory programs and services

- A process for periodic review and updating.
- Public and stakeholder consultation and publication of the strategy.

### Category 3: Other Programs and Services

#### Local Environmental Monitoring

We maintain a core watershed monitoring network, including water quality and quantity for both surface and ground water on a more local scale than the Provincially mandated programs. This enables us to identify issues requiring attention early on, while gauging the effectiveness of current planning practices. The programs that fall under this category include Biomonitoring (Aquatics), Temperature Monitoring (Coldwater Streams), and our Citizen Science water quality monitoring program Kawartha Water Watch (KWW). All these programs work in collaboration with partners from Conservation Authorities, Provincial government, academia, and local volunteer groups to assist with the coordination of program delivery, while combining expertise and experience to ensure consistency and cost efficiency.

#### Watershed Based Resource Management Strategy

The Watershed Based Resource Management Strategy being developed under the Ontario Regulation 686/21 will also include Category 3 programs and services. Guiding principals and objectives that inform the design of Local Monitoring, Natural Heritage, and Lake Management Planning will be summarized to help direct inform and support program delivery and identify any issues and risks which may limit effective delivery.



**KAWARTHA CONSERVATION**  
**2024 Budget**

**Integrated Watershed Management Support**  
**General Operating**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 250,100	\$ 213,750	\$ (36,350)
Employment Grants	10,000	5,000	(5,000)
Self Generated Revenues	1,000	500	(500)
<b>TOTAL REVENUE</b>	<b>\$ 261,100</b>	<b>\$ 219,250</b>	<b>\$ (41,850)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 244,500	\$ 186,250	\$ (58,250)
Membership	2,500	2,500	-
Professional Development & Training	2,100	3,250	1,150
Supplies and materials	21,500	26,500	5,000
Travel	1,000	750	(250)
<b>TOTAL EXPENDITURES</b>	<b>\$ 271,600</b>	<b>\$ 219,250</b>	<b>\$ (52,350)</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Provincial Water Quality and Quantity Monitoring**  
**Category 1**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 118,550	\$ 51,300	\$ (67,250)
<b>TOTAL REVENUE</b>	<b>\$ 118,550</b>	<b>\$ 51,300</b>	<b>\$ (67,250)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 110,300	\$ 39,500	\$ (70,800)
Equipment	2,300	4,200	1,900
Professional Development & Training	600	600	-
Supplies and materials	2,350	4,300	1,950
Travel	3,000	2,700	(300)
<b>TOTAL EXPENDITURES</b>	<b>\$ 118,550</b>	<b>\$ 51,300</b>	<b>\$ (67,250)</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Flood Forecasting and Warning and Low Water Response**  
**Category 1**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 50,800	\$ 61,400	\$ 10,600
Provincial Transfers	24,600	24,600	-
<b>TOTAL REVENUE</b>	<b>\$ 75,400</b>	<b>\$ 86,000</b>	<b>\$ 10,600</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 67,700	\$ 76,300	\$ 8,600
Equipment	2,200	2,800	600
Professional Development & Training	1,200	1,500	300
Supplies and materials	2,400	2,200	(200)
Travel	1,900	3,200	1,300
<b>TOTAL EXPENDITURES</b>	<b>\$ 75,400</b>	<b>\$ 86,000</b>	<b>\$ 10,600</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

***Watershed Resource Management Strategy - Mandatory***  
**Category 1**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ -	\$ 34,500	\$ 34,500
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ 34,500</b>	<b>\$ 34,500</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ -	\$ 34,300	\$ 34,300
Supplies and materials	-	200	200
<b>TOTAL EXPENDITURES</b>	<b>\$ -</b>	<b>\$ 34,500</b>	<b>\$ 34,500</b>

***Watershed Resource Management Strategy - Non-Mandatory***  
**Category 3**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 3	-	\$ 12,800	12,800
<b>TOTAL REVENUE</b>	<b>\$ -</b>	<b>\$ 12,800</b>	<b>\$ 12,800</b>

## EXPENDITURES

Salaries, wages & benefits	\$	-	\$	11,400	\$	11,400
Supplies and materials		-		200		200
Program administration		-		1,200		1,200
<hr/>						

<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>-</b>	<b>\$</b>	<b>12,800</b>	<b>\$</b>	<b>12,800</b>
---------------------------	-----------	----------	-----------	---------------	-----------	---------------

---

Draft

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Local Environmental Monitoring**

**Category 3**

**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 3	\$ 117,000	\$ 47,440	\$ (69,560)
Self Generated Revenues	300	300	-
<b>TOTAL REVENUE</b>	<b>\$ 117,300</b>	<b>\$ 47,740</b>	<b>\$ (69,560)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 105,700	\$ 33,700	\$ (72,000)
Equipment	2,600	1,000	(1,600)
Professional Development & Training	2,000	2,000	-
Supplies and materials	4,400	5,000	600
Travel	2,600	1,700	(900)
Program administration	-	4,340	4,340
<b>TOTAL EXPENDITURES</b>	<b>\$ 117,300</b>	<b>\$ 47,740</b>	<b>\$ (69,560)</b>

## Stewardship and Conservation Lands

### Category 1: Mandatory Programs and Services

#### Conservation Lands and Areas

Kawartha Conservation owns and manages over 1,300 hectares of natural areas including Ken Reid Conservation Area, Durham East Cross Forest, Pigeon River Headwaters, Windy Ridge/Tuckerman property, Fleetwood Creek Natural Area, and Dewey's Island.

Visitors to our Conservation Areas include the public, schools, special interest groups, and tourists. With an estimated 40,000 visits per year, our Conservation areas provide opportunities to relax, discover the natural world and enjoy the many health benefits of being in nature. This program strives to provide a safe and meaningful way for our community to access quality green spaces.

Between January and September in 2023, our conservation areas appeared in over 1,370,000 direct searches in Google demonstrating a growth of over 623,000 searches over 2022. Those searches resulted in over 20,900 actions, demonstrating the ongoing popularity and demand for access to green spaces and natural areas. Our properties offer safe opportunities to get active and get outside.

#### Conservation Area Strategy

Legislative requirements under Ontario Regulation 686/21 require the development of a conservation area strategy for all conservation authority owned or controlled lands, in addition to the development of a conservation land inventory. Over the course of 2024, staff will complete the required deliverables. The strategy will include the following mandatory components.

- Guiding Principles and Objectives
- Summary of existing information
- Review of conservation land programs and services, mandatory and other
- Assessment of how the objectives may be achieved and land use categories for properties
- A process for periodic review and updating
- Public and stakeholder consultation and publication of the strategy

### Category 3: Other Programs and Services

#### Fleetwood Creek Natural Area

Fleetwood Creek Natural Area is owned by the Ontario Heritage Trust. This 900-acre property is a Provincially Significant Earth and Life Science Area of Natural and Scientific Interest (ANSI) and a popular fall destination for tourists looking to enjoy the fall colours. Kawartha Conservation has a management agreement with the Ontario Heritage Trust, providing trail and property management services on a cost recovery basis.

#### Habitat Restoration

Our conservation lands also provide sites to compensate for species or habitat disruption because of development activity to restore these vulnerable habitats in our conservation properties, and by providing expert advice and support for private land restoration projects. This program is initiated by provincial requirements and generates revenue to support other programs, improves habitat across Conservation and private lands, and builds relationships between the development industry and the Conservation Authority.

### Land Acquisition

Kawartha Conservation reviews and evaluates opportunities for land acquisition each year. Potential properties are evaluated on a set of criteria including ecological importance, financial impact, and opportunities for community engagement. When appropriate funding and opportunities align, they are brought to the Board for discussion and decision.

### Conservation Education and Community Outreach

Our Community Engagement programs include our geared to curriculum education program, community events, and a variety of community hikes throughout the year. These popular programs attract residents and tourists to explore the beauty of the Kawartha Lakes area. Our community festivals like Fall Fest and Christmas at Ken Reid have become seasonal highlights for our community and create unique opportunities for people to connect with nature in a way that is meaningful for them.

The education program is designed to provide a variety of engagement and educational opportunities to all members in our community, and include youth, families, seniors, and professionals in the delivery models. We strive to provide excellence in our curriculum and community programs. The goals of conservation education align with our strategic vision and contribute to communities that love, respect, and appreciate our natural environment.



**KAWARTHA CONSERVATION**  
**2024 Budget**

**Conservation Areas and Lands**

**Category 1**

**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 254,700	\$ 272,400	\$ 17,700
Employment Grants	18,000	20,000	2,000
Self Generated Revenues	46,500	53,000	6,500
Donations and other revenue	5,000	-	(5,000)
Administration Recovery	88,700	-	(88,700)
<b>TOTAL REVENUE</b>	<b>\$ 416,650</b>	<b>\$ 356,650</b>	<b>\$ (60,000)</b>

**EXPENDITURES**

Salaries, wages & benefits	\$ 344,000	\$ 276,400	\$ (67,600)
Advertising and Communications	-	5,500	5,500
Equipment	6,800	12,000	5,200
Infrastructure maintenance and repairs	8,500	6,350	(2,150)
Professional Development & Training	1,500	1,500	-
Property Taxes	2,100	2,100	-
Road and parking lot maintenance	24,950	26,500	1,550
Supplies and materials	20,950	18,300	(2,650)
Travel	3,150	2,900	(250)
Utilities	4,700	5,100	400
<b>TOTAL EXPENDITURES</b>	<b>\$ 416,650</b>	<b>\$ 356,650</b>	<b>\$ (60,000)</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Durham East Cross Forest Conservation Area**  
**Category 1**  
**Apportionment Method: Agreement Method (Region of Durham)**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 104,200	\$ 105,750	\$ 1,550
Municipal Levy, Category 1, Deferred	2,700	26,910	24,210
Federal Grants	-	51,150	51,150
<b>TOTAL REVENUE</b>	<b>\$ 106,900</b>	<b>\$ 183,810</b>	<b>\$ 76,910</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 53,000	\$ 103,600	\$ 50,600
Advertising and Communications	2,000	500	(1,500)
Contracted services	-	7,000	7,000
Equipment	2,000	3,600	1,600
Infrastructure maintenance and repairs	17,800	15,000	(2,800)
Professional Development & Training	1,000	1,000	-
Property Taxes	6,000	6,000	-
Security Services	2,000	-	(2,000)
Supplies and materials	8,600	27,360	18,760
Travel	4,200	2,450	(1,750)
Utilities	600	600	-
Program administration	9,700	16,700	7,000
<b>TOTAL EXPENDITURES</b>	<b>\$ 106,900</b>	<b>\$ 183,810</b>	<b>\$ 76,910</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Conservation Education and Community Outreach**  
**Category 3**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 3	\$ -	\$ 43,750	\$ 43,750
Other Grants	3,000	-	(3,000)
Self Generated Revenues	45,800	113,850	68,050
<b>TOTAL REVENUE</b>	<b>\$ 48,800</b>	<b>\$ 157,600</b>	<b>\$ 108,800</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 4,300	\$ 63,300	\$ 59,000
Advertising and Communications	-	1,800	1,800
Equipment	-	1,500	1,500
Professional services	24,000	58,100	34,100
Supplies and materials	10,000	18,200	8,200
Travel	-	400	400
Program administration	-	14,300	14,300
<b>TOTAL EXPENDITURES</b>	<b>\$ 38,300</b>	<b>\$ 157,600</b>	<b>\$ 119,300</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

*Fleetwood Creek Natural Area*  
**Category 3**  
**Apportionment Method: N/A**

	Budget 2023	Budget 2024	Budget Variance
<b>SOURCES OF REVENUE</b>			
Self Generated Revenues	\$ 8,700	\$ 8,850	\$ 150
<b>TOTAL REVENUE</b>	<b>\$ 8,700</b>	<b>\$ 8,850</b>	<b>\$ 150</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 7,500	\$ 7,600	\$ 100
Equipment	350	150	(200)
Supplies and materials	250	-	(250)
Travel	600	300	(300)
Program administration	-	800	800
<b>TOTAL EXPENDITURES</b>	<b>\$ 8,700</b>	<b>\$ 8,850</b>	<b>\$ 150</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Habitat Compensation Program**  
**Category 3**  
**Apportionment Method: N/A**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Self Generated Revenues	\$ 40,000	\$ 8,550	\$ (31,450)
<b>TOTAL REVENUE</b>	<b>\$ 40,000</b>	<b>\$ 8,550</b>	<b>\$ (31,450)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 28,100	\$ 4,400	\$ (23,700)
Equipment	1,800	-	(1,800)
Supplies and materials	1,300	50	(1,250)
Travel	2,300	250	(2,050)
Program administration	6,500	700	(5,800)
<b>TOTAL EXPENDITURES</b>	<b>\$ 40,000</b>	<b>\$ 5,400</b>	<b>\$ (34,600)</b>

## Corporate Services

### General Operating Programs and Services

Corporate Services supports each of the departments and the organization as a whole by providing administrative support, coordination, policy development and implementation, program direction and development, strategic and business planning, and Board support including agendas and minutes.

### Finance, Budget, Audit

This area of business provides financial leadership and support to the organization through financial direction, reporting, and management. All accounting processes, financial statements, and audits are conducted and prepared through strict adherence to the Canadian public sector accounting standards. Ongoing scrutiny and analysis contribute to effective and efficient processing, and adherence to applicable legislation. We produce internal financial statements and reports regularly for our leadership team and the Board of Directors.

### Human Resources, Health & Safety

Human Resources provide comprehensive services and advice to all departments in the areas of legislative compliance, recruitment, orientation, on-boarding, talent management, metrics reporting, performance management, employment grants, and policies and procedures. Within the Health and Safety function, education and training continue to be a focus to create a culture of safety in our organization. We continue to invest resources to produce an effective and progressive Health and Safety program and ensure compliance with the Occupational Health and Safety Act. In 2024, our Compensation Review will be completed with a proposed plan for implementation, as recommended.

### Infrastructure, Asset Management, Information & IT Management

Assets include land, buildings, information technology infrastructure, vehicles, and equipment. The Corporate Services team provides support in managing, maintaining, replacing, and monitoring risk and liability issues. This business area also includes the management of corporate records involving soft and hard copies along with the proper retention criteria and the implementation of the Information Management System (IMS). This system enables timely responses to client requests, helps us to meet MFIPPA obligations, and improves search capabilities. Hardware and software for the computer network, including system support and security, are a function of this division.

### Corporate Communications

Corporate communications ensure organization transparency and accountability to our Board of Directors, municipal partners, staff, and the watershed community, while representing our organization in a strong, positive manner that is consistent with our vision, mission, and focus. This business area also supports all our programs, projects and services through the development and implementation of communication plans. Some of the regular services and products provided include strategic communication guidance, plan development and implementation, media relations, image and brand management, website development and maintenance, and photography management.

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Corporate Services**  
**General Operating**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 1	\$ 1,030,750	\$ 818,718	\$ (212,032)
Federal Grants	18,300	-	(18,300)
Interest income	62,600	75,000	12,400
Donations and other revenue	500	-	(500)
<b>TOTAL REVENUE</b>	<b>\$ 1,112,150</b>	<b>\$ 893,718</b>	<b>\$ (218,432)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 782,000	\$ 750,600	\$ (31,400)
Administration and Overhead ( <i>Schedule A</i> )	250,800	254,950	4,150
Advertising and Communications	1,000	1,500	500
Board of Directors & Governance	7,050	7,050	-
Professional Development & Training	5,500	6,500	1,000
Professional services	45,300	20,000	(25,300)
Supplies and materials	19,500	24,800	5,300
Travel	1,000	958	(42)
Program administration, cost recovery	-	(172,640)	(172,640)
<b>TOTAL EXPENDITURES</b>	<b>\$ 1,112,150</b>	<b>\$ 893,718</b>	<b>\$ (218,432)</b>

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Schedule A - General Administration and Overhead**  
**General Operating**  
**Apportionment Method: Modified Current Value Assessment**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>EXPENDITURES</b>			
Administration building utilities	\$ 13,000	\$ 13,000	\$ -
Administration building maintenance	29,000	32,500	3,500
Office equipment leases and maintenance	3,000	3,000	-
Telephone & internet	14,200	14,200	-
Audit & legal	32,500	33,750	1,250
Banking & administration fees	4,700	4,700	-
Insurance	55,400	58,000	2,600
Website hosting, licenses, ecommerce	11,000	11,500	500
Conservation Ontario membership	26,000	25,500	(500)
Information Technology & Corporate Software	46,500	45,000	(1,500)
Human Resources & Safety	15,500	13,800	(1,700)
<b>TOTAL EXPENDITURES</b>	<b>\$ 250,800</b>	<b>\$ 254,950</b>	<b>\$ 4,150</b>



## General Benefitting Projects

General benefitting projects typically encompass studies, plans or other significant operating initiatives that are one-time in nature, although they may span over a period of more than one year.

### Digitization of Corporate Records (Category 1 Mandatory Programs and Services)

In conjunction with our Information Management System the digitization of these hard copy files will help contribute to faster processing of planning applications and can provide both parties with instant copies of important documents. As technology improves, more and more companies are moving to paperless offices to preserve these documents. Benefits of shifting to digitized documents will allow for easy storage, retrieval, updating and improved access and transport of information.

The digitization of corporate records is projected to be an ongoing project to transfer our paper files to a digital format for the next five years. This project will also support our records management policies and processes.

### Environmental Monitoring Strategy Implementation (Category 1 Mandatory Programs and Services)

In 2022, our 10-year environmental monitoring strategy was endorsed by the Board of Directors. The plan provides a roadmap to facilitate enhancements that focus on upgrading infrastructure to access real time data, enhancing our monitoring network to fill data gaps, and improving environmental information by investing in more recent aerial imagery. In 2024, our Year 2 priority is the installation of a new all-weather station at Ken Reid Conservation Area.

KAWARTHA CONSERVATION  
2024 Budget

General Benfitting Projects

Apportionment Method: MCVA

Project	Category	Budget 2023	Budget 2024	Budget Variance
Digitization of corporate records	Mandatory P&S	\$ 15,000	\$ 15,000	\$ -
Environmental Monitoring Strategy Implementation (Year 2/10)	Other P&S	25,000	25,000	-
TOTAL REVENUE		\$ 40,000	\$ 40,000	\$ -

Municipality	2024 MCVA Apportionment	2023 Levy	2024 Levy	Variance
City of Kawartha Lakes	59.116	\$ 23,729	\$ 23,646	\$ (82)
Region of Durham	36.3071	14,423	14,523	100
Municipality of Trent Lakes	4.1908	1,695	1,676	(19)
Township of Cavan Monaghan	0.3861	154	154	0
Total	100	\$ 40,000	\$ 40,000	\$ (0)

## Category 2: Municipal Programs and Services

### Region of Durham – Watershed Plan Implementation

#### Project Purpose

This program implements recommendations for high priority objectives identified within the Lake Scugog Environmental Management Plan (endorsed in 2010), Oak Ridges Moraine Watershed Plans (endorsed in 2012), Port Perry Stormwater Management Plan (endorsed in 2014), and the Kawartha Conservation Stewardship Strategy (endorsed by the Board of Directors in 2020). In addition, the Kawartha Conservation Climate Change Strategy (endorsed by the Board of Directors in 2016) recommends a wide range of adaptation and mitigation activities that also support watershed plan implementation.

The maintenance of a healthy aquatic environment, recreational opportunities, and attractive waterfront area, with enhanced stormwater management, are important to the economic and social well-being of Lake Scugog and the Port Perry area. Implementation activities are geared to the improvement of water quality and the sustainability of natural heritage features. They are categorized into major groupings of activities as identified below:

- Stewardship and Natural Heritage
- Scugog Water And Terrain Environmental Restoration (WATER) Fund
- Water Quality Monitoring
- Lake Scugog Enhancement Project

#### Stewardship and Natural Heritage

##### Urban Deliverables include:

The Port Perry urban landscape is largely hardened surfaces that promote faster moving storm runoff and reduces the ability for the land to absorb water. The Urban Stewardship program is designed to help protect our urban communities by providing low impact development solutions at the lot level. Working with private landowners and the landscaping community, Kawartha Conservation will deliver a program designed to support private landowners looking to retrofit their properties including scalable templates for urban rain gardens and support for a variety of options to suit landowners with varying capacity for implementation.

##### Deliverables for 2024 include:

- Urban tree planting on municipal property
- On-Site landowner consultations for Low Impact Development or runoff management projects

##### Rural Agriculture Deliverables Include:

Farmland makes up 50% of the Kawartha watershed and is particularly important in sustaining our rural communities, with agriculture and healthy lakes being the two pillars of our vibrant local economy. This program works directly with the farming community to provide a range of technical services and incentives to assist farmers in practicing beneficial farmland management to improve groundwater and surface water quality.

##### Deliverables for 2024 include:

- Collaboration and consultation with commodity groups across the region

- On-site landowner consultations to support Scugog WATER Fund applications and project opportunities
- On-site landowner consultations and support to connect them with other cost sharing program opportunities

#### Shoreline Deliverables Include:

The majority of shoreline around Lake Scugog is privately owned. With this sensitive area having a considerable influence on surface water quality, the daily actions of these landowners are important, ensuring the ability for our community and tourists to enjoy the lake. The Shoreline Stewardship Program works with private landowners to provide an array of technical supports to encourage better land management decisions and actions.

#### Deliverables for 2024 include:

- On-Site landowner consultations on shoreline related restoration projects
- Continue to search for funding to support the implementation of a restoration plan for Rotary Trail Park

#### Scugog WATER Fund

Since 2007, Kawartha Conservation has worked in partnership with the Township of Scugog, local landowners and businesses to deliver the Scugog Water and Terrain Environmental Restoration (WATER) Fund. To date we have assisted with over 300 water quality improvement projects on private properties and leveraged over \$1.4 Million in landowner contributions.

#### Deliverables for 2024 include:

- Provide seed funding grants to private landowners to support water quality improvement projects that align with our stewardship outreach programs and the various management plan recommendations
- Continue to provide support for community and private urban projects that improve water quality and incorporate climate change adaptation recommendations at the lot level
- Report on implementation successes to community stakeholders, municipal partners, and other agencies
- Minimum 50% match from landowners

#### Water Quality Monitoring

##### Upstream Investigative Water Quality Examination

The intention of the upstream investigative program is to reduce the data gaps by performing more comprehensive water quality and quantity data collection (more sites on one stream) in a specific area to identify causality of water quality degradation and plan for remediation or restoration efforts through our stewardship department.

This program includes comprehensive water chemistry and flow data being collected simultaneously to achieve accurate nutrient loading calculations. The information gathered will serve to identify specific stewardship priorities and areas for actions/improvements. Data collection is performed monthly during the ice-free period of May – November. A report will identify findings and provide recommendations for stewardship prioritization. Ongoing data analysis will identify changes across time.

- Finalize and publish Layton River Report
- Continuation of monitoring on 2 streams, East Cross Creek and Blackstock Creek (Year 3 of 3)
- 11 sites being sampled in total.

- 6 rounds of sampling (3 high flow and 3 low flow events)
- Water quality and discharge rates (flow volumes)
- Data maintenance, analysis and
- Draft report for East Cross Creek and Blackstock on the 3 years of monitoring that outlines catchments of concern.

#### Watershed Quality Monitoring - Lake Scugog and Major Oak Ridges Moraine Tributaries

The Lake Scugog Environmental Management Plan (LSEMP) identified recommendations for ongoing monitoring and the identification of 'hot spots' and data gaps.

Research and monitoring activities conducted for watershed planning purposes provided detailed baseline information on water quality and quantity for Lake Scugog and watershed tributaries. This annual project maintains a basic level of monitoring, providing a basis for evaluating implementation activities for future stewardship priorities, and providing recommendations for land use planning.

- 14 sites across Lake Scugog and its watershed (6 lakes and 8 tributary sites)
- 6 rounds of sampling on the lake
- 7 rounds of sampling on tributaries
- Installation of 2 new conductivity loggers at Cawker's Creek and Layton River

2024, marks the 20<sup>th</sup> year of ongoing research and monitoring for Lake Scugog and its tributaries. We plan to host 2 open houses to disseminate key findings from the last 20 years and provide the community an opportunity to communicate their needs and wants for the Lake and tributaries moving forward. We will review the current plan, look at our key findings and assess whether we need to continue similar monitoring structure or if we need to address data gaps, by improving the plan to monitor other areas of concerns.

#### Lake Scugog Enhancement Project

The purpose of this project is to provide technical and project management support to the Healthy Lake Scugog Steering Committee with a project to revitalize Port Perry Bay. Proposed strategies involve a combination of activities such as dredging, creating a berm and constructed wetland to improve urban storm water treatment, and aquatic plant harvesting. These activities will involve environmental assessment processes, public input, and permitting.

A contract was awarded to GHD Consulting to investigate options, develop a project plan, and conduct the public consultation process. A draft conceptual design was approved in June 2023 by council and tendering process was initiated. Tendering bids were much higher than anticipated so new recommendations are being established to move the construction phase forward in 2024. If construction commences in 2024 the following deliverables include:

- Support the Township of Scugog with project administration and management with tendering, permit related activities, liaison with regulatory agencies and the Williams Treaty First Nations.
- Provide ongoing science and technical support in addition to project management services, in collaboration with the Township of Scugog.
- Oversee GHD to provide detailed final conceptual preferred design
- Work through agency comments on submitted permits and applications including:
  - Basic Impact Assessment for Parks Canada
  - DFO fish offsetting plan and 'In Water Works' permit from Parks Canada for DFO offsets
- Conclude the Environmental and Climate Change Canada's Nature Smart Climate Solution Fund.
- Review of project deliverables and reports

**KAWARTHA CONSERVATION**  
**2024 Budget**

*Region of Durham - Lake Management Implementation, Stewardship*  
**Category 2**  
**Apportionment Method: Benefits Based**

<i>Stewardship</i>	Budget 2023	Budget 2024	Budget Variance
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 65,800	\$ 61,100	\$ (4,700)
Municipal Levy, Category 2, Deferred		5,250	5,250
<b>TOTAL REVENUE</b>	<b>\$ 65,800</b>	<b>\$ 66,350</b>	<b>\$ 550</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 37,500	\$ 37,100	\$ (400)
Advertising and Communications	1,500	1,000	(500)
Landowner Grants	20,000	20,000	-
Supplies and materials	100	1,500	1,400
Travel	700	750	50
Program administration	6,000	6,000	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 65,800</b>	<b>\$ 66,350</b>	<b>\$ 550</b>

**Region of Durham - Lake Management Implementation, Science  
Category 2  
Apportionment Method: Benefits Based**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 78,300	\$ 79,000	\$ 700
Municipal Levy, Category 2, Deferred	42,700	62,300	19,600
Municipal Agreement	-	47,000	47,000
Employment Grants	2,000	5,000	3,000
Other Grants	1,600	-	(1,600)
<b>TOTAL REVENUE</b>	<b>\$ 124,600</b>	<b>\$ 193,300</b>	<b>\$ 68,700</b>

**EXPENDITURES**

Salaries, wages & benefits	\$ 39,600	\$ 65,500	\$ 25,900
Equipment	3,000	10,900	7,900
Laboratory Fees	25,200	20,000	(5,200)
Supplies and materials	3,800	5,500	1,700
Travel	3,800	5,200	1,400
Lake Scugog Enhancement Project	37,800	68,600	30,800
Program administration	11,400	17,600	6,200
<b>TOTAL EXPENDITURES</b>	<b>\$ 124,600</b>	<b>\$ 193,300</b>	<b>\$ 68,700</b>

## Region of Durham – Watershed Planning

### Project Purpose

In January 2023, the implementation of *Bill 23 – More Homes Built Faster Act*, was put into place. This meant that Conservation Authorities could no longer provide comments on natural heritage or water components not related to natural hazards for Planning Act applications, however, expertise remains within the organization to be able to provide reliable background information for municipal planning purposes.

Municipalities require the most up to date information to make timely decisions on Planning Act applications. Data related to the presence, and sensitivity of natural features (e.g., watercourses, wetland and fish habitat, erosion prone areas) remain crucial pieces of information for the municipality to consider when processing applications to ensure that provincial land uses and related policies are met.

This 1-year project will provide the municipality with the most up to date information on the following:

- Field-verified location of watercourses and wetlands in 2 priority areas (Blackstock and Nonquon Industrial Tributary Area).
- The presence/absence of cold-water habitats along 10 known cold-water streams.
- Field-verified locations of sensitive features (wetlands, fish habitat, erosion prone areas) along Lake Scugog.

### Deliverables for 2024 include:

Update mapping layers that include:

- Locations of watercourses and wetlands in the hamlet of Blackstock, and the Nonquon Industrial Tributary Area.
- Changes in fish habitat along cold-water streams.
- Location of sensitive fish habitat along the Lake Scugog shoreline.
- Location of wetlands and watercourses along the Lake Scugog shoreline.
- Location of erosion prone areas along the Lake Scugog shoreline.

A summary report that includes:

- Methodology, key findings, and land use management considerations.



**KAWARTHA CONSERVATION**  
**2024 Budget**

*Region of Durham - Watershed Planning*  
**Category 2**  
**Apportionment Method: Benefits Based**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 27,300	\$ 30,500	\$ 3,200
<b>TOTAL REVENUE</b>	<b>\$ 27,300</b>	<b>\$ 30,500</b>	<b>\$ 3,200</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 21,500	\$ 24,200	\$ 2,700
Equipment	500	1,600	1,100
Supplies and materials	500	500	-
Travel	2,300	1,400	(900)
Program administration	2,500	2,800	300
<b>TOTAL EXPENDITURES</b>	<b>\$ 27,300</b>	<b>\$ 30,500</b>	<b>\$ 3,200</b>

## City of Kawartha Lakes Risk Management Official

### Clean Water Act, Part IV, Enforcement

Source Water Protection Plan policies are designed in the best interests of a community and are required to be implemented for the long-term protection of safe and healthy drinking water sources. A Source Protection Plan helps municipalities save money by creating and implementing a multi-barrier approach to strengthen the protection of municipal drinking water sources. By implementing source protection plan policies requiring a risk management official (RMO), as per the Clean Water Act, threat assessments of groundwater and surface water quality and quantity on a site specific and watershed scale are determined and monitored.

Risk Management Plans and developing the land surrounding water supply systems in a suitable way is required. This is a proactive method of ensuring contamination risks are reduced and expensive clean-up costs can be averted. These plans and activities directly support the City of Kawartha Lakes specifically in implementation of plan policies requiring a Risk Management Plan and providing information for planning/building applications for development where the activity or land use could impact upon municipal drinking water supplies.

Activities of the Risk Management Official are guided by a Project Oversight Committee comprised of public works, planning and building staff from the City of Kawartha Lakes, and staff at Kawartha Conservation.

### Deliverables

This project to date has involved the development of risk management plans with landowners designed to eliminate risks to municipal water supply systems and policies and procedures have been developed to guide implementation activities. Ongoing work occurs to verify compliance with risk management plans and adjust as them as necessary. Risk Management Plans address various risks to drinking water sources and agricultural uses and residential fuel oil have most common under the existing policies.

The changes to the Director's technical rules and subsequent proposed amendments to the assessment report and source protection plan will result in new significant drinking water threats which require management through risk management plans. Activities in 2024 will continue to focus on the negotiation and establishment of these new risk management plans, issuing notices to proceed with an activity under the *Planning Act* and *Building Code Act*, and annual reporting. Under the amended policies, road salt storage and chemical storage threats which were previously not a concern will now need to be addressed, resulting in a doubling of the number of risk management plans required. Some existing risk management plans will also need to be amended because of the amendments.

This program also includes the provision of letters or notices to applicants proposing to submit an application under the Planning Act or Building Code Act to ensure their activities will not affect municipal residential water supply systems.

**KAWARTHA CONSERVATION**  
**2024 Budget**

*City of Kawartha Lakes - Risk Management Official, Clean Water Act Part IV, Enforcement*  
**Category 2**  
**Apportionment Method: Agreement**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Agreement	\$ 60,000	\$ 60,000	\$ -
<b>TOTAL REVENUE</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 51,000	\$ 52,300	\$ 1,300
Supplies and materials	4,000	2,000	(2,000)
Travel	500	500	-
Program administration	4,500	5,200	700
<b>TOTAL EXPENDITURES</b>	<b>\$ 60,000</b>	<b>\$ 60,000</b>	<b>\$ -</b>

*Note: This budget is funded through a municipal agreement and is not considered part of the municipal levy for the City of Kawartha Lakes.*

## City of Kawartha Lakes - Lake Dalrymple Management Plan

### Project Purpose

The primary purpose of this project is to work collaboratively with lake stakeholders towards obtaining a better understanding of the pressures on the lake and to determine priority management activities.

2024 is year four of a four-year project and builds on several accomplishments in year one, which included the establishment of a 10+ member Community Working Group, comprehensive water quality and quantity monitoring program, project website and numerous social media interactions.

The planning process involves science-based lake and watershed studies, in conjunction with strategic partnerships across all areas of interest to facilitate plan development and implementation. Comprehensive monitoring of water quality, water quantity, and land use parameters are undertaken over multiple years. This allows us to develop baseline documentation – or ‘state of the lake’ – as the foundation for developing management recommendations.

Deliverables for 2024 include:

- Continuation of Lake Working Group to help focus priority management recommendations.
- Completion of water quality and quantity monitoring to help capture “average” and “atypical” conditions.
- Compile and complete data analysis on 3 years’ worth of data and summarize results.
- Routine updating of Lake Dalrymple webpage and data dashboard. This includes posting up-to-date information on: Working Group meeting minutes and presentations, open house presentations, available technical reports, and key findings of our monitoring efforts.
- Finalize all components of the watershed characterization report
- Finalize the lake management plan

**KAWARTHA CONSERVATION**  
**2024 Budget**

**City of Kawartha Lakes - Lake Dalrymple Management Plan**  
**Category 2**  
**Apportionment Method: Benefits Based**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 69,300	\$ 62,700	\$ (6,600)
Municipal Levy, Category 2, Deferred	-	14,950	14,950
<b>TOTAL REVENUE</b>	<b>\$ 69,300</b>	<b>\$ 77,650</b>	<b>\$ 8,350</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 45,200	\$ 53,300	\$ 8,100
Equipment	3,500	650	(2,850)
Laboratory Fees	8,800	2,500	(6,300)
Professional services	-	12,100	12,100
Supplies and materials	2,100	1,350	(750)
Travel	3,400	650	(2,750)
Program administration	6,300	7,100	800
<b>TOTAL EXPENDITURES</b>	<b>\$ 69,300</b>	<b>\$ 77,650</b>	<b>\$ 8,350</b>

## City of Kawartha Lakes - Lake Management Plan Implementation

### Project Purpose

Implementation of the Lake Management Plans is important to our local economy, the attractiveness of the area for tourism and to the continued growth of our communities that have developed around our lakes and rivers. Building on the momentum established through our Implementation Action Plan 2019-2023, Kawartha Conservation and the Implementation Task Force developed an updated 5-year Implementation Action Plan (2024 –2028) to continue to improve the appeal of our lakes as an engine for economic growth.

The preferred options provided here address the greatest common concerns expressed by residents throughout the city and proposes science-based solutions to address these concerns. The programs are broken into five areas as outlined in the Action Plan. They are as follows:

- Incentive Grant Program
- Implementation Outreach Program
- Shoreline Program
- Urban Program
- Rural Program

### Incentive Grant Program

Grassroots organizations and private landowners play a critical role in the implementation of the Lake Management Plans. The Kawartha Water Fund program was created to support private landowners and community groups that are interested in undertaking projects that demonstrate actions from the Lake Management Plans. Since 2019, this program has provided seed funding to 100 landowners and community groups, leveraging more than \$745,000 in community investment.

Deliverables for 2024 include:

- \$70,000 in grants available for a 50/50 match
- Community planting projects
- Aquatic plant management projects
- Community engagement projects
- Agricultural Best Management Practices
- Septic and well upgrades
- Rainwater harvesting
- Shoreline and streambank restoration
- Low impact development solutions
- Leverage additional investment of \$215,000 in external support
- Total return on investment of 200%

### Implementation Outreach Program

#### Partner and Community Engagement

A key component of the Implementation Action Plan is collaboration among community groups and institutions already active on the lake. This program will maintain collaboration with our partners at various levels to ensure that programs and projects are meeting the actions that were recommended in the Lake Management Plans. By working alongside the different program partners, Kawartha Conservation will share and promote sound scientific decision making, local knowledge, and traditional values.

Deliverables for 2024 include:

- Coordinate and facilitate a multi-partner public 'State of the Lakes' symposium
- Collaborate with lake associations, and other community groups providing presentations to provide updated information
- Participate in community events such as Country Living Show, Spotlight on Agriculture etc. to improve community connections and share important updates on programs and results
- Produce an annual report on implementation success
- Report on Implementation successes to community stakeholders, municipal partners, and other agencies
- Promote the Implementation Action Plan and Community Grant Program to partner groups, agencies, and individuals throughout the City of Kawartha Lakes
- Develop a digital dashboard to report data and activity results in real time
- Develop a semi-annual digital newsletter on implementation successes
- Oversee the planning and preparation for attendance at the International Plowing Match and Rural Expo in Lindsay

#### Erosion and Sediment Control Planning

Better erosion and sediment control management at construction projects near water is a priority recommendation in all Lake, Watershed, and Storm Water Management Plans. Sediment-laden run-off is a significant threat to the health of local lakes and their connecting waters and can have both acute and long-term impacts including filling in shallow areas, smothering fish habitat, increasing phosphorous loads and poor aesthetics. Ongoing development pressures is a priority in the City of Kawartha Lakes and vital to economic growth. Responsible sediment and erosion control planning is a required part of the preparation, during and post construction process. Effective erosion and sediment control planning between municipalities, contractors, conservation authorities and other construction partners reduces construction delays, ensures work permit compliance, and protects the local environment.

The purpose of this program is to partner with the development industry to pilot innovative technologies and research to track erosion and sedimentation at construction sites, educating developers, contractors, construction works and others in the development industry on best management practices related to selection, installation and inspection of erosion and sediment control measures. Work in this area will help ensure the effectiveness of these technologies. Lastly, a key part of this program is to undertake site inspections on active construction projects to work with proponents on evaluating effectiveness and to adjust when needed to ensure the health and safety of our surface water.

Deliverables for 2024 include:

- Establish a partnership with 1 developer to test sediment and erosion tracking technologies during the construction phase of a project.
- Installation of a turbidity meter at 1 construction site to establish a relationship between water clarity and sedimentation during the construction phase of a project.
- Distribute fact sheets, videos, and other educational materials to proponents.
- Update erosion and sediment control guidelines at Kawartha Conservation.
- Undertake 10 construction site inspections to assess efficiency of control measures.
- Secure 5 proponent led solutions for improving control measures on construction project.
- Certification of 1 staff as a certified inspector of Sediment and Erosion Control.

## Rural Program

### Agricultural Stewardship

Farmland makes up nearly 50% of the Kawartha watershed and is particularly important in sustaining our rural communities, with agriculture and healthy lakes being the two pillars of our vibrant local economy. This program works directly with the farming community to provide a range of technical services and incentives to assist farmers in practicing beneficial farmland management to improve groundwater and surface water quality. Since 2019, nine (9) agricultural demonstration projects have been implemented in Kawartha Lakes, leveraging \$208,000 in grant funding and \$8,000 in community investment.

Deliverables for 2024 include:

- Collaboration and partnerships with agricultural commodity groups
- On-farm consultations to develop and support project implementation
- Collaboration with the East Central Farm Stewardship Collaborative
- Collaboration with the Peterborough chapter of ALUS
- Water quality sampling to demonstrate the beneficial impact of projects
- Negotiate a grant to leverage \$17,000
- Total Return on Investment of 89%

### Investigative Upstream Monitoring

The Investigative Upstream Monitoring program will reduce existing data gaps by providing qualitative and quantitative data. This data will be invaluable to allowing Kawartha Conservation to identify problem areas and establish remediation and restoration options moving forward. The Lake Management implementation plan is a result of recommendations made from the lake management planning process for Sturgeon, Balsam, Cameron, and Pigeon lakes. These recommendations include the identification of ‘hot spots’ or problem areas (i.e., high nutrient concentrations, reduced forest cover, impaired riparian zones).

Deliverables for 2024 include:

- Completion of monitoring on Janetville Creek, Stoney Creek and Sucker Creek (Year 3 of 3) in collaboration with Trent University
- Sampling 21 sites in total for water quality and flow 8 times a year
- Parameters include nutrients (phosphorus & nitrogen, total suspended solids, chloride)
- Produce a summary report of key findings

## Shoreline Program

### Community Science Monitoring

The nearshore area is under the direct influence of activities performed on the shoreline (urban development, agriculture, specific shoreline alteration) in addition to acting as a transition zone that is highly influenced from waters offshore and land and tributary drainage. The data collected in nearshore areas can act as an early warning indicator for the lakes and thus identify “problem areas” or “hot spots” of degraded water quality and threats to human and animal health in addition to a decrease in biodiversity and habitat. Routine water quality monitoring was identified as a priority recommendation in every Lake Management Plan.

This citizen science program will continue the successful Nearshore Monitoring Program (2019-2021) and aim to continue to empower our community to take action and provide valuable information on the concentrations of various nutrients in our waterbodies. The objectives of the 5-year Community Science Monitoring Program



are to monitor the nearshore environments health annually, provide up-to-date results to the public and key lake stakeholders, track changes over a 3- and 5-year period to inform Lake Plan actions, and provide stewardship with information on areas with degraded nearshore water quality. These findings will guide stewardship efforts through the Water Fund and Waterfront Stewardship programs. The monitoring and hands-on components will work together to seek funding. This project will depend on external funding to accomplish the 2024 deliverables which include:

- Monthly (May to October) water quality monitoring at 70 sites across the high priority lakes (Sturgeon, Balsam, Cameron, Pigeon), medium priority lakes (Canal, Mitchell, Dalrymple), and low priority lakes (Head, Shadow, Four Mile), yearly.
- Engage at least 70 volunteers in monitoring activities annually.
- Report on key findings to watershed residents through an online dashboard
- Summary report of degraded areas of water quality for the planning of future stewardship projects
- Provide monthly social media posts with science summary.
- Host an annual volunteer appreciation event.

#### Waterfront Stewardship

The Shoreline Stewardship Program works with private landowners to provide an array of technical supports to encourage better land management decisions and actions. Most shoreline properties in the City of Kawartha Lakes are privately owned. With this sensitive area having such a large influence on surface water quality, the daily actions of these landowners impact the ability for our community and tourists to enjoy our lakes.

Deliverables for 2024 Include:

- On-site Shoreline consultations with landowners
- Increase awareness through the Watershed Welcome packages
- 1,200 native plants sold to support shoreline stewardship
- Septic management information for private landowners
- Monitor sedimentation and nutrient loading at key project waterfronts
- Total return on investment 243%

#### Urban Program

##### Stormwater Monitoring

Urban stormwater runoff has been identified throughout all Lake Management Plans to be a concern due to higher rates of imperviousness and the concentration of contaminant sources. Building upon the successes of the Investigative Upstream Monitoring program for agricultural tributaries, we can transfer the same approach of monitoring multiple sites along a watercourse, to identify hotspots along the Scugog River.

During the next 5 years, our focus will be in the largest urban centre of CKL, Lindsay, and the urban runoff draining into the Scugog River. The Stormwater Monitoring program will gather baseline water quality and quantity information from both stormwater outlets and streams. Our collection efforts will take place at outlets during storm events occurring spring, summer and fall months as well as at 5 major streams that drain directly into the Scugog River (Distillery, Jennings, Sinister, Albert, and Sucker creeks).

In addition, the information gathered will help direct the upcoming monitoring plans that will need to be developed by municipalities as part of the new provincial guidance being released in 2023, that are specific to the Consolidated Linear Infrastructure Permissions Approach (CLI-EAC). The preliminary data being collected will directly correlate with the two main objectives that these plans will have to include:

- I. Identifying existing or emerging water quality and quantity issues in the key receivers as well as track future changes to water quality and quantity including long term trends of receiver health due to urbanization and
- II. Determining cumulative impacts on the receiver due to water quality and quantity changes overtime due to urbanization.

Deliverables for 2024 include:

- We will monitor 5 urban streams draining directly into Scugog River (Distillery, Jennings, Sinister, Suckers and Albert) for water quality, flow, and benthic communities.
- Twice a month sampling from April-November.
- Explore innovative approaches to sample by using conductivity loggers, an autosampler and siphon samplers, to help capture high loading events (rain events) remotely.
- Capture runoff from additional stormwater outlets along the river manually, during 5 stormwater events
- Parameters will include nutrients (phosphorus & nitrogen, total suspended solids, chloride).
- Conduct bacteria source tracking at 3 sites

#### Urban Restoration

The urban restoration program helps to protect our urban communities by providing low impact development recommendations at the individual property level. Much of our urban landscape is hardened surface that promotes faster moving storm runoff and reduces the ability for the land to absorb water. We work with private landowners and the landscaping community to develop a program for retrofitting existing properties including a variety of options to suit landowners with varying capacity for implementation. Since 2019, Kawartha Conservation has successfully implemented 14 urban demonstration projects on private and public lands.

Deliverables for 2024 include:

- On-site landowner consultations
- Increase landowner awareness and engagement through publications, social media, and direct outreach to key stakeholders as identified through the Stormwater Monitoring program
- Implementation of lot level stormwater feature as part of new development model homes

**KAWARTHA CONSERVATION**  
**2024 Budget**

**City of Kawartha Lakes - Lake Management Implementation, Stewardship**  
**Category 2**  
**Apportionment Method: Benefits Based**

<b>Stewardship</b>	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 163,200	\$ 265,000	\$ 101,800
Municipal Levy, Category 2, Deferred	77,800	26,875	(50,925)
Provincial Grants	68,900	-	(68,900)
Other Grants	-	34,325	34,325
Self Generated Revenues	7,000	16,000	9,000
<b>TOTAL REVENUE</b>	<b>\$ 316,900</b>	<b>\$ 342,200</b>	<b>\$ 25,300</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 161,500	\$ 181,000	\$ 19,500
Advertising and Communications	11,000	7,400	(3,600)
Contracted services	48,500	25,000	(23,500)
Cost of sales	5,000	14,000	9,000
Equipment	100	50	(50)
Landowner Grants	55,500	70,000	14,500
Supplies and materials	2,500	9,700	7,200
Travel	4,000	3,950	(50)
Program administration	28,800	31,100	2,300
<b>TOTAL EXPENDITURES</b>	<b>\$ 316,900</b>	<b>\$ 342,200</b>	<b>\$ 25,300</b>

**Lake Management Implementation, Science**  
**Category 2**  
**Apportionment Method: Benefits Based**

<b>Science</b>	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	128,950	121,784	(7,166)
Municipal Levy, Category 2, Deferred	54,450	111,116	56,666
Employment Grants	2,000	2,500	500
Other Grants	5,000	40,000	35,000
<b>TOTAL REVENUE</b>	<b>\$ 190,400</b>	<b>\$ 275,400</b>	<b>\$ 85,000</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 81,400	\$ 105,600	\$ 24,200
Stipends	10,000	-	(10,000)
Equipment	44,500	37,200	(7,300)
Laboratory Fees	24,000	81,900	57,900
Professional services	-	5,300	5,300
Supplies and materials	11,400	11,100	(300)
Travel	4,500	9,300	4,800
Program administration	14,600	25,000	10,400
<b>TOTAL EXPENDITURES</b>	<b>\$ 190,400</b>	<b>\$ 275,400</b>	<b>\$ 85,000</b>

## Municipality of Trent Lakes – Flood Plain Mapping Studies

### Purpose

The objective of these studies is to update flood plain mapping along two stretches of rivers in the Municipality of Trent Lakes, using new hydrologic and hydraulic models based on the latest ground survey, future land-use conditions, topographic maps, aerial photography, and provincial guidelines. The updated flood plain mapping will allow communities, municipalities, and Kawartha Conservation staff to make informed decisions about future land use and identify flood hazard reduction opportunities within the region.

### Background and detail

One of the core responsibilities of Conservation Authorities is to advise on improvements and help mitigate flood risks within the watershed, which can be partially achieved through up-to-date and refined data. To do this, flood plain mapping studies are created using information collected for the study such as LIDAR, survey data, soil type and land use types. These studies help synthesize representations of what the landscape is like and how excess water volume will be displaced during large storm events within the watershed. Ultimately the model produces a flood line that can be used to create flood hazard mapping. This model will also help inform consultants and other engineers produce updated mapping for safe future development within or adjacent to flood plains.

In an effort to achieve this core responsibility, Kawartha Conservation is partnered with Municipality of Trent Lakes to provide studies along the Miskwaa Ziibi River and Nogies Creek, which is being partially funded through the Federal Flood Hazard Identification and Mapping Program (FHIMP).

The Miskwaa Ziibi River flows south into Little Bald Lake. It has a watershed area of approximately 200 square kilometers. Most properties of concern are located at the south end of the Miskwaa Ziibi river. There are approximately 200 residential properties that are assumed to be within the flood plain. This mapping will help identify which properties are at risk along the east and west side of the Miskwaa Ziibi River.

Nogies Creek flows south into Pigeon Lake. It has a watershed area of approximately 200 square kilometers. Most properties of concern are located at the southern half of Nogies Creek. This Creek has approximately 200 residential properties that are assumed to be within the flood plain. This mapping will help identify which properties are at risk along the east and west side of Nogies Creek.

### Deliverables

- Attend quarterly coordination meetings;
- Provide management of flood plain related information and data;
- Provide Flood Plain Mapping Technical Report by March 1, 2024, outlining the findings for each study; and,
- Assist in the implementation of planning decisions.

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Trent Lakes, Floodplain Mapping Studies**  
**Category 2**  
**Apportionment Method: Benefits Based**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 273,000	\$ -	\$ (273,000)
Municipal Levy, Category 2, Deferred	(22,700)	114,300	137,000
<b>TOTAL REVENUE</b>	<b>\$ 250,300</b>	<b>\$ 114,300</b>	<b>\$ (136,000)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 67,100	\$ 11,900	\$ (55,200)
Equipment	3,000	-	(3,000)
Professional services	152,400	92,000	(60,400)
Supplies and materials	3,000	-	(3,000)
Travel	2,000	-	(2,000)
Program administration	22,800	10,400	(12,400)
<b>TOTAL EXPENDITURES</b>	<b>\$ 250,300</b>	<b>\$ 114,300</b>	<b>\$ (136,000)</b>

## City of Kawartha Lakes and Region of Durham - Tree Planting Program

Tree planting within the watershed is a key deliverable of the 2020 Stewardship Strategy which outlines the need for increased forest cover across the watershed. Municipal guidance indicates a desired 30% tree canopy to help address the impacts of climate change. To achieve this coverage will require multiple organizations working together to support private landowners in rural and urban areas.

Kawartha Conservation has focused programs to support private landowners including participating in the 50 Million Tree program, the Forest Recovery Program, and through over the counter tree seedling sales. Urban tree planting is encouraged through our TD Tree days' work and in partnership with our municipal partners to identify public space that would benefit from increased canopy coverage. These programs provide incentives that support for tree planting projects on private and public properties.

Tree planting through these programs also supports the implementation of the Implementation Action Plan as well as protect and enhance our tree canopy; of which both items were highlighted in the City of Kawartha Lakes 2020-2023 Strategic Plan. Since 2019 Kawartha Conservation has sold/planted 179,005 trees and shrubs across the watershed, exceeding our target of 105,000. This new program is heavily invested in by Forest Ontario, Highway of Heroes, and private landowners.

Deliverables for 2024 include:

- Development of planting plans to support canopy growth
- Distribute 15,000 seedlings as part of the over-the-counter program
- Plant 40,000 trees as part of the 50 Million tree program
- Survival assessments of previous planting sites
- Urban tree planting projects
- Leveraged external funding of \$136,200
- Return on Investment of 142%

**KAWARTHA CONSERVATION**  
**2024 Budget**

**Joint Project - Forestry and Tree Planting Stewardship**  
**Category 2**  
**Apportionment Method: Agreement Method (CKL & Durham)**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Levy, Category 2	\$ 34,800	\$ 6,000	\$ (28,800)
Municipal Levy, Category 2, Deferred	17,000	81,000	64,000
Municipal Agreement	18,000	9,000	(9,000)
Other Grants	59,500	71,500	12,000
Self Generated Revenues	58,400	67,500	9,100
<b>TOTAL REVENUE</b>	<b>\$ 187,700</b>	<b>\$ 235,000</b>	<b>\$ 47,300</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 85,100	\$ 90,200	\$ 5,100
Advertising and Communications	2,500	3,100	600
Contracted services	26,000	44,800	18,800
Cost of sales	20,000	28,000	8,000
Supplies and materials	34,500	44,500	10,000
Travel	2,500	3,000	500
Program administration	17,100	21,400	4,300
<b>TOTAL EXPENDITURES</b>	<b>\$ 187,700</b>	<b>\$ 235,000</b>	<b>\$ 47,300</b>



## County of Haliburton – Flood Plain Mapping Study

### Purpose

The objective of these studies is to update flood plain mapping along the Gull and Burnt Rivers in the County of Haliburton, using new hydrologic and hydraulic models based on the latest ground survey, future land-use conditions, topographic maps, aerial photography, and provincial guidelines. The updated flood plain mapping will allow communities, County and the local municipalities the ability to make informed decisions about future land use and identify flood hazard reduction opportunities within the area.

### Background and detail

Given conservation authority expertise in floodplain mapping, we have partnered with Haliburton to conduct flood plain mapping in conjunction with the Ganaraska Region Conservation Authority. Municipalities are responsible for developing information to help mitigate flood risks outside conservation authority watersheds, and mitigation can be partially achieved through up-to-date and refined data. To do this, flood plain mapping studies are created using information collected for the study such as LIDAR, survey data, soil type and land use types. These studies help synthesize representations of what the landscape is like and how excess water volume will be displaced during large storm events within the watershed. Ultimately the model produces a flood line that can be used to create flood hazard mapping. This model will also help inform consultants and other engineers produce updated mapping for safe future development within or adjacent to flood plains.

This project is being funded through the County of Haliburton and through the Federal Flood Hazard Identification and Mapping Program (FHIMP). Our role in the project is to provide survey information and flood line mapping, based on the information provided by the engineering work conducted by the Ganaraska Region Conservation Authority.

### Deliverables

- Attend coordination meetings;
- Provide survey information for flood plain related information and data;
- Provide topographical flood line mapping from engineering data
- Provide input to the Flood Plain Mapping Technical Report
- Assist in the implementation of planning decisions.

**KAWARTHA CONSERVATION**  
**2024 Budget**

*Haliburton County, Floodplain Mapping Project*  
**Category 2**  
**Apportionment Method: N/A**

	<b>Budget 2023</b>	<b>Budget 2024</b>	<b>Budget Variance</b>
<b>SOURCES OF REVENUE</b>			
Municipal Agreement	\$ 50,000	\$ 25,000	\$ (25,000)
<b>TOTAL REVENUE</b>	<b>\$ 50,000</b>	<b>\$ 25,000</b>	<b>\$ (25,000)</b>
<b>EXPENDITURES</b>			
Salaries, wages & benefits	\$ 47,500	\$ 20,300	\$ (27,200)
Supplies and materials	500	500	-
Travel	1,000	1,250	250
Program administration	1,000	2,200	1,200
<b>TOTAL EXPENDITURES</b>	<b>\$ 50,000</b>	<b>\$ 24,250</b>	<b>\$ (25,750)</b>



## Kawartha Conservation 2024 Capital Expenditures

Project Code	Capital Item Requested	CA Act Category	Proposed Capital Expenditures	Reserve Funding	Other Funding	Grant Funding	2023 Rollover	2024 Levy Allocated	Adjusted Levy Total
<b>Corporate Services</b>									
CS-TCA-01	Building Security System Enhancement	General Capital	\$ 20,000	\$ (6,100)	\$ -	\$ -	\$ (10,000)	\$ (3,900)	\$ -
CS-TCA-02	Cellular Signal Booster	General Capital	7,500	(7,500)	-	-	-	-	-
CS-TCA-03	Walkway Rehabilitation and Sidewalk Repair	General Capital	10,000	(10,000)	-	-	-	-	-
CS-TCA-04	Fleet Replacement	General Capital	45,000	-	-	-	(45,000)	-	-
<b>Stewardship and Conservation Lands</b>									
SCL-TCA-01	Ken Reid Marsh Boardwalk*	Other	530,000	(280,000)	-	(250,000)	-	-	-
SCL-TCA-02	Ken Reid Road Study	Mandatory	15,000	(15,000)	-	-	-	-	-
SCL-TCA-03	Fencing - New Property Acquisition	Other	60,000	(60,000)	-	-	-	-	-
SCL-TCA-04	Talking Forest Application	Other	12,000	(6,000)	(6,000)	-	-	-	-
SCL-TCA-05	Raingarden Project*	Municipal/Other	83,000	(31,600)	-	(41,500)	-	(9,900)	-
SCL-TCA-06	Field Centre Rehabilitation	General Capital	80,000	(80,000)	-	-	-	-	-
<b>Total</b>			<b>\$ 862,500</b>	<b>\$ (496,200)</b>	<b>\$ (6,000)</b>	<b>\$ (291,500)</b>	<b>\$ (55,000)</b>	<b>\$ (13,800)</b>	<b>\$ -</b>

\* Projects will proceed only with grant funding or contributions from others



## Continuity of Reserves

Reserves	2023 Audited Opening Balance	2024 Projected Opening Balance	2024 Contributions from Operating	2024 Proposed Commitments	Projected Closing Balance
<b>Discretionary</b>					
Unrestricted	\$ 857,599	\$ 857,599	\$ -	\$ -	857,599
Capital Asset Acquisitions	538,765	463,765	28,900	(348,395)	144,270
Conservation Initiatives	113,355	113,355	-	(113,355)	-
<b>Externally Restricted</b>					
Durham East Cross Forest CA	39,600	39,600	-	-	39,600
Windy Ridge CA	22,826	19,076	-	(11,250)	7,826
Ken Reid CA	89,450	89,450	-	(89,450)	-
Scugog Land Acquisitions	133,664	133,664	-	-	133,664
	\$ 1,795,259	\$ 1,716,509	\$ 28,900	\$ (562,450)	\$ 1,182,959

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Building Security System Enhancement
<b>Department</b>	Corporate Services
<b>Project Manager</b>	Jonathan Lucas, Director, Corporate Services
<b>Project Number</b>	CA-TCA-01

**Project Description and Rationale**

This project includes security improvements and expansion for owned buildings to update our security system with remote management capabilities and consolidation of non-integrated systems. This project includes expanding coverage to vulnerable areas and integrating our doorways with the security system. Additionally, this will assist with the bookings for the Field Centre with providing a FOB that can be easily disabled for rentals. Additional funds from the 2023 approved amounts are required as the project became more involved for an optimal solution.

**Strategic Reference**

Innovate and Enhance:

Increase our organizational resiliency

Explore and implement digital infrastructure to enhance business success and outcomes

Protect and Restore:

Ensure the safety of people, property, and public infrastructure

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Cellular Signal Booster
<b>Department</b>	Corporate Services
<b>Project Manager</b>	Jonathan Lucas, Director, Corporate Services
<b>Project Number</b>	CS-TCA-02

**Project Description and Rationale**

The main administration building has issues with cellular signal within the building. A cellular signal booster would be installed to provide a strong cellular signal within the building. This signal booster would support our security system as redundancy to a landline supported system. As our building also acts as the Emergency Operations Centre, it is imperative to ensure a reliable cellular signal is available in the event of a potential disaster. Additionally, this will assist with the increasing prevalence of mobile devices in day-to-day tasks.

**Strategic Reference**

Innovate and Enhance:

Increase our organizational resiliency

Explore and implement digital infrastructure to enhance business success and outcomes

Protect and Restore:

Ensure the safety of people, property, and public infrastructure

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Walkway Rehabilitation and Sidewalk Repair
<b>Department</b>	Corporate Services
<b>Project Manager</b>	Jonathan Lucas, Director, Corporate Services
<b>Project Number</b>	CS-TCA-03

**Project Description and Rationale**

Our walkway that guides walking traffic from the parking lot to the administration building has degraded and overgrown overtime. In order to provide the public with safe access to the administration building and guide traffic away from the roadway, it's recommended to rehabilitate this gravel walkway. Additionally, our concrete walkway requires repairs where freeze/thaw cycles have raised blocks creating a tripping hazard for staff.

**Strategic Reference**

Protect and Restore:  
Ensure the safety of people, property, and public infrastructure

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Fleet Replacement (2005 Pontiac Vibe)
<b>Department</b>	Corporate Services
<b>Project Manager</b>	Jonathan Lucas, Director, Corporate Services
<b>Project Number</b>	CS-TCA-04

**Project Description and Rationale**

Our current vehicle fleet is aging and requires replacement. Three vehicles were pulled from circulation for auction (2005 Pontiac Vibe with 300,000km, 2006 Toyota Matrix with 300,000km & 2006 GMC Sierra with safety concerns) as the investment to continue operating is exponentially increasing.

We recommend purchasing one vehicle in 2024 and deferring additional purchase(s) until 2025. Seasonal needs will be supplemented with short-term leases, as required.

**Strategic Reference**

Innovate and Enhance:  
Increase efficiency and effectiveness of service delivery



**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Ken Reid Marsh Boardwalk
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-01

**Project Description and Rationale**

To address the long-term need to repair the boardwalk, and to elevate our infrastructure and visitor appeal, we are in the process of investigating a fully redesigned and rebuilt boardwalk with a plan to utilize the Tourism Growth Program to help support the work. Given the extent of the work and limited staffing resources, we are proposing a contractor to complete this project. This length of boardwalk is approximately 135m and runs through the Sturgeon Lake No. 26 Provincially Significant Wetland. This project is grant-dependent.

**Strategic Reference**

Engage and Inspire:  
Maintain and enhance our Conservation Areas to provide healthy outdoor experiences.

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Ken Reid Road Study
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-02

#### Project Description and Rationale

The roadway into our flagship Conservation Area and Administration building continues to degrade exponentially requiring more frequent investment to maintain service levels. These service levels are increasingly challenging to maintain due to financial constraints and physical constraints with grading and maintenance as they can only take place in the appropriate seasons. The time benefit grading provides continue to decrease.

The roadway requires a geotechnical evaluation to determine design and parameters that are required to resolve or mitigate the road degradation.

#### Strategic Reference

Engage and Inspire:

Develop and execute a plan for infrastructure upgrades at our conservation areas

Innovate and Enhance:

Increase efficiency and effectiveness of service delivery

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Fencing - New Property Acquisition
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-03

**Project Description and Rationale**

Kawartha Conservation is in the process of acquiring land through a donation as directed by the Board of Directors. The property requires a fencing perimeter to be established from the neighbouring properties. The dimensions of the fencing required is approximately 2,500ft.

**Strategic Reference**

Engage and Inspire:  
Maintain and enhance our Conservation Areas to provide healthy outdoor experiences.

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Talking Forest Application
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-04

#### Project Description and Rationale

The Talking Forest Application has been very well received by the community since it's launch in 2022. The application requires redevelopment as the original hosting organization is no longer supporting the application. The costs for this initiative will be shared by another Conservation Authority that would like to launch the experience in their watershed.

#### Strategic Reference

Engage and Inspire:

Explore service and program expansion opportunities at our conservation areas

Explore tourism and economic opportunities of value to the community, businesses and member municipalities

Innovate and Enhance:

Explore and implement digital infrastructure to enhance business success and outcomes

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Raingarden Project
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-05

**Project Description and Rationale**

The administration building parking lot has water runoff towards towards the field centre and grassy area. The water is not being diverted properly resulting in pooling at the field centre and surrounding locations deteriorating the building. This project aims to reduce the runoffs impacts and divert it to a raingarden. We have applied for funding to support this initiative.

**Strategic Reference**

Protect and Restore:  
Ensure the safety of people, property, and public infrastructure

**Kawartha Conservation  
2024 Capital Expenditures**

<b>Project Name</b>	Field Centre Rehabilitation
<b>Department</b>	Stewardship and Conservation Lands
<b>Project Manager</b>	Kristie Virgoe, Director, Stewardship and Conservation Lands
<b>Project Number</b>	SCL-TCA-06

**Project Description and Rationale**

Our Field Centre supports community events, rentals, educational partnerships and organizational needs for filing space and equipment storage. The centre was originally built in 1994 with an addition completed in 2012. The building is experiencing moisture issues that are now resulting in visible damages and concerns. Our preliminary estimates and discussions with contractors include work to repair drywall, insulation, baseboards, siding, eavestroughs and manage drainage.

**Strategic Reference**

Engage and Inspire:  
Maintain and enhance our Conservation Areas to provide healthy outdoor experiences.



**Ganaraska Region  
Conservation Authority**

2216 County Road 28  
Port Hope, ON L1A 3V8

Phone: 905-885-8173  
Fax: 905-885-9824  
[www.grca.on.ca](http://www.grca.on.ca)

MEMBER OF  
CONSERVATION ONTARIO

November 29, 2023

Nancy Taylor, BBA, CPA, CA  
Commissioner of Finance  
Regional Municipality of Durham  
605 Rossland Road East - PO Box 623  
Whitby, ON L1N 6A3

Dear Nancy Taylor:

**Re: 2024 Operating and Special Projects Budget**

Please find attached the Ganaraska Region Conservation Authority's (GRCA) 2024-2028 Operating and Special Projects Budget estimates for funding from the Region of Durham. The operations request is based on a 2.5% increase and a 1.5% increase in the special projects budget in keeping with previous years. The current values assessment (CVA) adjustment is based on the 2024 appointment values.

As you are aware from previous years discussions, GRCA created and introduced a Capital Asset Management Plan in 2016. During the years 2016, 2017 and 2018, the required yearly amount of \$150,088 to be set aside and placed in an asset replacement reserve was reallocated from the existing general levy for those years. During 2018, the Board of Directors reviewed the capital asset management plan and the funding of the reserve. As a result, at the June 21, 2018 Board of Directors meeting, the following resolution was passed:

Capital Asset Management Plan Funding  
**FA 27/18**

**MOVED BY:** Mark Lovshin  
**SECONDED BY:** Brian Darling

**THAT** the Full Authority direct staff to move forward with an asset levy based on current value assessment in the same manner as the general levy.

**CARRIED.**

GRCA staff met with each of the 7 watershed municipalities to review the plan and the direction of the Board and provided a letter which spoke to the additional levy.

In 2019 the total amount that was being requested from the seven watershed municipalities was \$150,088. Based on the apportionment provide by the Ministry of Natural Resources at the time, the Region of Durham's portion was \$72,376 and the remaining \$77,712 would be provided by the other municipalities. Six of the seven municipalities have been providing the funding for the capital asset management replacement (CAMR) as part of the general levy over the past 5 years. The Region of Durham did not provide this funding as part of the general levy. During meetings with staff of the Region of Durham, it was suggested that the required monies be allocated from the funding already provided as part of the special projects. Since 2019 the total amount of the CAMR funding has increased to \$187,294, allowing for inflationary increases. Throughout the past 5 years the Municipality of Port Hope, City of Kawartha Lakes, Town of Cobourg, Township of Hamilton, Township of Cavan Monaghan and the Township of Alnwick/Haldimand have all provided their portion of the CAMR funds through the general levy.

Recent changes to the *Conservation Authorities Act* include 3 new regulations. Ontario Regulation (O.Reg 686/21) sets out the Category 1 programs and services that are mandatory programs provided by a Conservation Authority. Included in Category 1 are the asset management plan costs. As referenced above, the other 6 participating GRCA watershed municipalities have been providing funding for the capital asset management replacement reserve for the past 5 years.

Ganaraska Region Conservation Authority is respectfully requesting the additional funding of \$60,286 for capital asset management replacement be added to the proposed 2024 operations budget. This will be consistent with the contributions provided by the other watershed municipalities since 2019.

Should you have any questions or require further information on the above, please do not hesitate to contact the undersigned. Thank you for your consideration of this request.

Yours truly



Linda Laliberte, CPA, CGA  
CAO/Secretary-Treasurer

cc: Nicole Pincombe, MPA, CPA, CMA, Director, Business Planning and Budgets

Encl.



## Ganaraska Region Conservation Authority

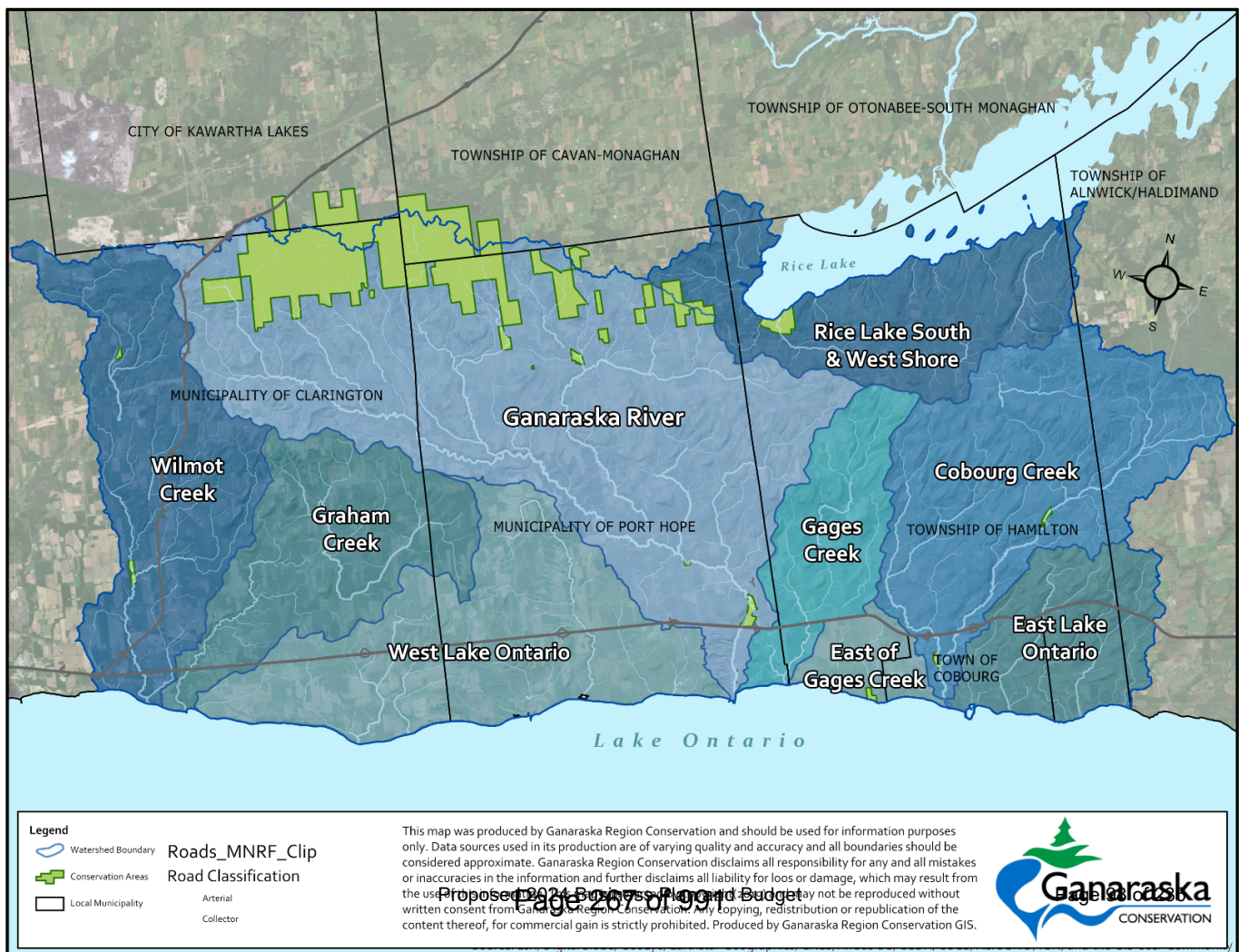
The Ganaraska Region Conservation Authority (GRCA) was formed in October 1946 under the Conservation Authorities Act and is one of the oldest conservation authorities in Ontario.

The watersheds of the GRCA covers an area of 361 square miles from Wilmot Creek in Clarington to east of Cobourg from the south shore of Rice Lake down to Lake Ontario. This area includes seven municipalities in whole or in part: Municipality of Clarington, Township of Cavan-Monaghan, Town of Cobourg, Township of Alnwick-Haldimand, Township of Hamilton, Municipality of Port Hope, and City of Kawartha Lakes.

The Ganaraska Forest is a pivotal moment in history. The largest block of continuous forest in Southern Ontario, it is a huge expanse of 11,000 acres that represents one of the most successful conservation projects ever undertaken in central Canada.

At Ganaraska Region Conservation Authority we are committed to conserving, restoring and managing the resources of the Ganaraska Region watershed. Our vision statement continues to draw on the important connection between a healthy watershed and healthy, strong sustainable communities: *"Clean water health land for healthy communities"*.

Our mission statement builds on and reflects the important responsibility GRCA has in enhancing and conserving local watersheds. *"To enhance and conserve across the Ganaraska Region watershed by serving, educating, informing and engaging."*



**GANARASKA REGION CONSERVATION AUTHORITY  
DURHAM REGION PROPOSED 5-YEAR BUDGET FOR OPERATIONS (2024-2028)**

OPERATIONS BUDGET	2023	2024 Forecast		2025 Forecast		2026 Forecast		2027 Forecast		2028 Forecast	
	Approved by Region	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost	Region's Cost	Total Cost
<b>Base Operations</b>	<b>543,905</b>	<b>570,974</b>	<b>1,248,881</b>	<b>658,597</b>	<b>1,293,166</b>	<b>675,062</b>	<b>1,325,495</b>	<b>691,939</b>	<b>1,358,633</b>	<b>709,237</b>	<b>1,392,598</b>
Assessment Grow (Base)	6,799	7,137	15,611	8,232	16,165	8,438	16,569	8,649	16,983	8,865	17,407
Economic Adjustment (Base)	6,799	7,137	15,611	8,232	16,165	8,438	16,569	8,649	16,983	8,865	17,407
Capital Asset Management *		60,286									
CVA Adjustment prior year	13,471	13,063	13,063								
<b>TOTAL</b>	<b>570,974</b>	<b>658,597</b>	<b>1,293,166</b>	<b>675,062</b>	<b>1,325,495</b>	<b>691,939</b>	<b>1,358,633</b>	<b>709,237</b>	<b>1,392,598</b>	<b>726,968</b>	<b>1,427,413</b>

\*60,286 is Durham's portion of the Capital Asset Management Levy that is included in the base operations for the other 6 watershed municipalities

**Special Programs/Projects per Individual Authority**

**GANARASKA REGION CONSERVATION AUTHORITY**

		2023 Budget		2024 Budget			2025 Budget			2026 Budget			2027 Budget			2028 Budget		
	Project or Ongoing	Region's Cost	Approved by Region	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost	Region's Cost	Reg's % of Total	Total Cost
<b>PROTECTION</b>	<b>SPECIAL PROGRAMS/PROJECTS</b>																	
	Watershed Planning/Sub Watershed Planning																	
	Port Granby/Bouchette Creek Watershed Plan	0	0	0		0	0		0	0		0	0		0	0		0
	Climate Change Strategy/Adaptation	30,000	30,000	30,000	50%	30,000	30,000	50%	60,000	30,000	50%	60,000	35,000	50%	70,000	35,000	50%	70,000
	Watershed Plan Update												30,000	50%	60,000	30,000	50%	60,000
	<b>Sub-total</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>		<b>30,000</b>	<b>60,000</b>		<b>120,000</b>	<b>60,000</b>		<b>120,000</b>	<b>65,000</b>		<b>130,000</b>	<b>65,000</b>		<b>130,000</b>
	<b>Aquatic Resource Management Plans/Fisheries Management Plans</b>																	
	Annual Watershed Report Cards & Updates	15,000	15,000	15,000	50%	30,000	15,000	50%	30,000	15,000	36%	50,000	15,000	36%	50,000	15,000	30%	50,000
	Fisheries Management Plan Update						20,000	100%	20,000	20,000	100%	20,000	25,000	100%	25,000	25,000	100%	25,000
	<b>Sub-total</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>		<b>30,000</b>	<b>35,000</b>		<b>50,000</b>	<b>35,000</b>		<b>70,000</b>	<b>40,000</b>		<b>75,000</b>	<b>40,000</b>		<b>75,000</b>
	<b>Groundwater Management</b>																	
		38,925	38,925	39,509	52%	75,509	38,925	51%	75,850	40,000	50%	80,000	45,000	50%	90,000	50,000	50%	100,000
	<b>Sub-total</b>	<b>38,925</b>	<b>38,925</b>	<b>39,509</b>		<b>75,509</b>	<b>38,925</b>		<b>75,850</b>	<b>40,000</b>		<b>80,000</b>	<b>45,000</b>		<b>90,000</b>	<b>50,000</b>		<b>100,000</b>
<b>PUBLIC USE</b>	<b>Watershed Monitoring</b>																	
		42,500	42,500	43,500	45%	97,300	42,000	48%	87,000	43,000	45%	95,000	45,000	45%	100,000	48,000	44%	110,000
	<b>Sub-total</b>	<b>42,500</b>	<b>42,500</b>	<b>43,500</b>		<b>97,300</b>	<b>42,000</b>		<b>87,000</b>	<b>43,000</b>		<b>95,000</b>	<b>45,000</b>		<b>100,000</b>	<b>48,000</b>		<b>110,000</b>
	<b>Natural Heritage Mapping</b>																	
	Land Cover Project	53,634	53,634	54,440	100%	54,440	54,000	61%	89,000	55,000	61%	90,000	57,000	61%	93,000	59,000	62%	95,000
	Natural Heritage Strategy Phase II -Invasive	0	0	0		0	30,000	100%	30,000	30,000	100%	30,000	30,000	100%	30,000	30,000	100%	30,000
							20,000	33%	60,000	20,000	33%	60,000						
	<b>Sub-total</b>	<b>53,634</b>	<b>53,634</b>	<b>54,440</b>		<b>54,440</b>	<b>104,000</b>		<b>179,000</b>	<b>105,000</b>		<b>180,000</b>	<b>87,000</b>		<b>123,000</b>	<b>89,000</b>		<b>125,000</b>
	<b>Watershed Specific Projects/ Studies</b>																	
	Oak Ridges Moraine Coalition- Ecologist	46,000	46,000	46,100	50%	92,000	47,000	51%	92,000	48,000	54%	89,000	48,000	54%	89,000	50,000	50%	100,000
	GGH CA Collaborative	2,500	2,500	2,500	100%	2,500	3,000	100%	3,000	3,000	100%	3,000	4,000	100%	4,000	4,000	12%	34,000
	Administration Building Capital												25,000	50%	50,000	25,000	50%	50,000
	<b>Sub-total</b>	<b>48,500</b>	<b>48,500</b>	<b>48,600</b>		<b>94,500</b>	<b>50,000</b>		<b>95,000</b>	<b>51,000</b>		<b>92,000</b>	<b>77,000</b>		<b>143,000</b>	<b>79,000</b>		<b>184,000</b>
<b>REGULATION</b>	<b>Conservation Area Management Plans</b>																	
	Gararaska Forest Management Plan	0	0	0		0	0		0	0		0	0		0	0		0
		0	0	0		0	0		0	0		0	0		0	0		0
	<b>Sub-total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
	<b>Flood Forecasting/Warning</b>																	
	Stream Gauge Replacement			0		0	15,000	100%	15,000	0		0	6,000	75%	8,000	6,000	75%	8,000
	Foster/Kendal									15,000	100%	15,000						
	<b>Sub-total</b>	<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>6,000</b>		<b>8,000</b>	<b>6,000</b>		<b>8,000</b>
	<b>Natural Hazard Mapping</b>																	
	Clarington Floodline Update - NDMP Partner	17,312	17,312	18,510	100%	18,510	30,000	100%	30,000	30,000	100%	30,000	30,000	100%	30,000	30,000	50%	60,000
	Generic Regulation Policy and Mapping	0	0	0		0	32,000	46%	70,000	35,000	50%	70,000	35,000	50%	70,000	0		0
	Lake Ontario Shoreline Erosion/Fld Mapping	0	0	0		0	15,000	50%	30,000	0		0	0		0	0		0
	Update Hazard Policies & Procedures	0	0	0		0	0		0	0		0	16,000	100%	16,000	16,000	100%	16,000
	<b>Sub-total</b>	<b>17,312</b>	<b>17,312</b>	<b>18,510</b>		<b>18,510</b>	<b>77,000</b>		<b>130,000</b>	<b>65,000</b>		<b>100,000</b>	<b>81,000</b>		<b>116,000</b>	<b>46,000</b>		<b>76,000</b>
<b>TOTAL CAPITAL</b>		<b>\$245,871</b>	<b>\$245,871</b>	<b>\$249,559</b>		<b>\$400,259</b>	<b>\$406,925</b>		<b>\$736,850</b>	<b>\$399,000</b>		<b>\$737,000</b>	<b>\$446,000</b>		<b>\$785,000</b>	<b>\$423,000</b>		<b>\$808,000</b>
<b>Oak Ridges Moraine Conservation Plan &amp; Gap</b>		0	0	0		0	0		0	0		0	0		0	0		0
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
<b>Special Funding Requests</b>																		
Watershed Plan Update - Climate Chg		0	0	0		0	0		0	0		0	0		0	0		0
Lake Ontario Shoreline Mgmt Plan Update		0	0	0		0	0		0	0		0	0		0	0		0
Enterprise Data Management Platform		0	0	0		0	0		0	0		0	0		0	0		0
<b>Sub-total</b>		<b>0</b>	<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>		<b>0</b>
<b>Regional Land Management</b>		37,000	37,000	37,000		37,000	37,000		37,000	37,000		37,000	37,000		37,000	37,000		37,000
<b>Sub-total</b>		<b>37,000</b>	<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>	<b>37,000</b>		<b>37,000</b>



# GANARASKA REGION CONSERVATION AUTHORITY **2024 PRELIMINARY BUDGET**

*Clean Water, Healthy Land  
For Healthy Communities*



# TABLE OF CONTENTS



<b>Introduction</b>	<b>3</b>	<b>Environmental Advisory Services</b>	<b>17</b>
• Organization Structure		• Revenues & Expenditures	<b>18</b>
<b>Vision, Mission &amp; Committees</b>	<b>4</b>	<b>Watershed Stewardship</b>	<b>19</b>
		• Revenues & Expenditures	<b>20</b>
<b>The Budget Process</b>	<b>5</b>	<b>Conservation Land Management</b>	<b>22</b>
<b>2024 Budget Presentation Format</b>	<b>6</b>	• Revenues	<b>23</b>
• Conservation Authorities Act Regulations		• Expenditures	<b>24</b>
• Categorization of Programs & Services as per Regulation 687/21		<b>Corporate Services</b>	<b>25</b>
<b>2024 Preliminary Budget Revenues</b>	<b>7</b>	• Revenues & Expenditures	<b>26</b>
<b>2024 Preliminary Budget Expenditures</b>	<b>9</b>	<b>Reserves &amp; Operating Surplus</b>	<b>27</b>
<b>Watershed Management &amp; Health Monitoring</b>	<b>10</b>	<b>GRCA General Levy</b>	<b>28</b>
• Revenues	<b>11</b>	<b>Programs &amp; Services Inventory</b>	<b>29</b>
• Expenditures	<b>12</b>		

# GANARASKA REGION CONSERVATION AUTHORITY

Established 1946

The objects of an Authority are to provide, in the area over which it has jurisdiction, programs and services designed for the purpose of furthering the conservation, restoration, development and management of natural resources in watershed(s).

## Watershed Municipalities

The watershed covers an area of 935 square-kilometers and has a population of 75,606.

Municipality of Clarington  
Township of Hamilton

Town of Cobourg  
Township of Alnwick/Haldimand  
Township of Cavan Monaghan

Municipality of Port Hope  
City of Kawartha Lakes

## 2023 / 2024 Board of Directors

The Board of Directors usually meets the 3<sup>rd</sup> Thursday of every month or at the call of the Chair.

Township of Hamilton – Mark Lovshin\*

Municipality of Port Hope – Vicki Mink\*\*

Township of Alnwick/Haldimand – Joan Stover

Township of Cavan Monaghan – Lance Nachoff

Municipality of Clarington – Willie Woo

Municipality of Clarington – Margaret Zwart

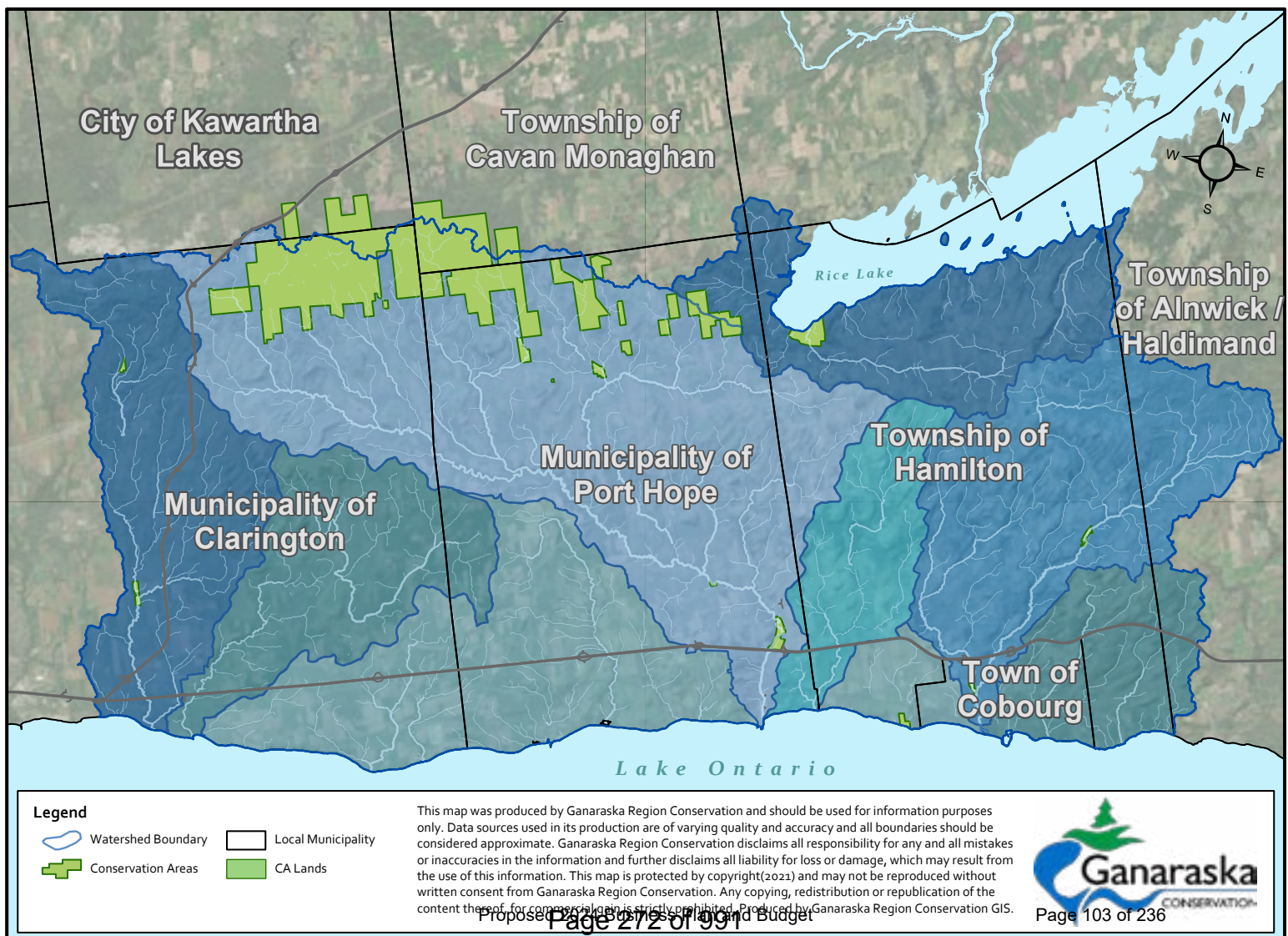
Town of Cobourg – Randy Barber

Town of Cobourg – Miriam Mutton

Municipality of Port Hope – Adam Pearson

City of Kawartha Lakes – Tracy Richardson

\*Denotes Chair \*\*Denotes Vice Chair





The Ganaraska Region Conservation Authority's Shared Vision:  
*Clean Water, Healthy Land For Healthy Communities*



The Ganaraska Region Conservation Authority's mission is to enhance and conserve across the Ganaraska Region Watershed by serving, educating, informing and engaging.

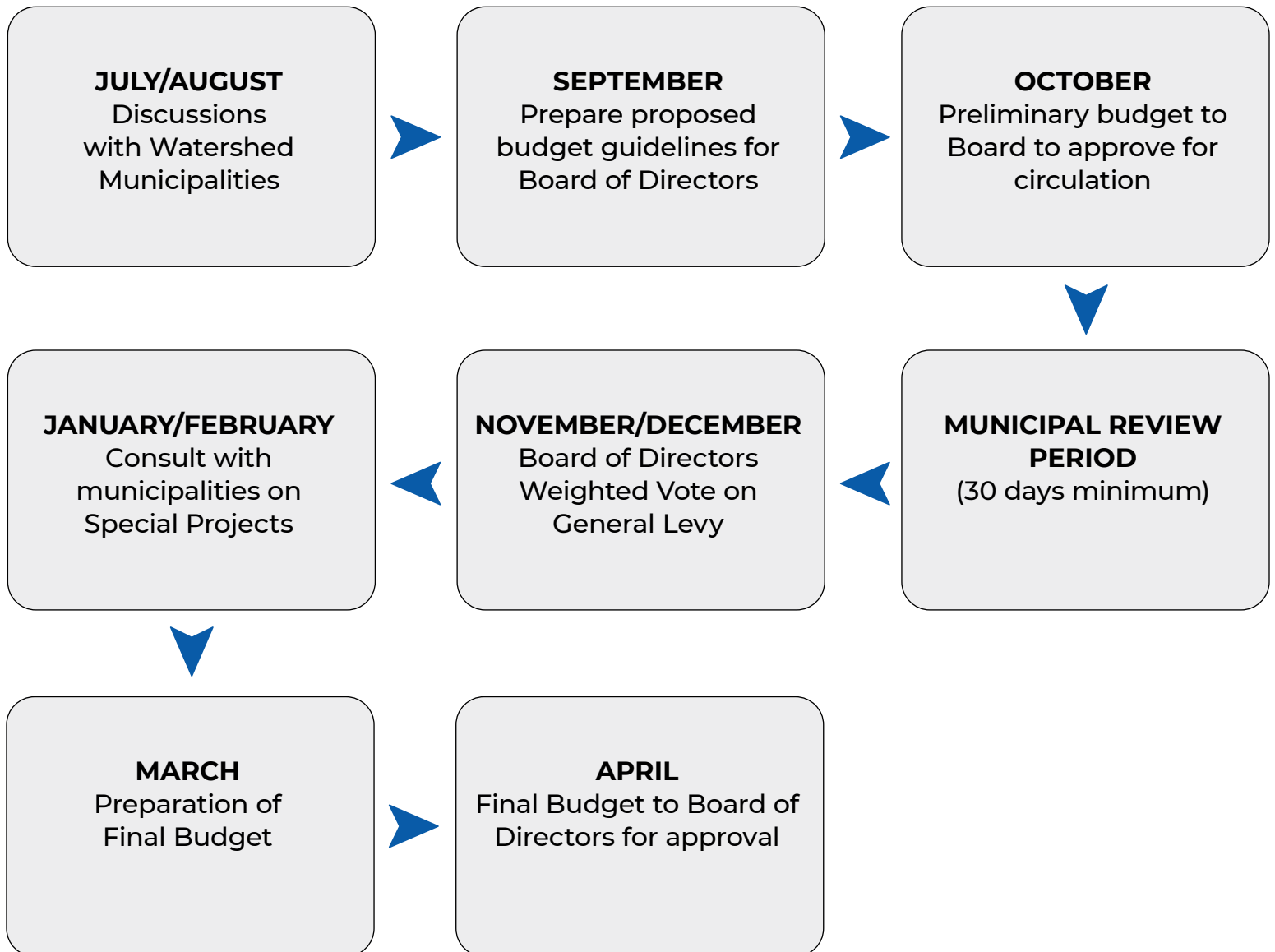
### **Our Shared Values**

To Explore is to Value Knowledge  
To Learn is to Value Collaboration  
To Lead is to Value Excellence  
To Evolve is to Value Innovation

### **GRCA 2023 / 2024 Committees**

Ganaraska Forest Recreational Users Committee  
Mark Gardiner (Chair), Matthew Robbins, Jim Pearson, Jennifer Jackman, Garry Niece, Randy Cunningham, Lisa Thompson, Amber Panchyshyn, Pam Julian, Carolyn Richards, Peter Wood, Steve Brownell, Marven Whidden, Maureen MacDonald, Lance Nachoff (Board Representation)

# THE BUDGET PROCESS





# 2024 BUDGET PRESENTATION FORMAT



The Gananaska Region Conservation Authority (GRCA) has 5 program and services departments:

- Watershed Management and Health Monitoring
- Environmental Advisory Services
- Watershed Stewardship
- Conservation Lands Management
- Corporate Services

The departments are further reported in accordance with the categorization as required by the **Regulation 687/21** as explained below.

The budget columns report on the dollar amounts for the previous budget figures and the actual amount reported at year end and the proposed budget figures for the current year.

As with previous budgets, the budget figures may have been adjusted throughout the year as a result to reflect unexpected decreases/increases in the funding revenues. In cases where the funding received for a capital project is not spent, those funds are carried forward as deferred revenue.

## Conservation Authorities Act (CA Act) Regulations

In October, 2021, the Province of Ontario released Phase 1 regulations designed to implement amendments to the CA Act.

- Ontario Regulation 686/21: Mandatory Programs and Services
- Ontario Regulation 687/21: Transition Plans and Agreements for Programs and Services
- Ontario Regulation 688/21: Rules of Conduct in Conservation Areas

The Phase 2 Regulations were finalized under the Conservation Authorities Act in April 2022.

The programs of the GRCA are classified into 5 areas. The budget format reflects the program areas into categories 1, 2, and 3 which are reflected in the Program and Services Inventory which has been attached at the end of the budget. This inventory was finalized and approved by the Board of Directors at the September 21, 2023 meeting.

## Categorization of Programs and Services as per Regulation 687/21:

### 1. Mandatory programs and services

Defined in regulation; where municipal levy could be used without any agreement.

### 2. Municipal programs and services

Programs and services at the request of a municipality (with municipal funding through an MOU/agreement).

### 3. Other programs and services

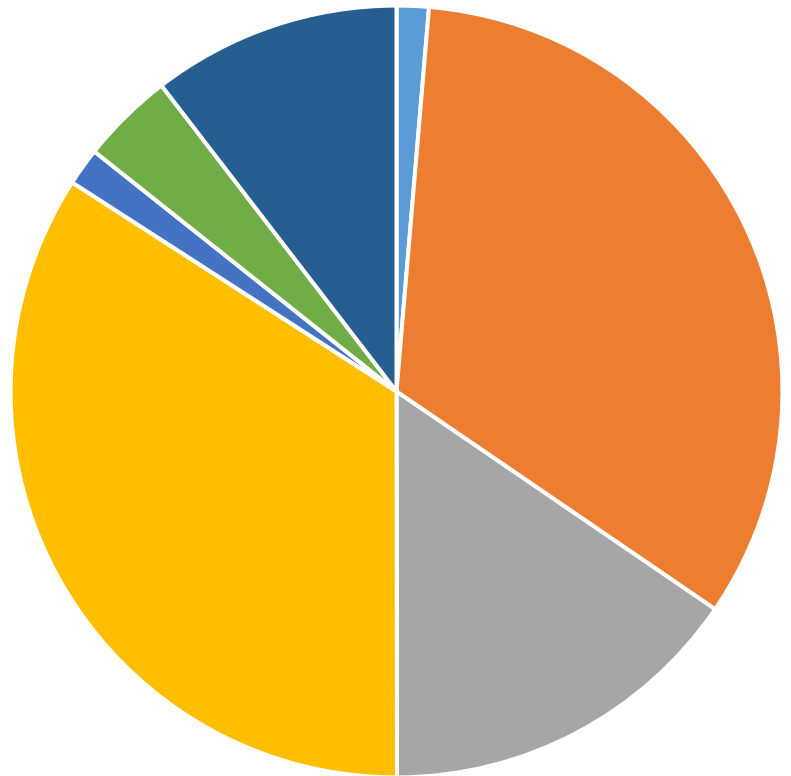
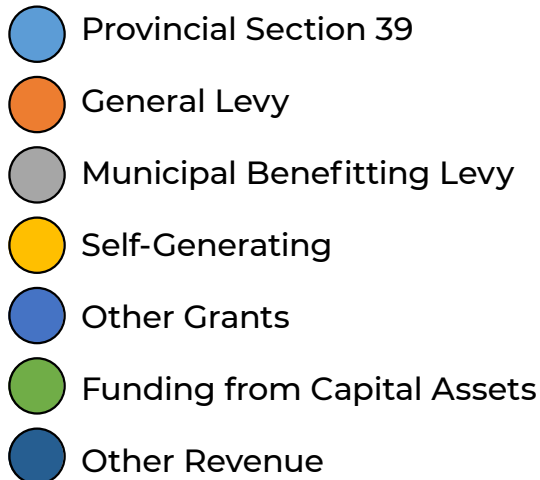
Programs and services an Authority determines are advisable (use of municipal levy requires an MOU/agreement with participating municipalities).

## 2024 PRELIMINARY BUDGET SUMMARY

Ganaraska Conservation's proposed budget for 2024 is \$3,855,496. The following pages provide context on the revenues and expenditures, a budget breakdown, and a break down of the levy for each watershed municipality.

### 2024 REVENUES

- Provincial Section 39 funding of \$51,863
- The general levy proposed increase is 3.3% and includes a minimum levy of \$16,459.79 for a total general levy of \$1,279,855.
- Municipal benefitting levy totals \$595,273
- Self generating revenue totals \$1,315,995
- Other grants of \$60,600
- Funding from capital asset reserve of \$150,000
- Other revenue totals \$401,910
- Total Revenue \$3,855,496



# 2024 PRELIMINARY BUDGET SUMMARY

## SOURCES OF REVENUE

### Provincial Section 39 Funding

The Ontario Ministry of Natural Resources and Forestry provides funding to the Ganaraska Region Conservation Authority in the amount of \$51,863. This amount is approximately 50% of the funding that was provided for over the last 20 years and has remained at this reduced amount since 2019. This funding supports the mandated flood forecasting and warning programs.

### Municipal General Levy

The municipal general levy is funding provided by municipalities to support category 1 programs and services such as enabling services of corporate services, low water response, environmental monitoring and conservation land expenses for recreational uses.

### Municipal Benefitting Levy

Municipal benefitting levy is funding that supports benefitting or special projects which are projects that are carried out for specific watershed municipalities. Such projects are normally capital projects and may be shared by two or more municipalities within the conservation authority jurisdiction.

### Self Generating Revenue

Self generating revenue includes user fees for planning services and are set to recover but not exceed the costs associated with administering and delivering these services on a program basis including site inspections, legal inquiries.

Ganaraska Forest membership and day uses as well as bookings at the Forest Centre for education, weddings and camping. Special events, leasing lands and timber management are also included.

### Other Grants

Other grants include employment programs, as well as grants from other agencies such as the Greenbelt Foundation.

### Funding from Capital Assets Reserve

Funding is set aside each year, \$183,976.06 in 2024, from the associated program areas and placed in a reserve that is to be utilized to fund the replacement of the physical assets of the GRCA.

### Other Revenue

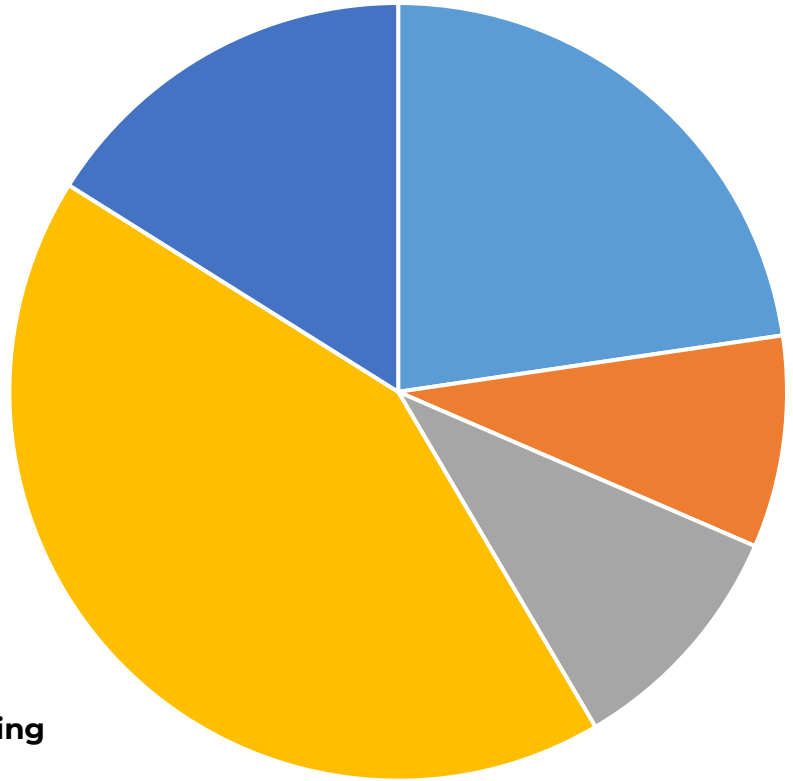
Other revenue includes funding of projects that Ganaraska Conservation partners on with other conservation authorities, municipalities and counties that are outside of the GRCA jurisdiction.

Administration fees, which are fees charged for payroll costs and overhead against a program or project, are also reported.

# 2024 PRELIMINARY BUDGET SUMMARY

## EXPENDITURES

- Watershed Management & Health Monitoring
- Environmental Advisory
- Watershed Stewardship
- Conservation Land Management
- Corporate Services



### Watershed Management and Health Monitoring

Costs required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use.

### Environmental Advisory Services

Costs associated with providing environmental review of development proposals submitted by municipalities, general public and developers.

### Watershed Stewardship

Costs associated with providing services and/or assistance to watershed residents and municipalities on sound environmental practices that will enhance, restore or protect properties.

### Conservation Land Management

Costs associated with land or buildings either owned or managed by the Authority and may have active programming on conservation lands.

### Corporate Services

Costs associated with the management and programs and services delivery.

### WATERSHED MANAGEMENT & HEALTH MONITORING

Watershed management and health monitoring program costs are those required to develop the framework and management strategy to provide a rational approach to natural systems protection, restoration and use. Programs within this area are in Category 1 and 2. Flood protection services fall

#### FLOOD PROTECTION SERVICES

##### Flood Forecasting and Warning – **Category 1:**

Procedures, undertaken by the Conservation Authority, required to reduce the risk of loss and property damage due to flooding through the forecasting of flood events and issuing of flood warnings, alerts and advisories to prepare those who must respond to the flood event. This is currently funded about 35% by the province and 65% by general levy.

##### Flood/Erosion Control Structures – **Category 1:**

Preventative maintenance to the flood and erosion control structures throughout the watershed.

**Floodplain Regulations – Category 1:** Includes costs associated with implementing the fill and floodplain regulations required ensuring the integrity of the watershed floodplain management system.

##### Floodplain Mapping & Flood Mitigation Projects

– **Category 1:** Floodplain mapping improves flood management response and assists municipalities to understand their flood risk.

##### GIS Services & Remote Sensing – **Category 2:**

GRCA staff continue with these partnerships.

within this department, which include costs associated with providing watershed residents with an effective and efficient system that will reduce their exposure to the threat of flood damage and loss of life.

#### Resource Inventory and Environmental Monitoring

– **Category 1:** The groundwater program, funded by the Region of Durham, Municipality of Port Hope and the Township of Hamilton is also reflected under this area.

**Category 2:** The Municipality of Clarington, with Port Hope, Cobourg and Hamilton are funding watershed monitoring.

**Natural Heritage Mapping – Category 2:** A natural heritage mapping for the watershed is continuing using funds from the Municipality of Clarington.

#### Source Protection Planning – **Category 1:**

GRCA is part of the Trent Conservation Coalition (TCC) Source Protection Program, at protecting the sources of water (rivers, lakes, aquifers) used for municipal drinking water systems.

#### Watershed Plans & Strategies – **Category 2:**

Projects undertaken by the Conservation Authority to provide a broad understanding of ecosystem function and status and to make recommendations for appropriate environmental resource management, land use change, land management change, or redevelopment and restoration, on a watershed basis.



# WATERSHED MANAGEMENT & HEALTH MONITORING



## Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	51,863	51,863
General Levy	176,446	190,660
Municipal Benefitting Levy	483,971	337,459
Self Generating Revenue	65,000	65,000
Other Grants	139,800	8,800
Funding From Capital Asset Reserve	9,000	0
Other Revenue	416,550	231,500
<b>Totals</b>	<b>1,342,630</b>	<b>885,282</b>

# WATERSHED MANAGEMENT & HEALTH MONITORING

## Expenditures

FLOOD PROTECTION SERVICES Category 1 - Mandatory Services	2023 Budget	2024 Budget
<b>Flood Forecasting &amp; Warning</b>		
Staffing	105,250	108,604
Expenses	32,000	38,500
Capital Asset Replacement	21,977	13,405
<b>TOTAL</b>	<b>159,227</b>	<b>160,509</b>
<b>Flood Control Structures</b>		
Staffing	9,900	10,200
Expenses	23,200	18,200
Capital Asset Replacement	3,588	3,706
<b>TOTAL</b>	<b>36,688</b>	<b>32,106</b>
<b>Erosion Control Structures</b>		
Staffing	1,000	1,000
Expenses	0	0
<b>TOTAL</b>	<b>1,000</b>	<b>1,000</b>
<b>Floodplain Regulations</b>		
Staffing	88,050	90,950
Expenses	3,800	3,800
Capital Asset Replacement	1,504	1,554
<b>TOTAL</b>	<b>93,354</b>	<b>96,304</b>
<b>Dam Safety</b>		
Capital Asset Replacement	7,240	7,479
<b>TOTAL</b>	<b>7,240</b>	<b>7,479</b>
<b>Natural Hazard Mapping: <i>Clarington Floodline Update</i></b>		
Staffing	15,512	16,710
Expenses	1,800	1,800
<b>TOTAL</b>	<b>17,312</b>	<b>18,510</b>

# WATERSHED MANAGEMENT & HEALTH MONITORING

## Expenditures

Category 2 - Municipal Services	2023 Budget	2024 Budget
<b>Haliburton Floodplain Mapping</b>		
Staffing	205,550	45,000
Expenses	50,850	10,000
<b>TOTAL</b>	<b>256,400</b>	<b>55,000</b>
<b>Clarington NDMP Flood Plain Mapping Update:</b>		
<i>Graham Creek</i>		
Staffing	5,000	
Expenses	0	
<b>TOTAL</b>	<b>5,000</b>	
<b>Brook Creek Flood Mitigation</b>		
Staffing	21,500	
Expenses	100	
<b>TOTAL</b>	<b>21,600</b>	
<b>Durham Risk Assessment</b>		
Staffing	3,500	
Expenses	0	
<b>TOTAL</b>	<b>3,500</b>	
<b>Durham Floodplain Mapping Updates (FHIMP)</b>		
Staffing	106,000	10,000
Expenses	24,000	0
<b>TOTAL</b>	<b>130,000</b>	<b>10,000</b>
<b>ORCA Shared Projects</b>		
<i>Byersville Floodplain Mapping</i>		
Staffing	16,650	10,000
Expenses	63,000	0
<b>TOTAL</b>	<b>79,650</b>	<b>10,000</b>
<i>Jackson Creek</i>		
Staffing	25,000	5,000
<b>TOTAL</b>	<b>104,650</b>	<b>15,000</b>



# WATERSHED MANAGEMENT & HEALTH MONITORING

## Expenditures

GIS SERVICES & REMOTE SENSING Category 2 - Municipal Services		2023 Budget	2024 Budget
<b>Storm Sewer Asset Management</b>			
Staffing		30,500	31,000
Expenses		2,500	2,000
Capital Asset Replacement		0	0
<b>TOTAL</b>		<b>33,000</b>	<b>33,000</b>
<b>GIS SERVICES :</b>			
<i>Other CA's &amp; Partners</i>			
Staffing		22,325	22,325
Expenses		5,175	5,175
<b>TOTAL</b>		<b>27,500</b>	<b>27,500</b>
<b>Peterborough DEM</b>			
Staffing		4,500	2,000
Expenses		8,500	6,000
<b>TOTAL</b>		<b>13,000</b>	<b>8,000</b>
<b>Brighton Remote Sensing</b>			
Expenses		15,000	
<b>TOTAL</b>		<b>15,000</b>	
<b>RESOURCE INVENTORY &amp; ENVIRONMENTAL MONITORING</b>			
Category 1 - Mandatory Services		2023 Budget	2024 Budget
<b>Groundwater</b>			
Staffing		55,270	55,854
Expenses		18,963	18,940
Capital Asset Replacement		692	715
<b>TOTAL</b>		<b>74,925</b>	<b>75,509</b>
<b>Water Quality Sampling (PWQMN)</b>			
Staffing		5,850	6,050
Expenses		50	50
<b>TOTAL</b>		<b>5,900</b>	<b>6,100</b>
<b>Low Water Response</b>			
Staffing		3,900	4,025
Expenses		0	0
<b>TOTAL</b>		<b>3,900</b>	<b>4,025</b>

# WATERSHED MANAGEMENT & HEALTH MONITORING



## Expenditures

RESOURCE INVENTORY & ENVIRONMENTAL MONITORING		
Category 2 - Municipal Services	2023 Budget	2024 Budget
<b>Watershed Monitoring</b>		
Staffing	43,048	43,563
Expenses	38,550	38,550
Capital Asset Replacement	14,702	15,187
<b>TOTAL</b>	<b>96,300</b>	<b>97,300</b>
<b>Natural Heritage Mapping</b>		
Staffing	33,820	34,626
Expenses	2,314	2,314
<b>TOTAL</b>	<b>36,134</b>	<b>36,940</b>
SOURCE PROTECTION PLANNING		
Category 1 - Mandatory Services	2023 Budget	2024 Budget
<b>Source Protection Planning - TCC</b>		
Staffing	125,000	125,000
Expenses	1,000	1,000
<b>TOTAL</b>	<b>126,000</b>	<b>126,000</b>
Category 2 - Municipal Services	2023 Budget	2024 Budget
<b>Hamilton Township RMO</b>		
Staffing	2,000	2,000
<b>TOTAL</b>	<b>2,000</b>	<b>2,000</b>

# WATERSHED MANAGEMENT & HEALTH MONITORING



## Expenditures

### WATERSHED PLANS & STRATEGIES

#### Category 2 - Municipal Services - Risks of Natural Hazards

##### Climate Change Strategy

Staffing	35,000	35,000
Expenses	15,000	15,000
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>

##### Watershed Report Card Update

Staffing	18,800	18,800
Expenses	4,200	4,200
<b>TOTAL</b>	<b>23,000</b>	<b>23,000</b>

### TOTAL WATER MANAGEMENT & HEALTH MONITORING

<b>1,342,630</b>	<b>885,282</b>
------------------	----------------



## PROGRAMS & SERVICES



### ENVIRONMENTAL ADVISORY SERVICES

The environmental advisory services program costs are those associated with providing environmental review of development proposals submitted by

municipalities, general public and developers. General levy and plan review fees for stormwater management fund this service area.

**Municipal/Public Plan Input & Review – Category 1:** Includes municipal/public official plan review, comprehensive zoning bylaws, secondary plan review and general planning studies.

land division review, site plans and zoning bylaws and variances. Ganaraska Region Conservation Authority also provides engineering services to neighbouring conservation authorities on a fee for service basis.

**Development Plan Input & Review – Category 1:** Includes development driven review of plans of subdivision and condos, official plan amendments,

**Watershed Ecology – Category 2:** Includes the ecological program of the Authority.

# ENVIRONMENTAL ADVISORY SERVICES

## Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	86,888	93,917
Municipal Benefitting Levy	50,000	50,100
Self Generating Revenue	156,000	156,000
Other Grants	0	0
Funding From Capital Asset Reserve	0	0
Other Revenue	43,000	43,000
<b>Totals</b>	<b>335,888</b>	<b>343,017</b>

## Expenditures

ENVIRONMENTAL ADVISORY SERVICES		
Category 1 - Mandatory Services	2023 Budget	2024 Budget
<b>Municipal/Public Plan Input &amp; Review</b>		
Staffing	76,400	78,911
Expenses	2,200	2,200
Capital Asset Replacement	2,053	2,121
<b>TOTAL</b>	<b>80,653</b>	<b>83,232</b>
<b>Development Plan Review</b>		
Staffing	133,282	137,664
Expenses	69,900	69,900
Capital Asset Replacement	2,053	2,121
<b>TOTAL</b>	<b>205,235</b>	<b>209,685</b>
Category 2 - Municipal Services	2023 Budget	2024 Budget
<b>Watershed Ecology</b>		
Staffing	34,000	34,223
Expenses	16,000	15,665
Capital Asset Replacement	0	212
<b>TOTAL</b>	<b>50,000</b>	<b>50,100</b>
<b>TOTAL ENVIRONMENTAL ADVISORY SERVICES</b>	<b>335,888</b>	<b>343,017</b>

## PROGRAMS & SERVICES



### WATERSHED STEWARDSHIP

The watershed stewardship program costs are those associated with providing and/or assistance to watershed residents on sound environmental

practices that will enhance, restore or protect their properties. Watershed Stewardship is classified as Category 3 in the Programs and Services Inventory.

### LAND STEWARDSHIP

#### Clean Water - Healthy Land

The Clean Water-Healthy Land program is a stewardship program funded by Durham Region, Trees Ontario, Oak Ridges Moraine Foundation and landowners.

For Durham Region landowners, this program is subsidized by the Region of Durham. This program is also offered by the Municipality of Port Hope and

the Township of Hamilton for the landowners, within the municipalities in partnership with the Conservation Authority.

**Partner Projects** includes the partnership with the Greater Golden Horseshoe Conservation Authorities Coalition (GGH CAC).



# WATERSHED STEWARDSHIP



## Revenues

Revenue Sources	2023 Total	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	0	0
Municipal Benefitting Levy	274,714	207,714
Self Generating Revenue	97,100	97,100
Other Grants	26,800	26,800
Funding From Capital Asset Reserve	0	0
Other Revenue	23,810	23,810
<b>Totals</b>	<b>422,424</b>	<b>355,424</b>

## Expenditures

LAND STEWARDSHIP Category 2 - Municipal Services	2023 Total	2024 Budget
<b>Durham Collaborative Tree Program</b>		
Staffing	20,000	24,500
Expenses	32,000	33,000
Other CA funds (transferred)	113,000	40,500
<b>TOTAL</b>	<b>165,000</b>	<b>98,000</b>
<b>Partner Projects</b>		
OPG Projects	15,510	15,510
GGH CAC	2,500	2,500
<b>TOTAL</b>	<b>18,010</b>	<b>18,010</b>

# WATERSHED STEWARDSHIP



## Expenditures

CLEAN WATER - HEALTHY LAND	2023 Total	2024 Budget
Financial Assistance Program		
Expenses	12,000	12,000
Landowner Program Projects	95,214	95,214
<b>TOTAL</b>	<b>107,214</b>	<b>107,214</b>
Category 3 - Non-Mandatory Services	2023 Total	2024 Budget
Tree Plant		
Staffing	13,500	13,500
Expenses	83,067	83,049
Capital Asset Replacement	533	551
	97,100	97,100
<b>TOTAL</b>	<b>204,314</b>	<b>204,314</b>
OPG Projects		
Staffing	0	0
Expenses	8,300	8,300
<b>TOTAL</b>	<b>8,300</b>	<b>8,300</b>
Fisheries Review		
Staffing	12,339	12,339
Expenses	14,015	14,015
Capital Asset Replacement	446	446
<b>TOTAL</b>	<b>26,800</b>	<b>26,800</b>
<b>TOTAL WATERSHED STEWARDSHIP</b>	<b>422,424</b>	<b>355,424</b>



## PROGRAMS & SERVICES



### CONSERVATION LAND MANAGEMENT

This program area includes all expenses associated with land or buildings either owned or managed by

the Authority. This area is divided into passive recreation and programmed recreation.

**Passive Recreation – Category 1:** The costs associated with lands and buildings that do not have active programming. The expenses included are the costs for owning or managing the land.

**Programmed Recreation –** The direct costs associated with delivering active programming on Conservation Authority lands. This includes the Ganaraska Forest Centre and the Ganaraska Forest.

**Ganaraska Forest Centre – Category 3:** For over forty years, the Ganaraska Region Conservation Authority has provided a unique outdoor education experience to elementary and secondary students at the Ganaraska Forest Centre. The outdoor education facility offers both day and overnight education programming.

Such programs offered are: map reading, orienteering, forest studies and stream and pond study. As well, the facility is rented out to Scouts and Girl Guides for weekend use.

**Ganaraska Forest – Category 1 and 3:** On April 1st, 1997, the Conservation Authority took back management of the Ganaraska Forest from the Ministry of Natural Resources. Revenue from the forest comes from the sale of timber and membership fees.

For 2024, the revenue from timber contracts are estimated at \$269,575.00. It is anticipated that the damage caused by the derecho windstorm will impact future forest timber management revenues for several years.

The partnership with Treetop Trekking continues and revenues are estimated at \$36,000.00.

## CONSERVATION LAND MANAGEMENT



### Revenues

Revenue Sources	2023 Total	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	501,827	514,290
Municipal Benefitting Levy	0	0
Self Generating Revenue	988,400	997,895
Other Grants	93,600	25,000
Funding From Capital Asset Reserve	151,300	100,000
Other Revenue	22,000	22,000
<b>Totals</b>	<b>1,757,127</b>	<b>1,659,185</b>



# CONSERVATION LAND MANAGEMENT



## Expenditures

PASSIVE RECREATION		
Category 1 - Mandatory Services	2023 Budget	2024 Budget
Staffing	201,348	201,365
Expenses	90,900	91,415
Capital Asset Replacement	25,140	15,640
<b>TOTAL</b>	<b>317,388</b>	<b>308,420</b>
GANARASKA FOREST		
Category 1 - Mandatory Services (Forest Recreation)		
Category 3 - Non-Mandatory Services (Timber Management)	2023 Budget	2024 Budget
Staffing	478,000	477,251
Expenses	322,150	264,300
Capital Asset Replacement	129,439	129,894
<b>TOTAL</b>	<b>929,589</b>	<b>871,445</b>
GANARASKA FOREST CENTRE		
Category 3 - Non-Mandatory Services	2023 Budget	2024 Budget
Staffing	249,440	267,947
Expenses	168,562	168,402
Capital Asset Replacement	82,398	42,971
<b>TOTAL</b>	<b>500,400</b>	<b>479,320</b>
<b>TOTAL CONSERVATION LAND MGMT</b>	<b>1,747,377</b>	<b>1,659,185</b>

## PROGRAMS & SERVICES



### CORPORATE SERVICES

This budget area provides the leadership and management in the delivery of all programs and services. It is composed of the wages and benefits of staff of the Conservation Authority, whose main function is to provide coordination, support and

services to all programs rather than specific programs. All expenses associated with the Board of Directors are directed to this area. As well, expenses associated with the operations of the administration building.

#### **Programs and Services Inventory:**

Corporate Services is classified as enabling services requiring levy support.

**Program Description:** Key assistance provided to all departments of the conservation authority, board of directors, member municipalities, and the general public to enable Ganaraska Conservation to operate in an accountable, transparent, efficient, and effective manner.

Specific items include:

**Corporate/Finance Management** - includes all administrative and financial staff wages, benefits and expenses, general membership expenses as well as corporate expenses for the Conservation Authority, which includes the levy to Conservation Ontario.

**Office Services** – includes all wages and benefits for IT staff as well as expenses, supplies, equipment, computer services, maintenance, and utilities for the main administrative building for the various program areas.

**Corporate Communications** – includes wages and benefits for staff working on communication projects as well as community and public relations expenses, website maintenance and any information costs.

All publications, advertising and Authority staff uniforms are included in this program area.

# CORPORATE SERVICES

## Revenues

Revenue Sources	2023 Budget	2024 Budget
Section 39 Provincial Funding	0	0
General Levy	473,808	480,988
Municipal Benefitting Levy	0	0
Self Generating Revenue	0	0
Other Grants	0	0
Funding From Capital Asset Reserve	85,000	50,000
Other Revenue	81,600	81,600
<b>Totals</b>	<b>640,408</b>	<b>612,588</b>

## Expenditures

Support Services	2023 Budget	2024 Budget
<b>CORPORATE/FINANCE MANAGEMENT</b>		
Staffing	263,600	269,485
Expenses	59,360	65,560
<b>TOTAL</b>	<b>322,960</b>	<b>335,045</b>
<b>OFFICE SERVICES</b>		
Staffing	26,500	26,000
Expenses	102,696	105,496
Capital Asset Replacement	121,077	76,723
<b>TOTAL</b>	<b>250,273</b>	<b>208,219</b>
<b>CORPORATE COMMUNICATIONS</b>		
Staffing	60,000	61,800
Expenses	6,100	7,100
Capital Asset Replacement	400	424
<b>TOTAL</b>	<b>66,500</b>	<b>69,324</b>
<b>TOTAL CORPORATE SERVICES</b>	<b>639,733</b>	<b>612,588</b>



## RESERVES AND OPERATING SURPLUS

The Ganaraska Region Conservation Authority has two reserves.

### Capital Asset Replacement Reserve

The Ganaraska Region Conservation Authority developed a Capital Asset Replacement plan in 2016. The goal of every capital asset management plan is to define the use of assets in order to streamline productivity and delivery with minimal loss of capital.

This reserve will replace the equipment reserve that had been previously established in 1992 and does not include any grant dollars. This reserve is allocated to major maintenance and replacement of the GRCA capital assets. This reserve is an essential part of GRCA's ongoing fiscal responsibility framework, as it guides the purchase, maintenance, and disposal of every asset GRCA needs in order to conduct business.

### Forest Purchase Reserve

This reserve was established in 2001 with a \$10,000.00 donation by the Township of Cavan Monaghan to be used for costs associated with a land purchase within the Peterborough County jurisdiction.

### Operating Surplus/Deficit

The Ganaraska Region Conservation Authority's operating surplus is attributable to the change in recording tangible capital assets at cost in accordance with the recent change in Public Sector Accounting Board (PSAB) rules.



## GRCA 2024 PROPOSED GENERAL LEVY



Municipal Partner	2023 Levy	2024 Levy
Municipality of Clarington	635,528.22	658,596.76
Town of Cobourg	251,353.43	258,545.20
Municipality of Port Hope	199,414.81	205,927.32
Township of Alnwick/Haldimand	13,824.17	14,269.01
Township of Hamilton	130,803.78	134,210.69
Township of Cavan Monaghan	4,708.90	4,865.56
City of Kawartha Lakes	3,336.65	3,440.45

# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Support Services</b> <i>Program Description: Key assistance provided to all departments of the conservation authority, board of directors, member municipalities and the general public to support Ganaraska Conservation to operate in an accountable, transparent, efficient and effective manner.</i>			
CS	Corporate Services	Administrative, human resources, operating and capital costs which are not directly related to the delivery of any specific program or service, but are the overhead and support costs of a conservation authority. Includes health and safety program, overseeing programs and policies.	1
CS	Financial Management	Annual budget, accounts payable and receivable, payroll, financial analysis, financial audit, administration of reserves and investments, financial reports for funding agencies, preparing and submitting reports to CRA, benefits program administration.	1
CS	Legal Expenses	Costs related to agreements/contracts, HR, etc.	1
CS	Governance	Supporting CA Boards, Advisory Committees, Office of CAO/ST	1
CS	Communications & Outreach	Public awareness-natural hazards, flood forecasting and warning, permitting requirements, natural hazard identification, mitigation, readiness and response, governance, policy, municipal and public relations and engagement, conservation lands.	1
CS	Administration Buildings	Administrative office and millennium building used to support staff, programs, and services. Includes utilities, routine and major maintenance, property taxes. Included is a charge out for capital asset replacement.	1
CS	Information Technology Management/ GIS	Data management, records retention. Development and use of systems to collect and store data and to provide spatial geographical representations of data. Included is a charge out for capital asset replacement.	1



# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Natural Hazard Management Program</b> <i>Program Description: Conservation Authorities (CAs) are the lead provincial agencies on Natural Hazard issues. The goal is to protect life and property from flooding and erosion. This watershed-wide, comprehensive program includes development applications and permits, municipal plan input and review, environmental planning and policy, flood forecast and warning, flood and erosion control infrastructure, technical studies, ice management, education, and public awareness.</i>			
WMHM	Section 28 Permit Administration	Reviewing and processing permit applications, associated technical reports, site inspections, communication with applicants, agents, and consultants and legal costs. Violations also fall under this category.	1
EAS	Municipal Plan Input & Plan Review	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances). Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural hazards, on behalf of Ministry of Natural Resources and Forestry (MNR), delegated to CAs (1983). Input to the review, approval processes under other applicable law, with comments related to natural hazards, wetlands, watercourses, and Sec. 28 permit requirements.	1
WMHM	Flood Forecasting & Warning	Daily data collection and monitoring of weather forecasts, provincial and local water level forecasts, watershed conditions, snow surveys, flood event forecasting, flood warning, communications and response and equipment maintenance.	1
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Water and erosion control infrastructure operations and management. Includes all water management structures (flood control, dams and channels, berms, erosion control, etc.) that are annually inspected, and routine maintenance work completed. Included is a charge out for capital asset replacement.	1

# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Natural Hazard Management Program</b>			
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Major maintenance on flood and erosion control structures as required. Projects are dependent on Water and Erosion Control Infrastructure (WECI) funding from the province and support from our municipal partners.	1
WMHM	Flood & Erosion Control Infrastructure Operation & Management	Major maintenance on flood and erosion control structures as required. Projects are dependent on Water and Erosion Control Infrastructure (WECI) funding from the province and support from our municipal partners.	1
WMHM	Low Water Response	Conditions monitoring and analysis. Technical and administrative support to the Water Response Team representing major water users and decision makers, who recommend drought response actions.	1
WMHM	Information Management	Data collection, mapping, data sets, watershed photography. Development and use of systems to collect and store data and to provide spatial geographical representations of data. This includes our geographical information systems and support.	1
WMHM	Technical Studies & Policy Review	Studies and projects to inform natural hazards management programs including floodplain management, watershed hydrology, regulations areas mapping update, flood forecasting system assessment, floodplain policy, Lake Ontario shoreline management. These projects often for a specific number of years and are distributed over time as human resources and funding is available.	1
CL	Natural Hazards Communications, Outreach & Education	Promoting public awareness of natural hazards, including flooding, drought, and erosion. Attending public events, supplying materials. Social media services. Media relations. Educate elementary school students through the Spring Water Awareness program about the danger of floodwaters, dangers of dams, etc.	1

# PROGRAMS & SERVICES INVENTORY



Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Provincial Water Quality &amp; Quantity Monitoring</b> <i>Program Description: Ganaraska Conservation, in partnership with Ministry of Environment, Climate Change and Parks (MECP), has established long term sites to monitor surface and ground water conditions as well as an investment into long-term monitoring of climate change trends.</i>			
WMHM	Provincial Water Quality Monitoring Network (PWQMN)	CA/MECP partnership for stream water quality monitoring at 9 sites. Staff take water samples and MECP does lab analysis and data management. Information is used for watershed report cards and stewardship project prioritization.	1
WMHM	Provincial Groundwater Monitoring Network (PGMN)	A long-standing CA/MECP partnership for groundwater level and quality monitoring at 17 stations. Costs include sampling, data collection, analysis, data management and reporting. MECP funded network installation and continues to fund equipment replacements. Data collected supports groundwater monitoring, low water response, and water quality monitoring.	1
<b>Local Water Quality Monitoring</b> <i>Program Description: Ganaraska Conservation, in partnership with community organizations, municipalities, and federal and provincial agencies has established sites to monitor surface water quality and quantity as well as many other parameters to support a healthy ecosystem.</i>			
WMHM	Surface Water Quality Monitoring Program	Surface water quality monitoring at 18 surface water sites, (in addition to PWQMN), water quantity measurements at 80 baseflow sites and water quality samples collected at 4 auto sampler sites supporting Lake Ontario nearshore water monitoring. Costs include sampling, analysis, equipment maintenance and reporting.	2

# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Drinking Water Source Protection</b> <i>Program Description: The protection of municipal drinking water supplies in the Trent Conservation Coalition (TCC) Region and the Ganaraska Region Source Protection Area through the development and implementation of TCC Source Protection Plans. Ganaraska Conservation is a member of the TCC which is a complex regional grouping of five Source Protection Areas including Ganaraska, Crowe, Otonabee, Kawartha and Lower Trent Authorities.</i>			
WMHM	Local Source Protection Area DWSP	Source Protection Authority reports, meetings and governance. Delivery of the activities required by the Clean Water Act and regulations as per Clean Water Act.	1
WMHM	DWSP Risk Management Official	Carrying out Part IV duties of the Clean Water Act on behalf of municipalities through service agreements.	2
<b>Core Watershed-based Resource Management Strategy</b> <i>Program Description: The purpose of a watershed plan is to understand the current conditions of the watershed, and identify measures to protect, enhance, and restore the health of the watershed. Watershed strategies provide a management framework to provide recommendations which consists of goals, objectives, indicators, and management recommendations. This addresses existing issues in the watershed and mitigate impacts from potential future land uses, while recommending appropriate actions to protect, enhance, and restore the watershed.</i>			
NEW	Watershed-Based Resource Management Strategy Development	<b>New Project:</b> Collate/compile existing resource management plans, watershed plans, studies, and data. Strategy development, implementation, and annual reporting. This project builds on previous Watershed Management Strategies. To be completed on or before <b>December 31, 2024</b> per requirements of Regulation.	1
<b>Sub-watershed Plans and Projects</b> <i>Program Description: Watershed strategies provide a management framework to provide recommendations which consists of goals, objectives, indicators, and recommendations. This addresses existing issues in the watershed and mitigate impacts from potential future land uses, while recommending appropriate actions to protect, enhance, and restore the watershed.</i>			
WMHM	Natural Heritage Mapping	Ganaraska Conservation incorporates natural heritage information particularly around wetlands to develop planning and regulatory strategies to mitigate downstream natural hazards. Data is also used in hydrologic and hydraulic models.	2
EAS	Watershed Ecology	Ganaraska Conservation provides watershed ecology services to specific watershed municipalities.	2

# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Conservation Authority Lands and Conservation Areas</b> <i>Program Description: Ganaraska Conservation owns over 11,000 acres of land which includes conservation areas, the Ganaraska Forest, significant wetlands and flood control structures and surrounding land. Ganaraska Conservation property is essential to watershed management, environmental protection, helps implement the Watershed Management Strategy and provides areas for passive recreation.</i>			
CL	Section 29 Enforcement and Compliance	<p>Conservation Areas / Ganaraska Forest / regulation enforcement and compliance.</p> <p>Ganaraska Conservation staff and a contracted company patrol the 11,000 acres Ganaraska Forest and conservation areas to ensure that the regulations are being adhere to by the users.</p>	1
CL	Ganaraska Forest	<p><b>Category 1</b> - Ganaraska Conservation owns and maintains the 11,000 acre Ganaraska Forest. The forest has 100's of kilometers of multi-use trails that require maintenance year round. This Includes recreation, forest management, risk management program, hazard tree management, gates, fencing, signage, communications, pedestrian bridges, trails, parking lots, picnic shelters, road, restoration, ecological monitoring, carrying costs such as taxes and insurance. The Ganaraska Forest Management Plan guides the management of the forest. The plan's primary goal is "to conserve, enhance and where feasible restore the forest ecosystem to reflect the native biodiversity of the Ganaraska Forest while at the same time embracing recreational, education and social activities that support the health and sustainability of the forest."</p> <p><b>Category 3</b> – GRCA also does timber management within the forest. The Forest Management Plan lists principles by which the forest is managed and the last principle states that "the Ganaraska Forest provides a sustainable economic benefit to the GRCA, without compromising the ecological health of the Ganaraska Forest." The revenues vary from year to year based on the plan. Expenses are matched with those revenues.</p>	1, 3

# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Conservation Authority Lands and Conservation Areas</b>			
CL	Conservation Areas	GRCA is responsible for the management and maintenance of 9 conservation areas, as well as other lands that are not formal conservation areas. This Includes passive recreation, forest management, risk management program, hazard tree management, gates, fencing, signage, communications, pedestrian bridges, trails, parking lots, picnic shelters, road, restoration, ecological monitoring, carrying costs such as taxes, insurance and capital asset replacement.	1
CL	Conservation Area Major Maintenance	Major maintenance and capital improvements to support public access, safety, and environmental protection such as pedestrian bridges, boardwalks, pavilions, trails. These expenses are covered by the capital asset reserve in most cases.	1
CL	Land Acquisition	Strategic acquisition of environmentally significant properties.	2, 3
NEW	Inventory of Conservation Authority Lands	<p><b>New Project:</b> The land inventory will include the following information: location, date obtained, method and purpose of acquisition, land use. Project updates as inventory changes.</p> <p>To be completed on or before <b>December 31, 2024</b> per requirements of Regulation.</p>	1
NEW	Strategy for CA owned or controlled lands and management plans	<p><b>New Project:</b> A strategy to guide the management and use of CA-owned or controlled properties including guiding principles, objectives, land use, natural heritage, classifications of lands, mapping, identification of programs and services on the lands, public consultation, publish on website. Updates of existing conservation area management plans.</p> <p>To be completed on or before <b>December 31, 2024</b> per requirements of Regulation.</p>	1
NEW	Land Acquisition and Disposition Strategy	<p>Update current policy to guide the acquisition and disposition of land to fulfill the objects of the authority.</p> <p>To be completed on or before <b>December 31, 2024</b> per requirements of Regulation.</p>	1



# PROGRAMS & SERVICES INVENTORY

Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Watershed Stewardship</b> <i>Program Description: The watershed stewardship program includes a fisheries component, a program funded by municipalities which provides funding for landowners for projects and the landowner tree planting program.</i>			
WS	Private Landowner Stewardship Program	<b>Clean Water-Healthy Land – Financial Assistance Program:</b> In partnership with some of the watershed municipalities, Ganaraska Conservation offers environmental, technical and financial assistance, tools and information to any resident, business, school or service club within its jurisdiction and within the participating municipality.	3
WS	Tree Planting Services	<b>Clean Water-Healthy Land – Tree Planting</b> GRCA Tree Seedling Program allows property owners to purchase bare root native tree and shrub seedlings at a minimal cost. GRCA also provides full service tree planting to landowners.	3
WS	Fisheries Services	In partnership with Fisheries and Oceans Canada, Ganaraska Conservation staff are responsible for the sea lamprey monitoring program on Cobourg Creek which captures and samples many difference species and record the results and submit data. Fish surveys are also done with other partners, such as OPG and Hydro One through agreements.	3
WS	Stewardship Partner Projects	Ganaraska Conservation's stewardship program partners with various organizations to deliver environmental programs and projects. These programs are for a limited time period. Examples include the Highway of Heroes Tree Campaign tree planting partnership, Forests Ontario and the Durham Collaborative Tree Program.	3

# PROGRAMS & SERVICES INVENTORY



Program Area	Program/Service & Sub-services	Description	Category (1,2,3)
<b>Other Program Areas</b> <i>Program Description: Ganaraska Conservation delivers other programs that are not part of the mandatory programs and services as outlined in O. Reg. 686/21. All of the programs are funded without municipal general levy. All of the programs influence and enhance the health and watershed management of the GRCA and are part of a larger integrated watershed management model.</i>			
CL	Outdoor Education	The Ganaraska Forest Centre, located in the heart of the Ganaraska Forest, is home to the outdoor education program of the GRCA where thousands of students visit for a day or overnight to learn about their environmental footprint and become familiar with the natural world around them. Taught by Ontario – certified teaching staff, the GFC offers curriculum-based education programs for elementary and secondary students. These programs focus on local watersheds, ecosystems, and environmental issues. Programs can also take place at schools (indoors and outdoors) or through online learning.	3
NEW	Other	Opportunities for new projects or programs that benefit the watershed and its municipal partners can occur anytime and can have varying durations. These projects may require matching funding or be self-sustaining. New projects may require municipal participation and/or funding.	3



## LANDS ACKNOWLEDGEMENT STATEMENT

*The Ganaraska Region Conservation Authority respectfully acknowledges the land on which we gather is situated within the traditional and treaty territory of the Mississaugas and Chippewas of the Anishinabek, known today as the Williams Treaties First Nations. Our work on these lands acknowledges their resilience and their longstanding contributions to the area. We are thankful for the opportunity to live, learn and share with mutual respect and appreciation.*



### **GANARASKA REGION CONSERVATION AUTHORITY**

2216 County Rd. 28,  
Port Hope, ON L1A 3V8

**Phone:** 905.885.8173

**Fax:** 905.885.9824

### **GANARASKA FOREST CENTRE**

10585 Cold Springs Camp Rd.,  
Campbellcroft, ON L0A 1B0

**Phone:** 905.885.8173

**Fax:** 905.797.2545

**[INFO@GRCA.ON.CA](mailto:INFO@GRCA.ON.CA) | [WWW.GRCA.ON.CA](http://WWW.GRCA.ON.CA)**

Chief Executive Officer



March 11, 2024

Nancy Taylor  
Commissioner of Finance/Treasurer  
Regional Municipality of Durham  
P.O. Box 623  
605 Rossland Road East Whitby, ON L1N 6A3

Via Email  
[Nicole.Pincombe@durham.ca](mailto:Nicole.Pincombe@durham.ca)

Dear Ms. Taylor,

**Re: Toronto and Region Conservation Authority 2024-2027 Budget Request**

Toronto and Region Conservation Authority (TRCA) is pleased to provide its budget submission covering the period 2024-2027. The general levy increase for 2024 and for subsequent years is 2.5%, impacted mostly by wage, employee benefit and similar inflationary pressures. TRCA's 2024 operating budget will amount to approximately \$58 million. Durham's 2023 share of TRCA's operating budget, as represented by the general levy, is \$663,500. This amount is included within the Region's operating allocation to TRCA of \$724,800 which includes \$61,300 of CVA-funded programs.

TRCA request for Special Benefitting Programs in 2024 is \$952,000 which is a \$119,500 increase over 2023 primarily related to activities related to Category 1 work as well as annual cost of living on existing programs being provided to the Region.

We would be pleased to discuss the above submission with you at your convenience. Please reach out to either myself or Darryl Gray at (416) 791-0327 ([Darryl.gray@trca.ca](mailto:Darryl.gray@trca.ca)) if you have any questions. Thank you for your continued support.

Sincerely,

A handwritten signature in black ink, appearing to read "John MacKenzie", with a stylized flourish at the end.

John MacKenzie, M.Sc.(PI) MCIP, RPP  
Chief Executive Officer



# 2024 Project Summaries and Forecast Durham Region

June 2023

## Table of Contents

**Executive Summary**  
**10-Year Capital Outlook**  
**2024-2027 Operating & Capital Forecast**  
**Service Area Summaries**

Watershed Studies and Strategies

Water Risk Management

Regional Biodiversity

Greenspace Securement and Management

Tourism and Recreation

Planning and Development

Education and Outreach

Sustainable Communities

Corporate Services





## Executive Summary

Representing the interests of over one-third of Ontario's population, Toronto and Region Conservation Authority (TRCA) protects people, their property and municipal infrastructure, in addition to safeguarding the health and wellbeing of watershed communities by protecting and restoring the natural environment and the ecological services it provides.

For over 60 years, TRCA has worked diligently with its stakeholders to identify and implement strategies to effectively manage natural and water resources throughout its jurisdiction. As a not-for-profit organization operating in the broader public sector, TRCA predominantly works with its partner municipalities, which are responsible for over 70% of its revenues. As the organization has evolved, TRCA has introduced best practices in terms of financial transparency and collaboration with our partners including an increased commitment to performance measurement and reporting, providing robust data and performance metrics to document the achievement of all mutually determined objectives. As such, TRCA is confident that the municipal services it provides to partner municipalities will continue to reflect our mutual commitment to the safety and sustainability of the Greater Toronto Region.

TRCA's program model will continue to support essential services which address the challenges posed by climate change, urban development, and ecosystem loss, including, but not limited to, increased risk of flooding and erosion as well as the degradation of natural environments which are vital to the health and safety of residents of TRCA's jurisdiction. To this end, TRCA remains committed to ensuring that TRCA programs and services align closely with strategic municipal priorities, regardless as to whether they are mandated or municipally requested. The recent processes of developing or refining existing Memorandums of Understanding (MOUs) has led to greater clarity around TRCA activities, their contribution to broader outcomes, and facilitates improved longer-term planning and efficiency for all parties.

As organizations' across the Province of Ontario continue to come together to address the needs of communities, in particular for housing – collaboration is an essential requirement. TRCA will continue to support the needs of today and tomorrow within the context of unprecedented growth and climate concerns. Because healthy and safe communities hinge on a healthy and safe environment, TRCA has renewed an ongoing role to conserve, restore and manage natural resources to enable safe and resilient communities. This is achieved through the focused priorities in the TRCA 2023-2034 Strategic Plan and through the provision of timely expert feedback on changes to ongoing impactful provincial legislative changes. TRCA's partner municipalities support, since the very founding of Conservation Authorities, makes all this work possible. In turn, the wellbeing of residents and visitors of our shared GTA jurisdiction and beyond is the collective impact sought for a bright and sustainable future ahead.

Regional Municipality of Durham Forecast												
		Approved					Projected					
		2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1	Watershed Studies and Strategies Total	11,000	98,000	101,000	101,000	103,000	103,000	104,000	107,000	107,000	108,000	108,000
2	Water Risk Management Total	338,000	342,000	342,000	344,000	345,000	345,000	346,000	346,000	348,000	350,000	350,000
3	Regional Biodiversity Total	482,500	508,000	473,000	474,000	485,000	490,000	498,000	503,000	508,000	523,000	528,000
4	Greenspace Securement and Management Total	17,900	17,900	17,900	17,900	17,900	17,900	17,900	17,900	17,900	17,900	17,900
5	Tourism and Recreation Total	98,000	99,000	102,000	103,000	106,000	109,000	112,000	115,000	118,000	121,000	125,000
6	Planning and Development Total	14,500	14,600	14,600	14,600	14,600	14,600	14,600	14,600	14,600	14,600	14,600
7	Education and Outreach Total	-	-	-	-	-	-	-	-	-	-	-
8	Sustainable Communities Total	104,000	106,000	108,000	110,000	112,000	114,000	116,000	118,000	120,000	122,000	124,001
9	Corporate Services Total	85,571	86,171	86,171	86,171	86,171	86,171	86,171	86,171	86,171	86,171	86,171
<b>Total Capital</b>		<b>1,151,471</b>	<b>1,271,671</b>	<b>1,244,671</b>	<b>1,250,671</b>	<b>1,269,671</b>	<b>1,279,671</b>	<b>1,294,671</b>	<b>1,307,671</b>	<b>1,319,671</b>	<b>1,342,671</b>	<b>1,353,672</b>
<b>Total Operating</b>		<b>647,000</b>	<b>663,500</b>	<b>680,000</b>	<b>697,000</b>	<b>714,000</b>	<b>732,000</b>	<b>750,000</b>	<b>769,000</b>	<b>788,000</b>	<b>808,000</b>	<b>828,000</b>

**Toronto and Region Conservation Authority  
2024 Budget Submission  
Region of Durham**

By Program	Approved Budget	Projected Budget				2024 over 2023 (\$)	2024 over 2023 (%)
	2023	2024	2025	2026	2027		
<b>General Benefitting Operating Levy</b>	<b>707,600</b>	<b>724,800</b>	<b>741,300</b>	<b>758,300</b>	<b>775,300</b>	<b>17,200</b>	<b>2.43%</b>
TRCA Operating	647,000	663,500	680,000	697,000	714,000		
Land Management Expenditures	41,000	41,000	-	-	-	-	0.00%
<b>Special Benefitting Programs</b>							
Durham Region Consultation and Relations	50,000	51,000	52,000	53,000	54,000		
Durham Stewardship Program	54,000	55,000	56,000	57,000	58,000		
Climate Change - Research and Adaptation	11,000	15,000	15,000	15,000	15,000		
Watershed Planning and Reporting Program	-	83,000	86,000	86,000	88,000		
<b>Watershed Planning</b>	<b>115,000</b>	<b>204,000</b>	<b>209,000</b>	<b>211,000</b>	<b>215,000</b>	<b>89,000</b>	<b>77.39%</b>
Regional Watershed Monitoring Program	211,000	222,000	223,000	223,000	229,000		
<b>Regional Watershed Monitoring</b>	<b>211,000</b>	<b>222,000</b>	<b>223,000</b>	<b>223,000</b>	<b>229,000</b>	<b>11,000</b>	<b>5.21%</b>
Terrestrial Natural Heritage Implementation Program	38,000	38,000	39,000	39,000	40,000		
Terrestrial Ecosystem Science Program	22,500	37,000	37,000	37,000	38,000		
Terrestrial Natural Heritage Field Inventory Program	64,000	65,000	65,000	65,000	66,000		
<b>Natural Heritage Mapping</b>	<b>124,500</b>	<b>140,000</b>	<b>141,000</b>	<b>141,000</b>	<b>144,000</b>	<b>15,500</b>	<b>12.45%</b>
Flood Gauging (Flood Maintenance)	37,000	37,000	37,000	38,000	38,000		
Flood Control Infrastructure Maintenance	22,000	24,000	24,000	24,000	24,000		
<b>Floodworks &amp; Flood Warning System</b>	<b>59,000</b>	<b>61,000</b>	<b>61,000</b>	<b>62,000</b>	<b>62,000</b>	<b>2,000</b>	<b>3.39%</b>
TRCA Flood Line Mapping Program	40,000	40,000	40,000	41,000	41,000		
<b>Flood Vulnerable Areas Map Updates</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>41,000</b>	<b>41,000</b>	-	0.00%
Aquatic Ecosystem Science Program	35,000	35,000	36,000	36,000	36,000		
Duffins-Carruthers Fish Management Plan Implementation	38,000	38,000	39,000	39,000	40,000		
<b>Aquatic Resources/Fisheries</b>	<b>73,000</b>	<b>73,000</b>	<b>75,000</b>	<b>75,000</b>	<b>76,000</b>	-	0.00%
Durham Watershed Trails Program	69,000	70,000	71,000	72,000	73,000		
Durham Waterfront Trails Program	32,000	32,000	32,000	32,000	32,000		
Managing Hazard Trees Program	45,000	46,000	47,000	48,000	49,000		
<b>Watershed Specific - Trails and Hazard Trees</b>	<b>146,000</b>	<b>148,000</b>	<b>150,000</b>	<b>152,000</b>	<b>154,000</b>	<b>2,000</b>	<b>1.37%</b>
Frenchman's Bay Management Plan Program	12,000	12,000	14,000	14,000	16,000		
Duffins Marsh Restoration Program	38,000	38,000	39,000	39,000	40,000		
Bioregional Seed Crop Program	14,000	14,000	14,000	14,000	14,000		
<b>Watershed Specific - Durham Waterfront</b>	<b>64,000</b>	<b>64,000</b>	<b>67,000</b>	<b>67,000</b>	<b>70,000</b>	-	0.00%
<b>Sub-Total</b>	<b>832,500</b>	<b>952,000</b>	<b>966,000</b>	<b>972,000</b>	<b>991,000</b>	<b>119,500</b>	<b>14.35%</b>
YPDT Groundwater Management	175,000	175,000	175,000	175,000	175,000		
<b>Total net Program Costs</b>	<b>1,756,100</b>	<b>1,892,800</b>	<b>1,882,300</b>	<b>1,905,300</b>	<b>1,941,300</b>	<b>136,700</b>	<b>7.78%</b>
<b>Special Funding Requests</b>							
Special - TRCA's New Administrative Office Building	42,371	42,371	42,371	42,371	42,371	-	0.00%
<b>Total net Program Costs</b>	<b>1,798,471</b>	<b>1,935,171</b>	<b>1,924,671</b>	<b>1,947,671</b>	<b>1,983,671</b>	<b>136,700</b>	<b>7.60%</b>



## Forecast - Service Area Format

### Watershed Studies and Strategies

#### 1.1 Watershed Planning and Reporting

Watershed Planning and Reporting Program

#### 1.1 Watershed Planning and Reporting

#### 1.2 Climate Science

Climate Change - Research and Adaptation

#### 1.2 Climate Science

### Watershed Studies and Strategies

Account	Approved		Projected Forecast	
	2023	2024	2025	2026
120-02	-	83,000	86,000	86,000
	-	83,000	86,000	86,000
120-90	11,000	15,000	15,000	15,000
	11,000	15,000	15,000	15,000
	11,000	98,000	101,000	101,000

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Water Risk Management					
2.1 Water Resource Science					
YPDT - Regional Groundwater Management Programs	104-90	175,000	175,000	175,000	175,000
Regional Watershed Monitoring Program	124-01	64,000	66,000	66,000	66,000
Flood Line Mapping Program	127-90	40,000	40,000	40,000	41,000
2.1 Water Resource Science		279,000	281,000	281,000	282,000
2.2 Flood Management					
Flood Gauging (Flood Maintenance)	107-01	37,000	37,000	37,000	38,000
Flood Control Infrastructure Maintenance	107-03	22,000	24,000	24,000	24,000
2.2 Flood Management		59,000	61,000	61,000	62,000
2.3 Erosion Management		-	-	-	-
Water Risk Management		338,000	342,000	342,000	344,000

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Regional Biodiversity					
3.1 Ecosystem Management Research and Directions					
Ecosystem Science Program	120-62	35,000	35,000	36,000	36,000
Terrestrial Ecosystem Science Program	104-23	22,500	37,000	37,000	37,000
Terrestrial Natural Heritage Field Inventories	104-22	64,000	65,000	65,000	65,000
3.1 Ecosystem Management Research and Directions		121,500	137,000	138,000	138,000
3.2 Biodiversity Monitoring					
Regional Watershed Monitoring Program	124-02	131,000	140,000	140,000	140,000
Durham Waterfront Monitoring Program	229-01	16,000	16,000	17,000	17,000
3.2 Biodiversity Monitoring		147,000	156,000	157,000	157,000
3.3 Restoration and Regeneration					
Terrestrial Natural Heritage Implementation Program	109-15	38,000	38,000	39,000	39,000
Duffins-Carruthers Fish Management Plan Implementation	109-10	38,000	38,000	39,000	39,000
Duffins Marsh Restoration Program	230-55	38,000	38,000	39,000	39,000
Bioregional Seed Crop Program	114-52	14,000	14,000	14,000	14,000
3.3 Restoration and Regeneration		128,000	128,000	131,000	131,000
3.4 Forest Management					
Durham - Land Reserve		41,000	41,000	-	-
Managing Hazard Trees Program	109-20	45,000	46,000	47,000	48,000
3.4 Forest Management		86,000	87,000	47,000	48,000
Regional Biodiversity		482,500	508,000	473,000	474,000

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Greenspace Securement and Management					
4.1 Greenspace Securement					
Greenspace Land Acquisition Program	004-11	2,900	2,900	2,900	2,900
4.1 Greenspace Securement		2,900	2,900	2,900	2,900
4.2 Greenspace Management					
Conservation Land Care Program	444-02	15,000	15,000	15,000	15,000
4.2 Greenspace Management		15,000	15,000	15,000	15,000
Greenspace Securement and Management		17,900	17,900	17,900	17,900

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Tourism and Recreation					
5.1 Conservation Parks					
Frenchman's Bay Management Plan Program	225-40	12,000	12,000	14,000	14,000
5.1 Conservation Parks		12,000	12,000	14,000	14,000
5.2 Waterfront Parks		-	-		
5.3 Trails					
Durham Watershed Trails Program	444-01/444-09	54,000	55,000	56,000	57,000
Durham Waterfront Trails Program	228-70	32,000	32,000	32,000	32,000
5.3 Trails		86,000	87,000	88,000	89,000
5.4 Black Creek Pioneer Village		-	-	-	-
5.5 Bathurst Glen		-	-	-	-
5.6 Events and Festivals		-	-	-	-
Tourism and Recreation		98,000	99,000	102,000	103,000

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Planning and Development					
6.1 Policy Development and Review					
Planning & Regulation Policy Updates Program	120-12	8,700	8,800	8,800	8,800
6.1 Policy Development and Review		8,700	8,800	8,800	8,800
6.2 Development Planning and Regulation Permitting					
Growth Management and Specialized Planning Studies Program	120-19	5,800	5,800	5,800	5,800
6.2 Development Planning and Regulation Permitting		5,800	5,800	5,800	5,800
6.3 Environmental Assessment Planning and Permitting		-	-		
Planning and Development		14,500	14,600	14,600	14,600

	Approved		Projected Forecast	
Account	2023	2024	2025	2026
<b>Education and Outreach</b>				
7.1 School Programs	-	-	-	-
7.2 Family and Community Programs	-	-	-	-
7.3 Newcomer Employment and Education	-	-	-	-
<b>Education and Outreach</b>	-	-	-	-

		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Sustainable Communities					
8.1 Living City Transition Program					
Community Transformation Partnership Program	414-60	-	-	-	-
8.1 Living City Transition Program					
		-	-	-	-
8.2 Community Engagement					
Stewardship	126-81	54,000	55,000	56,000	57,000
Durham Region Consultation and Relations	122-55	50,000	51,000	52,000	53,000
8.2 Community Engagement		104,000	106,000	108,000	110,000
8.3 Social Enterprise Development					
		-	-		
Sustainable Communities		104,000	106,000	108,000	110,000



		Approved		Projected Forecast	
	Account	2023	2024	2025	2026
Corporate Services					
9.1 Corporate Management and Governance					
Major Facilities Retrofit Program	006-01	28,900	29,200	29,200	29,200
Office Accommodation Project *	006-50	42,371	42,371	42,371	42,371
9.1 Corporate Management and Governance		71,271	71,571	71,571	71,571
9.2 Financial Management		-	-	-	-
9.3 Human Resources		-	-	-	-
9.4 Office Services		-	-	-	-
9.5 Corporate Communications		-	-	-	-
9.6 Information Infrastructure and Management					
Information Technology Replacement Program	014-01	14,300	14,600	14,600	14,600
9.6 Information Infrastructure and Management		14,300	14,600	14,600	14,600
Corporate Services		85,571	86,171	86,171	86,171
*TRCA's New Administrative Office Building					
Total		1,151,471	1,271,671	1,244,671	1,250,671

## ***Watershed Studies and Strategies***

This service area includes studies and strategies that provide comprehensive, integrated watershed policy development and technical direction to TRCA service areas and partner municipalities. Main program areas include reporting on the health of TRCA watersheds and Lake Ontario waterfront, analysis of the impacts of urban growth and climate change effects, and the development of strategies to maintain and improve watershed and waterfront health.



### ***Watershed Planning and Reporting***



### ***Climate Science***

**PROGRAM/PROJECT NAME:** Watershed Planning and Reporting Program

**SERVICE AREA:** Watershed Studies and Strategies

**REF. NUMBER:** 120-02

**PROGRAM AREA:** Watershed Planning and Reporting

Category 1

**STAFF LEAD:** Del-Giudice, Laura

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

Watersheds in TRCA's jurisdiction are under tremendous pressure due to the expansion and intensification of urban areas, aging infrastructure, extreme weather impacts, and other emerging threats such as invasive species. Over the coming years, TRCA's partner municipalities will implement growth, intensification, redevelopment and revitalization plans, and will undertake a range of infrastructure renewal projects. In addition, provincial policies require municipalities to undertake watershed planning to inform land use planning and infrastructure decisions. These decisions represent significant challenges and opportunities to managing watershed and environmental health as well as the health and wellbeing of citizens. TRCA is well-positioned to assist municipal partners in developing watershed plans and watershed reporting products given its technical watershed knowledge, extensive datasets, and long history in community engagement. Watershed plans will provide current and relevant strategic direction to the activities of divisions and groups within TRCA and its partner municipalities. TRCA has experienced many successes in watershed plan implementation, and has been recognized as a global leader. This funding will support watershed reporting to track progress made in implementing watershed plans to achieve watershed health and to communicate watershed conditions with our partners and the general public.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	-	83,000	86,000	86,000	88,000	343,000
Peel	147,000	147,000	152,000	152,000	157,000	608,000
Toronto	148,000	148,000	153,000	153,000	158,000	612,000
York	193,000	193,000	199,000	199,000	206,000	797,000
<b>Total:</b>	<b>\$488,000</b>	<b>\$571,000</b>	<b>\$590,000</b>	<b>\$590,000</b>	<b>\$609,000</b>	<b>\$2,360,000</b>

**PROGRAM/PROJECT NAME:** *Watershed Planning and Reporting Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Product

Report or Publication

Continue to update Watershed and Ecosystems Reporting Hub with new data and indicators in response to technical staff and partner feedback by Q4.

#### Product

Data consolidation

Complete and update development of the Watershed Planning Hub and the Implementation Tracking Hub for the completed watershed plans.

#### Process - Review, participation, and/or contribution

Policy Review & Response

Continue supporting regional and local municipalities in relation to the watershed and sub-watershed science and planning, watershed plan implementation and facilitation, building relationship and engagement with public, stakeholders, and First Nations and indigenous groups, and research community.

#### Process - Review, participation, and/or contribution

Data consolidation

Continue and complete TRCA's regional monitoring program review and adapting long-term monitoring processes to meet the needs of watershed planning and reporting processes with input from internal and external partners by Q4.

#### General Management

General Management

Continue to track implementation of Carruthers Creek Watershed Plan (CCWP) and coordinate CCWP Implementation Steering Committee.

**PROGRAM/PROJECT NAME:** Climate Change - Research and Adaptation

**SERVICE AREA:** Watershed Studies and Strategies

**REF. NUMBER:** 120-90

**PROGRAM AREA:** Climate Science

Category 1

**STAFF LEAD:** Gaetz, Noah

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Climate Change Research and Adaptation program consists of a number of initiatives to further the understanding of the potential impacts of climate change on water resource management and natural heritage systems within York, Toronto and other TRCA partner municipalities. This program addresses the current lack of information regarding the potential future impacts of climate change at the local scale, guides the development of specific initiatives to adapt to the expected future climate, and strengthens existing management programs to ensure that water resources and natural heritage systems are resilient to a changing climate. Project Components: Refining the current understanding of anticipated meteorological changes at regional and local scales through independent research and partnerships with federal, provincial and academic climate modeling groups. Prediction of potential water resource impacts of climate change at a local watershed level (i.e., flooding, stormwater management, low flows, erosion) based on refined future climate and meteorological predictions that were not available to previous TRCA initiatives; development of adaptive management strategies, guidelines and design tools as appropriate. Assessment of the impacts and potential risks of climate change on natural heritage systems and urban forest in the Regional Municipality of York, City of Toronto and the TRCA jurisdiction, development of adaptation measures and guidance, and updates to current management programs and strategies as required. Advance best practices in water resources, natural heritage systems and urban forest management to maximize resiliency of these systems to future climate conditions and weather extremes.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	11,000	15,000	15,000	15,000	15,000	60,000
Peel	19,000	25,000	25,000	25,000	27,000	102,000
Toronto	20,000	26,000	26,000	26,000	27,000	105,000
York	25,000	34,000	34,000	34,000	36,000	138,000
<b>Total:</b>	<b>\$75,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$105,000</b>	<b>\$405,000</b>

**PROGRAM/PROJECT NAME:** *Climate Change - Research and Adaptation*

## DELIVERABLES

### Category

#### Process - Review, participation, and/or contribution

Presentation or Conference

### 2024 Deliverable

Mobilize climate research and knowledge to municipal partners and stakeholders through workshops, webinars, whitepapers and participation in working groups.

#### Process - Review, participation, and/or contribution

Policy Review & Response

Provide support to partners in the implementation of climate change action plans, including target setting and progress evaluation through monitoring.

### Primary Research

Research Project

Strengthen climate resilience of our water resources, urban forests, and natural heritage systems by updating current and developing new resource management practices, including a) adaptive management strategies, b) guidelines, c) planning/design tools, and d) carbon assessment research.

### Primary Research

Research Project

Provide guidance on integrating climate considerations into various internal and partner activities including vulnerability assessments, risk assessments, watershed planning, infrastructure planning and adaptation to natural hazards.

### Primary Research

Research Project

Enhance the understanding of climate science at TRCA by conducting ongoing research on climate data downscaling methods, evaluating climate resources and tools, summarizing IPCC publications, and fostering partnerships with federal, provincial, and academic research initiatives.

## ***Water Risk Management***

This service area encompasses the strategic management of water resources, based on physical sciences and applied engineering (hydrology, hydraulics, fluvial geomorphology, hydrogeology and environmental science) through an understanding of water's natural processes, features and functions within the urban landscape. Core activities include environmental and hydrometric monitoring and research; developing state of the science technologies for modeling and flood forecasting; hazard management of erosion sites, unstable slopes and flood vulnerable areas. These activities are critical to reducing risk to life and property. The entire hydrologic cycle is included in this service area, from rainfall to runoff to its outlet at Lake Ontario and all of the processes in between.



***Water Resource Science***



***Flood Management***



***Erosion Management***

**PROGRAM/PROJECT NAME:** YPDT - Regional Groundwater Management Programs

**SERVICE AREA:** Water Risk Management

**REF. NUMBER:** 104-90

**PROGRAM AREA:** Water Resource Science

Category 1

**STAFF LEAD:** Ford, Donald

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

Subsurface geological and hydrogeological information is very expensive to collect and should therefore be: i) properly managed (i.e. linked and up-to-date); ii) rigorously interpreted; and iii) readily accessed, to effectively inform decision making. Since 2001, this long-standing 13 agency partnership program (four (4) municipalities and nine (9) Conservation Authorities) has provided a rigorous framework to effectively manage, and to readily distribute subsurface and other water related data, analysis and information. Technical staff from partner agencies and consulting firms regularly make use of the program's files to complete day- to-day tasks (e.g. development review, inform construction and infrastructure related decision making). With a goal of reducing spending and enhancing decision making, the program is focused on transferring lessons learned from past projects and consultants, to current and future practitioners. Interpretation and synthesis of the program's data is now leading to the mapping of key 'problem groundwater areas', such that a few minutes spent on the program's website can save millions of dollars, for example in re-drilling areas of known flowing conditions. The program regularly updates its databases, re-interprets subsurface information, and continually updates the program's leading edge website, to provide ready access to a wealth of information. Two parts of the website: one secured for technical staff, and a second one open to the broader public, provide wide ranging access to what is truly a wealth of geological, hydrogeological and water related analysis. The program is well established and recognized across Canada and the United States for its leading edge approach.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	175,000	175,000	175,000	175,000	175,000	700,000
Peel	175,000	175,000	175,000	175,000	175,000	700,000
Toronto	175,000	175,000	175,000	175,000	175,000	700,000
York	175,000	175,000	175,000	175,000	175,000	700,000
<b>Total:</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$2,800,000</b>



**PROGRAM/PROJECT NAME:** YPDT - Regional Groundwater Management Programs

## DELIVERABLES

### Category

### 2024 Deliverable

#### Product

Data consolidation

Integrate technical data, reports, and numerical models from the 16 partner agencies into the Oak Ridges Moraine Groundwater Program data portal.

#### Process - Review, participation, and/or contribution

Presentation or Conference

Coordinate a two day workshop on the Regional Hydrogeology of Southern Ontario for more than 400 attendees from across Ontario and beyond.

#### Process - Review, participation, and/or contribution

Plan or Strategy

Contribute ongoing technical advice to Upper Tier municipal technical staff, Conservation Authority technical staff at the 16 partner agencies with respect to hydrogeological contract management, numerical modelling advice, and integration of partner-created products into a common data structure.

#### Process - Review, participation, and/or contribution

Data consolidation

Identification of Areas of Groundwater Concern as input to areas of future urban expansion being considered in the Region of Peel began in 2020. Similar mapping has been requested by the City of Toronto, Richmond Hill, and Aurora, and therefore, this work is expected to extend across the TRCA jurisdiction.

#### Private Sector Engagement

IC&I Engagement

Update and maintain the Oak Ridges Moraine Groundwater Program website and data portal.

#### Groundwater Management

Source Water

Provide technical advice and peer review services for 16 partner agencies with respect to Drinking Water Source Protection initiatives under the Clean Water Act, 2006.

**PROGRAM/PROJECT NAME:** Regional Watershed Monitoring Program

**SERVICE AREA:** Water Risk Management

**PROGRAM AREA:** Water Resource Science

**STAFF LEAD:** Del-Giudice, Laura

**REF. NUMBER:** 124-01

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Regional Watershed Monitoring Program (RWMP) is an ongoing program developed by TRCA and its partners to provide a comprehensive, integrated and coordinated approach to environmental monitoring within TRCA's watersheds. This monitoring builds on the existing local and project-specific monitoring efforts of TRCA and their partners and is one of the key programs to assess, catalogue and report on the state, condition and trends in terrestrial and aquatic biodiversity throughout TRCA's jurisdiction. The RWMP activities included in TRCA's Water Risk Management Service Area include the operation and data collection at sites and stations required to assess hydrology, river hydraulics, water quality, fluvial geomorphology, and hydrogeology across the jurisdiction. TRCA's comprehensive data collection and analysis capabilities increase standardization, reduce risk, and ensure predictable and cost-effective operation. Watershed planning and reporting is highly dependent on the data and field work generated by the RWMP program.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	64,000	66,000	66,000	66,000	67,000	265,000
Peel	115,000	117,000	117,000	117,000	119,000	470,000
Toronto	116,000	117,000	117,000	117,000	119,000	470,000
York	150,000	153,000	153,000	153,000	155,000	614,000
<b>Total:</b>	<b>\$445,000</b>	<b>\$453,000</b>	<b>\$453,000</b>	<b>\$453,000</b>	<b>\$460,000</b>	<b>\$1,819,000</b>

**PROGRAM/PROJECT NAME:** *Regional Watershed Monitoring Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Complete quality assurance / quality control of 2023 Water Quality data by end of March 2024.

#### Program/Project Management

Program Development/Growth

Provide general project management and oversight to the RWMP including annual supervision, work planning, budgeting, health and safety, and human resources.

#### Product

Report or Publication

Complete annual Water Quality Summary memo (for 2024 field season). Report to be completed by April 30, 2025.

#### Product

Report or Publication

Compile and analyze data in support of updates to TRCA's Watershed and Ecosystems Reporting Hub and/or Conservation Ontario Watershed Report Card/watershed reporting process, as required.

#### Product

Data consolidation

Share/post 2024 Water Quality dataset on the TRCA Open Data Portal by the end of June 2025.

#### Environmental Monitoring

Surface Water

Collect monthly water quality samples at 47 Surface Water Quality, including 13 Provincial Water Quality Monitoring sites, throughout TRCA's nine (9) watersheds. Contribute data to the Ministry of Environment, Conservation, and Parks.

**PROGRAM/PROJECT NAME:** *Regional Watershed Monitoring Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Environmental Monitoring

Surface Water

Perform monthly sampling and analysis of 33 non-Provincial Water Quality Monitoring sites.

#### Environmental Monitoring

Instruments

Support TRCA's hydrometrics and flood warning infrastructure through operation and maintenance of stream gauges and rain gauges.

#### Environmental Monitoring

Ground Water

Monitor 21 Provincial Groundwater Monitoring Network well sites distributed across TRCA jurisdiction. Collect continuous water level data and annual (Fall) water quality samples. Contribute data to the Ministry of Environment, Conservation and Parks.

#### Environmental Monitoring

Ground Water

Add data to the Provincial Groundwater Monitoring Network Database, the Provincial Water Quality Monitoring Network, and support the TRCA Open Data and Information system.

**PROGRAM/PROJECT NAME:** Flood Line Mapping Program

**SERVICE AREA:** Water Risk Management

**PROGRAM AREA:** Water Resource Science

**STAFF LEAD:** Lorrain, Nick

**REF. NUMBER:** 127-90

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

To meet regulatory requirements for the protection of life and property from flooding, TRCA develops engineered floodline mapping for all of its watercourses. These floodlines are established through the preparation of hydrology models for all nine (9) watersheds, the development of state of the art river hydraulic models (both one-dimensional and two-dimensional) for all urban and urbanizing areas, and digital topographic mapping. These models and maps define the extent of the floodplain, as well as determine flood flows, flood depths and velocities. Identification of the floodplain allows for the management of existing flood vulnerable areas and ensures new development is adequately situated outside of flood hazard areas. This information also forms the technical basis of TRCA's Flood Emergency Management (flood forecasting and warning, emergency planning and non-structural mitigation) and TRCA's Flood Infrastructure Mitigation Planning and Implementation (structural flood mitigation) teams. Key data required to support the modelling includes land use data from municipal official plans, topographic, geologic and meteorological data. It is important that these models are continuously updated to reflect growth plans and changing land uses.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	40,000	40,000	40,000	41,000	41,000	162,000
Peel	71,000	71,000	71,000	72,000	72,000	286,000
Toronto	71,000	71,000	71,000	73,000	73,000	288,000
York	93,000	93,000	93,000	95,000	95,000	376,000
<b>Total:</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$281,000</b>	<b>\$281,000</b>	<b>\$1,112,000</b>

**PROGRAM/PROJECT NAME:** *Flood Line Mapping Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Manage and disseminate 86 flood line maps and hydrologic/hydraulic modeling of the Regional Municipality of Durham (Frenchman's Bay, Petticoat Creek, Duffins Creek, and Carruthers Creek Watersheds) to partner municipalities, the development industry, and public.

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Prepare a Flood Hazard Identification and Mapping Program (FHIMP) application to continue mapping flood spills within the jurisdiction. IF successful, areas for consideration will be based on land development pressures, and municipal partner input. Will complete 2D models for a maximum of two (2) priority flood plain spill areas.

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Updated map sheets incorporating revisions related to urban development, changes to topographic base mapping, updated hydrology, modifications to channel and stream (i.e., realignment, restoration, etc.) and new and replacement hydraulic structures (i.e., road crossings, railway crossings, etc.) will be incorporated into TRCA's floodplain mapping program as needed.

#### Process - Review, participation, and/or contribution

Data consolidation

Complete FHIMP funded Frenchmans Bay Hydrology and Flood Plain Mapping update. Project deliverables include a new hydrology model based on the PCSWMM hydrology modelling platform, a new hydraulic model using the HEC-RAS hydraulic modelling platform, approximately 12 updated flood plain map sheets, and a summary report.

**PROGRAM/PROJECT NAME:** Flood Gauging (Flood Maintenance)

**SERVICE AREA:** Water Risk Management

**PROGRAM AREA:** Flood Management

**STAFF LEAD:** Mitchell, Craig

**REF. NUMBER:** 107-01

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Flood Forecasting and Warning System is a critical component of TRCA's Flood Risk Management Program. Flood Forecasting and Warning is a core, mandatory program that Conservation Authorities are responsible for delivering under Ontario Regulation 686/21, Subsection 2. Technical flood risk related data is collected primarily by stream and rain gauges, and is used for flood forecasting and warning, and flood risk management. Funds are used for installing, monitoring, and maintaining hydrometric networks that supply data for contingency plans, flood warnings, dam operations, and provide technical assistance to municipalities with respect to flood management, all of which are mandatory programs. In addition, TRCA collects and provides real time hydrometric data to support municipal response plans for flood events which is critical for reducing loss of life risk and property damage. Current hydrometric network includes over 120 gauging stations measuring stream flow, precipitation, snow pack, baseflow, water quality, and climate. Data collected is regularly used by internal and external clients for a variety of projects including flood warning, flood infrastructure operations, water budget modelling, and various natural heritage, climate change studies, watershed studies, flood plain mapping, development review, and infrastructure design.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	37,000	37,000	37,000	38,000	38,000	150,000
Peel	66,000	66,000	66,000	67,000	67,000	266,000
Toronto	65,000	65,000	65,000	67,000	67,000	264,000
York	86,000	86,000	86,000	88,000	88,000	348,000
<b>Total:</b>	<b>\$254,000</b>	<b>\$254,000</b>	<b>\$254,000</b>	<b>\$260,000</b>	<b>\$260,000</b>	<b>\$1,028,000</b>

**PROGRAM/PROJECT NAME:** *Flood Gauging (Flood Maintenance)*

## DELIVERABLES

### Category

#### Flood

Maintain Existing

### 2024 Deliverable

Operate and maintain TRCA's Flood Forecasting and Warning Website (trcagauging.ca). Tasks include telemetry, software and website upgrades (e.g., develop features to enhance website interface and user tools by Flood Duty Officers and the public), servers, IT support and staff time to maximize uptime of the site.

#### Environmental Monitoring

Station

Operate and maintain seven (7) climate stations within Durham. Climate stations include snow courses, temperature and meteorological stations. Data is used for flood warning (snow pack run-off) and watershed studies.

#### Environmental Monitoring

Flood

Monitor and maintain 12 real-time stream and precipitation gauge stations throughout the Regional Municipality of Durham. There are 12 stream gauges that measure flow and provide warning alarms during flood events. Additionally, there are four (4) real-time precipitation gauges that provide alarms to TRCA staff when flood potential rainfall is detected. Gauges are critical for TRCA to provide flood forecasting

#### Environmental Monitoring

Flood

Service as software package for the Aquarius and EnviroSCADA discharge and flood warning alarm system. This is a cloud based service that will meet TRCA's requirement to utilize cloud services and eliminate TRCA owned servers.

#### Environmental Monitoring

Flood

Operate and maintain two (2) remote stream and three (3) precipitation gauges within the Regional Municipality of Durham. Data collected is used for floodplain mapping, infrastructure design (sewers, bridges, etc.), permits, planning and watershed plans.

#### Environmental Monitoring

Flood

Develop and maintain 35 stage/discharge relationship curves to convert water level data to flow. Data provided by real-time and non-real-time stream gauges need to be converted to flow through a rigorous conversion and quality assurance / quality control process.



**PROGRAM/PROJECT NAME:** Flood Control Infrastructure Maintenance

**SERVICE AREA:** Water Risk Management

**PROGRAM AREA:** Flood Management

**STAFF LEAD:** Mitchell, Craig

**REF. NUMBER:** 107-03

Category 1

### MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

### DESCRIPTION & RATIONALE

The operation and maintenance of flood control infrastructure is a core responsibility of Conservation Authorities under Ontario Regulation 686/21, Subsection 5. TRCA monitors, maintains and operates 12 dams, 9 flood control channels, and 6 dikes that help reduce flooding in flood vulnerable areas as well as provide recreational reservoirs for public enjoyment. Due diligence responsibilities for this mandatory program require TRCA to undertake projects to ensure flood infrastructure is managed to minimize risk to the public and to meet due diligence requirements. To meet this objective, inspections of each structure are completed monthly and annually and any deficiencies identified are repaired as required (subject to available funding). Funding is used for capital projects that include concrete repairs, dam safety reviews, sediment and/or vegetation removal, engineering reports, and structural repairs. TRCA reports on the state of repair of flood infrastructure every two years.

### PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	22,000	24,000	24,000	24,000	24,000	96,000
Peel	328,000	328,000	338,000	338,000	348,000	1,352,000
Toronto	67,000	67,000	67,000	67,000	67,000	268,000
York	75,000	75,000	77,000	77,000	79,000	308,000
<b>Total:</b>	<b>\$492,000</b>	<b>\$494,000</b>	<b>\$506,000</b>	<b>\$506,000</b>	<b>\$518,000</b>	<b>\$2,024,000</b>

**PROGRAM/PROJECT NAME:** *Flood Control Infrastructure Maintenance***DELIVERABLES****Category****Flood**

Maintain Existing

**2024 Deliverable**

Remove vegetation and debris from flood control channels to maintain flood flow capacity and reduce the need for major capital maintenance projects. Account funds two to three (2 - 3) TRCA field maintenance staff to perform maintenance annually. Target channels for 2024 equates to 2,800m of channel/structure.

## ***Regional Biodiversity***

This service area includes programs, projects and activities that together create a comprehensive and integrated approach to regional biodiversity and ecosystem management. Main activities include monitoring of ecological conditions and ecosystem trends, ecosystem planning and research, habitat restoration and regeneration, and management of existing regional biodiversity. The result of this work demonstrates the benefit biodiversity provides to community and human well-being.



### ***Ecosystem Management Research and Directions***



### ***Biodiversity Monitoring***



### ***Restoration and Regeneration***



### ***Forest Management***

**PROGRAM/PROJECT NAME:** Aquatic Ecosystem Science Program

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Ecosystem Management Research and Directions

**STAFF LEAD:** Gaetz, Noah

**REF. NUMBER:** 120-62

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

This program provides required evidence and expertise on aquatic ecosystem science and management to support TRCA and partner municipality objectives for a resilient aquatic ecosystem. Short and long-term initiatives to translate the latest advancements in science, policy, and practice to help implement current strategies, plans, and policies. Given the integrated nature of aquatic ecosystems, this program focuses on understanding and informing water management, ecohydrology, and aquatic ecosystem health more broadly as well as stated within municipal Official Plans, provincial policy, guidelines and resource plans. The scope of the program is set by the needs and priorities of the Fisheries Management Plans, Watershed Plans, Natural Heritage Systems, municipal Official Plans, and municipal Climate Change strategies and adaptation plans. This program delivers its service through aquatic ecosystem science, research, and management directions; strategic guidance/communications; and partnership development and coordination. The activities include leading priority research projects, informing strategic directions, providing technical expertise, serving on working groups, assisting with obtaining necessary approvals or permits, presenting at or hosting conferences or other communication forums, developing research and funding collaborations with other agencies, academia, and practitioners. With an integrated approach that explicitly incorporates the interconnectedness between aquatic ecosystems and the broader landscape, this program provides the comprehensive evidence-based support required for aquatic ecosystem management as land use and climate continue to change in Toronto and region.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	35,000	35,000	36,000	36,000	36,000	143,000
Peel	62,000	62,000	63,000	63,000	65,000	253,000
Toronto	62,000	62,000	63,000	63,000	65,000	253,000
York	81,000	81,000	83,000	83,000	85,000	332,000
<b>Total:</b>	<b>\$240,000</b>	<b>\$240,000</b>	<b>\$245,000</b>	<b>\$245,000</b>	<b>\$251,000</b>	<b>\$981,000</b>

**PROGRAM/PROJECT NAME:** *Aquatic Ecosystem Science Program*

## DELIVERABLES

### Category

#### Product

TRCA Lead

### 2024 Deliverable

Support the data QAQC, analysis and presentation of information for the update of content to the online reporting hub, including the water resource system and Lake Ontario nearshore sections.

#### Product

Plan or Strategy

Support the development and assessment of the monitoring review whereas it supports initiatives such as land use and watershed planning. This will include reviews of aquatic ecosystem, water quality, and water quantity monitoring programs.

#### Process - Review, participation, and/or contribution

Report - Other

Provide guidance, technical expertise, and expert advice to TRCA internal groups, municipalities and other partners to develop, inform and implement new and existing strategies, plans, programs, and guidance documents related to aquatic ecosystem science and management (e.g., barrier removal, eco-hydrology, water resource systems, restoration planning, watershed planning, land use planning, Municipal Comprehensive Reviews).

#### Process - Review, participation, and/or contribution

Regulatory - Fish Management Plan

Continue to advance the aquatic ecosystem science program and projects by developing robust partnerships with municipalities, conservation authorities, academics, NGOs, provincial ministries, and other partners to undertake required applied research and advance TRCA strategic priorities.

#### Process - Review, participation, and/or contribution

Plan or Strategy

Support development of TRCA watershed plans by leading technical analysis for the (i) completion of Humber River Watershed Plan and (ii) initiate scoping and characterization stage of Highland Creek Watershed Plan. Lastly, support data scoping and gap analysis for future watershed plans. This includes science-based assessments supported by research and analysis, including surface water quality/quantity, strategic barrier mitigation, groundwater, aquatic ecosystems, wetlands, and water resources. This work supports municipal requirements to have up-to-date watershed plans to inform growth and infrastructure.

### Primary Research

Research Project

Continue to develop and work towards a biodiversity assessment and prioritization tool for the TRCA jurisdiction. This will assess both the largest stressors of land use and climate impacts to better strategically allocate resources to ensure biodiversity persistence in the region.

**PROGRAM/PROJECT NAME:** *Aquatic Ecosystem Science Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Primary Research

Research Project

Communicate and disseminate TRCA generated and facilitated terrestrial ecosystem science knowledge internally and externally through (i) social media and blog posts, (ii) knowledge sharing platform, (iii) TRCA website, (iv) workshops and conferences, and (v) grey and peer-review publications.

#### Primary Research

Research Project

Support update and implementation water resource system mapping tools and data layers that provide up to date science and inform the management of natural resources. This includes policy layers and the mapping of new screening layers, such as seepage areas and springs and headwater drainage features. This supports municipalities with Municipal Comprehensive Reviews, watershed planning, development planning processes, and others.

#### Primary Research

Research Project

Continue evaluation of Wetland Water Balance Implementation at study sites to assess the changes in water balance and ecological response as adjacent development continues. Further, support the development of Wetland Key Performance Indicators in addition to the pilot model, to quantify the hydrological benefits of wetland restoration on a reach/local catchment scale.

#### Primary Research

Research Project

Advance the Thermal Classification System and Prioritization project by developing a methodology to classify watercourses in the TRCA jurisdiction based on thermal regime and developing a prioritization framework/model for management and restoration. This work helps to identify at-risk aquatic habitat and prioritize resources to where they may be needed more. This supports watershed planning, restoration and planning development processes.

#### Primary Research

Research Project

Support development and implementation of the TRCA Research Agenda as it pertains to guiding the research needs for aquatic ecosystems within the broader context of climate and land use change. This includes the engagement and communication of TRCA agenda and research projects to explore synergies with partners for shared outcomes/products.

**PROGRAM/PROJECT NAME:** Terrestrial Ecosystem Science Program

**SERVICE AREA:** Regional Biodiversity

**REF. NUMBER:** 104-23

**PROGRAM AREA:** Ecosystem Management Research and Directions

Category 1 & 2

**STAFF LEAD:** Gaetz, Noah

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

Increasing pressure from urbanization and climate change continue to challenge terrestrial ecosystems and the benefits they provide to human well-being. This program delivers required science-based evidence and expertise on terrestrial ecosystem management to support TRCA and its partner municipalities objectives for a healthy and resilient ecosystem. Short and long-term projects in this program translate the latest advancements in science, policy, and practice to help develop and implement various strategies, policies, plans, and programs. The focus areas for this program are to better understand and manage for urbanization and climate change impacts on ecosystems and various services they provide; identify context-based solutions to mitigate impacts, develop tools and guidance documents, and communicate and engage TRCA partners to implement them across TRCA's jurisdiction. The scope of the program is based on the needs of TRCA's Strategic Plan, TRCA's the Living City Policies, provincial policies and guidance, municipal Official Plans, transportation plans, and various climate change adaptation strategies. This includes initiatives such as developing regional Natural Heritage System, identifying the natural systems vulnerabilities to climate change, quantifying contribution of natural areas and other living green infrastructure (e.g. urban canopy, green roofs) to ecosystem function and services / co-benefits. This program delivers its service through activities such as leading priority applied research projects, developing tools and products to inform strategic directions, analyzing and synthesizing variety of data to usable information and recommendations, providing technical expertise, communicating to diverse audiences including public meetings, conferences, local workshops, and developing trans-disciplinary research and funding collaborations.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	22,500	37,000	37,000	37,000	38,000	149,000
Peel	65,000	66,000	66,000	66,000	67,000	265,000
Toronto	64,000	66,000	66,000	66,000	67,000	265,000
York	85,000	86,000	86,000	86,000	88,000	346,000
<b>Total:</b>	<b>\$236,500</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$255,000</b>	<b>\$260,000</b>	<b>\$1,025,000</b>

**PROGRAM/PROJECT NAME:** *Terrestrial Ecosystem Science Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Develop active applied research partnerships with partner municipalities, Conservation Authorities, academics, and other government and non-government partners to secure research funding and undertake priority research to advance terrestrial ecosystem science, policy, and practice.

#### Program/Project Administration

Program/Project Management

Implement and update TRCA Research Agenda by providing technical and logistical support to advance terrestrial ecosystem science within a broader context of land use and climate change across the region. This includes facilitating TRCA Research and Science Working Group, providing technical support to TRCA staff to build research partnerships, and to communicate the Research Agenda to internal and external partners.

#### Product

TRCA Lead

Support the data QAQC, analysis and presentation of information for the update of content to the online reporting hub, including the natural heritage system section and explore the potential for integrating urban forests on the platform.

#### Product

Report or Publication

Support implementation of TRCA updated Natural Heritage Strategy (approved in 2022) and Significant Wildlife Habitat by providing ongoing support to integrate it within various TRCA and municipal initiatives including restoration, land use, infrastructure, and watershed planning processes.

#### Product

Continue to develop ecosystem service assessments and asset management guidance throughout TRCA's jurisdiction. Assessing benefits and services provided by green infrastructure will help strategically allocate resources to ensure green infrastructure is maintained and enhanced across the region.

#### Process - Review, participation, and/or contribution

Policy Interpretation & Implementation

Provide technical support, expert advice, and general guidance to TRCA groups, municipalities and other partners (through analysis, reviews, working groups, meetings etc.) to develop, inform and implement new and existing strategies, plans, programs, and guidelines related to terrestrial ecosystem science and management (e.g., natural heritage, urban forest, SNAPs, compensation, green infrastructure, ecosystem services, restoration, and land use/infrastructure planning).



**PROGRAM/PROJECT NAME:** *Terrestrial Ecosystem Science Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Primary Research

Research Project

Continue to develop and work towards a biodiversity assessment and prioritization tool for the TRCA jurisdiction. This will assess both the largest stressors of land use and climate impacts to better strategically allocate resources to ensure biodiversity persistence in the region.

#### Primary Research

Research Project

Support the development, assessment, and implementation of the monitoring review that will support watershed planning exercises. This will focus on how we will collect flora and fauna data within the jurisdiction. This includes data both in natural (e.g. conservation lands) and urban areas (e.g. urban forests).

#### Primary Research

Research Project

Complete the Nature Based Climate Solutions framework and mapping to quantify various ecosystem services and co-benefits provided by current natural cover and other green infrastructure across TRCA jurisdiction. This will help identify strategic areas for green infrastructure implementation that can improve provision of desired ecosystem services.

#### Primary Research

Research Project

Support development of TRCA watershed plans by leading technical analysis for the (i) completion of Humber River Watershed Plan and (ii) initiate scoping and characterization stage of Highland Creek Watershed Plan. Lastly, support data scoping and gap analysis for future watershed plans. This includes science-based assessments supported by research and analysis, including urban forest, natural heritage system and terrestrial ecosystem quality assessments.

#### Knowledge Generation and Sharing

Process - Review, participation, and/or contribution

Communicate and disseminate TRCA generated and facilitated terrestrial ecosystem science knowledge internally and externally through (i) social media and blog posts, (ii) knowledge sharing platform, (iii) TRCA website, (iv) workshops and conferences, and (v) grey and peer-review publications.

**PROGRAM/PROJECT NAME:** Terrestrial Natural Heritage Field Inventory Program

**SERVICE AREA:** Regional Biodiversity

**REF. NUMBER:** 104-22

**PROGRAM AREA:** Biodiversity Monitoring

Category 1 & 2

**STAFF LEAD:** Hayes, Susan

#### MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

#### DESCRIPTION & RATIONALE

Terrestrial biological field inventories are conducted on an annual basis to support other TRCA projects and programs as well as external partners in the delivery of their projects. There is a need to have scientifically defensible and up to date information for the protection of terrestrial biodiversity. These data sets are used in various planning and development applications, watershed planning, and to support various modeling exercises such as the Natural Heritage Systems Strategy and to set habitat restoration priorities. This program aims to provide relevant and useful data on the terrestrial natural heritage and to disseminate these data to both internal and external partners.

#### PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	64,000	65,000	65,000	65,000	66,000	261,000
Peel	116,000	117,000	117,000	117,000	119,000	470,000
Toronto	118,000	119,000	119,000	119,000	120,000	477,000
York	152,000	154,000	154,000	154,000	155,000	617,000
<b>Total:</b>	<b>\$450,000</b>	<b>\$455,000</b>	<b>\$455,000</b>	<b>\$455,000</b>	<b>\$460,000</b>	<b>\$1,825,000</b>

**PROGRAM/PROJECT NAME:** *Terrestrial Natural Heritage Field Inventory Program*

## DELIVERABLES

### Category

#### Program/Project Management

Program Maintenance

### 2024 Deliverable

Oversee data collection, management, analysis and reporting to ensure efficiencies and relevance to support other projects and programs delivered by internal and external clients.

### Product

Report or Publication

Write seven to ten (7-10) biological inventory and assessment reports and / or technical memos where required.

### Product

Report or Publication

Update and provide internal and external clients two (2) reports on the annual scores and ranks for the regional species (flora and fauna) of conservation concern.

### Process - Review, participation, and/or contribution

Data consolidation

Incorporate quality checked biological inventory data (1,300 hectares) into corporate Geographic Information System databases (3 in total) to ensure data is easily accessible to internal and external partners.

### Environmental Monitoring

Terrestrial

Conduct terrestrial biological inventories (mapping of vegetation communities, vascular plants, breeding birds and amphibians) on 1,300 hectares of land to support development of core watershed plans.

**PROGRAM/PROJECT NAME:** Regional Monitoring Program - Biodiversity

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Biodiversity Monitoring

**STAFF LEAD:** Del-Giudice, Laura

**REF. NUMBER:** 124-02

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Regional Watershed Monitoring Program (RWMP) is an ongoing program developed by TRCA and its partners to provide a comprehensive, integrated and coordinated approach to environmental monitoring within TRCA's watersheds. This monitoring builds on the existing local and project-specific monitoring efforts of TRCA and their partners and is one of the key programs to assess, catalogue and report on the state, condition and trends in terrestrial and aquatic biodiversity throughout TRCA's jurisdiction. The RWMP activities included in TRCA's Regional Biodiversity Service Area include monitoring sites assessed on an annual or rotational basis that provide insight on the effects of regional urbanization on terrestrial and aquatic habitat, species and communities. Results from this work, in combination with comparable site specific monitoring undertaken at development and restoration project sites, guide greenspace acquisition, restoration planning, and management strategies to ensure continued biodiversity and regional ecosystem stability.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	131,000	140,000	140,000	140,000	144,000	564,000
Peel	244,000	250,000	250,000	250,000	254,000	1,004,000
Toronto	244,000	251,000	251,000	251,000	256,000	1,009,000
York	320,000	327,000	327,000	327,000	336,000	1,317,000
<b>Total:</b>	<b>\$939,000</b>	<b>\$968,000</b>	<b>\$968,000</b>	<b>\$968,000</b>	<b>\$990,000</b>	<b>\$3,894,000</b>

**PROGRAM/PROJECT NAME:** *Regional Monitoring Program - Biodiversity*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Product

Report or Publication

Prepare an annual technical report and summary reports along with scheduled blog articles and newsletters to communicate information on the monitoring program and the data/information generated.

#### Product

Data consolidation

Compile and analyze data in support of updates to TRCA's Watershed and Ecosystems Reporting Hub and/or Conservation Ontario Watershed Report Card/watershed reporting process, as required.

#### Product

Data consolidation

Facilitate data sharing with partners and stakeholders through the development, update and maintenance of relational databases and support the maintenance and further development of TRCA's Open Data System.

#### General Management

General Management

Provide ongoing general project management and support to the Regional Watershed Monitoring Program including annual supervision of work planning, budgeting, health and safety and human resources.

#### Environmental Monitoring

Terrestrial

Collect monitoring data on 24 forest vegetation plots, 23 wetland vegetation plots, 29 forest bird plots, 24 wetland bird plots, 20 meadow bird plots, and 23 amphibian stations.

#### Environmental Monitoring

Benthos

45 monitoring stations are to be visited 5 times at 3-week intervals throughout the summer months. Annual West Nile Virus Vector Mosquito Monitoring Report to be produced and submitted to TRCA's regional public health partners and published on TRCA's webpage

**PROGRAM/PROJECT NAME:** *Regional Monitoring Program - Biodiversity*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Environmental Monitoring

Benthos

Collect benthic macroinvertebrate community data at 150 long-term monitoring sites throughout TRCA's nine (9) watersheds following the Ontario Benthic Biomonitoring Network Protocol. Analyze 150 benthic macroinvertebrate samples collected in 2024 and identify to lowest practical level, perform quality assurance / quality control, and enter into corporate database.

#### Environmental Monitoring

Aquatic

Collect in-stream habitat data at a total of 50 sites in the Carruthers Creek , Rouge River and Duffins Creek Watersheds (2024 combined) following the Ontario Stream Assessment Protocol. Perform data quality assurance / quality control and contribute data to the Flowing Waters Information System (FWIS) online database.

#### Environmental Monitoring

Aquatic

Collect fish community data at total of 50 Aquatic Monitoring Stations in the Carruthers Creek, Rouge River and Duffins Creek, (2024 combined) following the Ontario Stream Assessment Protocol by end of Q3.

**PROGRAM/PROJECT NAME:** Durham Waterfront Monitoring Program

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Biodiversity Monitoring

**STAFF LEAD:** Portiss, Rick

**REF. NUMBER:** 229-01

Category 1 & 2

### MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

### DESCRIPTION & RATIONALE

Environmental monitoring along the Durham Waterfront is an important aspect of TRCA's Lake Ontario waterfront monitoring activities and also contributes to the Region of Durham Coastal Wetland Monitoring Project. This program is in partnership with Environment Canada and Central Lake Ontario Conservation Authority. Monitoring activities such as habitat, fish and wildlife surveys focus on documenting local conditions and bio-physical attributes of coastal habitats. Understanding shoreline environmental conditions results in significant input into the planning, design and approval of shoreline projects. Data collected through TRCA surveys informs the Durham Coastal Wetland Study, which is co-authored by Environment Canada and Central Lake Ontario Conservation Authority.

### PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	16,000	16,000	17,000	17,000	18,000	68,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$16,000</b>	<b>\$16,000</b>	<b>\$17,000</b>	<b>\$17,000</b>	<b>\$18,000</b>	<b>\$68,000</b>

**PROGRAM/PROJECT NAME:** *Durham Waterfront Monitoring Program*

## DELIVERABLES

### Category

**Environmental Monitoring**

Terrestrial

### 2024 Deliverable

Implement marsh monitoring protocol at up to five (5) stations within the Regional Municipality of Durham Lake Ontario shoreline area.

**Environmental Monitoring**

Aquatic

Conduct fish community surveys at up to ten (10) stations within the Regional Municipality of Durham Lake Ontario shoreline area.

**Environmental Monitoring**

Aquatic

Conduct benthic invertebrate community surveys at up to ten (10) stations within the Regional Municipality of Durham Lake Ontario shoreline area.

**Environmental Monitoring**

Aquatic

Conduct aquatic vegetation surveys at up to three (3) sites within the Regional Municipality of Durham Lake Ontario shoreline area.



**PROGRAM/PROJECT NAME:** Terrestrial Natural Heritage Implementation Program

**SERVICE AREA:** Regional Biodiversity

**REF. NUMBER:** 109-15

**PROGRAM AREA:** Restoration and Regeneration

Category 1 & 2

**STAFF LEAD:** Stille, John

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Restoration Opportunities Plan (ROP) will provide guidance for the implementation of in-ground habitat projects throughout the Duffins and Carruthers Creek Watersheds. The ROP evaluation process identified 126 sites, which have been input into database and Geographic Information System (GIS) software. The plan integrates the Terrestrial Natural Heritage System Strategy with watershed plans and fish management plans to produce a prioritized list of restoration sites. TRCA, in partnership with Transport Canada and the Ontario Federation of Anglers and Hunters Atlantic Salmon program, have been identifying and targeting a variety of high priority restoration projects within the Duffins and Carruthers Creek Watersheds. These target areas will help restore the critical habitat that fish and wildlife need to sustain a healthy watershed. Implementation can be tracked through database and GIS, and deliverables can be quantified. Work will include forest, meadow and grassland plantings, as well as the installation of critical terrestrial habitat features for birds, reptiles and mammals. This program/project may address the core mandate of conserve, protect, rehabilitate, establish, and manage natural heritage located within the lands owned or controlled by TRCA and may also undertake services on non-TRCA owned/controlled land (e.g. municipal owned lands or private lands). This program /project may contribute to the core mandate of development and implementation the watershed-based resource management strategies where priority restoration areas are identified.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	38,000	38,000	39,000	39,000	40,000	156,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$39,000</b>	<b>\$39,000</b>	<b>\$40,000</b>	<b>\$156,000</b>

**PROGRAM/PROJECT NAME:** *Terrestrial Natural Heritage Implementation Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Where possible, leverage funds for enhanced natural cover deliverable.

#### Habitat Management and Restoration

Planting - Public Land

Identify, plan and implement a tree/shrub planting within the Duffins or Carruthers Creek watershed targeting riparian areas where possible.

#### Habitat Management and Restoration

Assessment

Undertake a planning exercise to identify and prioritize areas to implement natural cover riparian planting in the Duffins/Carruthers Watershed.

#### Environmental Monitoring

Aquatic

Perform Rapid Restoration Assessments (RRA) for 2020 Restoration site- Cougs Stream restoration project to ensure restored area is on track.

**PROGRAM/PROJECT NAME:** Duffins-Carruthers Fish Management Plan Implementation

**SERVICE AREA:** Regional Biodiversity

**REF. NUMBER:** 109-10

**PROGRAM AREA:** Restoration and Regeneration

Category 1 & 2

**STAFF LEAD:** Stille, John

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

This program involves the strategic implementation of restoration projects as outlined in the Duffins Creek Fish Management Plan. TRCA, in partnership with the municipalities and the Ontario Federation of Anglers and Hunters (OFAH) Atlantic Salmon Program, has identified multiple sites within the Duffins Creek watershed where habitat enhancements will occur in support of the management plan. The project work will also continue the implementation of the Transport Canada Restoration Strategy, which includes the removal of barriers for fish passage and connectivity. Work will include riparian vegetation plantings, in-stream fish habitat restoration, stream bank stabilization and erosion control, and wetland restoration, as well as other critical restoration activities that will add to the overall health of the watershed. In addition, specific projects aimed at the restoration of fish species at risk (reidside dace, Atlantic salmon) will be undertaken at targeted locations throughout the two (2) watersheds. The program will sequentially implement a variety of prioritized habitat projects within the Duffins and Carruthers Creek Watersheds. Implementation can be tracked through quantifiable deliverables and through databases and Geographic Information System (GIS). This program/project may address the core mandate of conserve, protect, rehabilitate, establish, and manage natural heritage located within the lands owned or controlled by TRCA and may also undertake services on non-TRCA owned/controlled land (e.g. municipal owned lands or private lands). This program /project may contribute to the core mandate of development and implementation the watershed-based resource management strategies where priority restoration areas are identified.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	38,000	38,000	39,000	39,000	40,000	156,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$39,000</b>	<b>\$39,000</b>	<b>\$40,000</b>	<b>\$156,000</b>

**PROGRAM/PROJECT NAME:** *Duffins-Carruthers Fish Management Plan Implementation*

## DELIVERABLES

### Category

#### Program/Project Management

Program Development/Growth

### 2024 Deliverable

Where possible, leverage funds for enhanced natural cover deliverable.

#### Habitat Management and Restoration

Planting - Public Land

Identify, plan and implement a tree/shrub planting within the Duffins or Carruthers Creek watershed targeting riparian areas where possible.

#### Habitat Management and Restoration

Assessment

Undertake a planning exercise to identify and prioritize areas to implement natural cover riparian planting in the Duffins/Carruthers Watershed.

**PROGRAM/PROJECT NAME:** Duffins Marsh Restoration Program

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Restoration and Regeneration

**STAFF LEAD:** McDonald, Karen

**REF. NUMBER:** 230-55

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Duffins Creek Marsh complex is a Provincially Significant Wetland complex and an Area of Natural and Scientific Interest. It is one of the largest coastal marshes in Regional Municipality of Durham and in TRCA's jurisdiction. The Watershed Plan and Marsh Action Management Plan outline the targets and management strategies to protect and restore ecological function of the wetland complex. The Integrated Restoration Program and Restoration Opportunities database provide further insights into ecological restoration opportunities. The Duffins Marsh Restoration Program aims to improve the ecological function of the marsh through strategic management and implementation of natural cover restoration projects over time. Management activities focus on common carp and water level management in Corner Marsh to facilitate healthy wetland function; and the increase and enhancement of natural cover (forest, meadow, thicket and wetland) in and surrounding the marsh. These projects also enable greater public appreciation for nature as the lands are publicly accessible. This program/project addresses the core mandate of conserve, protect, rehabilitate, establish, and manage natural heritage located within the lands owned or controlled by TRCA.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	38,000	38,000	39,000	39,000	40,000	156,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$38,000</b>	<b>\$38,000</b>	<b>\$39,000</b>	<b>\$39,000</b>	<b>\$40,000</b>	<b>\$156,000</b>

**PROGRAM/PROJECT NAME:** *Duffins Marsh Restoration Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Maintenance

Manage project to ensure coordination with other initiatives in the area.

#### Program/Project Management

Program Development/Growth

Research potential leveraging opportunities to enhance existing funding to increase ecological restoration or enhancement deliverable.

#### Habitat Management and Restoration

Restore/Construct New - Habitat

Plan and implement two (2) bat rocket box installations around Duffins Marsh to provide habitat for at-risk bats and promote biodiversity.

#### Habitat Management and Restoration

Restore/Construct New - Habitat

Plan, design and implement the construction of two (2) aquatic habitat features that contribute to fish and turtle habitat.

#### Habitat Management and Restoration

Maintain/Protect - Habitat

Manage water levels to increase vegetation, and improve water clarity and water quality within the Duffins Creek Marsh - activity is dependent on Lake Ontario water levels and may not proceed if water levels are optimal.

**PROGRAM/PROJECT NAME:** Bioregional Seed Crop Program

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Restoration and Regeneration

**STAFF LEAD:** Tonerger, Ralph

**REF. NUMBER:** 114-52

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

TRCA Nursery's Indigenous Plant Propagation program is a key strategic resource for the successful implementation of many of TRCA's core programs; it also acts as a critical resource for many project partners in achieving their restoration and native planting goals. Seed and vegetative plant cutting materials are collected and harvested from locally documented sources within TRCA's jurisdiction. Seed is cleaned, processed, and sown. Plant material is then grown on for two to five (2 - 5) years. The Nursery provides multi-divisional support for more than 200 planting projects a year by producing, sourcing, and supplying approximately 350,000 units of plant material. Through various trials, the Nursery continues to seek out and try innovative ideas to improve production and increase the turn around of existing species. In response to the changing climate, the Nursery is increasing seed collection in seed zone 34 as well as seeking new seed sources in neighboring seed zones. The Nursery is also beginning to establish additional species including Carolinian trees and shrubs within TRCA's seed zone. Nursery staff also monitors, maintains, and enhances seed orchards and seed trees and identifies new seed collection sites. The Nursery will continue to reduce the reliance on external suppliers for plant material and to increase production of source identified indigenous plant species.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	14,000	14,000	14,000	14,000	14,000	56,000
Peel	26,000	26,000	26,000	26,000	26,000	104,000
Toronto	26,000	26,000	26,000	26,000	26,000	104,000
York	34,000	34,000	34,000	34,000	34,000	136,000
<b>Total:</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$400,000</b>

**PROGRAM/PROJECT NAME:** *Bioregional Seed Crop Program***DELIVERABLES****Category****2024 Deliverable****Habitat Management and Restoration**

Maintain/Protect - Habitat

Reduce TRCA's reliance on outsourced propagation material and increase locally source identified stock availability. TRCA Nursery goal to propagate seedling target requirements for 10 species.

**Habitat Management and Restoration**

Maintain/Protect - Habitat

Harvest and produce approximately 45,000 propagules from native tree and shrub species for vegetative production of plant material within TRCA's jurisdiction.



**PROGRAM/PROJECT NAME:** Managing Hazard Trees Program

**SERVICE AREA:** Regional Biodiversity

**PROGRAM AREA:** Forest Management

**STAFF LEAD:** Tonerger, Ralph

**REF. NUMBER:** 109-20

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability
2	Community Vitality

## DESCRIPTION & RATIONALE

TRCA owns and manages numerous resource management tracts in the Regional Municipality of Durham. These areas are open to the public but offer limited facilities or amenities. The access roads are maintained for use by staff as access routes and the general public for recreation. The boundaries of these properties often abut properties where TRCA trees could present a risk to people or property, if left unmanaged. The TRCA Hazard Tree program identifies and evaluates potentially hazardous trees, so that they may be abated before any of the risks are realized. Tree inspections, evaluation, mapping and abatements are all done in accordance with TRCA's Hazard Tree Policy, with all work being tracked through the TRCA Hazard Tree database.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	86,000	87,000	47,000	48,000	49,000	231,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$86,000</b>	<b>\$87,000</b>	<b>\$47,000</b>	<b>\$48,000</b>	<b>\$49,000</b>	<b>\$231,000</b>

**PROGRAM/PROJECT NAME:** *Managing Hazard Trees Program*

## DELIVERABLES

### Category

**Tree/Terrestrial Risk**

Maintain/Protect

### 2024 Deliverable

Monitor priority areas for emerging threats to forest ecosystem health such as Hemlock Wolly Adelgid, Oak Wilt Disease etc.

**Tree/Terrestrial Risk**

Maintain/Protect

Abate hazard trees on 20 kilometres of trail and property boundaries on TRCA lands in the Regional Municipality of Durham by the end of Q4 to ensure user and stakeholder safety.

**Tree/Terrestrial Risk**

Maintain/Protect

Assess 129 kilometres of trail and property boundaries on TRCA lands in the Regional Municipality of Durham for hazard trees by the end of Q4 to ensure user and stakeholder safety.

**Tree/Terrestrial Risk**

Maintain/Protect

Protect 100% of the scheduled high-priority ash trees in Durham from Emerald Ash Borer by injecting them with TreeAzin natural insecticide by end of Q2 to conserve biodiversity

## ***Greenspace Securement and Management***

This service area includes the acquisition of a public interest in and management of environmentally significant lands in order to protect their natural functions and services and to conserve the land for the benefit of current and future generations. Key program areas include greenlands acquisition, inventory and audit, master planning, land hazard management, and the protection of archeologically significant resources.



***Greenspace Securement***



***Greenspace Management***



***Rental Properties***

**PROGRAM/PROJECT NAME:** Greenspace Land Acquisition Program

**SERVICE AREA:** Greenspace Securement and Management

**PROGRAM AREA:** Greenspace Securement

**STAFF LEAD:** Schuler, Alexander

**REF. NUMBER:** 004-11

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The objective of the TRCA Greenlands Acquisition Project for 2021-2030 is to acquire property interests whether by fee simple, leasehold, easement, or covenant. These acquisitions are completed for the purpose of preserving environmentally significant lands and the ability to perform its natural functions as well as to conserve lands for the benefit of the people within TRCA's watersheds and beyond. The funds allocated for this project are used to cover the costs/fees related to obtaining property rights through purchases, planning process, donations, easements, and land exchanges including legal, survey, registration, environmental, and appraisal.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	2,900	2,900	2,900	2,900	2,900	11,600
Peel	10,900	10,900	10,900	10,900	10,900	43,600
Toronto	64,100	64,100	64,100	64,100	64,100	256,400
York	22,100	22,100	22,100	22,100	22,100	88,400
<b>Total:</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$400,000</b>

**PROGRAM/PROJECT NAME:** *Greenspace Land Acquisition Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Property/Built Structures

Land and Shoreline Management

Obtain one (1) property parcel gifted to the TRCA pursuant to the Federal Ecological Gifts Program that encourages the donation of environmentally significant lands with increased tax benefits to the donor.

#### Property/Built Structures

Land and Shoreline Management

Acquire 80 ha (197 acres) of property rights through purchase, planning process, easements, and land exchanges in hazard, conservation, and environmentally significant lands to safeguard natural functions and to conserve lands for the benefit of the local population.

**PROGRAM/PROJECT NAME:** Durham Valley and Corridor Land and Boundary Management

**SERVICE AREA:** Greenspace Securement and Management

**REF. NUMBER:** 444-02

**PROGRAM AREA:** Greenspace Management

Category 1 & 2

**STAFF LEAD:** Cheriton, Deanna

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The Land Management program aims to conserve and manage lands owned or controlled by TRCA in Durham Region. This supports Section 9 (1) in O. Reg. 686/21: Mandatory Programs and Services under the Conservation Authorities Act and TRCA's Conservation Areas Strategy. The program delivers the best possible conservation land care and asset management policies and practices in partnership with the community.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	15,000	15,000	15,000	15,000	15,000	60,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$60,000</b>

**PROGRAM/PROJECT NAME:** *Durham Valley and Corridor Land and Boundary Management*

## DELIVERABLES

### Category

#### Land and Shoreline Management

TRCA Lands - Maintain Existing

### 2024 Deliverable

Land Management activities that secure TRCA's interests in its lands through fencing, signage, patrolling and any other measures to prevent unlawful entry on the authority's land and to protect the authority from exposure to liability under the Occupiers' Liability Act; maintain any facilities or other amenities that support public access and recreational activities; enable TRCA, as a landowner, to make applications or comment on matters under the Planning Act; and conserve, protect, rehabilitate, establish, and manage natural heritage on TRCA lands

## ***Tourism and Recreation***

This service area provides memorable experiences for guests in nature-based settings, which make positive contributions to community health and well-being, while advancing the economic development goals of partner municipalities. Programs include management, maintenance and enhancement of conservation parks and recreation facilities. TRCA delivers these services through leveraging public and private partnerships that focus on community development, tourism and recreational offerings.



### ***Conservation Parks***



### ***Waterfront Parks***



### ***Trails***



### ***Black Creek Pioneer Village***



### ***Bathurst Glen Golf Course***



### ***Events and Festivals***



**PROGRAM/PROJECT NAME:** Frenchman's Bay Management Plan Program

**SERVICE AREA:** Tourism and Recreation

**REF. NUMBER:** 225-40

**PROGRAM AREA:** Waterfront Parks

Category 2

**STAFF LEAD:** Kyte, Johanna

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

Frenchman's Bay is one of the largest embayment coastal wetlands on the north shore of Lake Ontario and is ecologically significant both locally and regionally. In 2002, TRCA, the City of Pickering and the local community developed a Master Plan for the Rotary Frenchman's Bay West Park that focused on habitat restoration, recreation and defining and delineating park infrastructure. In 2012, the plan was updated and revised to include the new harbour entrance project and the parklands on the east spit. In 2016 the plan was updated after public consultation and approved by Council. The Master Plan proceeded to detailed design and further public consultation for implementation in 2018 (Phase1), 2019-2022 (Phase 2) and 2023 (Phase 3).

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	12,000	12,000	14,000	14,000	16,000	56,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$14,000</b>	<b>\$14,000</b>	<b>\$16,000</b>	<b>\$56,000</b>

**PROGRAM/PROJECT NAME:** *Frenchman's Bay Management Plan Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Provide support to City of Pickering operations and maintenance staff to address concerns, necessary repairs and improvements, such as Harbour Entrance Dredging, to TRCA owned and City managed lands in Ward 1 (Pickering Waterfront).

#### Program/Project Management

Program Development/Growth

Provide one window TRCA access for City of Pickering Staff and elected officials in Ward 1 (Pickering Waterfront).

#### Program/Project Management

Program Development/Growth

Support the City of Pickering in developing a resilient shoreline with sustainable recreation opportunities.

**PROGRAM/PROJECT NAME:** Durham Trails Program

**SERVICE AREA:** Tourism and Recreation

**PROGRAM AREA:** Trails

**STAFF LEAD:** Cheriton, Deanna

**REF. NUMBER:** 444-09

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability
2	Community Vitality

## DESCRIPTION & RATIONALE

The Trail Program provides programs and services to maintain trails and related amenities on TRCA lands in Durham Region that support public access and recreational activities that can be provided without the direct support or supervision of staff employed by TRCA or another person or body. This directly supports Section 9 (1) 2 (ii) in O. Reg. 686/21: Mandatory Programs and Services under the Conservation Authorities Act and TRCA's Conservation Areas Strategy. Delivering the best possible trail asset management practices reduces risks (a core responsibility) ensuring users can access greenspaces safely, securely and enjoy exceptional visitor experiences. This program enables the protection of the assets from natural or human hazards and promotes the responsible use of TRCA lands.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	54,000	55,000	56,000	57,000	58,000	<b>226,000</b>
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$54,000</b>	<b>\$55,000</b>	<b>\$56,000</b>	<b>\$57,000</b>	<b>\$58,000</b>	<b>\$226,000</b>

**PROGRAM/PROJECT NAME:** *Durham Trails Program***DELIVERABLES****Category****Land and Shoreline Management**

Trail - Maintain Existing

**2024 Deliverable**

Trail Management activities to keep trails in a state of good repair and maximize visitor safety and experience, including regular trail maintenance, wayfinding signage, asset monitoring and assessment, and mitigation of hazards of trails on lands owned or controlled by TRCA, and internal and external trail management consultation, liaison and expert input. Maintenance or remedial work will be prioritized.

**PROGRAM/PROJECT NAME:** Durham Waterfront Trails Program

**SERVICE AREA:** Tourism and Recreation

**PROGRAM AREA:** Trails

**STAFF LEAD:** Kyte, Johanna

**REF. NUMBER:** 228-70

Category 1 & 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

Funding for use to assist the Regional Municipality of Durham in improving visitor experience along the Durham Waterfront. Includes advancement City of Pickering and Town of Ajax identified priorities including safe public access to the waterfront, trail development and accessibility improvements, habitat enhancements that target water quality and general aesthetic improvements, interpretive signage, and better integration of the Waterfront Trail through the various communities and with other trail systems.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	32,000	32,000	32,000	32,000	32,000	128,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$32,000</b>	<b>\$32,000</b>	<b>\$32,000</b>	<b>\$32,000</b>	<b>\$32,000</b>	<b>\$128,000</b>

**PROGRAM/PROJECT NAME:** *Durham Waterfront Trails Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Assist in the identification and securement of funding for a priority waterfront trail project or program identified by the City of Pickering, Town of Ajax and/or Region of Durham

#### Program/Project Management

Program Development/Growth

Provide support to Town of Ajax and City of Pickering operations and maintenance staff to address concerns, necessary repairs and improvements to TRCA owned and Town managed lands.

#### Program/Project Management

Program Development/Growth

Provide one window TRCA access for Town of Ajax, City Pickering and Region of Durham staff and elected officials on concerns, situations and opportunities that arise within TRCA's jurisdiction.

#### Land and Shoreline Management

Trail - Construct New

Support the Town of Ajax, City of Pickering and Regional Municipality of Durham in identified priorities through the coordination with external partners and internal TRCA teams (Development and Engineering Services, Restoration and Infrastructure and Property and Risk Management).

# Planning and Development Review

Planning and Development Review is the administration and implementation of TRCA’s legislated and delegated roles and responsibilities in the planning and development approvals process. TRCA’s role in this process as a public commenting body, provincially- delegated reviewer for natural hazards, service provider, regulatory authority, resource management agency and landowner is guided by board-approved policies to further the conservation, restoration, development and management of natural resources. These policies are consistent with the requirements of federal, provincial and municipal legislation and incorporate the latest science revealed through TRCA’s integrated watershed research to inform municipalities and other approval authorities. TRCA’s input in municipal decision making guides growth, redevelopment, revitalization and intensification throughout TRCA’s jurisdiction.



*Policy Development and Review*



*Development Planning and Regulation Permitting*



*Environmental Assessment Planning and Permitting*

**PROGRAM/PROJECT NAME:** Planning & Regulation Policy Updates Program

**SERVICE AREA:** Planning and Development Review

**REF. NUMBER:** 120-12

**PROGRAM AREA:** Policy Development and Review

Category 1

**STAFF LEAD:** Burns, Mary-Ann

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
2	Community Vitality

## DESCRIPTION & RATIONALE

This program supports the administration and implementation of TRCA's mandatory natural hazard plan review and regulatory permitting responsibilities, in accordance with the Conservation Authorities Act and associated regulations. It includes annual updates to Section 28 CA Act Regulation mapping and web-based screening tools to reflect current technical hazard information (flood plain, erosion hazards, wetlands, etc.) and any associated municipal/public consultation. In addition, to guide decision making, work also includes updates to TRCA's Policies & Procedures, technical guidelines, checklists, municipal MOUs, and streamlining initiatives in response to new or updated legislation, policy, and regulations.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	8,700	8,800	8,800	8,800	8,800	35,200
Peel	32,600	32,600	32,600	32,600	32,600	130,400
Toronto	192,400	192,200	192,200	192,200	192,200	768,800
York	66,300	66,400	66,400	66,400	66,400	265,600
<b>Total:</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$1,200,000</b>



**PROGRAM/PROJECT NAME:** *Planning & Regulation Policy Updates Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Planning and Permitting Services

Planning

Update and create Memorandum of Understanding Agreements (MOUs) with municipalities (and neighbouring conservation authorities as applicable) regarding plan review. Provide ongoing training and support related to our MOUs.

#### Planning and Permitting Services

Other

Provide policy advice and support to TRCA staff reviewing development planning, infrastructure and permitting applications. Provide expert evidence in appeals under the Planning Act and for appeals under Section 28 of the Conservation Authorities Act.

#### Planning and Permitting Services

Other

Prepare TRCA corporate responses to federal consultation or Environmental Registry of Ontario postings of new or amended legislation, policies and strategies affecting TRCA interests, from planning policy and regulatory perspective.

#### Planning and Permitting Services

Other

Update and maintain TRCA's Planning and Development Procedural Manual, including technical guidelines, checklists, and streamlining protocols, as well as conducting any associated stakeholder consultation. Update The Living City Policies, as may be required, in response to any new or revised legislation affecting TRCA roles.

#### Knowledge Management

Records

Maintain Section 28 Regulation mapping based on analysis of new technical information or studies, undertake relevant municipal and public consultation as warranted, and update mapping products as internal and external screening tools for implementing the regulation and to support comprehensive official plan and zoning by-law reviews and updates.

**PROGRAM/PROJECT NAME:** Growth Management and Specialized Planning Studies Program

**SERVICE AREA:** Planning and Development Review

**REF. NUMBER:** 120-19

**PROGRAM AREA:** Policy Development and Review

Category 1

**STAFF LEAD:** Burns, Mary-Ann

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
2	Community Vitality

## DESCRIPTION & RATIONALE

This program supports TRCA's mandatory policy review of comprehensive official plan and zoning by-law reviews and other municipal planning initiatives for consistency with the provincial policy framework for natural hazard management, and the Conservation Authorities Act and associated regulations, including CA regulatory permitting interests. It includes the provision of technical data and mapping to support these initiatives as well as TRCA's role in Special Policy Area reviews consistent with provincial requirements, community revitalization and remediation strategies of flood vulnerable areas. This also includes participation on related municipal steering committees and attendance at public and council meetings.

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	5,800	5,800	5,800	5,800	5,800	23,200
Peel	21,700	21,700	21,700	21,700	21,700	86,800
Toronto	128,300	128,200	128,200	128,200	128,200	512,800
York	44,200	44,300	44,300	44,300	44,300	177,200
<b>Total:</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$800,000</b>

**PROGRAM/PROJECT NAME:** *Growth Management and Specialized Planning Studies Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Respond and provide comment to proponents, municipalities and the Province on requested or approved Minister's Zoning Orders (MZO) in coordination with planning and technical staff. Includes tracking process, attending meetings, preparing reports, screening maps.

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Input to Community Revitalization Planning Studies/Flood Vulnerable Areas (one zone flood plain management) in accordance with provincial policy and CA regulatory interests; results include an updated policy, planning, and implementation framework that includes mitigation and remediation strategies to reduce flood risk. Coordinate TRCA policy, planning, technical, and GIS input and review. Attend Steering Committee, public open house, landowner, and council meetings.

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

In collaboration with the municipality and the Province, undertake comprehensive reviews of provincially designated Special Policy Areas in accordance with provincial requirements and associated approvals, resulting in an updated policy, planning and implementation framework. Coordinate TRCA policy, planning, technical, and GIS input and review. Attend Steering Committee and public open house meetings and maintain consultation with individual landowners and council.

#### Process - Review, participation, and/or contribution

Legislated/Regulatory Process

Input to comprehensive official plan and zoning by-law reviews and other municipal planning initiatives for consistency with the provincial policy framework for natural hazard management, including CA regulatory interests. Attendance at working group meetings, public open houses, stakeholder, and council meetings as required.

## ***Education and Outreach***

Education and Outreach programs support municipal and provincial objectives for environmental education in schools, build professional capacity and competitiveness in the region's sustainable economic sectors, and engage the broader population to become active in developing healthy, sustainable communities. Formal and non-formal education and training is delivered to develop a culture of life-long learning for residents of all ages at TRCA education centres, academic institutions and in the community



### ***School Programs***



### ***Family Programs***



### ***Newcomer Employment and Education***

## ***Sustainable Communities***

This service area supports municipal efforts to create sustainable communities. Projects and programs are developed to address gaps and to coordinate efforts across the region to increase efficiency, effectiveness and impact of programs. The scope of the service area is broad, encompassing programs that address neighbourhood and sector specific eco- efficiencies (water, energy, waste and GHG emissions), awareness of and need for adaptation to climate change, catalyzing the green economy with sustainable technologies, addressing food security through near urban agriculture, and engaging residents in awareness and sustainability action to foster a caring and involved citizenry.



### ***Living City Transition Program***



### ***Community Engagement***



### ***Social Enterprise Development***

**PROGRAM/PROJECT NAME:** Stewardship  
**SERVICE AREA:** Sustainable Communities  
**PROGRAM AREA:** Community Engagement  
**STAFF LEAD:** Jeffery, Joanne

**REF. NUMBER:** 126-81  
Category 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

TRCA community engagement promotes more people engaging in nature more often. Outdoor activities are hosted at the Claremont Nature Centre in north Pickering and across the Duffins Creek, Carruthers Creek and Petticoat Creek watersheds. Events include tree planting, habitat creation projects, seasonal and weekly nature walks, recreational outings, environmental workshops and a variety of virtual programs. This wide range of offerings allows us to reach a variety of audiences including new parents, seniors and families. In addition to hosting our own events, we also support community groups and partner municipalities with their own environmental programs. Financial support from the Regional Municipality of Durham allows TRCA to leverage additional funding from the City of Pickering and Ontario Power Generation. Collectively, this partnership allows TRCA to build expanded capacity to engage local residents in Pickering, Ajax and rural Uxbridge in community-based environmental and sustainability programming.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	54,000	55,000	56,000	57,000	58,000	<b>226,000</b>
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$54,000</b>	<b>\$55,000</b>	<b>\$56,000</b>	<b>\$57,000</b>	<b>\$58,000</b>	<b>\$226,000</b>

**PROGRAM/PROJECT NAME:** Stewardship

## DELIVERABLES

### Category

### 2024 Deliverable

#### Public Engagement

Event/Program

Provide 1,000 learner hours for residents of the Regional Municipality of Durham.

#### Public Engagement

Event/Program

Facilitate the development of partnerships that build financial capacity through service level agreements in the Regional Municipality of Durham.

#### Public Engagement

Event/Program

Deliver 50 hours of program instruction to residents of the Regional Municipality of Durham.

#### Public Engagement

Event/Program

Design and deliver five (5) community based events in response to residential need or inquiry; events can include and are not limited to litter clean ups, invasive species removals and citizen science activities for residents of the Regional Municipality of Durham.

#### Public Engagement

Event/Program

Coordinate and deliver three (3) tree planting, habitat creation events or citizen science training programs for residents of the Regional Municipality of Durham. This could include a combination of in person or virtual events.

#### Public Engagement

Event/Program

Attend four (4) partner community events in the Regional Municipality of Durham to distribute resources and deliver activities with a sustainability and climate change focus to residents. These could include a combination of in person and virtual events.

**PROGRAM/PROJECT NAME:** Stewardship

## DELIVERABLES

### Category

#### Public Engagement

Event/Program

### 2024 Deliverable

Plan and deliver four (4) seasonal nature walks, recreational events or family workshops for residents of the Regional Municipality of Durham. These could be a combination of virtual and in person events.

#### Public Engagement

Event/Program

Coordinate and deliver four (4) environmental workshops for residents in the Regional Municipality of Durham designed to emphasize how taking action will help mitigate climate change. Some of the topics include: installing a rain barrel, planting a rain garden, creating habitat with native plants, and balcony gardening. These could include a combination of in person and virtual events.



**PROGRAM/PROJECT NAME:** Durham Region Consultation and Relations

**SERVICE AREA:** Sustainable Communities

**PROGRAM AREA:** Community Engagement

**STAFF LEAD:** Kyte, Johanna

**REF. NUMBER:** 122-55

Category 2

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

TRCA's Durham Watersheds include Rouge River, Petticoat Creek and Carruthers Creek watersheds. The program will focus staff efforts on supporting Region of Durham, City of Pickering and Town of Ajax planned initiatives and priorities for community benefit and use within the parks and natural corridors of these watersheds. Communication and support of elected officials within these watersheds will be a priority, to provide one window access to TRCA for inclusive consideration of proposed initiatives, updates to TRCA projects and programs. Funds will be used to support our municipal partners in the identification, planning, assessment and implementation of relevant portions of projects and programs for which TRCA's expertise assists the cities achievement of identified priorities. TRCA will endeavor to support these municipal partners through the identification and application of funding intakes to further support and implement important projects and programs within these watersheds.

## PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	50,000	51,000	52,000	53,000	54,000	210,000
Peel	-	-	-	-	-	-
Toronto	-	-	-	-	-	-
York	-	-	-	-	-	-
<b>Total:</b>	<b>\$50,000</b>	<b>\$51,000</b>	<b>\$52,000</b>	<b>\$53,000</b>	<b>\$54,000</b>	<b>\$210,000</b>

**PROGRAM/PROJECT NAME:** *Durham Region Consultation and Relations*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Program/Project Management

Program Development/Growth

Provide support to Region of Durham, City of Pickering and/or Town of Ajax operations and maintenance staff to address concerns, necessary repairs and improvements to TRCA owned and City managed lands in the Durham Watersheds (Rouge, Petticoat and Carruthers).

#### Program/Project Management

Program Development/Growth

Assist in the identification and securement of funding for a priority project or program identified by the Region of Durham, City of Pickering and/or Town of Ajax in the Durham Watersheds (Rouge, Petticoat and Carruthers).

#### Program/Project Management

Program Development/Growth

Support at least one major project (Master Plan Development, Master Plan Update, Master Plan Implementation) or program deliverable identified as a priority by the Region of Durham, City of Pickering and/or Town of Ajax in the Durham Watersheds (Rouge, Petticoat and Carruthers).

#### Program/Project Management

Program Development/Growth

Provide one window TRCA access for City staff and elected officials in the Durham Watersheds (Rouge, Petticoat and Carruthers).

## *Corporate Services*

Corporate Services include financial, administrative and technical services that enable TRCA staff to develop new capacity to efficiently and effectively deliver service area objectives.



*Corporate Management and Governance*



*Financial Management*



*Human Resources*



*Corporate Communications*



*Information Infrastructure and Management*

**PROGRAM/PROJECT NAME:** Major Facilities Retrofit Program

**SERVICE AREA:** Corporate Services

**PROGRAM AREA:** Support Service

**STAFF LEAD:** Schuler, Alexander

**REF. NUMBER:** 006-01  
Category 1

#### MUNICIPAL STRATEGIC PLAN ALIGNMENT

**Goal #**    **Goal Description**  
5          Service Excellence

#### DESCRIPTION & RATIONALE

Major Facilities Retrofit Program funding allows TRCA to undertake necessary refurbishments and repairs to administrative facilities and includes funding for TRCA's asbestos management plan and the asset management plan.

#### PROPOSED FUNDING

Municipality	Approved					4-Year Forecast
	2023	2024	2025	2026	2027	
Durham	28,900	29,200	29,200	29,200	29,200	116,800
Peel	108,700	108,600	108,600	108,600	108,600	434,400
Toronto	641,400	640,900	640,900	640,900	640,900	2,563,600
York	221,000	221,300	221,300	221,300	221,300	885,200
<b>Total:</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$4,000,000</b>

**PROGRAM/PROJECT NAME:** *Major Facilities Retrofit Program*

## DELIVERABLES

### Category

### 2024 Deliverable

#### Built Physical Asset Management

Construct New - Building

Complete repairs to TRCA major facilities/assets as required.

#### Built Physical Asset Management

Audit/Inspect - Building

Complete asbestos containing materials abatements and assessments as per TRCA's policy prior to undertaking any renovations or emergency repairs (one to two (1-2) facilities per year).

**PROGRAM/PROJECT NAME:** Office Accommodation Project

**SERVICE AREA:** Corporate Services

**PROGRAM AREA:** Support Service

**STAFF LEAD:** Schuler, Alexander

**REF. NUMBER:** 006-50

Category 1

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
1	Environmental Sustainability

## DESCRIPTION & RATIONALE

The new Administrative Office building will be located on the property of TRCA's former head office at 5 Shoreham Drive. TRCA staff are currently located at an interim building at 101 Exchange Avenue in Vaughan. The interim building lease expires December 31, 2023 and TRCA intends to have the new Administrative Offices constructed in time for occupancy prior to the lease expiring. TRCA's new Administrative building will meet Leadership in Energy and Environmental Design (LEED) Platinum certification version 4, WELL v2 Building Certification Silver, Zero Carbon ready and Toronto Green Standards Level 2. In addition to sound environmental design, the four (4) story, 87,000 square foot building will act as a catalyst to the revitalization of the Black Creek community (a City of Toronto Neighborhood Improvement Area).

## PROPOSED FUNDING

Municipality	Approved 2023	2024	2025	2026	2027	4-Year Forecast
Durham	42,300	42,300	42,300	42,300	42,300	169,200
Peel	164,000	163,700	163,700	163,700	163,700	654,800
Toronto	963,200	962,000	962,000	962,000	962,000	3,848,000
York	330,500	332,000	332,000	332,000	332,000	1,328,000
<b>Total:</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>\$6,000,000</b>

**PROGRAM/PROJECT NAME:** *Office Accommodation Project***DELIVERABLES****Category****Built Physical Asset Management**

Construct New - Building

**2024 Deliverable**

Continue construction of new administrative office building, substantial completion planned for Q4 2023.

**PROGRAM/PROJECT NAME:** Information Technology Replacement Program

**SERVICE AREA:** Corporate Services

**REF. NUMBER:** 014-01

**PROGRAM AREA:** Information Infrastructure and Management

Category 1

**STAFF LEAD:** McKnight, Mark

## MUNICIPAL STRATEGIC PLAN ALIGNMENT

Goal #	Goal Description
5	Service Excellence

## DESCRIPTION & RATIONALE

TRCA has a complex technology landscape consisting of hybrid, point solutions as well as platforms. TRCA is on a journey to digital transformation to meet the growing needs of Corporate Services, Policy and Planning, Restoration and Infrastructure as well as the broader enterprise it supports. TRCA's digital transformation will consist of identifying strategies and approaches that will meet the needs of the organization, moving away from individual point solutions and legacy systems. The transformation will focus towards renting and buying versus building custom solutions to more of an enterprise approach of implementing commercial off the shelf solutions where applicable. Improving service and enhancing efficiencies, our priorities will include planning, strategy and approach in a number of different areas including financial system, cloud, security and target state architecture. TRCA locations consist of diverse technologies which are not all standardized, conducting an analysis and a go-forward plan for each of the TRCA locations will also be incorporated as part of the overall planning.

## PROPOSED FUNDING

Municipality	Approved	2024	2025	2026	2027	4-Year Forecast
	2023					
Durham	14,300	14,600	14,600	14,600	14,600	58,400
Peel	54,500	54,300	54,300	54,300	54,300	217,200
Toronto	320,800	320,400	320,400	320,400	320,400	1,281,600
York	110,400	110,700	110,700	110,700	110,700	442,800
<b>Total:</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,000,000</b>

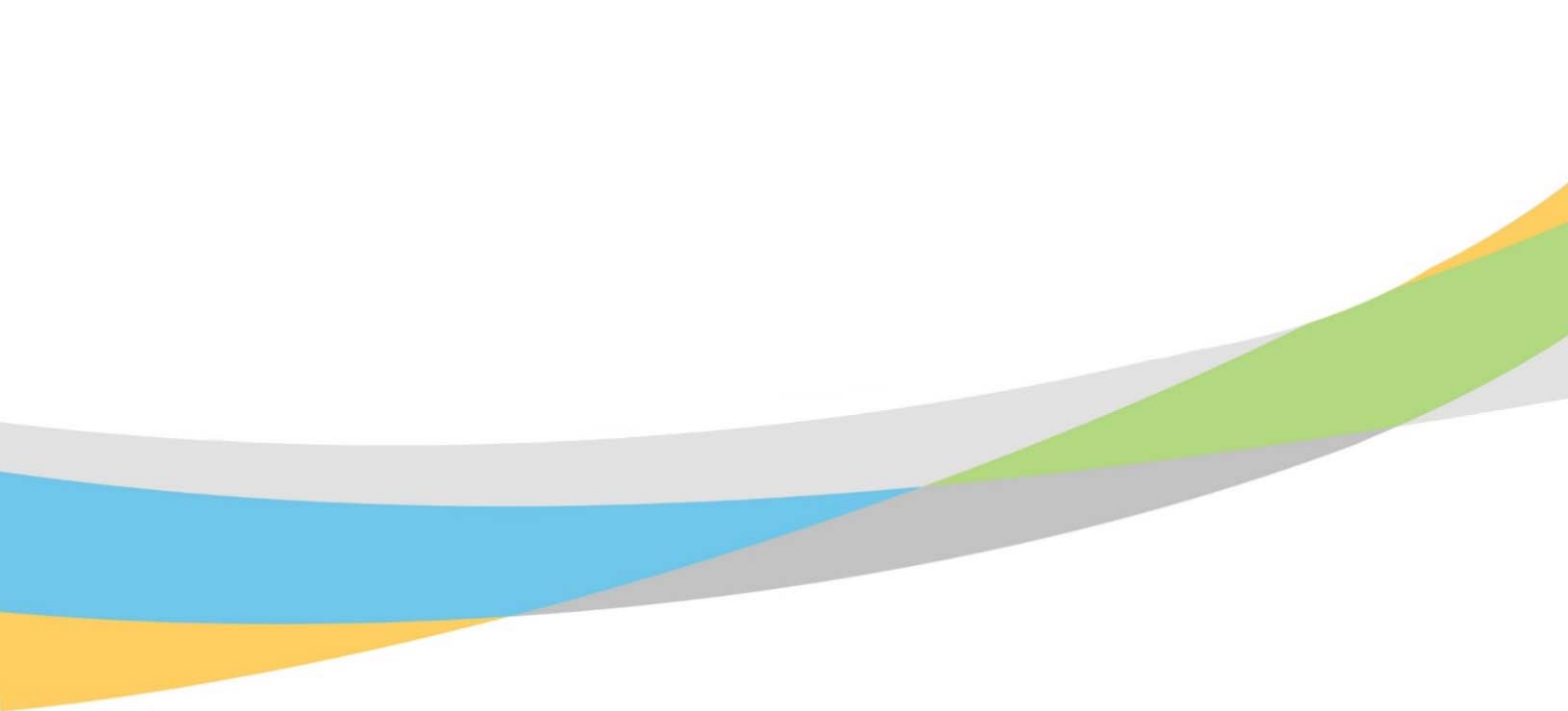


**PROGRAM/PROJECT NAME:** *Information Technology Replacement Program***DELIVERABLES****Category****Information Management**

Services

**2024 Deliverable**

Perform TRCA site assessments compiling business needs, technology acquisition and deployment, and support models and a go-forward plans.



**[www.trca.ca](http://www.trca.ca)**





# Draft Budget At-A-Glance

---

# 2024



**Lake Simcoe Region**  
conservation authority





## At-A-Glance

Lake Simcoe Region Conservation Authority is a local watershed management organization incorporated under the *Conservation Authorities Act* (1946).

Since our formation in 1951, we have been dedicated to conserving, restoring and managing the Lake Simcoe watershed.

Our jurisdiction, which began in the East Holland River with five municipalities, has grown to include the entire Lake Simcoe watershed with the exception of the City of Orillia and the Upper Talbot River subwatershed.

The Authority is governed by an 18-member Board of Directors, appointed within a four-year cycle by its 9 member municipalities. Each year, the Board of Directors elects a Chair and Vice Chair from among its 18 members.

## Our Watershed

The Lake Simcoe watershed is a 3,400 square kilometre area of land that sweeps across 20 municipalities, from the Oak Ridges Moraine in the south to the Oro Moraine in the north, through York and Durham Regions, Simcoe County and the cities of Kawartha Lakes, Barrie and Orillia.

The watershed is delineated by 18 major river systems and many smaller ones that flow through the landscape to the heart of the watershed; Lake Simcoe.

## Board Approved Assumptions - June 23, 2023

1. Inflation: up to 2.00% used only for applicable expenditures (2023: 4.00%)
2. COLA: up to 2.00% (2023: 2.00%) plus applicable step increases
3. Infrastructure levy for Asset Management: up to 0.50% included in Category 1 funding (2023: 0.50%)
4. Investment in Strategic Priorities: 1.50% (2023: 0.00%)
5. No additional new FTEs in 2024, unless they are fully funded through external funding or self generating revenue
6. Tax Levy (Category 1): Up to 2.00% (2023: 2.00%)

## New Funding Categories for 2024: Levy Request for 2024

### Based on Board Approved Assumptions

	2023 Levy in Millions	Increase in Millions	2024 Levy in Millions*	% Increase
Category 1 - Mandatory	5.70	0.11	5.81	2.00%
Category 1 - Mandatory - <i>Lake Simcoe Protection Act</i>	2.46	0.05	2.51	2.00%
Category 2 - Work on behalf of Municipality	0.66	0.01	0.67	2.00%
Category 3 - Funding requested by Authority	0.35	0.01	0.36	2.00%
<b>Total</b>	<b>\$9.17M</b>	<b>\$0.18M</b>	<b>\$9.35M</b>	<b>2.00%</b>

\*Pending approval by municipalities and  
Board of Directors



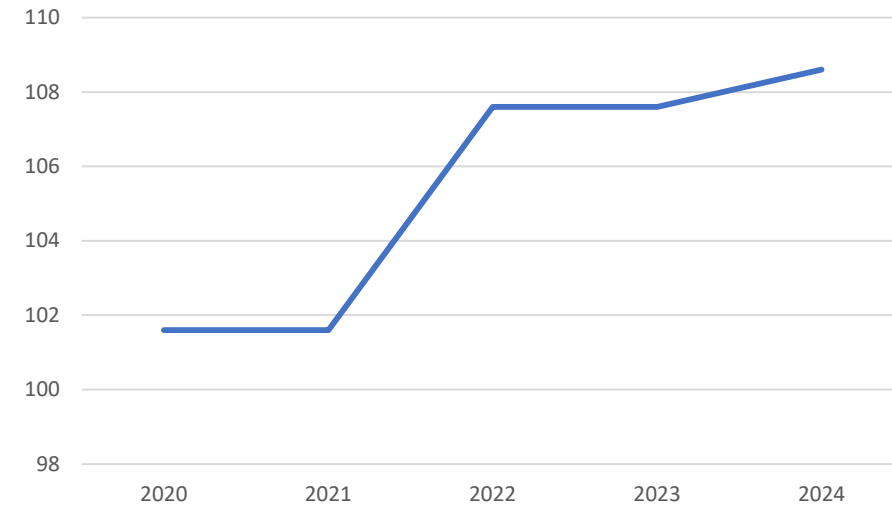
## 2024 Budget Highlights

- Transitioning with Transparency
- Renewed Vision for 2022-2024
- Authority spending increase is below inflation

The Authority continues to demonstrate respect for the taxpayer by only requesting modest levy increases for 2024 and not adding any new levy funded FTEs. Our focus in 2024 will be implementation of our strategic plan and transitioning to changes from the review of the *Conservation Authorities Act*.

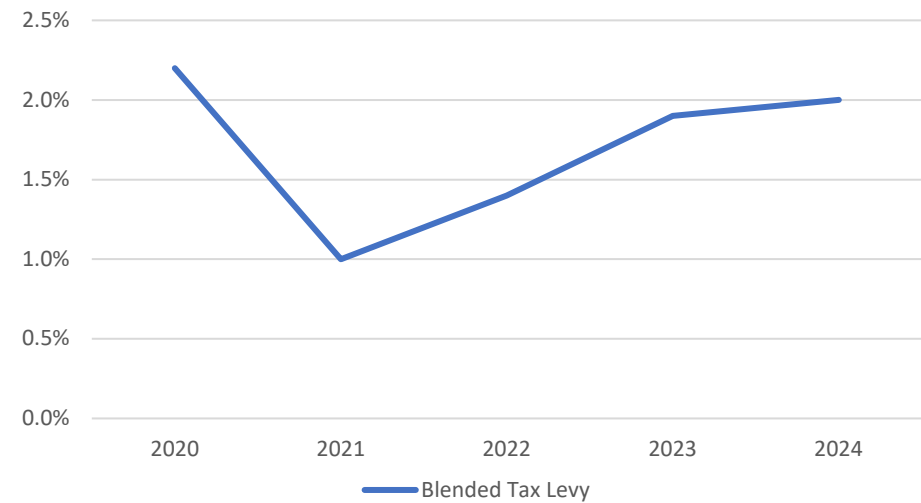


### Respecting the Taxpayer: Number of FTEs over 5 Years\*



\*All additions funded by fees or grants.

### Responsible Increases for 5 years



# 2024 Draft\* Capital and Operating Budget

For the period January - December 31, 2024

Consolidated Summary	Approved Budget 2023 (Millions)	Proposed Budget 2024 (Millions)*
<b><u>Revenue:</u></b>		
Category 1 - Mandatory	5.7	5.8
Category 1 - Mandatory - <i>Lake Simcoe Protection Act</i>	2.5	2.5
Category 2 - Work on behalf of Municipality	0.7	0.7
Category 3 - Funding requested by Authority	0.3	0.4
Provincial and Federal Funding	2.4	1.6
Revenue Generated by Authority	11.2	13.5
Other Revenue	0.2	-
<b>Total Revenue</b>	<b>23.0</b>	<b>24.5</b>
<b><u>Expenditures:</u></b>		
Corporate Services	5.7	5.6
Ecological Management	3.4	2.4
Education & Engagement	0.9	0.9
Greenspace Services	1.0	1.0
Planning & Development Services	5.2	4.8
Water Risk Management	2.4	2.2
Watershed Studies & Strategies	1.1	1.1
<b>Operating Expenditures</b>	<b>19.7</b>	<b>18</b>
Internal Fee for Service	(2.9)	(3.1)
Capital & Project Expenditures	5.9	10.0
<b>Total Expenditures</b>	<b>22.8</b>	<b>24.9</b>
<b>Required Draws to/(from) Reserve</b>	<b>0.1</b>	<b>(0.4)</b>
<b>Net Revenue (Expenditures)</b>	<b>0</b>	<b>0</b>

\* Draft budget only, pending approval by our Board of Directors. Staff will continue to work with budget holders to finalize the 2024 budget.



## Investing in Lake Simcoe

Budget Submissions*	2023 Restated Budget (in 000s)	2024 Proposed Budget (in 000s)					2025 Outlook (in 000s)
		Category 1 Core	Category 1 LSPP	Category 2	Category 3	TOTAL	
York Region	6,015	3,798	1,569	534	231	6,133	6,256
Barrie	1,450	951	401	66	58	1,476	1,506
Durham Region	509	335	142	23	20	521	531
Bradford West Gwillimbury	454	304	122	21	18	465	474
Innisfil	400	263	110	18	16	408	416
Oro-Medonte	92	57	30	4	3	94	96
Ramara	79	53	21	4	3	80	82
Kawartha Lakes	57	20	35	1	1	59	60
New Tesumseth	45	28	14	2	2	46	47
Orillia (new for 2024)	66	-	67	-	-	67	68
<b>Total Municipal Investment</b>	<b>\$ 9,166</b>	<b>\$ 5,810</b>	<b>\$ 2,510</b>	<b>\$ 674</b>	<b>\$ 354</b>	<b>\$ 9,349</b>	<b>\$ 9,535</b>
<b>Increase in Investment</b>						<b>\$ 183</b>	<b>\$ 187</b>
<b>Increase as a percentage</b>						<b>2.0%</b>	<b>2.0%</b>

\* Subject to Board of Directors approval, totals will not change but re-allocations between programs may occur.





2024 Budget - Expanded Submission to Durham

Category 1 Mandatory Funding

Corporate Services																								
Corporate Communications	\$	36,911	\$	642,381	\$	37,734	\$	655,275	\$	38,489	\$	668,380	\$	39,258	\$	681,748	\$	40,044	\$	695,383	\$	40,844	\$	709,291
Facility Management	\$	33,093	\$	575,934	\$	33,831	\$	587,497	\$	34,508	\$	599,247	\$	35,198	\$	611,232	\$	35,902	\$	623,456	\$	36,620	\$	635,925
Financial Management	\$	47,271	\$	822,674	\$	48,324	\$	839,177	\$	49,290	\$	855,960	\$	50,276	\$	873,080	\$	51,282	\$	890,541	\$	52,307	\$	908,352
Governance	\$	22,701	\$	318,059	\$	18,684	\$	324,459	\$	19,058	\$	330,949	\$	19,439	\$	337,568	\$	19,828	\$	344,319	\$	20,224	\$	351,205
Human Resource Management	\$	28,474	\$	495,547	\$	29,109	\$	505,496	\$	29,691	\$	515,606	\$	30,285	\$	525,918	\$	30,891	\$	536,437	\$	31,509	\$	547,165
Information Management	\$	46,728	\$	813,231	\$	47,770	\$	829,556	\$	48,725	\$	846,147	\$	49,700	\$	863,070	\$	50,694	\$	880,332	\$	51,708	\$	897,938
Ecological Management			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Ecosystem Science and Monitoring	\$	4,839	\$	84,216	\$	4,947	\$	85,908	\$	5,046	\$	87,626	\$	5,147	\$	89,378	\$	5,250	\$	91,166	\$	5,355	\$	92,989
Restoration and Regeneration	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Education & Engagement			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Community Programming	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
School Programming	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Greenspace Services			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Greenspace Management	\$	36,111	\$	628,458	\$	36,915	\$	641,052	\$	37,653	\$	653,873	\$	38,406	\$	666,951	\$	39,174	\$	680,290	\$	39,958	\$	693,896
Securement	\$	6,876	\$	119,666	\$	7,029	\$	122,063	\$	7,170	\$	124,504	\$	7,313	\$	126,994	\$	7,459	\$	129,534	\$	7,608	\$	132,125
Planning & Development			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Development Planning	\$	3,686	\$	64,149	\$	3,769	\$	65,451	\$	3,844	\$	66,760	\$	3,921	\$	68,095	\$	4,000	\$	69,457	\$	4,080	\$	70,846
Permitting and Enforcement	\$	25,337	\$	440,953	\$	25,902	\$	449,805	\$	26,420	\$	458,801	\$	26,948	\$	467,977	\$	27,487	\$	477,336	\$	28,037	\$	486,883
Water Risk Management			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Flood Management and Warning	\$	23,373	\$	406,772	\$	23,893	\$	414,917	\$	24,371	\$	1,291,497	\$	24,858	\$	431,680	\$	25,355	\$	440,313	\$	25,863	\$	449,120
Water Management/Restoration	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Water Science and Monitoring	\$	10,637	\$	185,121	\$	10,875	\$	188,851	\$	11,093	\$	192,628	\$	11,314	\$	196,481	\$	11,541	\$	200,410	\$	11,771	\$	204,419
Watershed Studies & Strategies			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Climate Change	\$	3,478	\$	60,529	\$	3,555	\$	61,735	\$	3,626	\$	62,970	\$	3,699	\$	64,229	\$	3,773	\$	65,513	\$	3,848	\$	66,824
Research and Innovation			\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Watershed Planning	\$	2,202	\$	38,323	\$	2,251	\$	39,090	\$	2,296	\$	39,872	\$	2,342	\$	40,669	\$	2,389	\$	41,483	\$	2,437	\$	42,312
	\$	331,717	\$	5,696,013	\$	334,588	\$	5,810,333	\$	391,280	\$	6,794,821	\$	348,105	\$	6,045,070	\$	355,067	\$	6,165,971	\$	362,169	\$	6,289,291
											16.94%					-11.03%				2.00%				2.00%

- Notes:
- 1) Assumption of a 2% increase for each year (not approved by the Board of Directors)
  - 2) Added \$50K into 2025 for the Flood Mapping (one-time cost)
  - 3) 2023 and 2024 CVA's were provided by the Province; no changes after 2024

2024 Budget - Expanded Submission to Durham

Category 1 LSPP Mandatory Funding

Durham Region's Cost																				
2023 Restated		5.65%		2024 Proposed		5.65%		2025 Forecast		5.65%		2026 Forecast		5.65%		2027 Forecast		5.65%		
Durham Region's Cost		Total Cost		Durham Region's Cost		Total Cost		Durham Region's Cost		Total Cost		Durham Region's Cost		Total Cost		Durham Region's Cost		Total Cost		
<b>Corporate Services</b>																				
Corporate Communications		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Facility Management		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Financial Management		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Governance	\$	15,338	\$	271,248	\$	15,645	\$	276,707	\$	15,958	\$	282,241	\$	16,277	\$	287,886	\$	16,603	\$	293,643
Human Resource Management		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Information Management		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
<b>Ecological Management</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Ecosystem Science and Monitoring	\$	30,475	\$	538,927	\$	31,084	\$	549,770	\$	31,706	\$	560,765	\$	32,340	\$	571,981	\$	32,987	\$	583,420
Restoration and Regeneration	\$	31,781	\$	562,030	\$	32,417	\$	573,346	\$	33,065	\$	584,813	\$	33,727	\$	596,509	\$	34,401	\$	608,440
<b>Education &amp; Engagement</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Community Programming		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
School Programming		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
<b>Greenspace Services</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Greenspace Management		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Securement		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
<b>Planning &amp; Development</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Development Planning		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Permitting and Enforcement		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
<b>Water Risk Management</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Flood Management and Warning		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Water Management/Restoration	\$	15,790	\$	279,240	\$	16,106	\$	284,860	\$	16,428	\$	290,557	\$	16,757	\$	296,369	\$	17,092	\$	302,296
Water Science and Monitoring		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
<b>Watershed Studies &amp; Strategies</b>		\$	-		\$	-	\$	-	\$	-	\$	-		\$	-	\$	-		\$	-
Climate Change	\$	10,267	\$	181,572	\$	10,473	\$	185,232	\$	10,682	\$	188,936	\$	10,896	\$	192,715	\$	11,114	\$	196,569
Research and Innovation	\$	16,050	\$	283,870	\$	16,371	\$	289,547	\$	16,698	\$	295,338	\$	17,032	\$	301,245	\$	17,373	\$	307,270
Watershed Planning	\$	19,504	\$	344,924	\$	19,894	\$	351,857	\$	20,292	\$	358,894	\$	20,698	\$	366,072	\$	21,112	\$	373,394
	\$	139,205	\$	2,461,811	\$	141,990	\$	2,511,319	\$	144,830	\$	2,561,546	\$	147,726	\$	2,612,777	\$	150,681	\$	2,665,032
								2.00%					2.00%					2.00%		

2024 Budget - Expanded Submission to Durham

Category 2 and 3 Funding

Corporate Services

	2023 Restated		5.75%		2024 Proposed		5.76%		2025 Forecast		5.76%		2026 Forecast		5.76%		2027 Forecast		5.76%		2028 Forecast		5.76%	
	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost	Durham Region's Cost	Total Cost
Corporate Communications		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Facility Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Financial Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Governance		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Human Resource Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Information Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Ecological Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Ecosystem Science and Monitoring		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Forestry (2)	\$ -	\$ 192,923		\$ -		\$ 196,781		\$ -		\$ 200,717		\$ -		\$ 204,731		\$ -		\$ 208,826		\$ -		\$ 213,003		\$ -
Restoration and Regeneration (2)	\$ 16,636	\$ 289,525		\$ 17,007		\$ 295,363		\$ 17,347		\$ 301,427		\$ 17,694		\$ 307,456		\$ 18,048		\$ 313,605		\$ 18,409		\$ 319,877		\$ -
Education & Engagement		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Community Programming (3)	\$ 4,213	\$ 73,321		\$ 4,306		\$ 74,783		\$ 4,392		\$ 76,318		\$ 4,480		\$ 77,845		\$ 4,570		\$ 79,402		\$ 4,661		\$ 80,990		\$ -
School Programming (3)	\$ 15,708	\$ 273,374		\$ 16,059		\$ 278,899		\$ 16,380		\$ 284,625		\$ 16,708		\$ 290,318		\$ 17,042		\$ 296,124		\$ 17,383		\$ 302,047		\$ -
Greenspace Services		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Greenspace Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Securement		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Planning & Development		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Development Planning (2)		\$ 25,000		\$ -		\$ 25,500		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Permitting and Enforcement		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Water Risk Management		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Flood Management and Warning		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Water Management/Restoration (2)	\$ 6,237	\$ 153,729		\$ 6,376		\$ 156,820		\$ 6,504		\$ 159,956		\$ 6,634		\$ 163,155		\$ 6,766		\$ 166,419		\$ 6,902		\$ 169,747		\$ -
Water Science and Monitoring		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Watershed Studies & Strategies		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Climate Change		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Research and Innovation		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
Watershed Planning		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -
	\$ 42,794	\$ 1,007,871		\$ 43,748		\$ 1,028,146		\$ 44,623		\$ 1,023,044		\$ 45,515		\$ 1,043,505		\$ 46,426		\$ 1,064,375		\$ 47,354		\$ 1,085,663		\$ -
											-0.50%													2.00%



**Durham**  
**Budget**

**2024**

# DURHAM REGIONAL POLICE SERVICE

Responsible for the delivery of policing services and community support programs to ensure the safety and security of all residents

Operating: Staffing

\$228,060 | 69.0%

Capital

\$49,740 | 15.1%

2024  
Proposed  
Expenses  
**\$330,**

Operating:  
Non-Staffing

\$52,601 | 15.9%

General Levy

\$267,966 | 81.1%

2024  
Proposed  
Financing  
**\$330,401**

Debenture

\$28,300 | 8.6%

Other  
Revenue

\$11,427 |  
3.4%

Subsidy

\$9,276 |  
2.8%

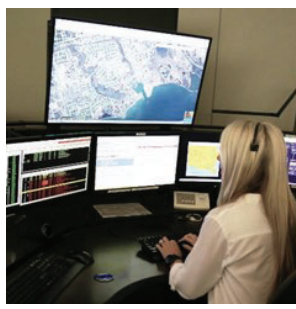
Reserve Funds

\$8,632 | 2.6%

2023 Surplus

\$4,800 | 1.5%

Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Durham Regional Police Service Capital Projects

Appendix B:              2024-2033 Durham Regional Police Service Capital  
Forecast

Appendix C:              Board Ends Policies (Jan. 1, 2011)

Appendix D:              NextGen Partner Revenue Summary

# Major Programs and Services

## **Patrol Operations**

### **Emergency Response**

Provide quick and effective response to emergency calls for service.

### **Community Safety**

Promote safe communities through partnerships with community organizations and programs to support those in crisis.

## **Serious and Organized Crime**

### **Crime Investigation**

Investigate and solve crimes through intelligence, partnerships and data analysis.

### **Crime Prevention**

Prevent crime and illegal activities through intelligence-led policing techniques and community education.

## **Patrol Support**

### **Emergency Response**

Support emergency response calls through the provision of response services for search and rescue (canine, air support, marine) and tactical supports.

### **Community Safety**

Promote safe roadways through enforcement, educational activities and partnership programs (Vision Zero).

Provide support to victims of crime through strong community partnerships and collaborative strategies and programs.

## **Operational Support**

### **Court Security**

Provide security for the court staff and the public at court locations. Provide secure transport for prisoners required to appear in court.

### **Evidence**

Provide services that ensure seized evidence and property is properly recorded and maintained to support criminal court proceedings.

## Major Programs and Services Continued

### **911 Emergency Call Answering Centre**

Support emergency calls for service through the answering of regional 911 calls and routing the calls to either Police, Fire or Ambulance.

### **Office of Professional Standards**

Conduct reviews of internal discipline matters and public complaints to ensure that members are achieving excellence through pride, respect, understanding and ethical behaviour.

### **NextGen Common Communications Platform**

#### **Community Safety**

Single, unified regional radio communications system that supports critical communications between the police, municipal fire agencies, local municipal departments and Ontario Power Generation that supports emergency response for residents and businesses within the Region.

### **Administrative Support**

#### **Community Safety**

Attract and retain a skilled workforce that reflects the diversity of the communities served. Support the physical and mental health and well-being of members that ensures continued service delivery to the communities served. Development of strategic plans and measures that support community safety and well-being for all residents.

#### **Community Relations**

Support a culturally sensitive response to the diverse communities and populations through education, collaboration and community partnerships. Delivery of a comprehensive communications platform providing residents with information on police services and resources.

#### **Internal Processes**

Support policing services through the provision of innovative technology solutions. Continuous process review and improvement that increases accountability and supports operational excellence in the delivery of policing services to the community. Analysis of crime trends to support policing activities and education.

## Major Programs and Services Continued

### **Quality Assurance and Auditing**

Support the operation through the provision of tracking and evaluating the policing services and monitoring the adherence to the principles and requirements as prescribed by the overseeing bodies and, equally importantly, the expectations of Region of Durham residents.

### **Business Services**

#### **Facilities Management**

Provide overall lifecycle management of all Regional police facilities. Services include long term planning, acquisition and maintenance of appropriate locations to support policing and administrative services (8 owned facilities, 11 leased facilities – with an additional 2 facilities (1 lease and 1 owned) being proposed to be added in 2024 - and shared use of Regional Headquarters facility).

#### **Fleet and Quartermaster**

Provide services that ensure all police vehicles are well-maintained and available for use and that staff are equipped with proper protective equipment.

#### **Financial Planning and Management**

Ensure financial and resource accountability

#### **Records Management**

Centralized records management system that supports residents and businesses through the provision of police record check services and ensures that information is handled in accordance with current legislative requirements.

### **Executive Branch**

#### **Administration**

Develop and direct the implementation of strategies that drive effective and efficient use of resources and policing activities throughout the Region.



## Major Programs and Services Continued

### **Police Services Board**

#### **Governance**

Represent the public's interest by serving as the civilian governing body for the police service, to ensure community-based policing that is accountable, professional and sustainable. Comprised of seven civilian members, appointed by resolution of Council or appointed by Lieutenant Governor General in Council.

#### **Headquarters Shared Cost – Durham Regional Police Service Portion**

The allocated share of costs attributable to Durham Regional Police Service for the operation of the Regional Headquarters facility.

#### **Contribution to the Helicopter Reserve**

Program to fund the proper maintenance and repair of the helicopter to ensure its continued availability for use in policing activities and support emergency response.

#### **Debt Service**

To fund debt servicing costs for current and future capital building projects.

#### **Major Capital Projects**

Consolidated capital program for the Durham Regional Police Service.

## Strategic Priorities

For 2024 some of the key priorities and planned actions – in alignment with both the Regional Strategic Plan and the Durham Regional Police Service Strategic Plan - focus on:

### **Earn the trust and confidence of members and local communities**

Every day the Durham Regional Police Service must continue to earn and build the trust and confidence of its members and its communities. This trust will be built through consistent action towards advancing public safety and ensuring members have resources and opportunities for success.



Actively work with communities to co-develop solutions to local concerns



Improve road safety by focusing enforcement on driving behaviours that cause the greatest harm



Provide the necessary and timely resources (financial, physical and human) for members to effectively maintain the safety of the community



Encourage and support personal and professional development and training opportunities for all members to promote member knowledge, skill development, and professionalism

## Strategic Priorities Continued

### Have strong strategic partnerships that enhance community safety

The Durham Regional Police Service recognizes that the many realities that bring community members into contact with police services are connected to broader social issues. Durham Regional Police Service prioritizes working with community partners and organizations to ensure that community members receive the most appropriate response to their current situation, before, during, and after formal police intervention.



Develop and implement a strategic partnership plan to identify gaps and strengths in existing partnerships



Nurture a culture of collaboration and mutual appreciation, trust, and respect between members and community partners



Develop and monitor a system of tracking partnership activities to recognize impact and prevalence

## Strategic Priorities Continued

### Be a leader in innovative and modernized policing

The Durham Regional Police Service continues to strive to be a leader in innovative and modernized policing by not only adapting and responding to changes in our communities through technological advancements and evidence-based decision-making, but also by ensuring our internal structures and activities match our communities' needs.



Align core organizational structure and activities with principles of evidence-based, ethical decision-making



Adapt and respond to changing community needs and emerging crime trends by modernizing key processes and adopting innovative technologies




Continue to develop a representative, empowered, adaptable, and highly-skilled workforce

## Key Targets for 2024

- Achieve 80% community satisfaction rating - compared to 75% result in 2019 (no 2022 data available)
- Keep emergency response time to 7.5 minutes (median) – compared to the 8.22-minute result in 2022
- 2,300 hours for foot & bicycle patrols – overachieved with 10,000 hours completed in 2022
- Maintain the number of pedestrian & cyclist injured to 30 per 100,000 population or lower – overachieved with 26 per 100,000 in 2022
- 40% applicants who are racialized – overachieved at 55% in 2022
- 13% of applicants who are women – compared to 15% in 2022
- Refer 100 cases to Durham Connect – overachieved with 372 referrals in 2022
- 66% gun-crime incidents cleared by charge - compared to 50% in 2022
- Perform 800 compliance checks – overachieved in 2022 with 1,730 compliance checks
- Ensure the percentage of violent offences committed by repeat offenders remains below 22% - overachieved at 18% in 2022
- Reduce rate of injury/fatal collisions caused by impairment to 1% - compared to 2.2% in 2022
- Achieve a competitive cost of police services per capita - consistent with the 2021 result (2nd lowest among MBNCanada comparator group results)


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
<b>Expenses</b>						
<b>Operating Expenses</b>						
Personnel Expenses	205,569	213,563	228,060			
Personnel Related	4,416	3,272	3,722			
Communications	1,860	1,817	1,992			
Supplies	2,897	2,599	2,822			
Food	27	28	28			
Utilities	1,558	1,641	2,170			
Computer Maintenance & Operations	5,017	4,491	5,180			
Materials & Services	159	213	223			
Buildings & Grounds Operations	2,589	2,931	3,586			
Equipment Maintenance & Repairs	1,775	979	1,626			
Vehicle Operations	5,141	5,408	5,540			
Debt Charges	10,300	10,300	10,300			
Professional Services	4,670	3,702	4,320			
Contracted Services	1,367	1,514	1,875			
Leased Facilities Expenses	2,058	1,914	2,711			
Financial Expenses	2,603	2,376	2,802			
Minor Assets & Equipment	80	-	-			
Contribution to Reserves / Reserve Funds	550	550	650			
Headquarters Shared Costs	1,894	1,865	2,133			
<b>Operating Expenses Subtotal</b>	<b>254,530</b>	<b>259,163</b>	<b>279,740</b>	<b>20,577</b>	<b>7.9%</b>	
<b>Internal Transfers &amp; Recoveries</b>						
Legal Administrative Charge	363	500	450			
Police - Maple Grove SLA Charge	6	6	7			
Finance Charge	422	422	464			
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>791</b>	<b>928</b>	<b>921</b>	<b>(7)</b>	<b>(0.8%)</b>	
<b>Gross Operating Expenses</b>	<b>255,321</b>	<b>260,091</b>	<b>280,661</b>	<b>20,570</b>	<b>7.9%</b>	


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
<b>Capital Expenses</b>						
New		7,703	655	1,520		
Replacement		6,221	5,941	6,750		
Major Capital		-	-	41,470		
<b>Capital Expenses Subtotal</b>		<b>13,924</b>	<b>6,596</b>	<b>49,740</b>	<b>43,144</b>	<b>654.1%</b>
<b>Total Expenses</b>		<b>269,245</b>	<b>266,687</b>	<b>330,401</b>	<b>63,714</b>	<b>23.9%</b>
<b>Revenues and Financing</b>						
<b>Operating Revenue</b>						
Provincial Subsidy		(12,307)	(8,792)	(9,276)		
Federal Subsidy		(14)	-	-		
Fees & Service Charges		(5,574)	(4,055)	(4,989)		
Rents		(131)	(161)	(167)		
Donations		(32)	-	-		
Sundry Revenue		(1,562)	-	-		
Auction Revenue		(603)	(310)	(326)		
Revenue from Municipalities		(1,190)	(834)	(911)		
Reserve Financing for Operations		-	(271)	(883)		
Revenue from Related Entities		(4,708)	(4,712)	(4,823)		
<b>Operating Revenue Subtotal</b>		<b>(26,121)</b>	<b>(19,135)</b>	<b>(21,375)</b>	<b>(2,240)</b>	<b>(11.7%)</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham Budget</b> 2024	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Capital Financing</b>					
Federal Grant	(27)	(20)	(210)		
Provincial Grant	(414)	-	-		
2023 Surplus	-	-	(4,800)		
Reserve	-	-	(7,750)		
Debenture	-	-	(28,300)		
<b>Capital Financing Subtotal</b>	<b>(441)</b>	<b>(20)</b>	<b>(41,060)</b>	<b>(41,040)</b>	<b>(205200.0%)</b>
<b>Total Revenues and Financing</b>	<b>(26,562)</b>	<b>(19,155)</b>	<b>(62,435)</b>	<b>(43,280)</b>	<b>(225.9%)</b>
<b>Property Tax Requirement</b>					
Durham Regional Police Service	242,683 <sup>1</sup>	247,532	267,966	20,434	8.3%

<sup>1</sup> The projected 2023 Durham Regional Police Service surplus has been allocated to the Police Headquarters (Building and Facility Improvements) project as approved through Report 2023-F-31



# Financial Details: Summary by Program (\$,000's)


Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div><div>2024</div></div>		2023 Estimated Actuals	2023 Restated Budget					2024 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
Durham Regional Police Service														
1	Patrol Operations	77,001	88,730	531	(3,519)	(638)	85,104	95,122	689	(3,561)	(677)	91,573	6,469	
2	Serious & Organized Crime	44,504	44,645	316	(360)	-	44,601	49,440	651	(349)	-	49,742	5,141	
3	Patrol Support	25,232	22,662	455	(119)	(271)	22,727	23,790	1,049	(119)	(883)	23,837	1,110	
4	Operational Support	20,338	31,246	18	(4,484)	(4,613)	22,167	32,022	19	(3,915)	(4,721)	23,405	1,238	
5	NextGen Common Communication Platform	1,077	2,054	139	-	(999)	1,194	2,178	150	-	(1,085)	1,243	49	
6	Administrative Support	29,600	25,965	1,211	(310)	(20)	26,846	28,487	1,396	(1,332)	(15)	28,536	1,690	
7	Business Services	27,842	27,544	3,926	(20)	(3,802)	27,648	32,165	4,316	(210)	(4,718)	31,553	3,905	
8	Executive Branch	3,421	3,881	-	-	-	3,881	3,700	-	-	-	3,700	(181)	
9	Police Services Board	924	649	-	-	-	649	674	-	-	-	674	25	
10	Headquarters Shared Cost - Durham Regional Police Portion	1,894	1,865	-	-	-	1,865	2,133	-	-	-	2,133	268	
11	Contribution To The Helicopter Reserve	550	550	-	-	-	550	650	-	-	-	650	100	
12	Debt Service	10,300	10,300	-	-	-	10,300	10,300	-	-	-	10,300	-	
13	Major Capital Projects	-	-	-	-	-	-	-	41,470	-	(40,850)	620	620	
Durham Regional Police Service Subtotal		242,683	260,091	6,596	(8,812)	(10,343)	247,532	280,661	49,740	(9,486)	(52,949)	267,966	20,434	8.3%
Durham Regional Police Service		242,683 <sup>1</sup>	260,091	6,596	(8,812)	(10,343)	247,532	280,661	49,740	(9,486)	(52,949)	267,966	20,434	8.3%

<sup>1</sup> The projected 2023 Durham Regional Police Service surplus has been allocated to the Police Headquarters (Building and Facility Improvements) project as approved through Report 2023-F-31

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <span>2024</span>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Expenditures</b>								
Building & Structures	1,140	43,300	21,195	50,579	19,335	33,459	256,558	381,126
Machinery & Equipment	990	1,239	1,012	1,012	1,012	1,408	5,456	9,900
Information Technology	1,310	1,587	1,984	2,327	1,393	1,852	10,134	17,690
Vehicles	3,017	3,482	3,207	3,319	3,716	3,590	30,491	44,323
Furniture & Fixtures	139	132	132	132	132	132	659	1,187
<b>Capital Expenditure Subtotal</b>	<b>6,596</b>	<b>49,740</b>	<b>27,530</b>	<b>57,369</b>	<b>25,588</b>	<b>40,441</b>	<b>303,298</b>	<b>454,226</b>
<b>Capital Financing</b>								
General Levy	6,576	8,680	9,942	12,154	11,388	14,349	55,268	103,101
Residential Development Charges	-	-	4,200	300	5,538	1,680	27,991	39,709
2023 Surplus	-	4,800	-	-	-	-	-	-
Reserve	-	7,750	2,588	3,040	102	4,092	1,000	10,822
Contribution from Seaton Landowners	-	-	-	16,000	-	-	-	16,000
Federal Grant	20	210	-	-	-	-	-	-
Debenture - Development Charge Funded	-	-	-	-	-	-	30,609	30,609
Debenture - Property Tax Funded	-	28,300	10,800	25,875	8,560	20,320	188,430	253,985
<b>Capital Financing Subtotal</b>	<b>6,596</b>	<b>49,740</b>	<b>27,530</b>	<b>57,369</b>	<b>25,588</b>	<b>40,441</b>	<b>303,298</b>	<b>454,226</b>
<b>Total Capital</b>	<b>6,596</b>	<b>49,740</b>	<b>27,530</b>	<b>57,369</b>	<b>25,588</b>	<b>40,441</b>	<b>303,298</b>	<b>454,226</b>
Durham Regional Police Service								

## Details of Budget Changes

<b>Strategic Investments: Durham Regional Police Service</b>	<b>2024 Impact</b> (\$ 000's)
25 additional Frontline Officers (\$1,050k) and other support costs (\$327k operating, \$689k capital) to respond to growth in the Region and increases in frontline workload. Annual impact of \$2,956k.	2,066
4 additional Staff Sergeants (\$241k) and other support costs (\$44k operating, \$571k capital) for the creation of a Real Time Operations Centre. Annual impact of \$726k.	856
8 Detective Constables, 1 Crime Analyst, 1 Administrative Assistant (\$495k), and other support costs (\$100k operating, \$181k capital) to support increased demand in the Homicide Unit. Annual impact of \$1,495k.	776
1 Video Technician (\$45k) and other support costs (\$13k operating) to ensure coverage is available for the e-Crimes Video Analysis Unit. Annual impact of \$138k.	58
10 Detective Constables (\$523k), and other support costs (\$122k operating, \$97k capital) to support increased demand in the Criminal Investigations Bureau. Annual impact of \$1,589k.	742
4 Video Technicians (\$134k) and other support costs (\$13k operating, \$1k capital) to ensure adequate coverage is available and the Body Worn Camera Unit is compliant with legislative requirements. Annual impact of \$406k.	148
2 Facilities Technicians, 1 Facilities Supervisor (\$149k) and other support costs (\$11k operating, \$71k capital) to support all DRPS facility locations. Annual impact of \$433k.	231
1 Detective Constable and 1 Assistant (\$102k), and other support costs (\$28k operating, \$15k capital) to establish a Covert Access Intercept Team (CAIT). Annual impact of \$322k.	145
1 Sergeant (\$55k), and other support costs (\$12k operating, \$8k capital) to meet the minimum standard of required officers in the Professional Standards Unit. Annual impact of \$165k.	75

## Details of Budget Changes Continued

1 Constable (\$37k), and other support costs (\$11k operating, \$10k capital) to ensure adequate coverage is available and to ensure the General Occurrence Audit Unit is compliant with regulatory requirements. Annual impact of \$113k.	58
1 Detective Constable and 2 Data Entry Specialists (\$115k) and other support costs (\$31k operating, \$18k capital) to support the bail compliance monitoring in the Offender Management Unit. Annual impact of \$359k.	164
1 Detective Constable Trainer (\$65k) and other support costs (\$31k operating, \$14k capital) to support the Canine Unit to ensure adequate and consistent training across all handlers and police service dogs. Annual impact of \$189k.	110
3 Help Desk Technicians (\$124k) and other support costs (\$8k operating, \$9k capital) to cover potential risk areas such as systems and cyber security and to maintain an established level of service at all times. Annual impact of \$372k.	141
1 Financial Analyst (\$40k) and other support costs (\$4k operating, \$4k capital) to meet the increased demands and modernize Financial Services. Annual impact of \$119k.	48
2 Detective Constables (\$111k) and other support costs (\$24k operating, \$19k capital) for the Financial Crimes Unit to provide the ability to maintain investigative success with financial crimes across the Region. Annual impact of \$321k.	154
1 Generalist (\$36k) and other support costs (\$3k operating, \$2k capital) to meet increased demand in the service and relieve workload from Unit leaders. Annual impact \$108k.	41
1 Freedom of Information (FOI) Analyst (\$40k) and other support costs (\$3k operating, \$4k capital) to meet increased volume and complexity of FOI requests. Annual impact \$122k.	47
1 Youth Engagement Coordinator (\$29k) and other support costs (\$3k operating) for youth initiatives such as Youth in Policing, ProAction, Cops & Kids, etc. Annual impact \$88k.	32

## Details of Budget Changes Continued

1 Succession Planning Coordinator (\$39k) and other support costs (\$3k operating, \$3k capital) to support Command's focus on improving services and programs offered to Durham Regional Police Service members. Annual impact of \$116k.	45
1 Event Planner (\$31k) and other support costs (\$16k operating, \$4k capital) for planning and execution of all special and strategic events hosted by DRPS. Annual impact of \$107k.	51
Reallocation and reclassification of 1.0 FTE Superintendent, Office Professional Responsibilities from the Executive Branch to an Inspector, Professional Development and Learning Projects to meet the needs within the Administrative Support Branch.	(29)
Reallocation and reclassification of one uniform Technician in Forensic Investigative Services to a civilian Technician in the e-Crimes Division.	(26)
Reallocation and reclassification of 5.0 FTEs Constables in the Community Safety Division to 4 Detective Constables in the Major Crimes Division and 1 Detective Constable in the Intelligence Division.	156
Reallocation and reclassification of a Sergeant, Senior Support Coordinator in the Patrol Support Division to a Detective in the Investigative Services Division	-
Reallocation of 2 Detective Constables in the Patrol Support Division to the Investigative Services Division to support the creation of the Older Adult Investigative Service Division	-
Incremental lease and building operations and maintenance costs for property, quartermaster, fleet and canine units relocated from the Courtice Court facility.	394
Incremental building operations and maintenance costs for a new police headquarters facility. The capital cost of the building (\$9,000k), facility improvements (\$1,300k) and furniture and fixtures (\$2,100k) is funded from debt and 2023 projected surplus.	749

## Details of Budget Changes Continued

Incremental lease and building operations and maintenance costs for Specialized Services. The capital cost of the facility improvements (\$6,250k) is funded from reserve funds.	791
Increased investment in education and training to encourage and support personal and professional development.	150
Addition of Maple Care to DRPS wellness program to offer 24/7 flexible access to health and wellness services to members.	150
Incremental investment to complete facilities studies including building condition surveys, annual inspections for asbestos and ladder and roof inspections.	170
Increased contribution to Air One Reserve to support forecasted maintenance and repairs in alignment with legislative requirement.	100
Net increase in property tax funded capital – See detailed project listing in Appendix A	383
<b>Strategic Investments: Durham Regional Police Service Subtotal</b>	<b>8,976</b>

## Details of Budget Changes Continued

### 2024 Impact

(\$ 000's)

#### Base Adjustments: Durham Regional Police Service

Economic Increases – this includes negotiated salary and benefits (\$6,581k) and second year of phased in premium pay for frontline response positions (\$519k)	7,100
Annualization of 39 new full-time positions approved in the 2023 budget	2,477
Inflationary adjustment including ammunition (\$141k), vehicle maintenance (\$507k), computer maintenance and operations (\$164k), vehicle rentals (\$142k), utilities (\$131k) and insurance (\$373k) partially offset by gasoline savings (-\$564k)	1,123
License costs for Lawful Access	88
Increase in fees, charges, and recoveries	(465)
Reduction in subsidy for court security (\$569k) which is partially offset by an increase in funding for Youth in Policing (-\$217k) and community policing grants (-\$43k)	309
Realignment to Actual including computer maintenance (\$436k) and radio communications and GPS (\$122k)	558
Increase in Durham Regional Police Service's share of costs for the operation and maintenance of Regional Headquarters	268

#### Base Adjustments: Durham Regional Police Service Subtotal

11,458

#### Net Changes: Durham Regional Police Service

20,434

## Staffing Details

### Durham Regional Police Service

**Full Time Equivalents  
(FTE's)**

### 2023 Approved Complement\*

1,313.0

### Proposed New Positions

25 Frontline Officers	25.0
4 Staff Sergeants for the creation of a Real Time Operations Centre	4.0
8 Detective Constables to support increased demand in the Homicide Unit	8.0
1 Crime Analyst to support increased demand in the Homicide Unit	1.0
1 Administrative Assistant to support increased demand in the Homicide Unit	1.0
1 Video Technician for the E-Crimes Video Analysis Unit	1.0
4 Video Technicians for the Body Worn Camera Unit to ensure compliance with legislative requirements	4.0
8 Detective Constables to support increased demand in the Criminal Investigations Bureau	8.0
2 Detectives to support increased demand in the Criminal Investigations Bureau	2.0
2 Facilities Technicians to support all DRPS facility locations	2.0
1 Facilities Supervisor to support all DRPS facility locations	1.0
1 Detective Constable to establish a Covert Access Intercept Team (CAIT)	1.0
1 Assistant to establish a Covert Access Intercept Team (CAIT)	1.0



## Staffing Details Continued

1 Sergeant to meet the minimum standard of required officers in Professional Standards Unit	1.0
1 Constable to ensure adequate coverage is available and to ensure the General Occurrence Audit Unit is compliant with regulatory requirements	1.0
1 Detective Constable to support the bail compliance monitoring in the Offender Management Unit	1.0
2 Data Entry Specialists to support the bail compliance monitoring in the Offender Management Unit	2.0
1 Detective Constable Trainer to support the Canine Unit to ensure adequate and consistent training across all handlers and police service dogs	1.0
3 Help Desk Technicians to cover potential risk areas such as systems and cyber security and to maintain an established level of service at all times	3.0
1 Financial Analyst to meet the increased demands and modernize Financial Services	1.0
2 Detective Constables to support the Financial Crimes Unit	2.0
1 Generalist in Corporate Communications to meet increased demand in the service and relieve workload from Unit leaders	1.0
1 Freedom of Information (FOI) Analyst to meet increased volume and complexity of FOI requests	1.0
1 Youth Engagement Coordinator for youth initiatives such as Youth In Policing, ProAction, Cops & Kids, etc.	1.0
1 Succession Planning Coordinator to support Command's focus on improving services and programs offered to Durham Regional Police Service members	1.0

## Staffing Details Continued

1 Event Planner for planning and execution of all special and strategic events hosted by DRPS	1.0
---	-----

---

<b>Total Proposed New Positions</b>	<b><u>76.0</u></b>
-------------------------------------	--------------------

---

<b>Durham Regional Police Service Subtotal</b>	<b>1,389.0</b>
--	----------------

---

<b>Total Complement: Durham Regional Police Service</b>	<b>1,389.0</b>
---	----------------

---

\* Excludes 35 full-time positions cross charged to 9-1-1 Emergency Service System including 32 Communicators and 3 Communication Supervisors.

## Looking Forward

The Durham Regional Police Service supports the community by providing services to ensure the safety and security of residents, to support victims and vulnerable persons, and through pro-active crime prevention programs.

The Region continues to grow and evolve, and as a result, so too do the demands upon the Service. The Service plans to continue investing in programs and initiatives that support its three strategic priorities:

- Earn the trust and confidence of members and local communities
- Have strong strategic partnerships that enhance community safety
- Be a leader in innovative and modernized policing

2024 includes a focus on:

- Additional frontline and investigative support officers to address and meet the changes and growth in the Region, changes in workload, and changes in call response models and processes,
- Additional civilians to support the policing operations,
- The creation of a Real Time Operations Centre,
- Proactive recruitment activities to ensure a skilled and diverse workforce, including support staff to support the Service's operations,
- Changes introduced in the Community Safety and Policing Act (2019),
- The continued modernization of operations, seeking process efficiencies and enhanced customer services,
- Continued identification and lobbying efforts for federal and provincial support to community policing initiatives, with a progressive approach to finding funding opportunities to address areas of concern and community safety.

Appendix A: 2024 Durham Regional Police Service Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div></div>				Quantity	New / Replacement	2024 Proposed Financing						2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Proposed
Durham Regional Police Service															
Building and Structures															
1	Building Maintenance Fund	1	Replacement	-	-	-	-	-	1,307	1,307	-	15,848	17,155		
7	Central West Division (Fuel Station and Security Gate)	1	Replacement	-	1,500	-	-	-	-	1,500	-	-	1,500		
14	Police Headquarters (Building) <sup>1</sup>	1	New	-	-	-	-	9,000	-	9,000	-	-	9,000		
15	Police Headquarters (Facility Improvements) <sup>1</sup>	1	New	2,700	-	-	-	10,300	-	13,000	-	-	13,000		
16	Police Headquarters (Furniture) <sup>1</sup>	1	New	2,100	-	-	-	-	-	2,100	-	-	2,100		
20	Regional Reporting Center (Renovation or Relocation)	1	Replacement	-	-	-	-	9,000	-	9,000	-	28,462	37,462		
21	RTOC (Real-Time Operations Centre) - Building Improvements	1	Replacement	-	-	-	-	-	200	200	-	-	200		
22	RTOC (Real-Time Operations Centre) - Furniture	1	New	-	-	-	-	-	150	150	-	-	150		
23	RTOC (Real-Time Operations Centre) - Computer Hardware	1	New	-	-	-	-	-	173	173	-	346	519		
24	Facility Infrastructure Upgrades to Support Fleet Vehicle Electrification	1	Replacement	-	-	-	210	-	410	620	-	17,900	18,520		
25	Specialized Services Unit Relocation (Leasehold Improvements)	1	New	-	6,250	-	-	-	-	6,250	-	-	6,250		
Building and Structures Subtotal				4,800	7,750	-	210	28,300	2,240	43,300	-	62,556	105,856		
Machinery and Equipment															
26	Audio Visual Equipment	1	Replacement	-	-	-	-	-	12	12	-	-	12		
27	CISO Radio	2	New	-	-	-	-	-	9	9	-	-	9		
27	CISO Radio	2	Replacement	-	-	-	-	-	3	3	-	-	3		
28	Conducted Energy Weapon	46	New	-	-	-	-	-	91	91	-	-	91		
28	Conducted Energy Weapon	90	Replacement	-	-	-	-	-	243	243	-	-	243		
29	Covert Audio Interception Kit	3	Replacement	-	-	-	-	-	90	90	-	-	90		
30	Covert Video Kit	5	Replacement	-	-	-	-	-	3	3	-	-	3		
31	Forensic Camera Kit	16	Replacement	-	-	-	-	-	33	33	-	-	33		
32	Pistol	46	New	-	-	-	-	-	32	32	-	-	32		
32	Pistol	90	Replacement	-	-	-	-	-	61	61	-	-	61		
33	Pistol Sight	50	Replacement	-	-	-	-	-	6	6	-	-	6		

Appendix A: 2024 Durham Regional Police Service Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing					2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Proposed
Other	Reserve/ Reserve Funds	Residential DCs			Subsidy /Grant	Debentures	General Levy						
34	Portable Radio (Non-Shared)	46	New	-	-	-	-	-	262	262	-	-	262
34	Portable Radio (Non-Shared)	22	Replacement	-	-	-	-	-	121	121	-	-	121
35	RADAR/LIDAR (Speed Measuring Device)	16	Replacement	-	-	-	-	-	56	56	-	-	56
36	Remote Audio Recording Kit	2	Replacement	-	-	-	-	-	9	9	-	-	9
37	Rifle	25	Replacement	-	-	-	-	-	64	64	-	-	64
38	Rifle Sight	25	Replacement	-	-	-	-	-	35	35	-	-	35
39	UPS Site and Battery (Shared w/ NextGen)	1	Replacement	-	-	-	-	-	29	29	-	-	29
40	Vehicle Tracking Kit	5	Replacement	-	-	-	-	-	31	31	-	-	31
41	Video Camera Kit	15	Replacement	-	-	-	-	-	49	49	-	-	49
Machinery and Equipment Subtotal				-	-	-	-	-	1,239	1,239	-	-	1,239
Information Technology													
43	CCTV Camera	50	Replacement	-	-	-	-	-	80	80	-	-	80
44	Computer Parts	1	Replacement	-	-	-	-	-	50	50	-	-	50
45	Desktop Computer with Monitor	41	New	-	-	-	-	-	51	51	-	-	51
45	Desktop Computer with Monitor	221	Replacement	-	-	-	-	-	265	265	-	-	265
46	Desktop Telephone	10	New	-	-	-	-	-	5	5	-	-	5
46	Desktop Telephone	80	Replacement	-	-	-	-	-	40	40	-	-	40
50	Forensic Computer Monitor	15	Replacement	-	-	-	-	-	8	8	-	-	8
51	Forensic Desktop	7	Replacement	-	-	-	-	-	26	26	-	-	26
52	Forensic Laptop	10	Replacement	-	-	-	-	-	26	26	-	-	26
53	Laptop	20	New	-	-	-	-	-	35	35	-	-	35
53	Laptop	66	Replacement	-	-	-	-	-	126	126	-	-	126
54	Modems (in Car) MDT	30	Replacement	-	-	-	-	-	27	27	-	-	27
55	Monitors	10	New	-	-	-	-	-	1	1	-	-	1
56	Network Switch	25	Replacement	-	-	-	-	-	113	113	-	-	113
57	Noise Cancelling Headsets	4	New	-	-	-	-	-	1	1	-	-	1
61	Servers / SANS	11	Replacement	-	-	-	-	-	554	554	-	-	554
63	Toughbooks (Patrol Cars)	40	Replacement	-	-	-	-	-	140	140	-	-	140
64	Vehicle Outfit Kit (Keyboard, Printer, AIDC)	5	New	-	-	-	-	-	26	26	-	-	26
65	Video Editing Equipment Upgrades	3	Replacement	-	-	-	-	-	13	13	-	-	13
Information Technology Subtotal				-	-	-	-	-	1,587	1,587	-	-	1,587

Appendix A: 2024 Durham Regional Police Service Capital Projects (\$,000's)


Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>				Quantity	New / Replacement	2024 Proposed Financing					2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Proposed
				Other	Reserve/ Reserve Funds	Residential DCs	Subsidy /Grant	Debentures	General Levy					
Vehicles														
68	Cargo Van - Electric	1	New	-	-	-	-	-	62	62	-	-	62	
71	Marked Patrol - Gas	5	Replacement	-	-	-	-	-	289	289	-	-	289	
72	Marked Patrol - Hybrid	12	Replacement	-	-	-	-	-	704	704	-	-	704	
73	Marked Patrol - Plugin Hybrid	5	New	-	-	-	-	-	454	454	-	-	454	
74	Marked Truck - Gas	1	Replacement	-	-	-	-	-	56	56	-	-	56	
75	Other Vehicles	3	Replacement	-	-	-	-	-	128	128	-	-	128	
76	Unmarked Vehicles	4	New	-	-	-	-	-	168	168	-	-	168	
78	Unmarked Vehicles - Gas	2	Replacement	-	-	-	-	-	70	70	-	-	70	
79	Unmarked Vehicles - Hybrid	31	Replacement	-	-	-	-	-	1,551	1,551	-	-	1,551	
Vehicles Subtotal				-	-	-	-	-	3,482	3,482	-	-	3,482	
Furniture and Fixtures														
81	Fitness Equipment	1	Replacement	-	-	-	-	-	31	31	-	-	31	
82	Furniture (Chairs)	1	Replacement	-	-	-	-	-	36	36	-	-	36	
83	Furniture (Other)	1	Replacement	-	-	-	-	-	65	65	-	-	65	
Furniture and Fixtures Subtotal				-	-	-	-	-	132	132	-	-	132	
Total Capital Durham Regional Police Service				4,800	7,750	-	210	28,300	8,680	49,740	-	62,556	112,296	

1 Projects #14, 15 and 16 received pre-budget approval through Report 2023-F-31.  
Other financing of \$4.8 million is projected 2023 Durham Regional Police Service surplus.


Appendix B: 2024-2033 Durham Regional Police Service Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
Durham Regional Police Service										
<b>Buildings and Structures</b>										
1	Building Maintenance Fund		1,307	1,808	1,964	1,435	2,286	8,355	15,848	
2	Central East Division (Building)		-	-	-	-	6,000	55,000	61,000	
3	Central East Division (Land)		-	15,000	-	-	-	-	15,000	
4	Central East Division (Renovation)		-	-	700	3,000	-	-	3,700	
5	Central West Division (Parking Garage)		-	-	1,000	-	10,000	-	11,000	
6	Central West Division (Renovation)		-	-	340	3,400	-	-	3,740	
7	Central West Division (Fuel Station and Security Gate)		1,500	-	-	-	-	-	-	
8	North Division (Expansion)		-	-	-	500	-	5,000	5,500	
9	North Division (Water Connection)		-	-	300	3,000	-	-	3,300	
10	West Division (Building)		-	-	-	4,000	-	40,000	44,000	
11	West Division (Land)		-	-	17,000	-	-	-	17,000	
12	Operations Training Centre - Phase 1		-	-	-	-	-	1,000	1,000	
13	Operations Training Centre - Phase 2		-	-	-	300	-	30,000	30,300	
14	Police Headquarters (Building) <sup>1</sup>		9,000	-	-	-	-	-	-	
15	Police Headquarters (Facility Improvements) <sup>1</sup>		13,000	-	-	-	-	-	-	
16	Police Headquarters (Furniture) <sup>1</sup>		2,100	-	-	-	-	-	-	
17	New Purpose Built Police Headquarters (Land)		-	-	-	-	6,000	-	6,000	
18	New Purpose Built Police Headquarters (Building)		-	-	-	-	-	94,000	94,000	
19	14 Division (Police Headquarters Conversion)		-	-	-	-	-	23,030	23,030	

Appendix B: 2024-2033 Durham Regional Police Service Capital Forecast (\$,000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029 - 2033		
20	Regional Reporting Center (Renovation or Relocation)			9,000	2,587	25,875	-	-	-	28,462
21	RTOC (Real-Time Operations Centre) - Building Improvements			200	-	-	-	-	-	-
22	RTOC (Real-Time Operations Centre) - Furniture			150	-	-	-	-	-	-
23	RTOC (Real-Time Operations Centre) - Computer Hardware			173	-	-	-	173	173	346
24	Facility Infrastructure Upgrades to Support Fleet Vehicle Electrification			620	1,800	3,400	3,700	9,000	-	17,900
25	Specialized Services Unit Relocation (Leasehold Improvements)			6,250	-	-	-	-	-	-
Buildings and Structures Subtotal				43,300	21,195	50,579	19,335	33,459	256,558	381,126
Machinery & Equipment										
26	Audio Visual Equipment			12	12	12	12	13	63	112
27	CISO Radio			12	3	3	3	12	23	44
28	Conducted Energy Weapon			334	282	282	282	374	1,500	2,720
29	Covert Audio Interception Kit			90	90	90	90	90	450	810
30	Covert Video Kit			3	3	4	3	4	18	32
31	Forensic Camera Kit			33	33	33	33	33	163	295
32	Pistol			93	75	74	75	107	405	736
33	Pistol Sight			6	6	6	6	5	29	52
34	Portable Radio (Non-Shared)			383	235	235	235	497	1,437	2,639
35	RADAR/LIDAR (Speed Measuring Device)			56	56	56	56	56	282	506
36	Remote Audio Recording Kit			9	9	9	9	9	45	81




Appendix B: 2024-2033 Durham Regional Police Service Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029 - 2033	
37	Rifle		64	64	64	64	64	322	578
38	Rifle Sight		35	35	35	35	35	173	313
39	UPS Site and Battery (Shared w/ NextGen)		29	29	29	29	29	145	261
40	Vehicle Tracking Kit		31	31	31	31	31	156	280
41	Video Camera Kit		49	49	49	49	49	245	441
Machinery and Equipment Subtotal			1,239	1,012	1,012	1,012	1,408	5,456	9,900
Information Technology									
42	Avaya & Logger Software (Shared w/911)		-	27	-	27	-	80	134
43	CCTV Camera		80	80	80	80	80	400	720
44	Computer Parts		50	50	50	50	50	250	450
45	Desktop Computer with Monitor		316	269	269	267	318	1,393	2,516
46	Desktop Telephone		45	42	42	41	46	213	384
47	Dispatch Consoles		-	210	-	-	80	-	290
48	Fingerprint Equipment		-	-	-	-	-	63	63
49	Firewall		-	-	-	101	-	101	202
50	Forensic Computer Monitor		8	9	8	9	8	42	76
51	Forensic Desktop		26	26	26	26	26	132	236
52	Forensic Laptop		26	26	26	25	26	127	230
53	Laptop		161	134	134	130	165	698	1,261
54	Modems (in Car) MDT		27	27	27	27	27	135	243
55	Monitors		1	-	-	-	1	1	2
56	Network Switch		113	225	225	225	225	1,125	2,025

Appendix B: 2024-2033 Durham Regional Police Service Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029 - 2033	
57	Noise Cancelling Headsets		1	-	-	-	1	1	2
58	PBX		-	-	-	-	-	740	740
59	PBX (Shared w/911)		-	-	-	-	-	200	200
60	PushToTalk Bridge Console		-	-	-	-	80	-	80
61	Servers / SANS		554	566	1,187	212	540	3,362	5,867
62	Telephone Voicemail		-	-	100	-	-	100	200
63	Toughbooks (Patrol Cars)		140	140	140	140	140	700	1,260
64	Vehicle Outfit Kit (Keyboard, Printer, AIDC)		26	-	-	-	26	25	51
65	Video Editing Equipment Upgrades		13	13	13	13	13	66	118
66	Voice Recording Software (Shared w/911)		-	20	-	20	-	60	100
67	Voice Recording System (Shared w/911)		-	120	-	-	-	120	240
Information Technology Subtotal			1,587	1,984	2,327	1,393	1,852	10,134	17,690
Vehicles									
68	Cargo Van - Electric		62	-	-	-	-	61	61
69	Helicopter		-	-	-	-	-	8,500	8,500
70	Marked Patrol - Electric		-	394	562	451	747	6,825	8,979
71	Marked Patrol - Gas		289	-	444	200	-	147	791
72	Marked Patrol - Hybrid		704	1,452	1,290	1,355	1,355	5,085	10,537
73	Marked Patrol - Plugin Hybrid		454	690	712	735	860	3,517	6,514
74	Marked Truck - Gas		56	180	61	188	198	620	1,247
75	Other Vehicles		128	62	33	16	-	-	111
76	Unmarked Vehicles		168	-	-	-	-	168	168

Appendix B: 2024-2033 Durham Regional Police Service Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029 - 2033	
77	Unmarked Vehicles - Electric		-	242	217	670	315	2,735	4,179
78	Unmarked Vehicles - Gas		70	-	-	101	39	478	618
79	Unmarked Vehicles - Hybrid		1,551	187	-	-	-	870	1,057
80	Unmarked Vehicles - Plugin Hybrid		-	-	-	-	76	1,485	1,561
Vehicles Subtotal			3,482	3,207	3,319	3,716	3,590	30,491	44,323
Furniture and Fixtures									
81	Fitness Equipment		31	31	31	31	31	155	279
82	Furniture (Chairs)		36	36	36	36	36	180	324
83	Furniture (Other)		65	65	65	65	65	324	584
Furniture and Fixtures Subtotal			132	132	132	132	132	659	1,187
Total Capital Durham Regional Police Service			49,740	27,530	57,369	25,588	40,441	303,298	454,226

1 Projects #14, 15 and 16 received pre-budget approval through report 2023-F-31.

## Appendix C: Board Ends Policies (January 1, 2011)

The Durham Regional Police Services Board will direct, control and inspire the organization through the careful establishment of broad written policies, reflecting the values and perspectives of the citizens of Durham Region. The development of Ends policies will also include consultation with the Chief of Police. The Board's major policy focus will be on the intended long-term impacts on the citizens of Durham Region, not on the administrative or programmatic means of attaining those results.

The five Board Ends policies are outlined below.

### 1. Community Safety

#### *Policy Statement*

The vision of the Durham Regional Police Service is to have the safest community for people to live, work and play. A strong sense of personal security is an important element of the quality of life that citizens and visitors enjoy.

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service shall promote and protect the safety and security of all persons and property. In so doing, the DRPS shall contribute to making Durham Region a leader (within the top 50%) in community safety among the following comparator communities in Ontario:

- Halton,
- Hamilton,
- Niagara
- Ottawa,
- Peel,
- Toronto,
- Waterloo, and
- York.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

### *Reporting*

The following measures will be considered in an assessment of community safety:

- Overall crime rate
- Violent crime rate
- Property crime rate
- Crime severity index
- Clearance rate
- Weighted clearance rate
- Response time to emergency calls
- Motor vehicle collision injury and fatality rates

The sense of security felt by residents and visitors will also be considered a relevant factor in evaluating community safety, and will be assessed through regular public opinion surveys.

An assessment of community safety in Durham Region will also include a comparison to the previous years' statistics in Durham Region.

The Chief shall report annually on outcomes resulting from this policy.

## **2. Community Policing**

### *Policy Statement*

The mission, philosophy and values of the Durham Regional Police Service emphasize the importance of working in partnership with citizen's communities. Working in collaboration with community partner's fosters trust and confidence in the police.

It is the policy of the Durham Regional Police Services Board that police services in Durham Region shall be delivered in partnership with communities and citizens to proactively address and resolve community problems.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

These partnerships will focus on the root causes of crime, aim to reduce fear of crime, and maintain and enhance high levels of community safety.

### *Reporting*

An assessment of community policing in Durham Region shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

### **3. Assistance to Victims of Crime**

#### *Policy Statement*

The police are often the first point of contact within the criminal justice system for victims of crime, who have a wide range of needs based on their own unique circumstances. Having experienced the trauma of being victimized, all victims deserve special care and attention.

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service will extend victims of crime an abundance of respect and understanding and appropriate levels of support and services.

### *Reporting*

An assessment of assistance to victims of crime in Durham Region shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

### 4. Community Diversity

#### *Policy Statement*

An effective and responsive police service must reflect the composition of the communities it serves. The police service must further demonstrate respect and sensitivity to the pluralistic, multiracial and multicultural character of its communities in the delivery of its programs and services.

It is the policy of the Durham Regional Police Services Board that the Durham Regional Police Service shall embrace diversity internally as an employer and externally through the services provided by the DRPS. The values of inclusiveness, tolerance, and respect will be promoted and maintained throughout the organization and the communities served by the DRPS.

#### *Reporting*

An assessment of the level of diversity embraced by the DRPS shall rely upon quantitative and qualitative analyses of relevant data, information and public input.

The Chief shall report annually on outcomes resulting from this policy.

### 5. Cost of Policing Services

#### *Policy Statement*

Policing is a critical public service, and an expensive one for the taxpayer. Financial resources must be treated with great respect and diligence, and the potential for efficiencies examined continually.

## Appendix C: Board Ends Policies (January 1, 2011) *Continued*

It is the policy of the Durham Regional Police Services Board that policing shall be provided at a competitive cost, relative to the following similar communities in Ontario:

- Halton,
- Hamilton,
- Niagara
- Ottawa,
- Peel,
- Toronto,
- Waterloo, and
- York.

### *Reporting*

The following measures will be considered in an assessment of policing costs:

- Cost per police officer
- Cost per police member (officers and civilians)
- Cost per capita

The Chief shall report annually on this policy.



## Appendix D: NextGen Partner Revenue Summary (\$,000's)

 <b>Durham</b> <b>Budget</b> <span>2024</span>	2023		2024		
	Estimated Actuals	Approved Budget	Base Budget	Program Chage	Proposed Budget
Ajax Fire	(56.7)	(56.7)	(58.7)	-	(58.7)
Town of Whitby	(100.0)	(100.0)	(103.6)	-	(103.6)
Whitby Fire	(49.7)	(49.7)	(55.7)	-	(55.7)
City of Oshawa Works	(129.9)	(129.9)	(139.3)	-	(139.3)
City of Oshawa Municipal Law Enforcement	(20.5)	(20.5)	(32.7)	-	(32.7)
Oshawa Fire	(69.6)	(69.6)	(91.4)	-	(91.4)
Municipality of Clarington	(65.5)	(65.5)	(67.8)	-	(67.8)
Clarington Fire	(79.0)	(79.0)	(83.6)	-	(83.6)
City of Pickering	(49.1)	(49.1)	(50.9)	-	(50.9)
Pickering Fire	(61.4)	(61.4)	(64.2)	-	(64.2)
Scugog Fire	(45.0)	(45.0)	(44.8)	-	(44.8)
Brock Fire	(41.0)	(41.0)	(42.4)	-	(42.4)
Uxbridge Fire	(27.5)	(27.5)	(29.7)	-	(29.7)
Durham College/Ontario Tech University	(20.5)	(20.5)	(21.8)	-	(21.8)
Pickering Auxiliary Rescue Association	(2.3)	(2.3)	(2.4)	-	(2.4)
Ontario Power Generation	(56.1)	(56.1)	(61.6)	-	(61.6)
Durham Works	(70.8)	(70.8)	(73.3)	-	(73.3)
Scugog Works	(14.1)	(14.1)	(19.4)	-	(19.4)
Uxbridge Works	(1.8)	(1.8)	(2.4)	-	(2.4)
Durham Health	(7.0)	(7.0)	(7.3)	-	(7.3)
Durham Social Services	(5.9)	(5.9)	(6.1)	-	(6.1)
Durham Emergency Management Office	(5.9)	(5.9)	(6.1)	-	(6.1)
Region of Durham Paramedic Services	(6.4)	(6.4)	(6.7)	-	(6.7)
Durham Region Transit	(2.3)	(2.3)	(2.4)	-	(2.4)
<b>Revenue and Recovery Total</b>	<b>(988.0)</b>	<b>(988.0)</b>	<b>(1,074.3)</b>	<b>-</b>	<b>(1,074.3)</b>



**Durham**  
**Budget**

**2024**

# DURHAM REGION TRANSIT

As one of Ontario's largest regional transit systems, serving 8 unique area municipalities over 2,500 square kilometres, DRT delivers an integrated transit network through innovative, connected, and competitive mobility services so Durham residents and visitors can use public transit to conveniently get to where they need to go and to encourage more livable and healthy communities

## Operating: Staffing

\$72,426 | 15.3%

## Capital

\$342,336 | 72.2%

## Operating: Non-Staffing

\$59,435 | 12.5%

2024  
Proposed  
Expenses  
**\$474,197**

## General Levy

\$94,112 | 19.8%

2024  
Proposed  
Financing  
**\$474,197**

Other Revenue  
\$1,636 | 0.3%

ICIP  
\$2,215 | 0.5%

Development  
Charges  
\$7,156 | 1.5%

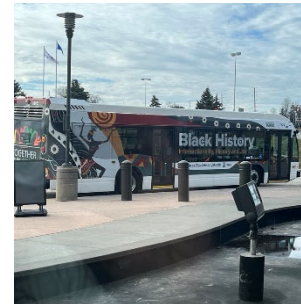
Provincial Gas  
Tax  
\$9,349 | 2.0%

Fares (including  
U-Pass)  
\$36,060 | 7.6%

Debt Financing  
\$63,095 | 13.3%

Reserves /  
Reserve Funds  
\$107,034 | 22.6%

Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Durham Region Transit Capital Projects

Appendix B:              2024 – 2033 Durham Region Transit Capital Forecast

# Major Programs and Services

## **Durham Region Transit**

### **Administration**

Support the Regional service delivery and provincial reporting requirements of the Commission, plan and schedule fixed routes and demand-responsive services, provide clerical and technical support to the various internal groups at DRT and interface with other Region of Durham Departments for corporate support services.

### **Operations**

Manage and deliver safe, reliable, and fully accessible conventional transit fixed-route service, as well as demand-responsive transportation services where fixed-route service is unavailable.

### **Maintenance - Equipment**

Manage and maintain DRT's vehicle fleet, equipment, tools, and maintenance contracts, so that DRT's capital assets remain in a state of good repair, provide safe and ready transportation for customers and employees, and are maintained, replaced and/or expanded as needed.

### **Specialized Services**

Provide demand-responsive, origin-to-destination transportation services, including eligible persons with disabilities using the full range of available public transportation services.

### **Northern Service**

Manage and administer conventional and demand-responsive services in the North Durham communities of Scugog, Uxbridge, and Brock Townships.

### **Facilities Management**

Provide overall lifecycle management of all Regional transit facilities and infrastructure. Services include facility maintenance and servicing of DRT facilities and infrastructure to ensure they remain safe and in a state of good repair.

### **Debt Service**

To fund debt servicing costs for current and future major capital projects.

### **Headquarters Shared Cost – Durham Region Transit Portion**

The allocated share of costs attributable to Durham Region Transit for the operation of Regional Headquarters facility.

### **Major Capital**

Consolidated capital program for Durham Region Transit.

# Strategic Priorities

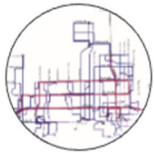
For 2024 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Continued investment and work towards the implementation of a zero emissions, electric fleet and supporting capital infrastructure

## Community Vitality



Maximize additional service hours within budget guideline, according to the Transit Service and Financing Strategy (2023-2032) to improve access to a frequent and reliable transit network across the Region

## Economic Prosperity



Continue to investigate, test, and deploy new mobility models and systems to showcase Durham as an innovative and forward-looking jurisdiction

## Strategic Priorities Continued

### Social Investment



Pilot having two dedicated outreach workers providing support and assisting individuals interacting with or accessing transit, in order to support the diverse needs of the community

### Service Excellence



Service enhancements to promote healthy transportation choices through optimizing a robust transit network leveraging fixed route service and demand responsive service



Asset replacement principles that are based on financial sustainability and optimizing the life span of major assets and overall economic efficiency



Continue enhancement of the new demand response service amalgamating On Demand and Specialized Services ensuring customer equity in access to services, technology, and information


# Key Targets for 2024

## Durham Region Transit

- Exceed 13.4 million revenue rides in 2024, an increase of 24 per cent over total 2023 revenue rides
- Deliver a total of 569,876 conventional service hours and 174,692 On Demand service hours in 2024, representing a service plan increase of 59,665 hours over 2023 budgeted service hours
- Achieve a minimum of 80 per cent on-time departure from all stops - compared to 69 per cent achieved in 2023
- Exceed 99.5 per cent of scheduled service delivered - compared to 97.9 per cent achieved in 2023
- Reduce DRT preventable collision rate by 10 per cent annually. In 2023, DRT achieved a 26 per cent reduction compared to 2022
- Maintain percentage of ridership paying fares with PRESTO above 80 per cent

## Financial Details: Summary by Account (\$,000's)


Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget (Restated)	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		58,266	59,702	72,426		
Personnel Related		627	720	720		
Communications		234	418	418		
Supplies		783	830	811		
Utilities		701	761	740		
Computer Maintenance & Operations		1,133	1,151	1,210		
Materials & Services		4,972	4,524	5,433		
Buildings & Grounds Operations		675	611	663		
Equipment Maintenance & Repairs		605	534	544		
Vehicle Operations		9,791	14,077	11,560		
Debt Charges		1,030	1,030	1,030		
Professional Services		1,100	1,001	1,074		
Contracted Services		19,100	16,413	15,381		
Leased Facilities Expenses		273	261	101		
Bad Debt Expenses		44	44	44		
Financial Expenses		4,229	4,229	4,889		
Property Taxes		409	402	425		
Minor Assets & Equipment		64	46	66		
Major Repairs & Renovations		1,518	1,095	1,388		
Provision for Future Transit Facility		4,614	4,614	9,028		
Headquarters Shared Costs		86	86	91		
Operating Expenses Subtotal		110,249	112,549	128,042	15,493	13.8%




## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget (Restated)	2024 Proposed Budget	Variance	
				\$	%
Internal Transfers & Recoveries					
NextGen Charge	2	2	3		
Communications Charge	348	348	362		
Corporate IT Charge	324	324	335		
Legislative Services Charge	51	51	53		
Legal Services Charge	85	85	85		
Corporate HR Charge	422	422	497		
Planning Charge	284	284	293		
Social Assistance Charge	-		244		
Family Services Charge	20	20	20		
Finance Charge	1,874	1,874	1,927		
Internal Transfers & Recoveries Subtotal	3,410	3,410	3,819	409	12.0%
Gross Operating Expenses	113,659	115,959	131,861	15,90	13.7%
Capital Expenses					
New	158	158	180		
Replacement	181	181	70		
Major Capital	82,901	82,901	342,086		
Capital Expenses Subtotal	83,240	83,240	342,336	259,096	311.3%
Total Expenses	196,899	199,199	474,197	274,998	138.1%
Revenues and Financing					
Operating Revenue					
Safe Restart Funding	-	(3,075)	-		
Fares	(22,746)	(21,946)	(28,195)		
U-Pass	(7,619)	(6,895)	(7,865)		
Advertising	(1,707)	(807)	(1,249)		
Revenue From Program Fees	(37)	(36)	(37)		
Recovery from ODSP Discount Pass	(350)	(350)	(350)		
Recovery from Reserves/Reserve Funds	(420)	(420)	(420)		
Provincial Gas Tax	(2,111)	(2,111)	(1,611)		
Operating Revenue Subtotal	(34,990)	(35,640)	(39,727)	(4,087)	(11.5%)

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> <b>Budget</b>	2024	2023 Estimated Actuals	2023 Approved Budget (Restated)	2024 Proposed Budget	Variance	
					\$	%
<b>Capital Financing</b>						
ICIP Grant		(15,362)	(15,362)	(2,215)		
Transit - Residential DC		(23,362)	(23,362)	(3,548)		
Transit - Non-Residential DC		(1,822)	(1,822)	(3,608)		
Provincial Gas Tax		(14,305)	(14,305)	(7,738)		
Safe Restart Agreement Funding		(125)	(125)	-		
Zero Emission Transit Fund <sup>1</sup>		(3,101)	(3,101)	(153,510)		
Zero Emission Vehicle Infrastructure Program		-	-	(30)		
Capital Project Reserve		(2,500)	(2,500)	(194)		
Capital Impact Stabilization Reserve Fund		(2,339)	(2,339)	(3,500)		
Infrastructure Renewal Reserve		-	-	(80,600)		
Insurance Reserve Fund <sup>2</sup>		-	-	(8,680)		
Transit Capital Reserve Fund		-	-	(13,640)		
CIB Debenture <sup>3</sup>		(12,804)	(12,804)	(20,230)		
Region of Durham Debenture		(7,000)	(7,000)	(42,865)		
<b>Capital Financing Subtotal</b>		<b>(82,720)</b>	<b>(82,720)</b>	<b>(340,358)</b>	<b>(257,638)</b>	<b>(311.5%)</b>
<b>Total Revenues and Financing</b>		<b>(117,710)</b>	<b>(118,360)</b>	<b>(380,085)</b>	<b>(261,725)</b>	<b>221.1%</b>
<b>Property Tax Requirement Durham Region Transit</b>		<b>79,189</b>	<b>80,839</b>	<b>94,112</b>	<b>13,273</b>	<b>16.4%</b>


<sup>1</sup> Financing from the Zero Emission Transit Fund is subject to approval of the federal government and the execution of a transfer payment agreement. Should full financing not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electrical vehicle implementation strategy resulting from the level of ZETF funding approved

<sup>2</sup> The 2024 budget proposes to use the insurance reserve fund to fund a portion of the costs to rebuild the Raleigh Bus Storage Facility. It is anticipated that a portion of these costs will be covered under the insurance claim. The Commissioner of Finance and Regional Treasurer will adjust the financing for this project upon confirmation of insurance proceeds

<sup>3</sup> The Commissioner of Finance and Regional Treasurer, in consultation with the Regional Clerk, will amend the authorizing by-law by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 Budget to be financed in part, through CIB Debenture financing. This is in accordance with the delegated authority provided by Regional Council through Report 2023-F-9

# Financial Details: Summary by Program (\$,000's)


Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023 Estimated Actuals	2023 Approved Budget (Restated)					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Durham Region Transit</b>													
1 Administration	20,793	24,209	128	(648)	(3,701)	19,988	31,280	94	-	(3,643)	27,731	7,743	
2 Operations	19,040	48,830	-	(2,405)	(28,662)	17,763	56,540	-	-	(35,906)	20,634	2,871	
3 Maintenance - Equipment	26,353	30,200	211	-	(13)	30,398	32,379	156	-	(13)	32,522	2,124	
4 Specialized Service	6,296	6,839	-	-	(93)	6,746	4,813	-	-	(93)	4,720	(2,026)	
5 Northern Service	1,975	2,021	-	(22)	(96)	1,903	2,384	-	-	(72)	2,312	409	
6 Facilities Management	3,435	2,744	-	-	-	2,744	3,344	-	-	-	3,344	600	
7 Debt Service	1,030	1,030	-	-	-	1,030	1,030	-	-	-	1,030	-	
8 Headquarters Shared Cost - Durham Region Transit Portion	86	86	-	-	-	86	91	-	-	-	91	5	
9 Major Capital	181	-	82,901	(18,588)	(64,132)	181	-	342,086	(155,755)	(184,603)	1,728	1,547	
<b>Durham Region Transit Subtotal</b>	<b>79,189</b>	<b>115,959</b>	<b>83,240</b>	<b>(21,663)</b>	<b>(96,697)</b>	<b>80,839</b>	<b>131,861</b>	<b>342,336</b>	<b>(155,755)</b>	<b>(224,330)</b>	<b>94,112</b>	<b>13,273</b>	<b>16.4%</b>
<b>Property Tax Requirement Durham Region Transit</b>	<b>79,189</b>	<b>115,959</b>	<b>83,240</b>	<b>(21,663)</b>	<b>(96,697)</b>	<b>80,839</b>	<b>131,861</b>	<b>342,336</b>	<b>(155,755)</b>	<b>(224,330)</b>	<b>94,112</b>	<b>13,273</b>	<b>16.4%</b>

<sup>1</sup> The 2024 proposed budget includes \$153.54 million in grant funding under the federal Zero Emission Transit Fund. This funding is subject to the approval of the federal government and the execution of a transfer payment agreement

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024	2023 Restated Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Durham Region Transit									
Capital Expenditures									
Building & Structures		26,560	274,570	139,140	38,370	1,470	1,150	136,450	316,580
Machinery & Equipment		6,556	7,718	13,724	7,781	11,728	7,120	27,812	68,165
Information Technology		2,274	712	1,476	340	341	343	1,747	4,247
Vehicles		47,805	59,260	97,709	92,589	52,196	93,347	303,200	639,041
Furniture and Fixtures		45	76	11	11	11	11	55	99
Capital Expenditure Subtotal		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132
Capital Financing									
General Levy <sup>1</sup>		520	1,978	2,002	58,185	33,584	71,997	167,616	333,384
Provincial Gas Tax		14,305	7,738	7,738	7,738	7,738	7,738	38,689	69,641
Non-Residential DC		1,822	3,608	4,083	7,095	3,821	4,276	23,303	42,578
Residential DC		23,362	3,548	7,155	21,173	11,403	12,760	86,956	139,447
Investing in Canada Infrastructure Program (ICIP) Grant		15,362	2,215	-	-	-	-	-	-
Zero Emission Transit Fund <sup>2</sup>		3,101	153,510	71,943	-	-	-	-	71,943
Zero Emission Vehicle Infrastructure Program		-	30	-	-	-	-	-	-
CIB Debenture <sup>3</sup>		12,804	20,230	34,025	-	-	-	-	34,025
Region of Durham Debenture		7,000	42,865	51,955	24,900	9,200	5,200	95,200	186,455
Capital Project Reserve		2,500	194	-	-	-	-	-	-
Infrastructure Renewal Reserve		-	80,600	-	20,000	-	-	-	20,000
Insurance Reserve Fund <sup>4</sup>		-	8,680	69,431	-	-	-	-	69,431
Capital Impact Reserve Fund		2,339	3,500	3,728	-	-	-	-	3,728
Transit Capital Reserve Fund		-	13,640	-	-	-	-	48,500	48,500
Safe Restart Agreement Fund		125	-	-	-	-	-	-	-
Other Financing <sup>5</sup>		-	-	-	-	-	-	9,000	9,000
Capital Financing Subtotal		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132
Total Capital Durham Region Transit		83,240	342,336	252,060	139,091	65,746	101,971	469,264	1,028,132

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023	2024	Forecast					Forecast Total
	Restated Budget	Proposed Budget	2025	2026	2027	2028	2029-2033	

<sup>1</sup> Under the 2025-2033 capital forecast the general levy financing is projected to increase significantly to finance the projected service growth and electrification contemplated in the Ten Year Transit Servicing and Financing Strategy. Significant senior government funding is required to keep the overall levy increase within the 2 per cent cap approved as part of the strategy

<sup>2</sup> Financing from the Zero Emission Transit Fund is subject to approval of the federal government and the execution of a transfer payment agreement. Should full financing not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electrical vehicle implementation strategy resulting from the level of ZETF funding approved

<sup>3</sup> The Commissioner of Finance and Regional Treasurer, in consultation with the Regional Clerk, will amend the authorizing by-law by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 Budget to be financed in part, through CIB Debenture financing. This is in accordance with the delegated authority provided by Regional Council through Report 2023-F-9

<sup>4</sup> The 2024 budget proposes to use the insurance reserve fund to fund a portion of the costs to rebuild the Raleigh Bus Storage Facility. It is anticipated that a portion of these costs will be covered under the Region's insurance claim. The Commissioner of Finance and Regional Treasurer will adjust the financing for this project upon confirmation of insurance proceeds

<sup>5</sup> Other financing in 2031 is developers contributions

## Details of Budget Changes

### Strategic Investments: Durham Region Transit

**2024 Impact**  
(\$ 000's)

Service Plan adjustments provide for 59,665 in additional service hours. This is slightly less than the 69,882 services hours included in the Transit Service and Financing Strategy (2023-2032 ) (Report# 2023-F-6).

- 15,260 additional On Demand service hours (\$739k);
- Reinstatement of 23,613 of weekday service that was reallocated to meet growth demands in January 2024 (\$2,683);
- 9,031 additional service hours to address growth demands (\$1,009);
- 4,940 service hours to mitigate congestion (\$602k);
- 6,821 service hours for construction mitigation (\$827k).

5,860

The Service Plan includes the addition of 36.0 FTEs

Transition to Durham Region Transit directly providing all fixed conventional services while contracting for all Demand responsive services. This will result in a more streamlined and efficient service delivery model. This transition plan includes the addition of 41.0 FTEs

545

17.0 FTEs to support transit operation and administration. Details on the new permanent full time positions is provided in the Staffing Details section. Annualized impact of \$2,273k

1,136

Dedicated recruitment staff to support hiring activities including administration and participation in application review, screening, assessments, interviews, credentials and reference checks to maintain and expand DRT's workforce to sustain a growing service. Annualized cost \$119k.

59

Pilot of two dedicated outreach workers to provide support and assist individuals interacting with or accessing transit, to support the diverse needs of the community and aid vulnerable populations

244

## Details of Budget Changes Continued

Continued development and expansion of transit data lake with data pipelines, dashboards and visualizations for reporting ridership, service, operations and customer experience metrics	327
Investments to develop an Electrical Vehicle Workplace Safety Program (\$316k) and an Electrical Vehicle Bus and Charger Management System (\$36k)	352
Demand Responsive software upgrades to enhance a platform that seamlessly integrates trip booking, reliable data collection, and enhance user experience	50
Increase in UPass revenue resulting from increased student enrollment	(514)
Annualization of 2023 fare increase (-\$367k) and Upass increase (-\$393k)	(760)
Increased janitorial services to reflect cleaning requirements of new portable washrooms	225
Increase in fare revenue resulting from ridership growth (-\$3,972k), a portion of this is offset through the removal of Safe Restart funding (\$2,427k)	(1,545)
Base adult fare increase of \$0.25 effective July 1, 2024 with proportional adjustments to other fare concessions per established discount rates. Annualized impact (-\$1,900k)	(940)
UPass rate increase to \$152.85 from \$150.00 effective September 1, 2024. Annualized impact (-\$140k)	(63)
Increase in Presto Commission resulting from increased ridership	628
Net increase in Major Repairs and Renovation of Buildings (\$263k) and Minor Equipment (\$50k)	313
Net increase in capital investment – see Appendix A for detailed project listing	5,872
<b>Strategic Investments: Durham Region Transit Subtotal</b>	<b>11,789</b>

## Details of Budget Changes Continued

<b>Base Adjustments:</b> Durham Region Transit	<b>2024 Impact</b> (\$ 000's)
Economic Increases	1,765
Annualization of 15.0 FTEs approved in the 2023 budget	922
Inflationary increases including insurance (\$660k), contracted taxis (\$456k) and building and grounds maintenance (\$52k)	1,232
Line-by-line savings	(346)
Reduction in projected fuel pricing from 2023 budget levels	(2,594)
Increase tax levy funding for vehicle repairs and maintenance	500
Increase in Transit's share of costs for the operation and maintenance of Regional Headquarters	5
<b>Base Adjustments:</b> Durham Region Transit Subtotal	<b>1,484</b>
<b>Net Changes:</b> Durham Region Transit	<b>13,273</b>



## Staffing Details

### Durham Region Transit

**Full Time Equivalents  
(FTE's)**

### 2023 Approved Complement

477.0

### Proposed New Positions

Manager, Safety & Training to support new hire training, training refreshers and cyclical training	1.0
Data Analyst to support additional reporting requirements with a specific focus on the Maintenance Department's data and analytics needs	1.0
Maintenance Information & System Specialist to verify maintenance schedules, assign resources, and track costs in Maximo, the Region's maintenance management system	1.0
Fleet Engineer to support proactive fleet management, ensuring the move to fleet electrification is supported, and fleet assets are effectively managed and asset management principles are used to inform decisions on vehicle life cycles, retirement and major maintenance activities	1.0
Senior Manager, Finance, Analytics and Reporting to support core business functions and be a key driver for strategic initiatives and continuous improvement across Durham Region Transit	1.0

## Staffing Details Continued

The following new positions are required to meet service plan requirements identified in the Service Plan:

Operators	29.0
Operation Supervisors	1.0
Mechanics	3.0
Service Persons	3.0

The following new positions are required to transition the delivery of all contracted services in-house:

Operators	34.0
Operation Supervisors	2.0
Mechanics	3.0
Service Persons	2.0

Operators to support mandatory annual cyclical training	5.0
---	-----

Mechanics to provide sufficient shift coverage and training and ensure a robust fleet maintenance schedule	2.0
--	-----

Maintenance Supervisors to provide effective management and supervision for staff and ensure site safety and security	2.0
---	-----

On-Route Coordinator to respond to on-route issues including garbage/graffiti, shelter maintenance, snow maintenance and sign installation and replacements	1.0
---	-----

Storeperson to support ongoing deployment of the Maintenance Management System	1.0
--	-----

## Staffing Details Continued

Coordinator, Transit Technical Solutions to meet numerous new technical requirements, including the onboarding of video surveillance systems and additional system components required for fleet electrification	1.0
--	-----

<b>Total Proposed New Positions</b>	<b><u>94.0</u></b>
-------------------------------------	--------------------

<b>Total Complement: Durham Region Transit</b>	<b>571.0</b>
--	--------------

## Looking Forward

Durham Region Transit will continue to play a vital role in enhancing its economic competitiveness by connecting people to employment and educational opportunities, supporting travel to shopping, dining and tourism destinations, and ensuring that Durham's at-risk residents have equitable access to the essential mobility services and supports they require. In 2023 Durham Region Transit neared record ridership with 10.8 million rides. Continued investment in service enhancement will be integral to economic development and competitiveness by enabling seamless and timely travel to employment opportunities within the Region and beyond, facilitated through the recently announced fare integration program.

Durham Region Transit plans to continue to transition its transit fleet to zero emission electric buses and lower greenhouse gas emission alternatives in support of climate change objectives while leveraging grant funding and partnership opportunities. Durham Region Transit is expecting the arrival of its first battery electric buses in 2024, with a goal of fully transitioning its fleet to zero emission technologies by 2037. Achievement of this goal will be dependant on receiving significant senior government funding.

Durham Region Transit will continue to collaborate with Durham Region and partners across the Greater Toronto and Hamilton Area (GTHA) to maximize investments in rapid transit infrastructure and service integration to the benefit of transit customers, including:

- Further advancing infrastructure and service innovation initiatives while leveraging investments from federal and provincial governments to stimulate the economy and ensure DRT is well positioned to meet ridership demands. This includes advancing the Highway 2 Bus Rapid Transit (BRT) infrastructure, implementing new BRT corridors by 2025 to align with the Durham Official Plan and Region's Transportation Master Plan, preparing for the Lakeshore East GO train extension to Bowmanville, supporting the Simcoe Street corridor transit visioning study, and advancing development of a new zero-emission bus garage in north Oshawa;
- Collaborating with other 905 transit agencies to advance and improve the adoption and expansion of contactless electronic fare payment options through PRESTO that support DRT's adoption rate, while leveraging new PRESTO functionality to better meet customer needs; and
- Working in partnership with transit agencies across the Greater Toronto and Hamilton Area (GTHA) to realize effective service solutions to enhance cross-boundary transit trips that deliver a seamless customer experience.

Appendix A: 2024 Durham Region Transit Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Durham Region Transit																
Building and Structures																
110 Westney Facilities EV Charging Infrastructure <sup>1</sup>	-	New	-	365	-	-	-	-	4,615	-	-	4,980	-	15,000	19,980	
2710 Raleigh Storage Rebuild	-	New	-	-	8,680	-	-	-	-	-	-	8,680	-	75,000	83,680	
4 Bus Bulb	-	New	-	-	194	604	202	-	-	-	-	1,000	-	-	1,000	
5 Bus Stop Infrastructure (ICIP)	-	New	806	-	-	-	-	2,215	-	-	-	3,021	2,923	-	5,944	
6 Bus Stop Infrastructure (Non-ICIP)	-	New	-	-	-	781	262	-	-	-	251	1,294	1,294	6,030	8,618	
11 Harmony Terminal New Location	-	New	-	-	-	-	-	-	10,000	-	-	10,000	5,000	-	15,000	
12 Installation of Security Gates	-	New	-	-	-	-	-	-	-	-	175	175	-	1,200	1,375	
13 Integrated Service Transfer Bus Stop Infrastructure	-	New	-	-	-	241	81	-	-	-	78	400	400	4,000	4,800	
15 New Indoor Bus Storage/Service Facility <sup>1</sup>	-	New	5,560	119,850	94,240	-	-	-	20,050	-	-	239,700	2,000	37,300	279,000	
16 Pickering Parkway Terminal Upgrade	-	New	-	-	-	-	-	-	5,000	-	-	5,000	-	8,250	13,250	
18 Uxbridge Transfer Facility	-	New	-	-	-	-	-	-	-	-	250	250	-	1,750	2,000	
19 110 Westney VOIP Upgrades	-	New	-	-	-	-	-	-	-	-	20	20	-	-	20	
20 Westney Office Interior Renovation	-	New	50	-	-	-	-	-	-	-	-	50	-	-	50	
Building and Structures Total			6,416	120,215	103,114	1,626	545	2,215	39,665	-	774	274,570	11,617	148,530	434,717	
Machinery and Equipment																
22 A/C Machine	1	Replacement	-	-	-	-	-	-	-	-	13	13	-	-	13	
23 Additional Tire Racking	1	New	-	-	-	-	-	-	-	-	25	25	-	-	25	
24 Air Conditioning Machine	1	Replacement	-	-	-	-	-	-	-	-	15	15	24	-	39	
25 Camera Server Replacement	1	Replacement	-	-	-	-	-	-	-	-	28	28	-	-	28	
26 EV Charging Equipment (Heavy) <sup>1</sup>	32	New	-	3,200	-	-	-	-	3,200	-	-	6,400	5,000	54,200	65,600	
27 EV Charging Equipment (Light/Medium)	1	New	-	-	-	-	-	30	-	-	120	150	-	1,750	150	
30 Integrated Control Technology - Security Project	1	New	-	-	-	-	-	-	-	-	17	17	21	-	38	
31 MVI Stations East	1	New	-	-	-	-	-	-	-	-	20	20	-	-	20	
32 MVI Stations West	1	New	-	-	-	-	-	-	-	-	40	40	-	-	40	
34 Repair and Replace Selected Monitoring Well	1	New	-	-	-	-	-	-	-	-	25	25	45	-	70	
35 Sit/stand Desks	5	New	-	-	-	-	-	-	-	-	25	25	-	-	25	
36 SmartBoard with Stand	1	New	-	-	-	-	-	-	-	-	15	15	-	-	15	
37 Software, Equipment, Tools, PPE, Consulting (EV) <sup>1</sup>	1	New	465	465	-	-	-	-	-	-	-	930	465	-	1,395	
39 Tool Boxes	3	New	-	-	-	-	-	-	-	-	15	15	-	-	15	
Machinery and Equipment Total			465	3,665	-	-	-	30	3,200	-	358	7,718	5,555	55,950	69,223	

Appendix A: 2024 Durham Region Transit Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div>		Quantity	New / Replacement	Provincial Gas Tax	Zero Emission Transit Fund <sup>1</sup>	Reserve / Reserve Fund	2024 Proposed Financing					2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
							Residential DC's	Non-Residential DC's	Subsidy / Grant	Debentures <sup>2</sup>	Other	General Levy			
Information Technology Infrastructure															
41 Desktop Computers		2	Replacement	-	-	-	-	-	-	-	-	2	2	24	26
42 ITS/APC WiFi Replacement		1	New	-	-	-	-	-	-	-	-	10	10	-	10
43 Laptop Computers		12	Replacement	-	-	-	-	-	-	-	-	23	23	32	55
44 Laptops for Training Room		20	New	-	-	-	-	-	-	-	-	40	40	-	40
45 Lightweight Laptops		2	Replacement	-	-	-	-	-	-	-	-	6	6	6	12
47 PRESTO Units for On Demand		1	New	-	-	-	-	-	-	-	-	25	25	-	25
48 Scheduling, Workforce Management Software		1	New	437	-	-	-	-	-	-	-	63	500	594	1,094
50 Westney & Farewell WiFi replacement		1	New	-	-	-	-	-	-	-	-	106	106	-	106
Information Technology Total				437	-	-	-	-	-	-	-	275	712	656	1,368
Vehicles															
51 40' Pulse Buses (Electric) <sup>1</sup>		18	New	-	15,120	-	1,492	2,918	-	10,710	-	-	30,240	-	268,800
52 40' Pulse Buses (Electric) Replacement <sup>1</sup>		16	Replacement	420	13,440	3,500	-	-	-	9,520	-	-	26,880	-	268,800
55 Additional Fareboxes/Radios For Growth Buses <sup>1</sup>		18	New	-	189	-	110	37	-	-	-	42	378	462	4,830
56 Additional INIT for 40' Pulse Buses <sup>1</sup>		18	New	-	360	-	210	71	-	-	-	79	720	-	6,400
58 Additional PRESTO for Growth Buses <sup>1</sup>		18	New	-	189	-	110	37	-	-	-	42	378	440	4,808
60 PRESTO/INIT MACD- Decommn/install (Pulse) <sup>1</sup>		16	New	-	332	-	-	-	-	-	-	332	664	-	7,055
Vehicles Total				420	29,630	3,500	1,922	3,063	-	20,230	-	495	59,260	902	565,184
Furniture and Fixtures															
62 Chairs (Safety & Training)		16	Replacement	-	-	-	-	-	-	-	-	8	8	-	8
63 Chairs (TP&I)		5	Replacement	-	-	-	-	-	-	-	-	3	3	-	3
65 Replacement of Exterior Halogen Fixtures with LED		1	Replacement	-	-	-	-	-	-	-	-	65	65	-	65
Furniture and Fixtures Total				-	-	-	-	-	-	-	-	76	76	-	76
Total Capital Durham Region Transit				7,738	153,510	106,614	3,548	3,608	2,245	63,095	-	1,978	342,336	18,730	1,070,568

<sup>1</sup> Financing from the Zero Emission Transit Fund is subject to the approval of the federal government and the execution of a transfer payment agreement. Should full funding not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electric vehicle implementation strategy resulting from the level of ZETF funding approved

<sup>2</sup> The Debenture financing includes \$42.865 million in Region of Durham Debenture financing and \$20.23 million in Canada Infrastructure Bank (CIB) Debenture financing. The Commissioner of Finance and Regional Treasurer in consultation with the Regional Clerk will amend the authorizing by-law by attaching a schedule 'C-2' for the acquisition of the zero emission buses approved through the 2024 Budget to be financed in part, through CIB Debenture financing. This is in accordance with the delegated authority provided by Regional Council through Report 2023-F-9

Appendix B: 2024 - 2033 Durham Region Transit Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div>Durham Region</div><div>Durham Budget</div></div><div>2024</div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
Durham Region Transit				2025	2026	2027	2028	2029-2033	
Building and Structures									
1	110 Westney Facilities EV Charging Infrastructure <sup>1</sup>		4,980	15,000	-	-	-	-	15,000
2	710 Raleigh Storage Rebuild		8,680	75,000	-	-	-	-	75,000
3	Brooklin North Terminal		-	-	-	-	-	6,100	6,100
4	Bus Bulb		1,000	-	-	-	-	-	-
5	Bus Stop Infrastructure (ICIP)		3,021	-	-	-	-	-	-
6	Bus Stop Infrastructure (Non-ICIP)		1,294	670	670	670	670	3,350	6,030
7	Concrete Floor Repair and Epoxy Paint		-	180	-	-	-	-	180
8	Distribution Energy Resources		-	19,400	-	-	-	-	19,400
9	EV On-Route Charging Infrastructure		-	13,990	-	-	-	-	13,990
10	EV Utility and Other Facilities Upgrade		-	1,300	-	-	-	-	1,300
11	Harmony Terminal New Location		10,000	-	-	-	-	-	-
12	Installation of Security Gates		175	1,200	-	-	-	-	1,200
13	Integrated Service Transfer Bus Stop Infrastructure		400	400	400	800	400	2,000	4,000
14	New West Durham Bus Storage/Serving Facility		-	-	-	-	-	125,000	125,000
15	New Indoor Bus Storage/Servicing Facility <sup>1</sup>		239,700	-	37,300	-	-	-	37,300
16	Pickering Parkway Terminal Upgrade		5,000	8,250	-	-	-	-	8,250
17	Replacement of Eaton UPS Unit		-	-	-	-	80	-	80
18	Uxbridge Transfer Facility		250	1,750	-	-	-	-	1,750
19	110 Westney VOIP Upgrades		20	-	-	-	-	-	-
20	Westney Office Interior Renovation		50	-	-	-	-	-	-
21	Windfield Farms Terminal		-	2,000	-	-	-	-	2,000
Building and Structures Subtotal			274,570	139,140	38,370	1,470	1,150	136,450	316,580

Appendix B: 2024 - 2033 Durham Region Transit Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div>Durham Region</div><div>Durham Budget</div></div><div>2024</div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Machinery and Equipment									
22	A/C Machine		13	-	-	-	-	-	-
23	Additional Tire Racking		25	-	-	-	-	-	-
24	Air Conditioning Machine		15	-	-	-	-	-	-
25	Camera Server Replacement		28	-	-	-	-	-	-
26	EV Charging Equipment (Heavy) <sup>1</sup>		6,400	10,600	7,600	9,200	5,200	21,600	54,200
27	EV Charging Equipment (Light/Medium)		150	1,750	-	-	-	-	1,750
28	Garage Equipment (2025-33)		-	174	181	188	195	1,022	1,760
29	Hoist Replacements		-	-	-	2,340	1,725	5,190	9,255
30	Integrated Control Technology - Security Project		17	-	-	-	-	-	-
31	MVI Stations East		20	-	-	-	-	-	-
32	MVI Stations West		40	-	-	-	-	-	-
33	On-Board Destination Signs		-	750	-	-	-	-	750
34	Repair and Replace Selected Monitoring Well		25	-	-	-	-	-	-
35	Sit/Stand Desks		25	-	-	-	-	-	-
36	SmartBoard with Stand		15	-	-	-	-	-	-
37	Software, Equipment, Tools, PPE, Consulting (EV) <sup>1</sup>		930	-	-	-	-	-	-
38	Tire Bay Hoist Replacement		-	450	-	-	-	-	450
39	Tool Boxes		15	-	-	-	-	-	-
Machinery and Equipment Subtotal			7,718	13,724	7,781	11,728	7,120	27,812	68,165



Appendix B: 2024 - 2033 Durham Region Transit Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div>DURHAM REGION</div><div>Durham Budget</div></div><div>2024</div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Information Technology									
40	Computers		-	88	90	91	93	497	859
41	Desktop Computers		2	-	-	-	-	-	-
42	ITS/APC WiFi Replacement		10	-	-	-	-	-	-
43	Laptop Computers		23	-	-	-	-	-	-
44	Laptops for Training Room		40	-	-	-	-	-	-
45	Lightweight Laptops		6	-	-	-	-	-	-
46	Modems for Destination Sign Project		-	1,138	-	-	-	-	1,138
47	PRESTO Units for On Demand		25	-	-	-	-	-	-
48	Scheduling, Workforce Management Software		500	-	-	-	-	-	-
49	Smart Technology		-	250	250	250	250	1,250	2,250
50	Westney & Farewell WiFi replacement		106	-	-	-	-	-	-
Information Technology Subtotal			712	1,476	340	341	343	1,747	4,247
Vehicles									
51	40' Pulse Buses (Electric) <sup>1</sup>	Quantity	18	22	30	3	24	63	142
		Total	30,240	36,960	50,400	5,040	40,320	105,840	238,560
52	40' Pulse Buses (Electric) Replacement <sup>1</sup>	Quantity	16	16	16	16	16	80	144
		Total	26,880	26,880	26,880	26,880	26,880	134,400	241,920
53	60' Pulse Buses (Electric)	Quantity	-	13	5	8	-	22	48
		Total	-	30,030	11,550	18,480	-	50,820	110,880
54	60' Pulse Buses (Electric) Replacement	Quantity	-	-	-	-	10	-	10
		Total	-	-	-	-	23,100	-	23,100
55	Additional Fareboxes/Radios For Growth Buses <sup>1</sup>	Quantity	18	35	35	11	24	85	190
		Total	378	735	735	231	504	1,785	3,990
56	Additional INIT for 40' Pulse Buses <sup>1</sup>	Quantity	18	22	30	3	24	63	142
		Total	720	880	1,200	120	960	2,520	5,680
57	Additional INIT for 60' Pulse Buses	Quantity		13	5	8	-	22	48
		Total	-	715	275	440	-	1,210	2,640
58	Additional PRESTO for Growth Buses <sup>1</sup>	Quantity	18	35	35	11	24	85	190
		Total	378	735	735	231	504	1,785	3,990

Appendix B: 2024 - 2033 Durham Region Transit Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
59	Electric Bus Refurbishment	Quantity	-	-	-	-	-	1	1	
		Total	-	-	-	-	-	1,200	1,200	
60	PRESTO/INIT MACD- Decommn/install (Pulse) <sup>1</sup>	Quantity	16	16	16	16	26	80	154	
		Total	664	664	664	664	1,079	3,320	6,391	
61	Service Vehicle Replacement	Quantity	-	2	2	1	-	2	7	
		Total	-	110	150	110	-	320	690	
Vehicles Subtotal				59,260	97,709	92,589	52,196	93,347	303,200	639,041
Furniture and Fixtures										
62	Chairs (Safety & Training)		8	-	-	-	-	-	-	-
63	Chairs (TP&I)		3	-	-	-	-	-	-	-
64	Furniture		-	11	11	11	11	55	99	
65	Replacement of Exterior Halogen Fixtures with LED		65	-	-	-	-	-	-	-
Furniture and Fixtures Subtotal				76	11	11	11	11	55	99
Total Capital Durham Region Transit				342,336	252,060	139,091	65,746	101,971	469,264	1,028,132

<sup>1</sup> Projects #1, #15, #26, #37, #51, #52, #55, #56, #58 and #60 are contingent on the federal government approving the Region's funding application under the Zero Emission Transit Fund Program and the execution of a transfer payment agreement. Should full funding not be approved, the scope and scale of these projects will be reviewed to align with any refinements to the Region's electrical vehicle implementation strategy resulting from the level of funding approved.



# Durham Budget

## 2024

# HEALTH DEPARTMENT

Protects and promotes the health of Durham Region residents through the delivery of public health and paramedic programs and services

### Operating: Staffing

\$118,701 | 81.5%

### Capital

\$6,952 | 4.7%

### Operating: Non-Staffing

\$20,039 | 13.8%

2024  
Proposed  
Expenses  
**\$145,692**

### General Levy

\$68,156 | 46.8%

### Other Revenue

\$1,286 | 0.9%

### Development Charges

\$583 | 0.4%

### Reserves / Reserve Funds

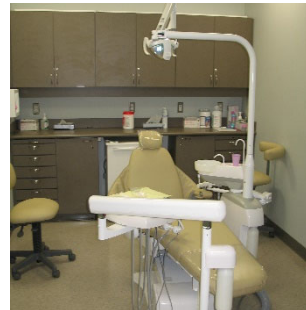
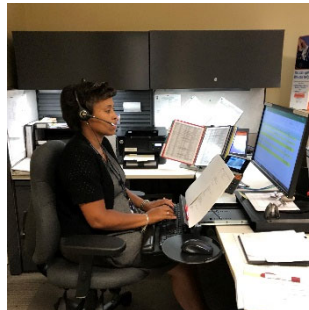
\$2,492 | 1.7%

### Provincial Subsidy

\$73,175 | 50.2%

2024  
Proposed  
Financing  
**\$145,692**

Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:    Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:            2024 Public Health Capital Projects

Appendix B:            2024 – 2033 Public Health Capital Forecast

Appendix C:            2024 Region of Durham Paramedic Services Capital  
Projects

Appendix D:            2024 – 2033 Region of Durham Paramedic Services  
Capital Forecast

## Major Programs and Services

### Public Health

#### Healthy Living

Programs include chronic disease prevention, injury prevention, substance use, oral health, tobacco use prevention and enforcement of the *Smoke-Free Ontario Act, 2017* (SFOA) and the Region's Smoking and Vaping By-law. Working in collaboration with community partners, the Healthy Living program addresses the health needs of the public and priority populations. Programs and activities address topics such as healthy eating, physical activity, healthy sexuality, oral health promotion, mental health promotion, alcohol and substance use, harm reduction, concussions, and injury prevention, falls prevention, and road and off-road safety. The oral health programs include dental screening and oral health education for children in schools, residents and staff at the Region's long term care homes, and the general public within the community; school screening; and enhanced access to dental care for adults enrolled with Ontario Works as well as provision of dental treatment for those eligible for the Healthy Smiles Ontario and the Ontario Seniors Dental Care Programs. SFOA enforcement and tobacco and cannabis control activities include education, inspections of places regulated under the SFOA (e.g., tobacco vendors, schools, bars, and restaurants), issuance of warnings and legal charges, response to complaints, and implementation of children and youth prevention programs.

#### Healthy Families

Programs enable individuals and families to achieve optimal preconception, prenatal, maternal, newborn, child, youth, and family health. Programs include: Durham Health Connection Line which provides assessment, health information counselling and referral services to Durham Region residents; Healthy Families which establishes evidence-informed programs, based on local needs, to support preconception and prenatal health, preparation for parenting, infant feeding, positive parenting, and healthy family dynamics; and Infant and Child Development which provides home visiting services to families of children between the ages of birth to school entry and who have developmental concern.

#### Infectious Diseases

Programs prevent or reduce the burden of infectious and communicable diseases of public health importance, including sexually transmitted infections (STIs) and blood-borne infections, tuberculosis, COVID-19 outbreaks, vector-borne diseases as well as vaccine preventable diseases. Immunization activities include enforcement of the *Immunization of School Pupils Act* (ISPA) and the *Child Care and Early Years Act, 2014* (CCEYA), monitoring of vaccine preventable diseases, vaccine administration, education about immunization and vaccine safety, as well as vaccine management. Infectious diseases prevention and control activities are required to prevent and control infectious and communicable diseases, in various local settings. Program activities include ongoing monitoring of infectious and communicable disease rates, investigations of outbreaks, investigations, and public health management of cases of diseases of public health

## Major Programs and Services Continued

significance and follow-up of contacts, sexual health clinical services for diagnosis, treatment, and management of STIs, routine inspections of childcare centres and personal services settings, and response to complaints in all settings, including health care facilities.

### **Health Protection**

Programs prevent or reduce the burden of food-borne and water-borne illnesses, injuries related to recreational water use, reduce exposure to health hazards, and promote the development of healthy natural and built environments. These programs also enable consistent and effective preparedness for, response to, and recovery from public health emergencies. Health Protection programs include Food Safety, Healthy Environments, Safe Water and Sewage Systems.

### **Health Analytics and Business Affairs**

Health analytics, research, policy, and health equity support enables the Health Department programs to respond effectively to current and evolving conditions, emerging evidence, determinants of health and health inequities. Administrative, community and resource development, and privacy and security support enable the Health Department divisions to effectively communicate with the public and community partners, meet mandated privacy and security requirements and provide effective and efficient programs and services.

### **Facilities Management**

Provide appropriate office and clinic locations to allow broad community access to Health Department programs and services. Includes the Region-owned facility located at 101 Consumers Drive Whitby and four leased facilities located at 181 Perry Street Port Perry, Oshawa Centre, Pickering Town Centre, and 200 John Street Oshawa.

### **Headquarters Shared Cost - Public Health Portion**

The allocated share of cost attributable to Public Health for the operation of the Regional Headquarters facility.

### **Contribution from the Province - Mandatory Programs**

Provincial funding through the Ministries of Health and Children, Community and Social Services for Mandatory Programs, in accordance with the Ontario Public Health Standards: *Requirements for Programs, Services and Accountability* (OPHS).

## Major Programs and Services Continued

### Region of Durham Paramedic Services

#### **Administration**

Provide direction and management of staff, vehicles, and facilities for the Paramedic Services Division of the Health Department. Departmental managers work with community partners to review services, determine priorities, and identify best practices for operational effectiveness and efficiency.

#### **Operations**

Provide land ambulance and paramedic services to the residents of Durham Region; delivering services out of 11 Paramedic Response Stations throughout the Region.

#### **Quality Development**

Ensure that high quality land ambulance and paramedic services are delivered to the residents of Durham Region, by conducting peer reviews of paramedic records and providing mandatory medical training to paramedics.

#### **Planning and Logistics**

Ensure all vehicles are well-maintained and available for deployment, and medical supplies/equipment are available in all Paramedic Response Stations. Medical supplies and equipment are delivered to all stations daily and equipment is repaired as necessary. Program staff is also responsible for logistical coordination of paramedic equipment and supplies. In the event of major incidents, such as industrial accidents or crash sites, staff ensures that enough resources are available.

#### **Facilities Management**

Provide appropriate administrative space and paramedic stations to deliver timely paramedic response.

#### **Hospital Contract - Offload Delay**

Reduce ambulance offload delays at hospital emergency rooms by assigning Designated Offload Nurse (DON) personnel to receive ambulance patients, which allows paramedics to be available to respond to calls for emergency service.

#### **Primary Care Outreach Program**

Provide basic social navigation and medical assistance to priority populations. An Advanced Care Paramedic and Social Worker travel to priority neighborhoods and provide assistance to the homeless population.

## Major Programs and Services Continued

### **Community Paramedicine Program**

Provide assistance to individuals with high care needs at home or in a community setting.

### **Tangible Capital Assets**

Consolidated capital program for paramedic services.

### **Contribution from the Province**

Provincial funding through the Ministry of Health for a portion of the net cost of operations of the Paramedic Services Division.



## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### Environmental Sustainability



Demonstrate leadership in sustainability and addressing climate change by completing health vulnerability assessments. Stand along vulnerability assessments will be developed for each climate hazards of concern including extreme heat, vector-borne disease, ultraviolet radiation, food and waterborne illness, air quality and extreme weather which will be widely promoted and shared with community partners, decision makers and residents

### Community Vitality



Prevent and reduce the burden of infectious and communicable diseases of public health importance



Engage key stakeholders to implement the Durham Region Opioid Response Plan



Establish a new paramedic response station in Seaton and enhance service in South Oshawa and South Whitby to improve response times

## Strategic Priorities Continued

### Social Investment



Support schools to develop comprehensive school health plans and implement measures on priority health issues to ensure health of staff and students. Support also focuses on communication and engagement with parents and local communities



Improve access to oral health services for eligible kids and youths through the Healthy Smile Ontario Program (HSO), seniors through the Ontario Seniors Dental Care Program (OSDCP), and low-income adults through Ontario Work (OW).



Orient public health programs and services to address the needs of priority populations

### Service Excellence



Deliver public health services to clients in innovative ways that improve client access to public health services, minimize risks and support health and safety of clients and Health Department staff



Ensure transparency, increase access to information and improve public awareness about the health status of Durham Region residents through population health assessments and surveillance activities such as Health Neighbourhoods resources

## Strategic Priorities Continued



Achieve Canadian Triage and Acuity Scale (CTAS) target response times for paramedic services to Durham Region residents



Ensure all mandated compliance public health inspections are completed on a routine basis including food safety, childcare centres, infectious diseases prevention and control, safe water, recreational water, migrant farm worker housing and private sewage systems



Implement public health requirements as identified by the Province to address vaccine preventable diseases through ensuring and providing immunization

## Key Targets for 2024

### Public Health

- Manage 100% of enteric and respiratory outbreaks, including COVID-19 outbreaks, in long-term care homes, retirement homes, hospitals, childcare centres, congregate living settings and other community settings
- Complete 10,000 compliance inspections including inspections related to food safety, childcare centres, infectious diseases prevention and control, safe water, recreational water, migrant farm worker housing and private sewage systems
- Complete 8,000 oral health client visits for OSDCP recipients, 800 oral health client visits for HSO recipients, provide dental screening at 100% of schools in Durham region, provide Oral Health education to children and youth, and promote HSO/OSDCP to meet the HSO and OSDCP Protocols.
- Complete 18,060 phone interactions with residents and community partners through Durham Health Connection Line
- Manage 4,500 cases and 550 contacts of diseases of public health significance by public health nurses
- Manage 1,300 cases of diseases of public health significance by public health inspectors
- Administer 40,000 doses of publicly funded vaccines in community immunization clinics and school-based clinics
- Enforce ISPA compliance for 38 secondary and 219 elementary schools
- Distribute 3,000 Naloxone kits/refills to eligible organizations for distribution to their clients to help prevent opioid related overdose deaths
- Ensure 115 Durham Region schools will adopt a comprehensive school health approach using public health nurse support
- Provide support to 950 children through the Infant and Child Development program
- Complete 5,500 home visits to clients in the Healthy Babies, Healthy Children program


## Key Targets for 2024 Continued

### Region of Durham Paramedic Services

- Respond to over 93,000 calls for emergency paramedic services
- Improve emergency coverage with the addition of the Seaton Paramedic Response Station
- Achieve all CTAS target response times


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Restated Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		110,252	112,573	118,701		
Personnel Related		1,780	1,945	2,099		
Communications		1,023	1,287	1,320		
Supplies		1,078	1,362	1,456		
Utilities		314	338	377		
Medical Care		1,981	1,748	1,805		
Chemicals		39	60	60		
Computer Maintenance & Operations		938	995	995		
Materials & Services		1,003	788	804		
Buildings & Grounds Operations		629	633	646		
Equipment Maintenance & Repairs		425	399	404		
Vehicle Operations		2,893	2,462	2,574		
Professional Services		922	838	870		
Contracted Services		1,224	1,005	1,041		
Leased Facilities Expenses		1,254	615	676		
Financial Expenses		389	388	450		
Major Repairs & Renovations		-	-	136		
Contribution to Reserves / Reserve Funds		844	843	843		
Headquarters Shared Costs		2,491	2,491	2,615		
Operating Expenses Subtotal		129,479	130,770	137,872	7,102	5.4%
Internal Transfers & Recoveries						
NextGen Fees		14	14	14		
Corporate IT Charge		340	340	340		
Corporate HR Charge		432	432	530		
Family Services Charge		289	289	323		
Finance Charge		12	12	12		
Recovery - Children's Services		(258)	(258)	(258)		
Recovery - Social Assistance		(93)	(93)	(93)		
Internal Transfers & Recoveries Subtotal		736	736	868	132	17.9%
Gross Operating Expenses		130,215	131,506	138,740	7,234	5.5%


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Restated Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Capital Expenses</b>					
New	2,040	2,036	914		
Replacement	8,560	8,513	6,038		
<b>Capital Expenses Subtotal</b>	<b>10,600</b>	<b>10,549</b>	<b>6,952</b>	<b>(3,597)</b>	<b>(34.2%)</b>
<b>Total Expenses</b>	<b>140,815</b>	<b>142,055</b>	<b>145,692</b>	<b>3,637</b>	<b>2.6%</b>
<b>Operating Revenue</b>					
Provincial Subsidy	(71,401)	(72,852)	(72,973)		
Fees & Service Charges	(1,117)	(1,202)	(1,220)		
Sale of Publications	(21)	(40)	(40)		
Sundry Revenue	(15)	(25)	(26)		
<b>Operating Revenue Subtotal</b>	<b>(72,554)</b>	<b>(74,119)</b>	<b>(74,259)</b>	<b>(140)</b>	<b>(0.2%)</b>
<b>Capital Financing</b>					
Provincial Subsidy - Capital	(371)	(385)	(202)		
Development Charges - Residential	(1,091)	(1,091)	(583)		
Recovery from Reserve Funds - Capital	(5,790)	(5,790)	(2,492)		
<b>Capital Financing Subtotal</b>	<b>(7,252)</b>	<b>(7,266)</b>	<b>(3,277)</b>	<b>3,989</b>	<b>54.9%</b>
<b>Total Revenues and Financing</b>	<b>(79,806)</b>	<b>(81,385)</b>	<b>(77,536)</b>	<b>3,849</b>	<b>4.7%</b>
<b>Property Tax Requirement Health Department</b>	<b>61,009</b>	<b>60,670</b>	<b>68,156</b>	<b>7,486</b>	<b>12.3%</b>

# Financial Details: Summary by Program (\$,000's)


Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2023 Estimated Actuals	2023 Restated Budgets					2024 Proposed Budgets					Variance			
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%		
Public Health																
1	Healthy Living	12,584	17,409	16	(3,654)	(11)	13,760	16,789	8	(2,065)	(11)	14,721	961			
2	Healthy Families	7,474	12,265	-	(3,839)	-	8,426	12,745	-	(3,838)	-	8,907	481			
3	Infectious Diseases	19,965	17,310	54	(612)	(240)	16,512	17,793	64	(35)	(240)	17,582	1,070			
4	Health Protection	7,259	8,244	5	(390)	(728)	7,131	8,213	2	(10)	(729)	7,476	345			
5	Health Analytics and Business Affairs	6,241	7,333	372	(380)	(15)	7,310	7,712	362	(104)	(15)	7,955	645			
6	Facilities Management	975	873	3,565	(76)	(3,550)	812	898	11	-	-	909	97			
7	Headquarters Shared Cost - Public Health Portion	2,491	2,491	-	-	-	2,491	2,615	-	-	-	2,615	124			
8	Contribution from Province - Mandatory Programs	(31,623)	-	-	(31,029)	-	(31,029)	-	-	(31,108)	-	(31,108)	(79)			
Public Health Subtotal		25,366	65,925	4,012	(39,980)	(4,544)	25,413	66,765	447	(37,160)	(995)	29,057	3,644	14.3%		
Region of Durham Paramedic Services																
1	Administration	4,907	4,594	-	-	(18)	4,576	5,191	-	-	(18)	5,173	597			
2	Operations	48,337	48,181	-	-	(255)	47,926	52,216	-	-	(273)	51,943	4,017			
3	Quality Development	928	1,050	-	-	-	1,050	1,114	-	-	-	1,114	64			
4	Planning and Logistics	6,205	5,671	-	-	-	5,671	5,648	-	-	-	5,648	(23)			
5	Facilities Management	1,725	1,507	87	-	-	1,594	1,725	300	-	-	2,025	431			
6	Hospital Contract - Offload Delay	-	548	-	(548)	-	-	548	-	(548)	-	-	-			
7	Primary Care Outreach Program	617	755	-	-	-	755	801	-	-	-	801	46			
8	Community Paramedicine	-	3,275	371	(3,646)	-	-	4,732	161	(4,893)	-	-	-			
9	Tangible Capital Assets	2,748	-	6,079	-	(3,331)	2,748	-	6,044	-	(3,075)	2,969	221			
10	Contribution from Province	(29,824)	-	-	(29,063)	-	(29,063)	-	-	(30,574)	-	(30,574)	(1,511)			
Region of Durham Paramedic Services Subtotal		35,643	65,581	6,537	(33,257)	(3,604)	35,257	71,975	6,505	(36,015)	(3,366)	39,099	3,842	10.9%		
Property Tax Requirement Health Department		61,009	131,506	10,549	(73,237)	(8,148)	60,670	138,740	6,952	(73,175)	(4,361)	68,156	7,486	12.3%		



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


 <b>Durham</b> <b>Budget</b>	2024		Forecast					
	2023 Approved Budget	2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
<b>Public Health</b>								
<b>Capital Expenditures</b>								
Building & Structures	3,550	-	-	-	-	-	-	-
Information Technology	446	401	379	175	408	379	1,532	2,873
Machinery & Equipment	16	11	-	-	-	-	-	-
Furniture & Fixtures	-	35	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>
<b>Capital Financing</b>								
General Levy	448	406	379	175	408	379	1,532	2,873
Subsidy / Grant	14	41	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund	3,550	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>
<b>Total Capital Public Health</b>	<b>4,012</b>	<b>447</b>	<b>379</b>	<b>175</b>	<b>408</b>	<b>379</b>	<b>1,532</b>	<b>2,873</b>

## Region of Durham Paramedic Services

<b>Capital Expenditures</b>								
Building & Structures	43	185	530	562	596	631	3,772	6,091
Machinery & Equipment	2,706	2,877	86	257	171	2,411	2,338	5,263
Information Technology	407	213	201	225	213	213	945	1,797
Vehicles	3,361	3,210	2,550	3,720	3,540	3,640	16,160	29,610
Furniture & Fixtures	20	20	20	20	20	20	100	180
<b>Capital Expenditure Subtotal</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024		Forecast					
	2023 Approved Budget	2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
<b>Capital Financing</b>								
General Levy	2,835	3,269	3,096	3,910	3,817	4,032	20,927	35,782
Subsidy / Grant	371	161	-	-	-	-	-	-
Reserves / Reserve Funds	2,240	2,492	-	-	140	2,300	2,388	4,828
Development Charges - Residential	1,091	583	291	874	583	583		2,331
<b>Capital Financing Subtotal</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>
<b>Total Capital</b>	<b>6,537</b>	<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>
<b>Region of Durham Paramedic Services</b>								
<b>Total Capital</b>	<b>10,549</b>	<b>6,952</b>	<b>3,766</b>	<b>4,959</b>	<b>4,948</b>	<b>7,294</b>	<b>24,847</b>	<b>45,814</b>
<b>Health Department</b>								

## Details of Budget Changes

<b>Strategic Investments: Public Health</b>	<b>2024 Impact (\$ 000's)</b>
Two Data Analyst Coordinators (2.0 FTEs) to manage information risks and data integrity for effective reporting and maintenance of health information systems. Annualized impact of \$277k	146
Financial Coordinator (1.0 FTE) to support financial management to effectively deliver Public Health services. Annualized impact of \$138k	69
Part-time Pharmacy Technician to support optimal vaccine usage in the Immunization Program. Annualized impact of \$56k	36
Funding for on-line booking portal for vaccine appointments (\$241k) and lease costs for the storage of vaccine and pandemic supplies (\$76k). These costs were previously funded by provincial one-time COVID funding	317
<b>Strategic Investments: Public Health Subtotal</b>	<b>568</b>
<b>Base Adjustments: Public Health</b>	<b>2024 Impact (\$ 000's)</b>
Economic increases	2,479
Annualization of 6.0 FTEs approved in the 2023 budget	466
Inflationary increases	115
Line-by-line savings	(29)
Adjustment to the base Public Health Mandatory Funding to reflect actual funding provided in 2023	229

## Details of Budget Changes Continued

Provision for projected 1 per cent increase in Public Health Mandatory Funding in 2024	(308)
Increase in Public Health's share of costs for the operation and maintenance of Regional Headquarters	124
<b>Base Adjustments: Public Health Subtotal</b>	<b>3,076</b>
<b>Net Changes: Public Health</b>	<b>3,644</b>

<b>Strategic Investments: Region of Durham Paramedic Services</b>	<b>2024 Impact</b> (\$ 000's)
Regional Council, on March 1, 2023, approved the 2023-2032 Region of Durham Paramedic Services Service and Financing Strategy (Report# 2023-COW-7). The proposed budget includes the following 2024 strategic investments to support the growing community and improve current paramedic response times:	
<ul style="list-style-type: none"> <li>Additional PCPs (8.0 FTEs), and ACPs (8.0 FTEs) (\$1,276k) and associated operating costs (\$203k). Annualized impact of \$2,392k</li> <li>Supervisory and support staff (2.0 FTEs). Annualized impact of \$291k</li> </ul>	1,479 154
Increase in provincial funding for Community Paramedic program (-\$1,247k) enabling growth of this critical service	-
Net increase in major repairs and renovations to ensure paramedic stations are maintained in a state of good repair	136

## Details of Budget Changes Continued

Net increase in capital investment – see detailed project listing in Appendix D	433
---	-----

<b>Strategic Investments:</b> Region of Durham Paramedic Services Subtotal	<b>2,202</b>
--	--------------

<b>Base Adjustments:</b> Region of Durham Paramedic Services	<b>2024 Impact</b> (\$ 000's)
--	----------------------------------

Economic Increases	1,178
--------------------	-------

Annualization of 29.0 FTEs approved in the 2023 budget	2,136
--	-------

Inflationary increases	117
------------------------	-----

Line-by-line savings	(280)
----------------------	-------

Adjustment to the base Paramedic Subsidy to reflect actual funding provided in 2023	(737)
---	-------

Provision for projected increase in Paramedic Subsidy	(774)
---	-------

<b>Base Adjustments:</b> Region of Durham Paramedic Services Subtotal	<b>1,640</b>
---	--------------

<b>Net Changes:</b> Region of Durham Paramedic Services	<b>3,842</b>
---	--------------

<b>Net Changes:</b> Health Department	<b>7,486</b>
---------------------------------------	--------------

## Staffing Details

### Public Health

**Full Time Equivalents  
(FTE's)**

#### 2023 Restated Complement

411.8

#### Proposed New Positions

2 Data Analyst Coordinators to support data base reporting and configurations for expanding and changing department program needs

2.0

1 Financial Coordinator to support effective financial management

1.0

#### Total Proposed New Positions

3.0

### Public Health Subtotal

**414.8**

### Region of Durham Paramedic Services

**Full Time Equivalents  
(FTE's)**

#### 2023 Approved Complement

349.0

#### Proposed New Positions

8 Advanced Care Paramedics and 8 Primary Care Paramedics to staff 3 additional 12 hour ambulances daily

16.0

Superintendent to provide additional support for front-line staff

1.0

Stockkeeper to ensure sufficient support for projected growth in paramedic service

1.0

## Staffing Details Continued

Superintendent to support the operations of the Community Paramedicine program	1.0
--	-----

<b>Total Proposed New Positions</b>	<b><u>19.0</u></b>
-------------------------------------	--------------------

<b>Region of Durham Paramedic Services Subtotal</b>	<b>368.0</b>
---	--------------

<b>Total Complement: Health Department</b>	<b>782.8</b>
--	--------------

## Looking Forward

As one of the Health Department's critical public health functions under the OPHS, it is required to prepare for emergencies to ensure 24/7 timely, integrated, safe, and effective response to, and recovery from emergencies with public health impacts. From 2020 to 2022, the Health Department's main priority was responding to COVID-19. Throughout the pandemic, staff were redeployed to COVID-19 response activities as needed and regular programs and services were put on hold to manage resource pressures. In 2023, the Health Department focused on resuming regular programs and services as well as recovering from the impacts of the pandemic. The priorities in 2024 will be to focus on continued recovery efforts including: catching up on childhood immunizations in accordance with ISPA and CCEYA; proceeding with oral health screening for children under the Healthy Smiles Ontario program; and focusing on addressing mental health needs for residents and those living with addictions. Additionally, the Health Department continues to be involved in vaccinating residents against COVID-19 as required by the Ministry of Health.

The Health Department must continue to provide support to local businesses, congregate living settings, workplaces, and community settings where previously public health guidance or interventions were not required. Partnerships have grown, levels of engagement have increased, population needs have changed and new partnerships have developed requiring greater engagement and capacity to provide support. This increased support to residents and local stakeholders will continue in 2024.

The Health Department will focus on building capacity to respond to outbreaks of infectious and communicable diseases, support a growing list of stakeholders and ensure ongoing delivery of priority programs and services. The Health Department will focus on improving the client experience including implementing electronic solutions and identifying new ways to reach clients in the community while continuing to minimize risks.

Paramedic Services will provide ongoing emergency response and will focus on service improvements addressing population growth and the needs of vulnerable populations. Additionally, staff will continue to work with local partners to identify strategies to reduce offload delays and ensure that ambulances are on the road responding to calls for emergency services. Community paramedicine services will continue to address the needs of clients that require support in the community.




Appendix A: 2024 Public Health Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2024-2033 forecast

<div><div><div><div><div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div></div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Public Health															
Furniture & Fixtures															
1 Vaccine Fridge	1	Replacement	-	-	-	-	-	-	35	-	-	35	-	-	35
Furniture & Fixtures Subtotal			-		-	-	-	-	35	-	-	35	-	-	35
Information Technology															
2 Mobile Laptop and Monitor	1	New	-	-	-	-	-	-	-	-	5	5	-	-	5
3 Standard Laptop	172	Replacement	-	-	-	-	-	-	6	-	347	353	-	-	353
4 Mobile Laptops	17	Replacement	-	-	-	-	-	-	-	-	40	40	-	-	40
5 Printer	1	New	-	-	-	-	-	-	-	-	1	1	-	-	1
6 Printer	2	Replacement	-	-	-	-	-	-	-	-	2	2			2
Information Technology Subtotal			-	-	-	-	-	-	6	-	395	401	-	-	401
Machinery & Equipment															
7 ICT Security Project	3	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
Machinery & Equipment Subtotal			-	-	-	-	-	-	-	-	11	11	-	-	11
Total Capital Public Health			-	-	-	-	-	-	41	-	406	447	-	-	447

Appendix B: 2024 - 2033 Public Health Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 Durham Budget	2024	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Public Health								
Furniture & Fixtures								
1 Vaccine Fridge		35	-	-	-	-	-	-
Furniture & Fixtures Subtotal		35	-	-	-	-	-	-
Information Technology								
2 Standard Laptop and Monitor		5	-	-	13	-	13	26
3 Standard Laptop		353	305	80	319	305	1,103	2,112
4 Network Equipment Including Servers		-	10	10	10	10	50	90
5 Power Laptop and Monitor		-	18	-	-	18	18	54
6 Mobile Laptops		40	21	60	41	21	223	366
8 Printers		3	5	5	5	5	25	45
9 Ipad		-	20	20	20	20	100	180
Information Technology Subtotal		401	379	175	408	379	1,532	2,873
Machinery & Equipment								
10 ICT Security Project		11	-	-	-	-	-	-
Machinery & Equipment Subtotal		11	-	-	-	-	-	-
Total Capital Public Health		447	379	175	408	379	1,532	2,873

Appendix C: 2024 Region of Durham Paramedic Services Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div><div><div></div></div></div><div><div><div></div></div></div><div><div><div></div></div></div></div><div><div><div></div></div></div><div><div><div></div></div></div></div><div>Durham</div><div>Budget</div></div>
--

2024

Appendix C: 2024 Region of Durham Paramedic Services Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>			2024 Proposed Financing										2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Proposed
New / Replacement			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	New Residential DCs	Subsidy /Grant	Debenture	General Levy					
Vehicles Vehicles																
13	Ambulances	2	New	-	-	-	-	-	410	-	-	50	460	-	-	460
14	Ambulance Replacements	6	Replacement	-	-	-	-	-	-	-	-	1,380	1,380	-	-	1,380
15	Ambulance Remounts	5	Replacement	-	-	-	-	-	-	-	-	850	850	-	-	850
16	Command Vehicle	1	Replacement	-	-	-	-	-	-	-	-	90	90	-	-	90
17	Logistics Truck	1	Replacement	-	100	-	-	-	-	-	-	-	100	-	-	100
18	PCOP Vehicle	1	Replacement	-	60	-	-	-	-	-	-	-	60	-	-	60
19	Emergency Response/Command Vehicles	2	Replacement	-	-	-	-	-	-	-	-	180	180	-	-	180
21	Superintendent Vehicle	1	New	-	-	-	-	-	-	-	-	90	90	-	-	90
Vehicles Subtotal				-	160	-	-	-	410	-	-	2,640	3,210	-	-	3,210
Total Region of Durham Paramedic Services				-	2,492	-	-	-	583	161	-	3,269	6,505	-	-	6,505


Appendix D: 2024-2033 Region of Durham Paramedic Services Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div><div>2024 Proposed Budget</div></div>	Forecast						Forecast Total
		2025	2026	2027	2028	2029-2033	
Region of Durham Paramedic Services							
Buildings and Structures							
1 Standby Generator	185	-	-	-	-	-	-
2 Provision for Facility Improvements	-	530	562	596	631	3,772	6,091
Buildings and Structures Subtotal	185	530	562	596	631	3,772	6,091
Information Technology							
3 Station/HQ Computers	45	45	45	45	45	225	405
4 Toughbooks	168	156	180	168	168	720	1,392
Information Technology Subtotal	213	201	225	213	213	945	1,797
Furniture and Fixtures							
5 Station Furniture	20	20	20	20	20	100	180
Furniture and Fixtures Subtotal	20	20	20	20	20	100	180
Machinery & Equipment							
6 Generator Fuel Tank Replacement	80	-	-	-	-	-	-
7 Intergrated Security Upgrades	35	-	-	-	-	-	-
8 Defibrillator	231	35	105	70	2,310		2,520
9 Power Cot	1,070	25	75	50	50	1,020	1,220
10 Power Load	1,352	20	60	40	40	1,312	1,472
11 Scoop Stretchers	4	2	6	4	4	2	18
12 Stair Chairs	105	4	11	7	7	4	33
Machinery and Equipment Subtotal	2,877	86	257	171	2,411	2,338	5,263

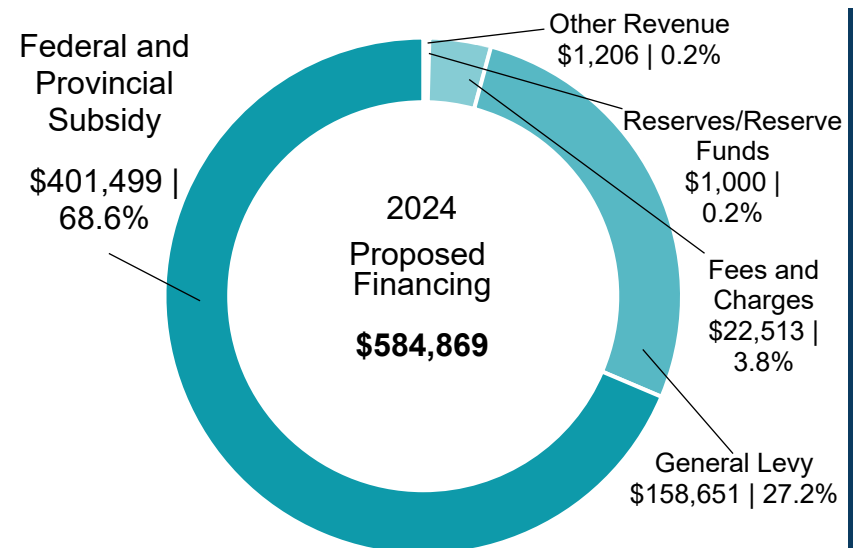
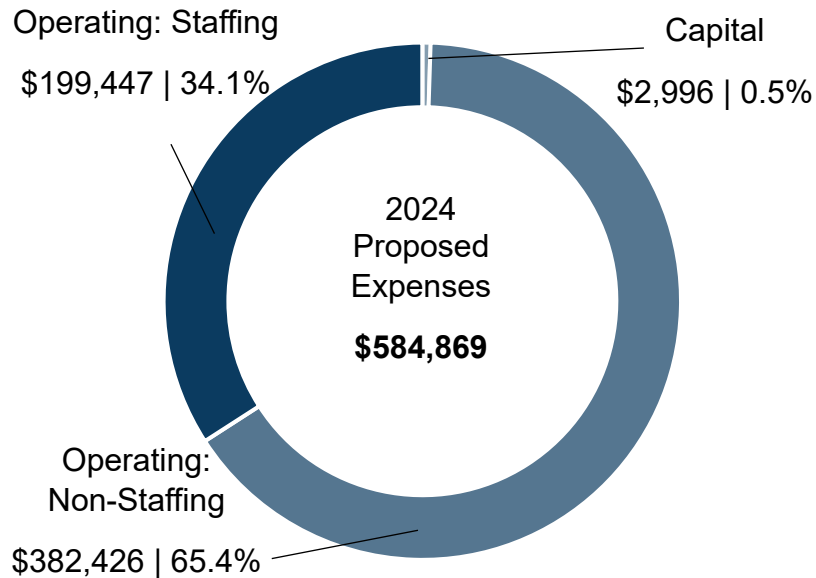
Appendix D: 2024-2033 Region of Durham Paramedic Services Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast

 <b>Durham</b> <b>Budget</b>		2024		2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total	
<b>Vehicles</b>										
13	Ambulances			460	230	690	460	460	-	1,840
14	Ambulance Replacements			1,380	1,380	2,760	2,760	2,760	14,720	24,380
15	Ambulance Remounts			850	850	-	-	-	-	850
16	Command Vehicles			90	90	90	90	90	450	810
17	Logistics Trucks			100	-	-	-	-	100	100
18	PCOP Vehicles			60	-	-	60	60	-	120
19	Emergency Response/Command Vehicle			180		180		180	360	720
20	Administration Vehicle			-	-	-	80	-	50	130
21	Superintendent Vehicle			90	-	-	90	90	180	360
22	Bariatric Special Purpose Vehicle			-	-	-	-	-	300	300
<b>Vehicles Subtotal</b>				<b>3,210</b>	<b>2,550</b>	<b>3,720</b>	<b>3,540</b>	<b>3,640</b>	<b>16,160</b>	<b>29,610</b>
<b>Total Region of Durham Paramedic Services</b>				<b>6,505</b>	<b>3,387</b>	<b>4,784</b>	<b>4,540</b>	<b>6,915</b>	<b>23,315</b>	<b>42,941</b>



We take care of people by providing high-quality programs and human services that meet the needs of Durham residents at all stages of their lives



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account

Summary by Program

Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:            2024 Children's Services, Emergency Management and  
Program Support Services, Family Services, Housing  
Services, and Social Assistance Capital Projects



## Table of Contents Continued

Appendix B:	2024 – 2033 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast
Appendix C:	2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects
Appendix D:	2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast

## Major Programs and Services

### **Children's Services**

Plan, manage and fund Durham's early years and child care system and take a lead role in Durham's Best Start Network. Operate eight licensed early learning and child care centres and Children's Developmental and Behavioural Supports.

### **Purchased Fee Subsidy Spaces**

Provide eligible parents with subsidy for quality early learning and child care spaces in licensed Child Care Centres, licensed Home Child Care settings and approved recreation programs.

### **Directly Operated Spaces**

Provide quality licensed child care programs which support parents; including low-income earners and full fee parents who are working and/or upgrading their education.

### **Ontario Works Child Care**

Provide Ontario Works recipients and eligible parents with child care subsidy to support employment, education or the recognized need of a child or parent.

### **Special Needs Resourcing**

Early learning inclusion services for children with special needs in licensed child care and licensed home child care programs.

### **Children's Developmental and Behavioural Supports**

Provide consultation to the licensed child care sector and parents and care givers of children with developmental disabilities when they are experiencing difficulty managing child behaviour.

### **General Operating Program Subsidy**

Provide financial support to licensed child care operators for staff wages, benefits, lease costs, utilities, administration, nutrition, supplies and other operating costs.

### **Core Administration**

As the Consolidated Service System Manager ensure system planning and leadership that ensures efficient use of resources to provide quality early years and childcare services in Durham.

### **Special Purpose – Projects**

Projects including Non-Profit Pay Equity, Capacity Building, Provider Transformation, Small Water Works, Play-Based Materials and Equipment, and Repairs and Maintenance.

## Major Programs and Services Continued

### **Wage Enhancement**

Flow Provincial funds to close the wage gap between Registered Early Child Care Educators (RECE's) working in School Boards and those in licensed child care.

### **Child and Family Supports**

EarlyON Child and Family Centres provide free programs for parents and children under 6 years of age.

### **Child Care Expansion Plan**

Support the provincial program to create and maintain 100,000 child care spaces for children over five years. The funding is to support children 0 - 3.8 years of age, with additional fee subsidies; and/or increased access to licensed child care.

### **Canada-Ontario Early Learning and Child Care**

Supports a shared commitment by the provincial and federal governments to provide investments in early learning and child care (ELCC).

### **Canada Wide Early Learning and Child Care**

Supports a shared commitment by the provincial and federal governments to provide lower fees for parents and provide more accessible and high-quality child care for families

### **Headquarters Shared Cost - Children's Services Portion**

The allocated share of cost attributable to Children's Services Division for the operation of Regional Headquarters facility.

### **Emergency Management and Program Support Services**

Continue to improve social services in Durham in response to community growth, cultural diversification and evolving resident needs. Also provides emergency social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

### **Emergency Management**

Provide social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

## Major Programs and Services Continued

### **Program Support Services**

To assist the Department and the Commissioner's Office to continue to improve social services in Durham and to coordinate Departmental activities in sustaining its high level of quality response to community growth, cultural diversification and evolving resident needs.

### **Family Services**

Improve the quality of life for residents living and working in Durham Region by providing timely and accessible mental health counselling, education and other support services. Services are provided through various programs including Community Counselling, Employee and Family Assistance program, Partner Assault Response, Adult Community Support Services and outreach programs including the Mental Health Outreach Program (MHOP) and the Primary Care Outreach Program (PCOP) in partnership with Health Department Paramedic Services.

### **Core Community Services**

Provide professional individual, couple and family counselling to residents seeking assistance with personal or relationship distress, challenges, and transitions. Provide timely and accessible on-site and virtual counselling services improving mental health, employability and stability to Income and Employment Support Division clients in receipt of Ontario Works assistance. Partner with Health Department Paramedic Services to deliver PCOP providing outreach primary care and social work services to at-risk and hard to reach populations focused primarily on homeless or at risk of homelessness populations.

### **Employee Assistance Program (EAP)**

Increase organizational effectiveness and improve the health and well-being of employees through the provision of high-quality human and organizational development services.

### **Adult Community Support Services**

Provide services and supports that assist adults with developmental disabilities to live, work and participate in the community independently and safely with improved quality of life.

### **Partner Assault Response**

Provide education and counselling to individuals who are mandated by the court to participate in response to a criminal charge involving domestic violence against a current or former partner. Provide outreach, safety planning and support to partners of individuals attending the program.

## Major Programs and Services Continued

### **Facilities Management**

Provide a safe, comfortable work environment for Family Services staff and clients at various office locations.

### **Headquarters Shared Cost - Family Services Portion**

The allocated share of costs attributable to the Family Services Division for the operation of the Regional Headquarters facility.

### **Housing Services**

Plan, manage and fund the housing system in Durham. Support community housing providers, administer housing benefits to encourage the creation of affordable housing and manage properties directly owned by the Region.

### **Social Housing Administration**

Monitor the delivery of social housing programs to ensure compliance with provincial legislation and Regional policies.

### **Durham Access to Social Housing (DASH)**

Administer the centralized wait list for Rent-Geared-to-Income (RGI), modified housing and portable housing benefits.

### **Investment in Affordable Housing (IAH)**

Administer the Durham Housing Benefit, Rental and Homeownership Components of the Investment in Affordable Housing (IAH) program and liaise with the Ministry of Finance on the delivery of the Housing Allowance Component.

### **Durham Regional Local Housing Corporation (DRLHC) - Property Management**

Provide effective, direct property management services and tenant supports for Regionally owned DRLHC properties.

### **Community Housing Provider Payments**

Provide eligible Housing Providers, with subsidy in accordance with the legislated funding formula under the Housing Services Act (HSA) for the provision of rent-geared-to-income units to support the Region's legislated Service Level Standard (SLS) and to sustain the community housing stock.

### **Commercial Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis for households from the DASH waitlist and offered in accordance with legislated waitlist requirements.

## Major Programs and Services Continued

### **Durham Region Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis from households on or eligible to be on the DASH waitlist and offered based on local needs.

### **Strong Communities Rent Supplement**

Flow Provincial funding to private landlords to bridge the gap between the established market rent and the rents received on an RGI basis from targeted households that are homeless or at risk of becoming homeless.

### **Rent Supplement Direct Delivery**

Flow Investment in Affordable Housing (IAH) funds to private landlords to provide a household with a fixed time-limited housing benefit in accordance with Provincial program guidelines.

### **Rent Supplement and Housing Allowance Shared Delivery**

Flow IAH funds to third parties to provide a time-limited housing benefit to a household in accordance with Provincial program guidelines.

### **Community Housing Repairs**

Flow Canada-Ontario Community Housing Initiative (COCHI) funds to partner housing providers to address urgent capital repairs to help sustain the community housing stock in accordance with provincial program guidelines.

### **OPHI Capital**

Flow Ontario Priorities Housing Initiative (OPHI) funding to address local priorities in the areas of housing supply and affordability, including new affordable rental construction, community housing repair, and affordable homeownership.

### **Headquarters Shared Cost - Housing Services Portion**

The allocated share of costs attributable to the Housing Services Division for the operation of the Regional Headquarters facility.

### **Social Assistance**

Deliver the Ontario Works Program including funding programs to end homelessness. Ontario Works provides financial assistance, basic health benefits and case management services to residents in need. Through life stabilization supports and employment services, residents create action plans to achieve personal goals which support the movement towards employability and financial independence.

## Major Programs and Services Continued

### **Regional Investment in Homelessness Supports**

Provide dedicated Regional funding for programs focused on assisting people experiencing homelessness, or at risk of becoming homeless.

### **Homelessness Prevention Program (HPP)**

Manage specific programs designed to assist people experiencing homelessness, or at risk of becoming homeless.

### **Reaching Home**

Manage specific programs to support the National Housing Strategy goal to reduce chronic homelessness by 50% by 2027-2028.

### **Ontario Works Program Delivery**

Deliver Ontario Works and related programs, in a fiscally efficient, effective and ethically responsible fashion, in accordance with the Ontario Works Act.

### **Ontario Works Client Benefits**

Provide basic financial assistance which includes basic needs, shelter allowance, mandatory/discretionary supports and employment benefits to eligible residents in Durham Region.

### **Funerals and Burials**

Assist with the cost of funerals and burials for low-income residents of Durham Region who are not in receipt of Ontario Works or Ontario Disability Support Program Assistance.

### **Social Investment Fund**

Prevent and reduce the depth of child poverty, support attachment to the workforce, provide a means of social inclusion for families and individuals and provide targeted community initiatives to enhance social infrastructure.

### **Integrated Employment Services**

The Province of Ontario has selected the Durham Employment Services Consortium comprised of The Regional Municipality of Durham (as the lead agency), Durham Workforce Authority, and Durham College as the Employment Service System Manager (SSM) for Durham Region. The Region, as the lead agency, will now lead Durham's Employment System to ensure responsive and effective Employment Services are available in Durham.

## Major Programs and Services Continued

### **Headquarters Shared Cost – Social Assistance Portion**

The allocated share of costs attributable to the Social Assistance Division for the operation of the Regional Headquarters facility.

### **Long-Term Care and Services for Seniors**

Provides programs and services in four Regionally owned and operated accredited long-term care homes. Also provides respite care, caregiver relief and Adult Day programs.

### **For the Fairview Lodge, Hillsdale Estates, Hillsdale Terraces and Lakeview Manor Long-Term Care Homes Nursing and Personal Care**

Provide 24-hour high quality medical, nursing and personal care, including risk management, for 847 residents who may suffer from increasingly complex medical conditions and/or varying degrees of dementia or cognitive impairment.

### **Resident Care Program Support (RCPS)**

Provide high quality recreational programs, therapy services, social work services, pastoral care services, and volunteer services for 847 residents with diversity in culture/ethnicity, age, disease processes and responsive behaviours.

### **Raw Food**

Expenditure and subsidy associated with the provision of nutrition and food services for residents.

### **Other Accommodation**

Responsible for administering the operations of the home. The services provided include - general business office functions, dietary services, housekeeping and laundry services, building and property maintenance, outreach services, information technology systems support services, continuous quality improvement and risk management initiatives, and other administrative services for all divisions of the home as well as the residents and their representatives.

### **Long-Term Care Administration**

#### **Divisional Administration**

Provide strategic direction, develop and promote divisional initiatives and provide administrative support to the Region's four long-term care (LTC) homes.



## Major Programs and Services Continued

### **Homemakers Services**

Purchase homemaking services for low-income persons in need, as determined by, and in accordance with, the Homemakers and Nurses' Act, to facilitate the frail, elderly and ill/disabled persons remaining in their own homes.

### **Adult Day Program**

Provide on-site and virtual day programs to meet the needs of frail, physically disabled and/or cognitively impaired adults living in the community and provide respite and assistance to the family caregiver.

# Strategic Priorities

For 2024 key priorities and planned actions focus on:

## Environmental Sustainability



Promote energy switching on major building equipment within DRLHC managed properties.

## Community Vitality



Expand the hours and locations of the EarlyON Child and Family Centres in Durham Region



Expand access to affordable quality mental health, counselling and other supports and services that improve the lives of people living or working in Durham Region



Enhance support to caregivers who have a loved one that has moved into a Regional Long-Term Care Home

## Strategic Priorities Continued



Implement an emotional model of care within the Region's long-term care homes as a way to drive positive culture change, inspire and retain staff, and provide high-quality, person-centred care that prioritizes resident autonomy.

### Economic Prosperity



Encourage the continued and accelerated development of affordable housing options through the At Home Incentive Program (AHIP), sustaining existing community housing stock through mortgage savings reinvestments, redevelopment along with establishing key partnerships with stakeholders.

### Social Investment



Continue to deliver Family Services 'Quick Access' Intake Counselling to all Ontario Works sites providing seamless, integrated and timely access to counselling and mental health supports and services



Expansion of the Durham Outreach Team to vulnerable populations including homeless, at-risk of homelessness populations and recently housed, with an inclusion of a key partnership with Durham Region Transit for mobile and on-site supports on transit routes.



Continue to utilize 'Built for Zero' scorecards for operationalization of the By-Name List, to monitor trends in homelessness, and Coordinated Access to facilitate the triaging of people experiencing chronic homelessness

## Strategic Priorities Continued



Develop long-term innovative approaches to prevent homelessness



Use knowledge and data to inform and engage the community on issues related to poverty



Strengthen sectoral (mental health & addictions, DRPS and health) partnerships to the needs of individuals within vulnerable sectors including youth, victims of Human Trafficking, and residents living with mental health and addictions



Leverage technology to capture and assess the specific needs of clients in receipt of social assistance and effectively link to services and supports that improve employment and quality of life

# Key Targets for 2024

## Children's Services

- Support over 50 EarlyON Child and Family Centres in Durham Region - consistent with 2023 levels

## Emergency Management and Program Support Service

- Provide 24/7 support to municipal Community Emergency Management Coordinators in Durham Region - consistent with 2023 supports

## Family Services

- Provide 21,600 hours of direct counselling, education and case management services to clients - consistent with 2023 services

## Housing Services

- Maintain over 1,200 units for Rent-Geared-to-Income households - consistent with 2023 inventory

## Social Assistance


- Move 200 individuals from the By -Name List to stable housing.

## Long-Term Care Homes

- Provide 4.2 hours of direct Nursing and Personal Care and 0.6 hours of Allied Health Care per resident per day in our Long-Term Care homes - consistent with 2023 levels
- Provide 5,000 hours of homemaking services for low-income persons in need - consistent with 2023 levels


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		186,426	181,800	199,447		
Personnel Related		1,276	1,027	1,261		
Communications		750	1,011	987		
Supplies		1,987	1,888	1,896		
Food		5,526	5,287	5,584		
Utilities		3,143	3,190	3,080		
Medical Care		2,402	1,687	1,755		
Computer Maintenance & Operations		541	605	687		
Materials & Services		3,213	2,548	2,596		
Buildings & Grounds Operations		2,761	2,210	2,900		
Equipment Maintenance & Repairs		1,127	823	925		
Vehicle Operations		157	36	150		
Client Benefit Expenses		78,743	83,489	85,239		
Outside Agency Expenses		51,486	53,061	55,195		
Social Housing Provider Expenses		907	906	393		
Debt Charges		7,047	7,047	13,940		
Professional Services		1,666	1,473	2,038		
Contracted Services		197,240	206,555	201,086		
Leased Facilities Expenses		1,748	1,735	1,738		
Financial Expenses		281	249	283		
Property Taxes		14	78	64		
Minor Assets & Equipment		468	166	589		
Major Repairs & Renovations		251	167	515		
Headquarters Shared Costs		2,945	2,974	3,135		
Operating Expenses Subtotal		552,105	560,012	585,483	25,471	4.5%
Internal Transfers & Recoveries						
NextGen Charges		6	6	6		
Health Charge		351	351	351		
Recovery - Durham Emergency Management		(71)	(71)	(147)		
Recovery - CUPE President		(110)	(110)	-		


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> <b>Budget</b> <span>2024</span>	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Recovery - Corporate HR	(113)	(113)	(109)		
Recovery PCOP	(220)	(220)	(323)		
DRLHC Payroll Charge	(3,366)	(3,366)	(3,388)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(3,523)</b>	<b>(3,523)</b>	<b>(3,610)</b>	<b>(87)</b>	<b>(2.5%)</b>
<b>Gross Operating Expenses</b>	<b>548,582</b>	<b>556,489</b>	<b>581,873</b>	<b>25,384</b>	<b>4.6%</b>
<b>Capital Expenses</b>					
New	126,364	126,364	103		
Replacement	2,134	2,134	2,893		
<b>Capital Expenses Subtotal</b>	<b>128,498</b>	<b>128,498</b>	<b>2,996</b>	<b>(125,502)</b>	<b>(97.7%)</b>
<b>Total Expenses</b>	<b>677,080</b>	<b>684,987</b>	<b>584,869</b>	<b>(100,118)</b>	<b>(14.6%)</b>
<b>Operating Revenue</b>					
Provincial Subsidy	(373,270)	(383,262)	(389,205)		
Federal Subsidy	(13,832)	(13,832)	(12,294)		
Fees & Service Charges	(22,542)	(21,606)	(22,513)		
Rents	(45)	(112)	(205)		
Sundry Revenue	(819)	(662)	(737)		
Reserve Financing for Operations	(1,200)	(1,200)	(1,000)		
Revenue from Related Entities	(20)	(20)	(264)		
<b>Operating Revenue Subtotal</b>	<b>(411,728)</b>	<b>(420,694)</b>	<b>(426,218)</b>	<b>(5,524)</b>	<b>(1.3%)</b>
<b>Capital Financing</b>					
Grant - Capital	(10,525)	(10,525)	-		
Residential DC - Long-Term Care Homes	(651)	(651)	-		
Recovery from Capital Project Reserve	(10,591)	(10,591)	-		
Other	(10,180)	(10,180)	-		
Debenture	(94,078)	(94,078)	-		
<b>Capital Financing Subtotal</b>	<b>(126,025)</b>	<b>(126,025)</b>	<b>-</b>	<b>126,025</b>	<b>100.0%</b>
<b>Total Revenues and Financing</b>	<b>(537,753)</b>	<b>(546,719)</b>	<b>(426,218)</b>	<b>120,501</b>	<b>22.0%</b>
<b>Property Tax Requirement</b>					
<b>Social Services</b>	<b>139,327</b>	<b>138,268</b>	<b>158,651</b>	<b>20,383</b>	<b>14.7%</b>

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div>  <div> <div>Durham</div> <div>Budget</div> </div> <div>2024</div> </div>	2023 Estimated Actuals	2023 Approved Budget					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Children's Services</b>													
1 Purchased Fee Subsidy Spaces	1,497	21,055	-	(19,476)	-	1,579	18,361	-	(18,361)	-	-	(1,579)	
2 Directly Operated Spaces	2,504	7,007	35	(4,507)	(706)	1,829	7,587	73	(4,666)	(928)	2,066	237	
3 Ontario Works Child Care	-	1,500	-	(1,227)	-	273	1,227	-	(1,227)	-	-	(273)	
4 Special Needs Resourcing	277	3,486	-	(3,108)	-	378	3,486	-	(3,108)	-	378	-	
5 Children's Developmental and Behavioural Supports	459	2,767	-	(1,422)	(636)	709	2,942	-	(1,422)	(641)	879	170	
6 General Operating Program Subsidy	3,098	9,492	-	(8,525)	-	967	7,905	-	(6,939)	-	966	(1)	
7 Core Administration	3,436	4,652	-	(1,551)	-	3,101	4,956	-	(1,051)	-	3,905	804	
8 Special Purpose - Projects	-	1,061	-	(1,061)	-	-	1,061	-	(1,061)	-	-	-	
9 Wage Enhancement	267	11,797	-	(11,591)	-	206	11,797	-	(11,591)	-	206	-	
10 Child and Family Supports	1	5,395	-	(5,395)	-	-	5,491	-	(5,491)	-	-	-	
11 Child Care Expansion Plan	2,102	10,437	81	(8,534)	-	1,984	8,849	8	(8,534)	-	323	(1,661)	
12 Canada-Ontario Early Learning and Child Care	-	6,191	-	(6,191)	-	-	5,177	-	(5,177)	-	-	-	
13 Canada Wide Early Learning and Child Care	-	110,729	-	(110,729)	-	-	99,738	-	(99,738)	-	-	-	
14 Headquarters Shared Cost - Children's Services Portion	444	717	-	(272)	-	445	752	-	(272)	-	480	35	
<b>Children's Services Subtotal</b>	<b>14,085</b>	<b>196,286</b>	<b>116</b>	<b>(183,589)</b>	<b>(1,342)</b>	<b>11,471</b>	<b>179,329</b>	<b>81</b>	<b>(168,638)</b>	<b>(1,569)</b>	<b>9,203</b>	<b>(2,268)</b>	<b>-19.8%</b>
<b>Emergency Management and Program Support Services</b>													
1 Emergency Management	675	488	-	-	-	488	634	-	-	-	634	146	
2 Program Support Services	620	757	4	-	-	761	1,458	2	-	-	1,460	699	
<b>Emergency Management and Program Support Services Subtotal</b>	<b>1,295</b>	<b>1,245</b>	<b>4</b>	<b>-</b>	<b>-</b>	<b>1,249</b>	<b>2,092</b>	<b>2</b>	<b>-</b>	<b>-</b>	<b>2,094</b>	<b>845</b>	<b>67.7%</b>



# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2023 Estimated Actuals	2023 Approved Budget					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Family Services</b>													
1 Core Community Services	5,106	5,413	4	-	(197)	5,220	5,673	109	-	(197)	5,585	365	
2 Employee Assistance Program (EAP)	(46)	178	-	-	(178)	-	178	-	-	(178)	-	-	
3 Adult Community Support Services	238	883	-	(771)	-	112	1,192	-	(771)	(75)	346	234	
4 Partner Assault Response	-	497	-	(445)	(52)	-	576	-	(522)	(54)	-	-	
5 Facilities Management	255	254	11	-	-	265	258	11	-	-	269	4	
6 Headquarters Shared Cost - Family Services Portion	385	418	-	-	-	418	439	-	-	-	439	21	
<b>Family Services Subtotal</b>	<b>5,938</b>	<b>7,643</b>	<b>15</b>	<b>(1,216)</b>	<b>(427)</b>	<b>6,015</b>	<b>8,316</b>	<b>120</b>	<b>(1,293)</b>	<b>(504)</b>	<b>6,639</b>	<b>624</b>	<b>10.4%</b>
<b>Housing Services</b>													
1 Social Housing Administration	3,421	3,647	42	(44)	(113)	3,532	4,261	40	(18)	(205)	4,078	546	
2 Durham Access to Social Housing	90	98	-	-	-	98	102	-	-	-	102	4	
3 Investment in Affordable Housing (IAH)	-	248	-	(248)	-	-	247	-	(247)	-	-	-	
4 DRLHC - Property Management	-	-	-	-	-	-	-	-	-	-	-	-	
5 Community Housing Provider Payments	29,157	39,420	-	(8,734)	-	30,686	38,723	-	(7,430)	-	31,293	607	
6 Commercial Rent Supplement	3,348	3,333	-	-	-	3,333	3,353	-	-	-	3,353	20	
7 Durham Region Rent Supplement	1,594	1,549	-	-	-	1,549	1,879	-	-	-	1,879	330	
8 Strong Communities Rent Supplement	-	1,439	-	(1,439)	-	-	1,755	-	(1,755)	-	-	-	
9 Rent Supplement Direct Delivery	-	1,013	-	(1,013)	-	-	1,013	-	(1,013)	-	-	-	
10 Rent Supplement and Housing Allowance Shared Delivery	-	291	-	(291)	-	-	291	-	(291)	-	-	-	
11 Community Housing Repairs	-	3,687	-	(3,687)	-	-	5,868	-	(5,868)	-	-	-	
12 OPHI Capital	-	3,423	-	(3,423)	-	-	3,359	-	(3,359)	-	-	-	
13 Headquarters Shared Cost - Housing Services Portion	154	154	-	-	-	154	162	-	-	-	162	8	
<b>Housing Services Subtotal</b>	<b>37,764</b>	<b>58,302</b>	<b>42</b>	<b>(18,879)</b>	<b>(113)</b>	<b>39,352</b>	<b>61,013</b>	<b>40</b>	<b>(19,981)</b>	<b>(205)</b>	<b>40,867</b>	<b>1,515</b>	<b>3.8%</b>

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div>		2023 Estimated Actuals	2023 Approved Budget					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
Social Assistance														
1	Regional Investment in Homelessness Supports	4,807	5,769	500	-	(1,200)	5,069	9,301	-	-	(1,000)	8,301	3,232	
2	Homelessness Prevention Program	-	10,097	-	(10,097)	-	-	17,173	-	(16,929)	(244)	-	-	
3	Reaching Home	-	4,974	-	(4,974)	-	-	4,740	-	(4,740)	-	-	-	
4	Ontario Works Program Delivery	16,087	34,701	141	(18,596)	(12)	16,234	34,140	61	(14,059)	(12)	20,130	3,896	
5	Ontario Works Client Benefits	-	81,732	-	(81,732)	-	-	81,732	-	(81,732)	-	-	-	
6	Funerals & Burials	121	275	-	-	(101)	174	275	-	-	(101)	174	-	
7	Social Investment Fund	1,052	833	-	-	-	833	833	-	-	-	833	-	
8	Integrated Employment Services	-	12,209	-	(12,209)	-	-	20,200	-	(20,200)	-	-	-	
9	Headquarters Shared Cost - Social Assistance Portion	917	1,553	-	(636)	-	917	1,630	-	(636)	-	994	77	
Social Assistance Subtotal		22,984	152,143	641	(128,244)	(1,313)	23,227	170,024	61	(138,296)	(1,357)	30,432	7,205 31.0%	
Fairview Lodge														
1	Nursing and Personal Care	7,442	20,240	58	(13,207)	-	7,091	22,327	183	(14,619)	-	7,891	800	
2	Resident Care Program Support (RCPS)	378	2,200	-	(1,370)	(8)	822	2,269	-	(1,349)	(8)	912	90	
3	Raw Food	217	1,014	-	(824)	(29)	161	1,123	-	(899)	(29)	195	34	
4	Other Accommodation													
	Administration	(4,859)	1,286	95	(1,694)	(4,509)	(4,822)	1,355	62	(1,749)	(4,534)	(4,866)	(44)	
	Debt Charges	1,020	1,020	-	-	-	1,020	1,019	-	-	-	1,019	(1)	
	Food Services	2,795	2,975	-	(63)	-	2,912	3,091	93	(83)	-	3,101	189	
	Environmental Services	5,046	4,742	275	-	-	5,017	4,970	254	-	-	5,224	207	
Other Accommodation Subtotal		4,002	10,023	370	(1,757)	(4,509)	4,127	10,435	409	(1,832)	(4,534)	4,478		
Fairview Lodge Subtotal		12,039	33,477	428	(17,158)	(4,546)	12,201	36,154	592	(18,699)	(4,571)	13,476	1,275 10.4%	
Hillsdale Estates														
1	Nursing and Personal Care	11,407	27,924	390	(17,198)	(6)	11,110	31,747	222	(20,350)	(6)	11,613	503	
2	Resident Care Program Support (RCPS)	131	2,631	-	(2,152)	(7)	472	3,001	35	(2,305)	(7)	724	252	
3	Raw Food	471	1,934	-	(1,250)	(84)	600	1,992	-	(1,363)	(84)	545	(55)	
4	Other Accommodation													


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2023 Estimated Actuals	2023 Approved Budget					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Administration	(6,462)	1,609	44	(1,017)	(7,389)	(6,753)	1,509	42	(606)	(7,734)	(6,789)	(36)	
Debt Charges	-	-	-	-	-	-	-	-	-	-	-	-	
Food Services	4,067	3,783	-	-	-	3,783	3,961	240	-	-	4,201	418	
Environmental Services	6,473	6,143	-	-	-	6,143	6,527	691	-	-	7,218	1,075	
Other Accommodation Subtotal	<b>4,078</b>	<b>11,535</b>	<b>44</b>	<b>(1,017)</b>	<b>(7,389)</b>	<b>3,173</b>	<b>11,997</b>	<b>973</b>	<b>(606)</b>	<b>(7,734)</b>	<b>4,630</b>		
<b>Hillsdale Estates Subtotal</b>	<b>16,087</b>	<b>44,024</b>	<b>434</b>	<b>(21,617)</b>	<b>(7,486)</b>	<b>15,355</b>	<b>48,737</b>	<b>1,230</b>	<b>(24,624)</b>	<b>(7,831)</b>	<b>17,512</b>	<b>2,157</b>	<b>14.0%</b>
<b>Hillsdale Terraces</b>													
1 Nursing and Personal Care	6,292	17,870	62	(11,372)	(4)	6,556	20,222	204	(13,453)	(4)	6,969	413	
2 Resident Care Program Support (RCPS)	398	2,067	-	(1,430)	(5)	632	2,150	-	(1,446)	(5)	699	67	
3 Raw Food	347	1,143	-	(833)	(41)	269	1,167	-	(909)	(41)	217	(52)	
4 Other Accommodation													
Administration	(4,603)	1,291	52	(1,243)	(4,697)	(4,597)	1,345	85	(1,160)	(4,846)	(4,576)	21	
Debt Charges	3,434	3,434	-	-	-	3,434	3,434	-	-	-	3,434	-	
Food Services	3,071	3,008	77	-	-	3,085	3,163	26	-	-	3,189	104	
Environmental Services	5,009	4,370	305	-	-	4,675	4,699	-	-	-	4,699	24	
Other Accommodation Subtotal	<b>6,911</b>	<b>12,103</b>	<b>434</b>	<b>(1,243)</b>	<b>(4,697)</b>	<b>6,597</b>	<b>12,641</b>	<b>111</b>	<b>(1,160)</b>	<b>(4,846)</b>	<b>6,746</b>		
<b>Hillsdale Terraces Subtotal</b>	<b>13,948</b>	<b>33,183</b>	<b>496</b>	<b>(14,878)</b>	<b>(4,747)</b>	<b>14,054</b>	<b>36,180</b>	<b>315</b>	<b>(16,968)</b>	<b>(4,896)</b>	<b>14,631</b>	<b>577</b>	<b>4.1%</b>
<b>Lakeview Manor</b>													
1 Nursing and Personal Care	5,181	13,374	70	(8,051)	-	5,393	15,219	70	(9,686)	-	5,603	210	
2 Resident Care Program Support (RCPS)	463	1,998	-	(1,130)	(4)	864	2,028	-	(1,090)	(4)	934	70	
3 Raw Food	124	795	-	(621)	(25)	149	812	-	(677)	(25)	110	(39)	
4 Other Accommodation													
Administration	(3,289)	932	38	(885)	(3,486)	(3,401)	954	61	(774)	(3,646)	(3,405)	(4)	
Debt Charges	2,593	2,593	-	-	-	2,593	2,593	-	-	-	2,593	-	
Food Services	1,983	1,922	5	-	-	1,927	2,030	57	-	-	2,087	160	
Environmental Services	3,559	3,247	150	-	-	3,397	3,337	350	-	-	3,687	290	
Other Accommodation Subtotal	<b>4,846</b>	<b>8,694</b>	<b>193</b>	<b>(885)</b>	<b>(3,486)</b>	<b>4,516</b>	<b>8,914</b>	<b>468</b>	<b>(774)</b>	<b>(3,646)</b>	<b>4,962</b>		
<b>Lakeview Manor Subtotal</b>	<b>10,614</b>	<b>24,861</b>	<b>263</b>	<b>(10,687)</b>	<b>(3,515)</b>	<b>10,922</b>	<b>26,973</b>	<b>538</b>	<b>(12,227)</b>	<b>(3,675)</b>	<b>11,609</b>	<b>687</b>	<b>6.3%</b>


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023	2023 Approved Budget					2024 Proposed Budget					Variance	
	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
LTC Administration													
1 Divisional Administration	4,422	4,238	126,059	(10,525)	(115,500)	4,272	11,936	17	-	-	11,953	7,681	
2 Homemakers Services	20	100	-	(80)	-	20	100	-	(80)	-	20	-	
LTC Administration Subtotal	4,442	4,338	126,059	(10,605)	(115,500)	4,292	12,036	17	(80)	-	11,973	7,681	179.0%
Adult Day Program													
1 Adult Day Program	131	989	-	(748)	(111)	130	1,019	-	(693)	(111)	215	85	
Adult Day Program Subtotal	131	989	-	(748)	(111)	130	1,019	-	(693)	(111)	215	85	65.4%
Property Tax Requirement Social Services	139,327	556,491	128,498	(407,621)	(139,100)	138,268	581,873	2,996	(401,499)	(24,719)	158,651	20,383	14.7%


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Children's Services								
Capital Expenditures								
Building & Structures	-	39	-	263	127	327	145	862
Machinery & Equipment	18	14	-	-	-	22	46	68
Information Technology	81	8	140	86	8	140	469	843
Furniture & Fixtures	17	20	20	20	20	20	117	197
Capital Expenditure Subtotal	116	81	160	369	155	509	777	1,970
Capital Financing								
General Levy	116	81	160	369	155	509	777	1,970
Capital Financing Subtotal	116	81	160	369	155	509	777	1,970
Total Capital Children's Services	116	81	160	369	155	509	777	1,970
Emergency Management and Program Support Services								
Capital Expenditures								
Information Technology	4	2	4	4	2	4	17	31
Capital Expenditure Subtotal	4	2	4	4	2	4	17	31
Capital Financing								
General Levy	4	2	4	4	2	4	17	31
Capital Financing Subtotal	4	2	4	4	2	4	17	31
Total Capital Emergency Management and Program Support Services	4	2	4	4	2	4	17	31


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Family Services								
Capital Expenditures								
Building & Structures	-	-	1,900	-	-	-	1,900	
Machinery & Equipment	11	11	-	-	-	-	-	
Information Technology	4	109	25	4	107	25	409	
Capital Expenditure Subtotal	15	120	1,925	4	107	25	2,309	
Capital Financing								
General Levy	15	120	228	4	107	25	612	
Other Reserves	-	-	1,150	-	-	-	1,150	
Development Charges	-	-	547	-	-	-	547	
Capital Financing Subtotal	15	120	1,925	4	107	25	2,309	
Total Capital Family Services	15	120	1,925	4	107	25	2,309	
Housing Services								
Capital Expenditures								
Information Technology	42	40	64	53	40	56	469	
Capital Expenditure Subtotal	42	40	64	53	40	56	469	
Capital Financing								
General Levy	42	40	46	49	40	38	403	
Other Financing	-	-	18	4	-	18	66	
Capital Financing Subtotal	42	40	64	53	40	56	469	
Total Capital Housing Services	42	40	64	53	40	56	469	


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Social Assistance</b>								
<b>Capital Expenditures</b>								
Building & Structures	500	-	-	6,400	-	20,000	-	26,400
Machinery & Equipment	14	11	-	-	-	10	-	10
Information Technology	127	50	465	270	49	538	1,072	2,394
<b>Capital Expenditure Subtotal</b>	<b>641</b>	<b>61</b>	<b>465</b>	<b>6,670</b>	<b>49</b>	<b>20,548</b>	<b>1,072</b>	<b>28,804</b>
<b>Capital Financing</b>								
General Levy	641	61	465	989	49	18,163	1,072	20,738
Other Reserves/Reserve Fund	-	-	-	3,850	-	-	-	3,850
Development Charges	-	-	-	1,831	-	2,385	-	4,216
<b>Capital Financing Subtotal</b>	<b>641</b>	<b>61</b>	<b>465</b>	<b>6,670</b>	<b>49</b>	<b>20,548</b>	<b>1,072</b>	<b>28,804</b>
<b>Total Capital Social Assistance</b>	<b>641</b>	<b>61</b>	<b>465</b>	<b>6,670</b>	<b>49</b>	<b>20,548</b>	<b>1,072</b>	<b>28,804</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Long-Term Care and Services for Seniors								
Fairview Lodge Long-Term Care Home								
Capital Expenditures								
Building & Structures	265	200	-	-	-	-	-	-
Machinery & Equipment	87	295	424	332	318	197	958	2,229
Information Technology	76	52	88	85	46	115	367	701
Furniture & Fixtures	-	45	55	45	35	35	175	345
Capital Expenditure Subtotal	428	592	567	462	399	347	1,500	3,275
Capital Financing								
General Levy	422	592	567	462	399	347	1,500	3,275
Reserve/ Reserve Funds	-	-	-	-	-	-	-	-
Capital Financing Subtotal	428	592	567	462	399	347	1,500	3,275
Total Capital Fairview Lodge Long-Term Care Home	428	592	567	462	399	347	1,500	3,275
Hillsdale Estates Long-Term Care Home								
Capital Expenditures								
Building & Structures	-	681	1,761	-	-	-	13,850	15,611
Machinery & Equipment	389	491	2,837	1,431	2,148	119	3,488	10,023
Information Technology	30	48	69	46	42	69	208	434
Furniture & Fixtures	15	10	100	90	-	-	-	190
Capital Expenditure Subtotal	434	1,230	4,767	1,567	2,190	188	17,546	26,258




## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	434	1,230	4,767	1,567	2,190	188	17,546	26,258
<b>Capital Financing Subtotal</b>	<b>434</b>	<b>1,230</b>	<b>4,767</b>	<b>1,567</b>	<b>2,190</b>	<b>188</b>	<b>17,546</b>	<b>26,258</b>
<b>Total Capital</b>								
Hillsdale Estates Long-Term Care Home	434	1,230	4,767	1,567	2,190	188	17,546	26,258
<b>Hillsdale Terraces Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	-	200	110	1,654	-	2,007	3,971
Machinery & Equipment	471	234	453	533	1,381	147	5,320	7,834
Information Technology	20	50	32	32	75	32	214	385
Furniture & Fixtures	5	31	26	20	20	20	92	178
<b>Capital Expenditure Subtotal</b>	<b>496</b>	<b>315</b>	<b>711</b>	<b>695</b>	<b>3,130</b>	<b>199</b>	<b>7,633</b>	<b>12,368</b>
<b>Capital Financing</b>								
General Levy	496	315	711	695	3,130	199	7,633	12,368
<b>Capital Financing Subtotal</b>	<b>496</b>	<b>315</b>	<b>711</b>	<b>695</b>	<b>3,130</b>	<b>199</b>	<b>7,633</b>	<b>12,368</b>
<b>Total Capital</b>								
Hillsdale Terraces Long-Term Care Home	496	315	711	695	3,130	199	7,633	12,368
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Capital Expenditures</b>								
Building & Structures	-	50	-	60	677	-	-	737
Machinery & Equipment	224	457	233	175	385	962	603	2,358
Information Technology	39	21	22	50	22	23	149	266
Furniture & Fixtures	-	10	28	-	-	-	-	28
<b>Capital Expenditure Subtotal</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	263	538	283	285	1,084	985	752	3,389
<b>Capital Financing Subtotal</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>
<b>Total Capital</b>	<b>263</b>	<b>538</b>	<b>283</b>	<b>285</b>	<b>1,084</b>	<b>985</b>	<b>752</b>	<b>3,389</b>
<b>Lakeview Manor Long-Term Care Home</b>								
<b>Long-Term Care Administration</b>								
<b>Capital Expenditures</b>								
Building and Structures	126,025	-	-	-	-	-	-	-
Information Technology	34	17	42	25	27	42	168	304
<b>Capital Expenditure Subtotal</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Capital Financing</b>								
General Levy	34	17	42	25	27	42	168	304
Capital Project Reserve	10,591	-	-	-	-	-	-	-
Residential DC	651	-	-	-	-	-	-	-
Subsidy / Grant	10,525	-	-	-	-	-	-	-
Other Financing	10,180	-	-	-	-	-	-	-
Debenture - Subsidy	60,800	-	-	-	-	-	-	-
Debenture - Region Funded	33,278	-	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Total Capital</b>	<b>126,059</b>	<b>17</b>	<b>42</b>	<b>25</b>	<b>27</b>	<b>42</b>	<b>168</b>	<b>304</b>
<b>Long-Term Care Administration</b>								
<b>Total Capital</b>	<b>128,498</b>	<b>2,996</b>	<b>8,988</b>	<b>10,134</b>	<b>7,183</b>	<b>22,903</b>	<b>29,969</b>	<b>79,177</b>
<b>Social Services</b>								

## Details of Budget Changes

Strategic Investments: Children's Services	2024 Impact (\$ 000's)
New Positions – details of the 11.0 FTEs are provided in the Staffing Details section. Annualized impact of \$1,102k	353
Increased revenue at the Early Learning and Child Care Centres from increased allocation of Canada Wide Early Learning and Child Care fee subsidy funding (-\$1,038k), provincial subsidy (-\$159k) and parent fees (-\$222k)	(1,419)
Investment to operate the Village Union Early Learning and Child Care Centre in the City of Oshawa. This includes 5.0 FTEs (2.0 Program Assistants, 2.0 Early Childhood Educators, 1.0 Supervisor)	349
Decrease in Canada Wide Early Learning and Child Care subsidy (-\$10,991k) and related outflows to reflect the actual allocation received	-
Net increase in Major Repairs and Renovation	293
Net decrease in capital – for further details see Appendix A	(38)
<b>Strategic Investments: Children's Services Subtotal</b>	<b>(462)</b>
Base Adjustments: Children's Services	2024 Impact (\$ 000's)
Economic Increases	691
Annualization of 1.0 FTEs approved in the 2023 budget	87
Inflationary increases	96

## Details of Budget Changes Continued

Line-by-line savings	(90)
Net reallocation of funding under the Canada-Wide Early Learning and Child Care program to existing regional and community child care programs and providers	(2,625)
Increase in Children's Services share of costs for the operation and maintenance of Regional Headquarters	35
<b>Base Adjustments: Children's Services Subtotal</b>	<b>(1,806)</b>
<b>Net Changes: Children's Services</b>	<b>(2,268)</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Emergency Management and Program Support Services</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 2.0 FTE are provided in the Staffing Details section. Annualized impact of \$151k	74
Transfer and upgrade of 1.0 FTE from Long Term Care Administration	198
Implementation of a community social investment program to support the Durham Region non-profit sector	500
Professional fees for the development of poverty reduction strategy	100
Net decrease in capital – for further details see Appendix A	(2)
<b>Strategic Investments: Emergency Management and Program Support Services Subtotal</b>	<b>870</b>
<b>Base Adjustments: Emergency Management and Program Support Services</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	32
Line-by-line savings	(57)
<b>Base Adjustments: Emergency Management and Program Support Services Subtotal</b>	<b>(25)</b>
<b>Net Changes: Emergency Management and Program Support Services</b>	<b>845</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Family Services</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 1.0 FTEs are provided in the Staffing Details section. Annualized impact of \$131k	66
Transfer of a Financial Analyst (1.0 FTE) from Social Assistance	105
Increased funding to provide the Partner Assault Response program (\$77k). The increased subsidy is completely offset with program costs	-
Increased revenue for the delivery of the financial trustee program on behalf of Adult Protective Services clients	(75)
Net investment in capital – for further details see Appendix A	105
<b>Strategic Investments: Family Services Subtotal</b>	<b>201</b>
<b>Base Adjustments: Family Services</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	307
Annualization of 1.0 FTE approved in the 2023 budget	73
Inflationary increases	22
Increase in Family Services share of costs for the operation and maintenance of Regional Headquarters	21
<b>Base Adjustments: Family Services Subtotal</b>	<b>423</b>
<b>Net Changes: Family Services</b>	<b>624</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Housing Services</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 4.0 FTEs are provided in the Staffing Details section. Annualized impact of \$704k	656
Transfer of a Program Manager (1.0 FTE) to Social Assistance	(181)
Development of a new 10-year housing strategy to advance affordable housing and redevelopment office work	150
Net operating costs for the Beaverton Supportive Housing (\$2,426k) which is partially offset with provincial subsidy (-\$2,000k) and rental revenue (-\$93k)	333
Increase in Regional funding for community provider payments to help mitigate the decrease in federal funding (\$1,303k)	613
Increase in rent supplements for people experiencing or at risk of experiencing homelessness (\$647k) which are partially offset by provincial subsidy (-\$316k)	331
Increased funding under the Canada-Ontario Community Housing Initiative and the Ontario Priorities Housing Initiative (-\$2,116k) which has been allocated to increased program costs and administration (-\$461k)	(461)
Net decrease in capital – for further details see Appendix A	(2)
<b>Strategic Investments: Housing Services Subtotal</b>	<b>1,439</b>

## Details of Budget Changes Continued

<b>Base Adjustments:</b> Housing Services	<b>2024 Impact</b> (\$ 000's)
Economic increases	98
Inflationary increases	80
Line-by-line savings	(128)
Increase in Housing Services share of costs for the operation and maintenance of Regional Headquarters	26
<b>Base Adjustments:</b> Housing Services Subtotal	<b>76</b>
<b>Net Changes: Housing Services</b>	<b>1,515</b>



## Details of Budget Changes Continued

<b>Strategic Investments: Social Assistance</b>	<b>2024 Impact (\$ 000's)</b>
Increased Regional investment in homelessness supports to maintain programs for those experiencing or at risk of becoming homeless	3,232
Reduction in subsidy (\$4,537k) due to the transfer of responsibility Ontario Works benefits administration to the Province. This impact was partially mitigated by the reallocation of 8.3 FTEs to Integrated Employment Services which is fully subsidized (\$1,091k) and 4.4 FTEs to provincially subsidized Homelessness Prevention programs (\$544k) and 1.0 FTE to Family Services (\$105k)	2,797
Transfer of 1.0 FTE from Housing Services to Social Assistance - Business Affairs and Financial Management to reflect work currently performed	151
Transfer of 1.0 FTE transferred to Service Durham to centralize and improve the customer experience across all channels within the Region	(122)
Establishment of the Integrated Employment Services program at an incremental cost of \$7,991k which is fully offset by provincial subsidy	-
Increase in provincial Homelessness Prevention Program funding (-\$6,832k) which is allocated to support the Region's outreach program (\$1,558k), Housing Stability Program (\$2,215k) and other homelessness prevention programs (\$3,059k)	-
Decrease in federal Reaching Home funding (-\$234k) and related outflows to reflect the actual allocation received	-
Net decrease in capital – for further details see Appendix A	(80)
<b>Strategic Investments: Social Assistance Subtotal</b>	<b>5,978</b>

## Details of Budget Changes Continued

<b>Base Adjustments: Social Assistance</b>	<b>2024 Impact</b> (\$ 000's)
Economic Increases	1,154
Annualization of 3.0 FTE approved in the 2023 budget	104
Line-by-line savings	(108)
Increase in Social Assistance's share of costs for the operation and maintenance of Regional Headquarters	77
<b>Base Adjustments: Social Assistance Subtotal</b>	<b>1,227</b>
<b>Net Changes: Social Assistance</b>	<b>7,205</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Fairview Lodge Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 1.0 FTE are provided in the Staffing Details section. Annualized impact of \$165k	83
Net Increase in provincial subsidies	(1,407)
Net increase in Major Repairs and Renovation (\$5k) and Minor Assets Equipment (\$151k). The costs are partially offset with subsidy (-\$112k)	44
Increase costs related to infection prevention and control supplies	60
Net investment in capital – for further details see Appendix C	164
<b>Strategic Investments: Fairview Lodge Long-Term Care Home Subtotal</b>	<b>(1,056)</b>
<b>Base Adjustments: Fairview Lodge Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	1,074
Annualization of 14.0 FTEs approved in the 2023 budget	265
Inflationary increases	266
Line-by-line savings	(89)
Adjustments to fees and charges	(25)
Removal of one-time provincial COVID-19 funding	840
<b>Base Adjustments: Fairview Lodge Long-Term Care Home Subtotal</b>	<b>2,331</b>
<b>Net Changes: Fairview Lodge Long-Term Care Home</b>	<b>1,275</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Hillsdale Estates Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 9.0 FTE are provided in the Staffing Details section. Annualized impact of \$849k	664
Net increase in provincial subsidies	(2,648)
Net increase in Major Repairs and Renovation (\$96k) and Minor Assets Equipment (\$50k). The costs are partially offset with subsidy (-\$139k)	7
Reduction in part-time salaries	(147)
Net investment in capital – for further details see Appendix C	795
<b>Strategic Investments: Hillsdale Estates Long-Term Care Home Subtotal</b>	<b>(1,329)</b>
<b>Base Adjustments: Hillsdale Estates Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	2,179
Annualization of 19.0 FTEs approved in the 2023 budget	381
Inflationary increases	187
Adjustments to fees and charges	(345)
Removal of one-time provincial COVID-19 funding	1,084
<b>Base Adjustments: Hillsdale Estates Long-Term Care Home Subtotal</b>	<b>3,486</b>
<b>Net Changes: Hillsdale Estates Long-Term Care Home</b>	<b>2,157</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Hillsdale Terraces Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
New Positions – details of the 5.0 FTE are provided in the Staffing Details section. Annualized impact of \$542k	335
Reduction in part-time salaries	(312)
Net increase in provincial subsidies	(1,808)
Net increase in Assets Equipment (\$93k). The costs are fully offset with subsidy (-\$93k)	-
Net decrease in capital – for further details see Appendix C	(181)
<b>Strategic Investments: Hillsdale Terraces Long-Term Care Home Subtotal</b>	<b>(1,966)</b>
<b>Base Adjustments: Hillsdale Terraces Long-Term Care Home</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	1,470
Annualization of 13.0 FTEs approved in the 2023 budget	261
Inflationary increases	280
Adjustments to fees and charges	(148)
Removal of one-time provincial COVID-19 funding	680
<b>Base Adjustments: Hillsdale Terraces Long-Term Care Home Subtotal</b>	<b>2,543</b>
<b>Net Changes: Hillsdale Terraces Long-Term Care Home</b>	<b>577</b>

## Details of Budget Changes Continued

<b>Strategic Investments:</b> Lakeview Manor Long-Term Care Home	<b>2024 Impact</b> (\$ 000's)
Net increase in provincial subsidies	(1,729)
Increase in part-time salaries	696
Net increase in Assets Equipment (\$83k). The costs are fully offset with subsidy (-\$83k)	-
Net decrease in capital – for further details see Appendix C	275
<b>Strategic Investments:</b> Lakeview Manor Long-Term Care Home Subtotal	<b>(758)</b>
<b>Base Adjustments:</b> Lakeview Manor Long-Term Care Home	<b>2024 Impact</b> (\$ 000's)
Economic increases	1,013
Annualization of 11.0 FTEs approved in the 2023 budget	260
Inflationary increases	60
Adjustments to fees and charges	(160)
Removal of one-time provincial COVID-19 funding	272
<b>Base Adjustments:</b> Lakeview Manor Long-Term Care Home Subtotal	<b>1,445</b>
<b>Net Changes:</b> Lakeview Manor Long-Term Care Home	<b>687</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Long-Term Care Administration</b>	<b>2024 Impact</b>
	(\$ 000's)
New Positions – details of the 2 FTE are provided in the Staffing Details section. Annualized impact of \$178k	89
Transfer of 1.0 FTE to Emergency Management and Program Support Services	(137)
Increase in debt servicing costs for the debt financing approved in the 2023 budget for the construction of the new Seaton long-term care home	6,893
Supporting professional growth program to provide ongoing education and training in the Region's long-term care homes	77
Increase in part-time salaries	315
Net decrease in capital – for further details see Appendix C	(16)
<b>Strategic Investments: Long-Term Care Administration Subtotal</b>	<b>7,221</b>
<b>Base Adjustments: Long-Term Care Administration</b>	<b>2024 Impact</b>
	(\$ 000's)
Economic increases	181
Annualization of 4 FTEs approved in the 2023 budget	279
<b>Base Adjustments: Long-Term Care Administration Subtotal</b>	<b>460</b>
<b>Net Changes: Long-Term Care Administration</b>	<b>7,681</b>

## Details of Budget Changes Continued

<b>Strategic Investments:</b> Adult Day Program	<b>2024 Impact</b> (\$ 000's)
Increase in part-time salaries	46
<b>Strategic Investments:</b> Adult Day Program Subtotal	<b>46</b>
<b>Base Adjustments:</b> Adult Day Program	<b>2024 Impact</b> (\$ 000's)
Economic Increases	39
<b>Base Adjustments:</b> Adult Day Program Subtotal	<b>39</b>
<b>Net Changes: Adult Day Program</b>	<b>85</b>
<b>Net Changes: Social Services</b>	<b>20,383</b>



## Staffing Details

Children's Services	Full Time Equivalents (FTE's)
<b>2023 Approved Complement (Restated)</b>	<b><u>141.41</u></b>
<b>Proposed New Positions</b>	
Child Care Program Assistants to support the directly operated centre's expansion plan	8.0
Early Childhood Educators to support the directly operated centre's expansion plan	7.0
Supervisors, Child Care Centre to support the directly operated centre's expansion plan	1.0
<b>Total Proposed New Positions</b>	<b><u>16.0</u></b>
<b>Children's Services Subtotal</b>	<b><u>157.41</u></b>

## Staffing Details Continued

Emergency Management and Program Support Services	Full Time Equivalents (FTE's)
<b>2023 Approved Complement</b>	<u>8.0</u>
<b>Positions Transferred</b>	
Advisor Seniors Safety transferred from Long Term Care Administration and upgraded to a Manager of EPSS	1.0
<b>Total Positions Transferred</b>	<u>1.0</u>
<b>Proposed New Positions</b>	
Conversion of a temporary Emergency Management Coordinator to full-time permanent position to support work with Ontario Power Generation. Costs fully recovered from Ontario Power Generation	1.0
Program Manager to implement Diversity, Equity and Inclusion strategies informed by jurisdictional scan data, an Indigenous Engagement Protocol, an employee census, regional demographics and the results of the equity audit	1.0
<b>Total Proposed New Positions</b>	<u>2.0</u>
<b>Emergency Management and Program Support Services Subtotal</b>	<b>11.0</b>

## Staffing Details Continued

Family Services	Full Time Equivalents (FTE's)
<b>2023 Approved Complement (Restated)</b>	<u>61.44</u>
<b>Positions Transferred</b>	
Financial Analyst 1 transferred from Social Assistance	1.0
<b>Total Positions Transferred</b>	<u>1.0</u>
<b>Proposed New Positions</b>	
Family Counsellor 2 to reduce waitlist time for family counselling services and mental health services, ensuring timely access to services	1.0
<b>Total Proposed New Positions</b>	<u>1.0</u>
<b>Family Services Subtotal</b>	<b>63.44</b>

## Staffing Details Continued

### Housing Services

**Full Time Equivalents**  
(FTE's)

**2023 Approved Complement (Restated)**

48.19

### Positions Approved In Year

On June 14, 2023 Regional Council, through Report 2023-COW-28, approved three new full-time positions to establish the Regional Affordable Housing Development and Renewal Office

Director of Affordable Housing

1.0

Program Manager

1.0

Advisor – Policy

1.0

**Total Positions Approved In Year**

3.0

### Position Transferred

Program Manager, Housing Program transferred to Social Assistance

(1.0)

**Total Positions Transferred**

(1.0)

## Staffing Details Continued

### Proposed New Positions

Program Assistant to address resource requirements. This position is fully funded by provincial subsidy 1.0

---

<b>Total Proposed New Positions</b>	<b><u>1.0</u></b>
-------------------------------------	-------------------

---

---

<b>Housing Services Subtotal</b>	<b>51.19</b>
----------------------------------	--------------

---

## Staffing Details Continued

<b>Social Assistance</b>	<b>Full Time Equivalents (FTE's)</b>
<b>2023 Approved Complement (Restated)</b>	<b><u>289.96</u></b>
<b>Position Transferred</b>	
Program Manager, Housing Programs transferred from Housing Services and coverted to an Administrative Supervisor	1.0
Transfer of a Financial Analyst 1 to Family Services	(1.0)
Transfer of an Employment Counsellor to Service Durham	(1.0)
<b>Total Positions Transferred</b>	<b><u>(1.0)</u></b>
<b>Positions Approved In Year</b>	
On May 10, 2023 Regional Council, through Report 2023-COW-19, approved ten new full-time positions to provide outreach support to address the complex challenges of homelessness, mental health and addictions	
Outreach Caseworkers	10.0
<b>Total Positions Approved In Year</b>	<b><u>10.0</u></b>

## Staffing Details Continued

### Proposed New Positions

Outreach Caseworkers (these two positions are funded by Durham Region Transit and are supporting their operations)	2.0
--	-----

<b>Total Proposed New Positions</b>	<b><u>2.0</u></b>
-------------------------------------	-------------------

<b>Social Assistance Subtotal</b>	<b>300.96</b>
-----------------------------------	---------------

## Staffing Details Continued

Fairview Lodge Long-Term Care Home		Full Time Equivalents (FTE's)
2023 Approved Complement		<u>189.0</u>
Proposed New Positions		
Resident Care Coordinator to improve support to resident care management staff		1.0
Total Proposed New Positions		<u>1.0</u>
Fairview Lodge Long-Term Care Home Subtotal		<u>190.0</u>



## Staffing Details Continued

Hillsdale Estates Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2023 Approved Complement</b>	<u>260.0</u>
<b>Proposed New Positions</b>	
Personal Support Workers to support residents living with behaviours. This position is 95 per cent funded by provincial subsidy	5.0
Resident Care Coordinator to improve support to resident care management staff	1.0
Recreation Programmers to improve residents' quality of life and help them reach optimal well-being	2.0
Maintenance Worker 2 to address issues in the aging building and lessen reliance on outside contractors	1.0
<b>Total Proposed New Positions</b>	<u>9.0</u>
<b>Hillsdale Estates Long-Term Care Home Subtotal</b>	<b>269.0</b>

## Staffing Details Continued

Hillsdale Terraces Long-Term Care Home	Full Time Equivalents (FTE's)
<b>2023 Approved Complement</b>	<u>182.0</u>
<b>Proposed New Positions</b>	
Personal Support Workers to support a staffing ratio of 4 Personal Support Workers on day shift, 4 on evening shift and 2 on night shift on each unit of the home	3.0
Resident Care Coordinator to improve support to resident care management staff	1.0
Food Services Supervisor to advance service level improvement initiatives	1.0
<b>Total Proposed New Positions</b>	<u>5.0</u>
<b>Hillsdale Terraces Long-Term Care Home Subtotal</b>	<b>187.0</b>

## Staffing Details Continued

Lakeview Manor Long-Term Care Home	Full Time Equivalents (FTE's)
2023 Approved Complement	<u>135.0</u>
Lakeview Manor Long-Term Care Home Subtotal	<b>135.0</b>

## Staffing Details Continued

Long-Term Care Administration	Full Time Equivalents (FTE's)
<b>2023 Approved Complement</b>	<u>26.0</u>
<b>Position Transferred</b>	
Advisor Seniors Safety upgraded and transferred to Emergency Management and Program Support Services	(1.0)
<b>Total Position Transferred</b>	<u>(1.0)</u>
<b>Proposed New Positions</b>	
Clerk 2 to address increased workload and improve consistency	2.0
<b>Total Proposed New Positions</b>	<u>2.0</u>
<b>Long-Term Care Administration Subtotal</b>	<b>27.0</b>

## Staffing Details Continued

Adult Day Programs	Full Time Equivalents (FTE's)
2023 Approved Complement	<u>5.0</u>
Adult Day Programs Subtotal	5.0
Total Complement: Social Services	1,397.0

## Looking Forward

Population growth, changing demographics, increased demand for services and increasingly complex needs of residents will continue to be key drivers for Social Services programs. Further, adjustments to provincial funding and a changing legislative and regulatory landscape will present additional challenges in the provision of vital programs and services.

The Region will continue to improve the ways it addresses the needs of the communities it serves through strategic investments aimed at providing quick and easy access to the services residents need, shortening response times and continuing to build partnerships and collaborations that efficiently leverage and allocate resources to high-demand programs. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- Expedite the development of innovative transitional and supportive housing options for vulnerable sectors to relieve pressure on our shelter systems.
- Continue to evaluate expansion need of PCOP and MHOP by examining outreach mobile models that address the social and healthcare needs of marginalized populations.
- Develop innovative collaborations for the delivery of in-person and virtual social and mental healthcare offerings.
- Establish outreach collaborations (virtual, online and in-person) serving working poor and marginalized populations (supporting families, parents, youth).
- Continue implementation of the Canada Wide Early Learning and Child Care program, in partnership with the Federal and Provincial governments to provide lower fees for parents and provide more accessible and high-quality child care for families.
- Develop and implement a system recovery plan that supports capacity building within early learning and child care related to human resources, financial stability and programs that promote learning environments that focus on the overall wellbeing of children and families.
- Explore the expansion of hours and locations of the EarlyON Child and Family Centres in Durham Region.
- Mitigate the risks of deep poverty by expediting efforts through tax filing, eviction prevention and credit counselling.
- Establish accessible and resourceful financial information for the public targeting the working poor, seniors and vulnerable sectors.

## Looking Forward Continued

- Engage with the stakeholders, partners and the community to update At Home In Durham, the Durham Housing Plan 2014-2024.
- Implement a transparent and accountable Community Social Investment Program for funding allocations of local community priorities in supporting vulnerable populations and the local non-profit sector.
- In partnership with the Internal Audit Division of the Finance Department, continue a multi-year review of key processes, systems, data, budgets and best practices to integrate services for improved client outcomes and resource utilization and to construct a more client-focused organization.
- Advance, in partnership with the Works Department, the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units. Results of the engagement involving residents, the community, the City of Oshawa and all other interested parties will be used to develop the vision and concepts for the redevelopment and revitalization work in 2024.

The Region will also continue to support our qualified and engaged long-term care workforce with effective and accountable leadership to provide residents with a safe and supportive living environment by increasing the hours of direct care for residents to an average of four hours per day over four years, increasing the hours of Allied Health Care to an average of 0.60 hours per day by 2024-25, and modernizing the workplace.

Appendix A: 2024 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
Childrens Services																
Building & Structures																
5	Replacement of Electrical Distribution & Fire Alarm System	1	Replacement	-	-	-	-	-	-	-	-	39	39	-	-	39
Building & Structures Subtotal					-	-	-	-	-	-	-	39	39	-	-	39
Machinery and Equipment																
13	Integrated Control Technology - Security Project	4	Replacement	-	-	-	-	-	-	-	-	14	14	-	-	14
Machinery and Equipment Subtotal					-	-	-	-	-	-	-	14	14	-	-	14
Information Technology																
16	iPads	4	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
17	Laptops with Monitor	3	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
Information Technology Subtotal					-	-	-	-	-	-	-	8	8	-	-	8
Furniture and Fixtures																
18	Furniture	8	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
Furniture and Fixtures Subtotal					-	-	-	-	-	-	-	20	20	-	-	20
Childrens Services Capital Subtotal					-	-	-	-	-	-	-	81	81	-	-	81
Emergency Management and Program Support Services																
Information Technology																
19	Laptops with Monitor	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
Information Technology Subtotal					-	-	-	-	-	-	-	2	2	-	-	2
Emergency Management and Program Support Services Capital Subtotal					-	-	-	-	-	-	-	2	2	-	-	2
Family Services																
Machinery and Equipment																
21	Integrated Control Technology - Security Project	3	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
Machinery and Equipment Subtotal					-	-	-	-	-	-	-	11	11	-	-	11
Information Technology																
22	Laptops with Monitor	45	Replacement	-	-	-	-	-	-	-	-	94	94	-	-	94
22	Laptops with Monitor	7	New	-	-	-	-	-	-	-	-	15	15	-	-	15
Information Technology Subtotal					-	-	-	-	-	-	-	109	109	-	-	109
Family Services Capital Subtotal					-	-	-	-	-	-	-	120	120	-	-	120




Appendix A: 2024 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)


Provides financing details for capital project proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div></div></div><div>Durham</div></div><div>Budget</div></div> <div>2024</div>	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Housing Services															
Information Technology															
23 Laptops with Monitor	18	Replacement	-	-	-	-	-	-	-	-	38	38	-	-	38
23 Laptops with Monitor	1	New									2	2	-	-	2
Information Technology Subtotal															
			-	-	-	-	-	-	-	-	40	40	-	-	40
Housing Services Capital Subtotal															
			-	-	-	-	-	-	-	-	40	40	-	-	40
Social Assistance															
Machinery and Equipment															
28 Integrated Control Technology - Security Project	3	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
Machinery and Equipment Subtotal															
			-	-	-	-	-	-	-	-	11	11	-	-	11
Information Technology															
30 Laptops with Monitor	24	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50
Information Technology Subtotal															
			-	-	-	-	-	-	-	-	50	50	-	-	50
Social Assistance Capital Subtotal															
			-	-	-	-	-	-	-	-	61	61	-	-	61
Total Capital Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance															
			-	-	-	-	-	-	-	-	304	304	-	-	304


Appendix B: 2024 - 2033 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b>		2024		2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033				
Childrens Services										
Buildings and Structures										
1	Canopy & Exterior Soffit Replacement	-	-	-	50	-	50			
2	Fire Alarm Panel Replacement	-	-	42	-	-	42			
3	Kitchen Renovations	-	-	-	59	-	59			
4	Parking Lot Replacement	-	-	-	57	-	57			
5	Replacement of Electrical Distribution & Fire Alarm System	39	-	-	-	-	-			
6	Replacement of soffit/siding	-	-	85	-	-	85			
7	Roof Replacement	-	-	263	-	-	263			
8	Roof Replacement - Construction	-	-	-	-	145	145			
9	Roof Replacement - Design	-	-	-	34	-	34			
10	Soffit/Siding Replacement	-	-	-	65	-	65			
11	Washroom Renovations	-	-	-	62	-	62			
Building and Structures Subtotal		39	-	263	127	327	145	862		
Machinery and Equipment										
12	Furnace & Condensing Unit Replacement	-	-	-	-	30	30			
13	Integrated Control Technology - Security Project	14	-	-	-	-	-			
14	Replacement of 2 Furnaces & Condensing Unit	-	-	-	22	-	22			
15	Replacement of Furnance (2) and Condensing Unit (1)	-	-	-	-	16	16			
Machinery and Equipment Subtotal		14	-	-	22	46	68			


Appendix B: 2024 - 2033 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div> <div>  <div> Durham Budget 2024 </div> </div> </div>	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033	
Information Technology							
16	iPads	2	2	2	2	12	20
17	Laptops with Monitor	6	138	84	6	138	822
Information Technology Subtotal		8	140	86	8	140	842
Furniture and Fixtures							
18	Furniture	20	20	20	20	118	198
Furniture and Fixtures Subtotal		20	20	20	20	118	198
Childrens Services Total Capital		81	160	369	155	509	1,970
Emergency Management and Program Support Services							
Information Technology							
19	Laptops with Monitor	2	4	4	2	4	31
Information Technology Subtotal		2	4	4	2	4	31
Emergency Management and Program Support Services Total Capital		2	4	4	2	4	31
Family Services							
Buildings and Structures							
20	New Seaton Facility	-	1,900	-	-	-	1,900
Building and Structures Subtotal		-	1,900	-	-	-	1,900
Machinery & Equipment							
21	Integrated Control Technology - Security Project	11	-	-	-	-	-
Machinery and Equipment Subtotal Subtotal		11	-	-	-	-	-

Appendix B: 2024 - 2033 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total
Information Technology								
22	Laptops with Monitor	109	25	4	107	25	248	409
Information Technology Subtotal		109	25	4	107	25	248	409
Family Services Total Capital		120	1,925	4	107	25	248	2,309
Housing Services								
Information Technology								
23	Laptops with Monitor	40	40	53	40	40	224	397
24	Desktops with Monitor	-	8	-	-	-	16	24
25	Microsoft Surfaces	-	16	-	-	16	16	48
Information Technology Subtotal		40	64	53	40	56	256	469
Housing Services Total Capital		40	64	53	40	56	256	469
Social Assistance								
Buildings and Structures								
26	New Ontario Works Location	-	-	-	-	20,000	-	20,000
27	New Seaton Facility	-	-	6,400	-	-	-	6,400
Building and Structures Subtotal		-	-	6,400	-	20,000	-	26,400
Machinery and Equipment								
28	Integrated Control Technology - Security Project	11	-	-	-	10	-	10
Machinery and Equipment Subtotal		11	-	-	-	10	-	10

**Appendix B: 2024 - 2033 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)**  
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b> <span>2024</span>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Information Technology</b>								
29	Desktops with Monitor	-	3	104	5	-	114	226
30	Laptops with Monitor	50	462	166	44	462	882	2,016
31	New Ontario Works Location - Laptops with Monitors	-	-	-	-	76	76	152
<b>Information Technology Subtotal</b>		<b>50</b>	<b>465</b>	<b>270</b>	<b>49</b>	<b>538</b>	<b>1,072</b>	<b>2,394</b>
<b>Social Assistance Total Capital</b>		<b>61</b>	<b>465</b>	<b>6,670</b>	<b>49</b>	<b>20,548</b>	<b>1,072</b>	<b>28,804</b>
<b>Total Capital Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance</b>		<b>304</b>	<b>2,618</b>	<b>7,100</b>	<b>353</b>	<b>21,142</b>	<b>2,370</b>	<b>33,583</b>

Appendix C: 2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div><div></div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Fairview Lodge Long-Term Care Home																
Buildings and Structures																
1 Outdoor Stairwell & regrade	1	Replacement	-	-	-	-	-	-	-	-	200	200	-	-	200	
Buildings and Structures Subtotal			-	-	-	-	-	-	-	-	200	200	-	-	200	
Machinery and Equipment																
2 Bath Lift	3	Replacement	-	-	-	-	-	-	-	-	9	9	-	-	9	
3 Bath Tub	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25	
4 Ceiling Lifts	12	Replacement	-	-	-	-	-	-	-	-	60	60	-	-	60	
5 Dish Machine	1	Replacement	-	-	-	-	-	-	-	-	26	26	-	-	26	
6 Dryer	1	Replacement	-	-	-	-	-	-	-	-	1	1	-	-	1	
7 Dual Temp Fridge and Freezer	1	Replacement	-	-	-	-	-	-	-	-	40	40	-	-	40	
10 Hi-Low Beds	16	Replacement	-	-	-	-	-	-	-	-	56	56	-	-	56	
13 Mattress Replacement	6	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3	
14 Mobile Food Carts	4	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10	
17 Production Screens	3	Replacement	-	-	-	-	-	-	-	-	8	8	-	-	8	
21 Sit to Stand Lifts	5	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10	
22 Specialty Mattresses	8	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20	
25 UPS Maintenance	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25	
26 Washing Machine	2	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2	
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	295	295	-	-	295	
Information Technology																
27 Desktops	18	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20	
28 Laptops - Standard	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2	
28 Laptops - Standard	5	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10	
30 Tablets	20	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20	
Information Technology Subtotal			-	-	-	-	-	-	-	-	52	52	-	-	52	
Furniture and Fixtures																
31 Furniture - Adjustable Computer Desks	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10	
32 Furniture - Dining Room	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10	
33 Furniture Replacement	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25	
Furniture and Fixtures Subtotal			-	-	-	-	-	-	-	-	45	45	-	-	45	
Fairview Lodge Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	592	592	-	-	592	


Appendix C: 2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033					
Other	Reserve/ Reserve Funds	Industrial DCs			Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy											
Hillsdale Estates Long-Term Care Home																					
Building and Structures																					
35 Balcony Roof Replacement - Design	1	Replacement	-	-	-	-	-	-	-	-	60	60	-	-	60						
38 Parking Lot Rehab - Design	1	Replacement	-	-	-	-	-	-	-	-	121	121	-	-	121						
42 Tub Room Reno (G2009 add'l funds)	1	Replacement	-	-	-	-	-	-	-	-	500	500	-	-	500						
Building and Structures Subtotal			-	-	-	-	-	-	-	-	681	681	-	-	681						
Machinery and Equipment																					
44 Bath Lift	10	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50						
60 Bladder Scanner	1	Replacement	-	-	-	-	-	-	-	-	16	16	-	-	16						
61 Ceiling Lifts	6	Replacement	-	-	-	-	-	-	-	-	18	18	-	-	18						
63 Dish Machine	4	Replacement	-	-	-	-	-	-	-	-	120	120	-	-	120						
64 Electronic Menu Screens	4	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10						
67 Floor Scales	6	Replacement	-	-	-	-	-	-	-	-	21	21	-	-	21						
68 Fridge - Serveries	2	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10						
70 Hi-Low Beds	13	Replacement	-	-	-	-	-	-	-	-	45	45	-	-	45						
71 Hot Box	1	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
72 Hot Box - APD	1	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
73 Low Air Loss Mattress	4	Replacement	-	-	-	-	-	-	-	-	26	26	-	-	26						
75 Mattress Replacement	13	Replacement	-	-	-	-	-	-	-	-	13	13	-	-	13						
76 Meal Suite Monitors	5	Replacement	-	-	-	-	-	-	-	-	12	12	-	-	12						
77 Meal Suite Tablets	5	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
80 Reclining Paliative Chair	2	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
81 Rethem Unit	4	Replacement	-	-	-	-	-	-	-	-	80	80	-	-	80						
85 Smart Board	1	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
87 Stove - ADP	1	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3						
88 Stove - Serveries	10	Replacement	-	-	-	-	-	-	-	-	14	14	-	-	14						
89 Therapeutic Mattresses	17	Replacement	-	-	-	-	-	-	-	-	28	28	-	-	28						
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	491	491	-	-	491						
Information Technology																					
94 Desktops	27	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30						
95 Laptops - Standard	5	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11						
95 Laptops - Standard	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2						
96 Tablets	5	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5						
Information Technology Subtotal			-	-	-	-	-	-	-	-	48	48	-	-	48						

Appendix C: 2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Furniture and Fixtures															
99 Patio Furniture - ADP	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
Furniture and Fixtures Subtotal			-	-	-	-	-	-	-	-	10	10	-	-	10
Hillsdale Estates Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	1,230	1,230	-	-	1,230
Hillsdale Terraces															
Machinery and Equipment															
108 A/V Equipment (Residents)	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
110 Broda Chair	1	Replacement	-	-	-	-	-	-	-	-	7	7	-	-	7
112 CADD Pumps	2	New	-	-	-	-	-	-	-	-	15	15	-	-	15
113 Ceiling Lifts	30	Replacement	-	-	-	-	-	-	-	-	75	75	-	-	75
129 Floor Lifts	5	Replacement	-	-	-	-	-	-	-	-	40	40	-	-	40
134 Negative Pressure Wound Therapy Machine	1	New	-	-	-	-	-	-	-	-	8	8	-	-	8
137 Rethem Unit	1	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
143 Specialty Mattresses	20	Replacement	-	-	-	-	-	-	-	-	21	21	-	-	21
143 Specialty Mattresses	5	New	-	-	-	-	-	-	-	-	32	32	-	-	32
148 Vitals Machine	2	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	234	234	-	-	234
Information Technology															
151 Laptops - Standard	23	Replacement	-	-	-	-	-	-	-	-	48	48	-	-	48
151 Laptops - Standard	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
Information Technology Subtotal			-	-	-	-	-	-	-	-	50	50	-	-	50
Furniture and Fixtures															
156 Furniture Replacement	1	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
156 Furniture Replacement	5	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25
Furniture and Fixtures Subtotal			-	-	-	-	-	-	-	-	31	31	-	-	31
Hillsdale Terraces Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	315	315	-	-	315
Lakeview Manor Long-Term Care Home															
Building and Structures															
159 Walkway at rear of property	1	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50
Building and Structures Subtotal			-	-	-	-	-	-	-	-	50	50	-	-	50




Appendix C: 2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Machinery and Equipment															
160 Air Media	1	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30
163 Ceiling Lifts	12	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30
164 Dish Machine	1	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
165 Dish Machine - ADP	1	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5
166 Elevator Access Security	1	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30
169 Hand Wash Stations/Basins	4	Replacement	-	-	-	-	-	-	-	-	8	8	-	-	8
171 Ice Machine	1	Replacement	-	-	-	-	-	-	-	-	8	8	-	-	8
173 IT Switch	1	Replacement	-	-	-	-	-	-	-	-	101	101	-	-	101
180 Roll in Fridge	1	Replacement	-	-	-	-	-	-	-	-	15	15	-	-	15
182 Specialty Mattresses	2	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
184 Steam Boiler	1	Replacement	-	-	-	-	-	-	-	-	150	150	-	-	150
188 Tub Chairs	3	Replacement	-	-	-	-	-	-	-	-	30	30	-	-	30
189 UPS Maintenance	1	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	457	457	-	-	457
Information Technology															
190 Desktops	4	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4
191 Laptops - Standard	5	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
191 Laptops - Standard	3	New	-	-	-	-	-	-	-	-	6	6	-	-	6
Information Technology Subtotal			-	-	-	-	-	-	-	-	21	21	-	-	21
Furniture and Fixtures															
193 Furniture - ADP	1	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
196 Patio Furniture - ADP	1	Replacement	-	-	-	-	-	-	-	-	8	8	-	-	8
Furniture and Fixtures Subtotal			-	-	-	-	-	-	-	-	10	10	-	-	10
Lakeview Manor Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	538	538	-	-	538


Appendix C: 2024 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix D for the comprehensive capital 2024 budget and 2025-2033 forecast

	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Long-Term Care Administration															
Information Technology															
197 Laptops - Standard	3	New	-	-	-	-	-	-	-	-	6	6	-	-	6
197 Laptops - Standard	5	Replacement	-	-	-	-	-	-	-	-	11	11	-	-	11
Information Technology Subtotal			-	-	-	-	-	-	-	-	17	17	-	-	17
Long-Term Care Administration Capital Subtotal			-	-	-	-	-	-	-	-	17	17	-	-	17
Total Capital - Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration			-	-	-	-	-	-	-	-	2,692	2,692	-	-	2,692


Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024


		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
Fairview Lodge Long-Term Care Home							
Buildings and Structures							
1	Outdoor Stairwell & regrade	200	-	-	-	-	-
Building and Structures Subtotal		200	-	-	-	-	-
Machinery and Equipment							
2	Bath Lift	9	9	9	9	45	81
3	Bath Tub	25	25	25	25	125	225
4	Ceiling Lifts	60	60	60	60	300	540
5	Dish Machine	26	26	26	-	26	78
6	Dryer	1	2	1	2	7	14
7	Dual Temp Fridge and Freezer	40	40	40	-	-	80
8	Elevator Interior Refresh	-	15	-	-	-	15
9	Fridge - residents	-	-	-	11	-	11
10	Hi-Low Beds	56	56	56	56	-	224
11	Hi-Low Beds	-	-	-	-	56	56
12	Hi-Low Beds with mattresses	-	-	-	-	224	224
13	Mattress Replacement	3	3	3	3	15	27
14	Mobile Food Carts	10	10	10	10	-	40
15	Nourishment Wagons	-	-	-	8	-	8
16	Pot Machine	-	-	-	32	-	32
17	Production Screens	8	-	-	-	-	-
18	Rack Shelving	-	10	10	10	-	30
19	Rational Oven	-	55	-	-	-	55
20	Robot Coupe	-	60	60	60	-	180
21	Sit to Stand Lifts	10	10	10	10	50	90
22	Specialty Mattresses	20	20	20	20	100	180
23	Stainless Steel Mixer Stand	-	1	-	-	-	1

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b>		2024 2024	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
24	Stainless Steel Work Surfaces - Kitchen	-	20	-	-	-	-	20	
25	UPS Maintenance	25	-	-	-	-	-	-	
26	Washing Machine	2	2	2	2	2	10	18	
Machinery and Equipment Subtotal		295	424	332	318	197	958	2,229	
Information Technology									
27	Desktops	20	1	17	5	20	44	87	
28	Laptops - Standard	12	67	48	21	67	223	426	
29	Printers	-	-	-	-	8	-	8	
30	Tablets	20	20	20	20	20	100	180	
Information Technology Subtotal		52	88	85	46	115	367	701	
Furniture and Fixtures									
31	Furniture - Adjustable Computer Desks	10	20	10	-	-	-	30	
32	Furniture - Dining Room	10	10	10	10	10	50	90	
33	Furniture Replacement	25	25	25	25	25	125	225	
Furniture and Fixtures Subtotal		45	55	45	35	35	175	345	
Fairview Lodge Long-Term Care Home Capital Total Capital		592	567	462	399	347	1,500	3,275	

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div> <div>  <div> Durham Budget 2024 </div> </div> <div>2024 Proposed Budget</div> <div> Forecast <div> 20252026202720282029-2033Forecast Total </div> </div> </div>							
Hillsdale Estates Long-Term Care Home							
Buildings and Structures							
34	Balcony Roof Replacement - Construction	-	320	-	-	-	320
35	Balcony Roof Replacement - Design	60	-	-	-	-	-
36	BCA Report - Vinyl Flooring	-	-	-	-	1,350	1,350
37	Parking Lot Rehab - Construction	-	1,441	-	-	-	1,441
38	Parking Lot Rehab - Design	121	-	-	-	-	-
39	Pedestrian Paving Ramp	-	-	-	-	80	80
40	Shower/Tub Refurbishment - Construction	-	-	-	-	12,300	12,300
41	Shower/Tub Refurbishment - Design	-	-	-	-	120	120
42	Tub Room Reno (G2009 add'l funds)	500	-	-	-	-	-
Building and Structures Subtotal		681	1,761	-	-	13,850	15,611
Machinery and Equipment							
43	Appliances - Serveries (BCA Report)	-	117	-	-	-	117
44	Bath Lift	50	50	-	-	-	50
45	Bath Tub	-	160	-	-	-	160
46	BCA Report - Air Handling Unit	-	1,100	-	-	-	1,100
47	BCA Report - Air Split System	-	25	-	-	-	25
48	BCA Report - Auxiliary Refrigeration	-	-	385	-	-	385
49	BCA Report - Chillers	-	-	-	-	650	650
50	BCA Report - Domestic Hot Water Boiler	-	-	-	-	300	300
51	BCA Report - Domestic Water Pipe	-	-	-	-	130	130
52	BCA Report - Elevators	-	-	925	-	-	925
53	BCA Report - Force Flow Heater	-	70	-	-	-	70
54	BCA Report - Heating and Cooling Pump	-	-	-	-	325	325
55	BCA Report - Kitchen Exhaust	-	60	-	-	-	60
56	BCA Report - Make Up Air Unit	-	350	-	-	-	350

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham Budget</div></div></div><div>2024</div></div></div>		2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033		
57	BCA Report - Rubber Floor in Stairway	-	-	-	-	50	50	
58	BCA Report - Security System	-	-	-	-	300	300	
59	BCA Report - Walk-in Freezer	-	425	-	-	-	425	
60	Bladder Scanner	16	-	-	-	-	-	
61	Ceiling Lifts	18	-	-	-	640	640	
62	Combination Oven	-	-	-	-	60	60	
63	Dish Machine	120	120	-	60	-	180	
64	Electronic Menu Screens	10	-	-	46	-	46	
65	Fire Alarm System Replacement - Construction	-	-	-	1,900	-	1,900	
66	Fire Alarm System Replacement - Design	-	-	55	-	-	55	
67	Floor Scales	21	-	-	-	-	-	
68	Fridge - Serveries	10	-	-	-	-	-	
69	Golf Cart for Recreation	-	15	-	-	-	15	
70	Hi-Low Beds	45	-	-	-	650	650	
71	Hot Box	5	-	-	-	-	-	
72	Hot Box - APD	5	-	-	-	-	-	
73	Low Air Loss Mattress	26	26	26	-	-	52	
74	Main Kitchen Equipment	-	-	-	-	200	200	
75	Mattress Replacement	13	-	-	11	11	77	
76	Meal Suite Monitors	12	-	-	-	-	-	
77	Meal Suite Tablets	5	-	-	-	-	-	
78	Nurse Call Bell Upgrade	-	120	-	-	-	120	
79	Production Screens	-	-	-	40	-	40	
80	Reclining Paliative Chair	5	-	-	-	-	-	
81	Rethem Unit	80	80	-	-	-	80	
82	Ro Turner Transfer Device	-	11	-	-	11	33	
83	Robot Coupe	-	10	10	10	-	30	
84	Sit to Stand Lifts	-	17	-	-	17	68	

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024


<div><div><div><div>DURHAM REGION</div></div><div><div>Durham Budget</div></div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
85	Smart Board	5	-	-	-	-	-	-
86	Stainless Steel Work Surfaces - Kitchen	-	60	-	-	-	-	60
87	Stove - ADP	3	-	-	-	-	-	-
88	Stove - Serveries	14	-	-	-	-	-	-
89	Therapeutic Mattresses	28	-	29	-	29	57	115
90	Tilt Shower Commode	-	20	-	-	20	20	60
91	Tilt Skillet	-	-	-	-	30	-	30
92	TV's	-	1	1	1	1	6	10
93	Wagon/Carts	-	-	-	80	-	-	80
Machinery and Equipment Subtotal		491	2,837	1,431	2,148	119	3,488	10,023
Information Technology								
94	Desktops	30	19	19	30	19	78	165
95	Laptops - Standard	13	50	27	12	50	130	269
96	Tablets	5	-	-	-	-	-	-
Information Technology Subtotal		48	69	46	42	69	208	434
Furniture and Fixtures								
97	Furniture - Library	-	10	-	-	-	-	10
98	Furniture Replacement	-	90	90	-	-	-	180
99	Patio Furniture - ADP	10	-	-	-	-	-	-
Furniture and Fixtures Subtotal		10	100	90	-	-	-	190
Hillsdale Estates Long-Term Care Home Total Capital		1,230	4,767	1,567	2,190	188	17,546	26,258

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024


<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total	
Hillsdale Terraces Long-Term Care Home									
Buildings and Structures									
100	Parking Lot Rehab - Construction		-	-	-	1,304	-	-	1,304
101	Parking Lot Rehab - Design		-	-	110	-	-	-	110
102	Pedestrian Paving		-	-	-	-	-	65	65
103	Snow Melting System (tied to Parking Lot Rehab)		-	-	-	350	-	-	350
104	Storm Water System		-	200	-	-	-	-	200
105	Vinyl Flooring		-	-	-	-	-	1,912	1,912
106	Vinyl Tyle		-	-	-	-	-	30	30
Building and Structures Subtotal			-	200	110	1,654	-	2,007	3,971
Machinery and Equipment									
107	A/C Unit - Split System		-	-	-	-	-	46	46
108	A/V Equipment (Residents)		10	-	-	-	-	-	-
109	Balconies		-	-	-	-	-	50	50
110	Broda Chair		7	-	7	-	7	14	28
111	Building Automation System (BAS)		-	-	-	-	-	1,000	1,000
112	CADD Pumps		15	-	-	-	-	-	-
113	Ceiling Lifts		75	20	20	20	20	80	160
114	Commercial Toaster		-	3	3	4	4	-	14
115	Continuous Ambulatory Delivery Device (CADD) Pumps		-	-	-	7	-	8	15
116	Deep Fryer		-	4	-	-	-	-	4
117	Domestic Hot Water Boiler		-	-	-	-	-	275	275
118	Domestic Hot Water Pump		-	-	-	-	-	85	85
119	Domestic Hot Water Storage Tank		-	-	-	-	-	135	135
120	Domestic Water Equipment		-	-	-	-	-	80	80
121	Dryer		-	-	24	-	-	-	24




Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
122	Eavestrough, gutter. downspouts	-	-	-	-	-	75	75
123	Electronic Menu Screens	-	8	8	8	28	-	52
124	Elevator Upgrade	-	-	-	-	-	790	790
125	Exhaust Fan Replacement	-	-	-	-	-	79	79
126	Expansion joints	-	-	-	-	-	85	85
127	Fire Alarm System Replacement	-	-	-	1,218	-	-	1,218
128	Floor Lift	-	-	-	8	8	32	48
129	Floor Lifts	40	8	8	-	-	-	16
130	Heating & Cooling Circulation Pumps	-	-	-	-	-	225	225
131	Hi-Low Beds	-	20	20	20	20	80	160
132	Hot Water Boiler	-	-	-	-	-	350	350
133	Make-up Air Units	-	-	-	-	-	1,000	1,000
134	Negative Pressure Wound Therapy Machine	8	-	-	-	-	-	-
135	Reach-in Fridge/Freezer	-	-	9	-	-	-	9
136	Refrigeration Unit	-	300	300	-	-	-	600
137	Rethem Unit	20	-	-	-	-	-	-
138	Retherm Unit	-	20	20	20	20	80	160
139	Roll in Fridge	-	18	27	-	-	9	54
140	Roof Coverings	-	-	-	-	-	65	65
141	Sanitary Waste	-	-	-	-	-	100	100
142	Security Equipment	-	-	30	-	-	170	200
143	Specialty Mattresses	53	41	41	41	40	163	326
144	Steam Boiler	-	-	-	-	-	100	100
145	Storm Water System	-	-	-	-	-	125	125
146	Suction Machine	-	8	-	-	-	8	16
147	Tilt Soup Kettle	-	3	-	-	-	-	3
148	Vitals Machine	6	-	-	-	-	11	11


Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
149	Washing Machine	-	-	16	-	-	-	16
150	Washing Machine - Commercial	-	-	-	35	-	-	35
Machinery and Equipment Subtotal		234	453	533	1,381	147	5,320	7,834
Information Technology								
151	Laptops - Standard	50	17	17	48	17	130	229
152	Smart Board	-	-	-	12	-	12	24
153	Smart Board	-	-	-	-	-	12	12
154	Tablets	-	15	15	15	15	60	120
Information Technology Subtotal		50	32	32	75	32	214	385
Furniture and Fixtures								-
155	Furniture - Dining Room	-	6	-	-	-	12	18
156	Furniture Replacement	31	20	20	20	20	80	160
Furniture and Fixtures Subtotal		31	26	20	20	20	92	178
Hillsdale Terraces Long-Term Care Home Total Capital		315	711	695	3,130	199	7,633	12,368
Lakeview Manor Long-Term Care Home								
Buildings and Structures								
157	Parking Lot Rehab - Construction	-	-	-	677	-	-	677
158	Parking Lot Rehab - Design	-	-	60	-	-	-	60
159	Walkway at rear of property	50	-	-	-	-	-	-
Building and Structures Subtotal		50	-	60	677	-	-	737


Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div> <div>  <div> Durham Budget 2024 </div> </div> <div>2024 Proposed Budget</div> <div> Forecast <div> 20252026202720282029-2033Forecast Total </div> </div> </div>								
Machinery and Equipment								
160	Air Media	30	-	-	-	-	-	-
161	Alto Sham	-	-	-	-	-	8	8
162	Boilers and Steam Boilers	-	-	-	250	-	-	250
163	Ceiling Lifts	30	30	30	30	30	150	270
164	Dish Machine	20	20	20	-	-	-	40
165	Dish Machine - ADP	5	-	-	-	-	-	-
166	Elevator Access Security	30	-	-	-	-	-	-
167	Fire Alarm System Replacement	-	-	-	-	832	-	832
168	Griddle & Gas Range	-	-	-	-	-	20	20
169	Hand Wash Stations/Basins	8	-	-	-	-	-	-
170	Hi-Low Beds	-	20	-	-	20	20	60
171	Ice Machine	8	-	-	-	-	-	-
172	Ice/Water Dispenser	-	-	15	15	-	-	30
173	IT Switch	100	-	-	-	-	-	-
174	Kitchen Steamer	-	-	-	-	-	20	20
175	Mattress Replacement	-	5	5	-	5	15	30
176	Mobile Food Carts	-	3	-	-	-	-	3
177	Mobile Obie Unit	-	15	-	-	-	-	15
178	Power Sink Motor	-	-	-	-	-	10	10
179	Retherm Unit	-	20	20	20	20	100	180
180	Roll in Fridge	15	15	15	-	15	-	45
181	Sit to Stand Lift	-	20	-	20	-	60	100
182	Specialty Mattresses	10	10	10	20	10	50	100
183	Stainless Steel Fridge/Freezer	-	30	15	-	-	-	45
184	Steam Boiler	151	-	-	-	-	-	-
185	Steam Kettle	-	-	-	-	-	20	20
186	Tilt Skillet	-	-	-	-	-	20	20

Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
187	Towel Warmers	-	15	15	-	-	-	30
188	Tub Chairs	30	30	30	30	30	90	210
189	UPS Maintenance	20	-	-	-	-	20	20
Machinery and Equipment Subtotal		457	233	175	385	962	603	2,358
Information Technology								
190	Desktops	4	3	21	3	4	35	66
191	Laptops - Standard	17	11	21	11	11	74	128
192	Tablets	-	8	8	8	8	40	72
Information Technology Subtotal		21	22	50	22	23	149	266
Furniture and Fixtures								
193	Furniture - ADP	2	-	-	-	-	-	-
194	Furniture - Replacement	-	20	-	-	-	-	20
195	Hand Wash Stations/Basins	-	8	-	-	-	-	8
196	Patio Furniture - ADP	8	-	-	-	-	-	-
Furniture and Fixtures Subtotal		10	28	-	-	-	-	28
Lakeview Manor Long-Term Care Home Total Capital		538	283	285	1,084	985	752	3,389

**Appendix D: 2024 - 2033 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)**  
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Long-Term Care Administration								
Information Technology								
197	Laptops - Standard	17	42	25	17	42	134	260
198	Tablets	-	-	-	10		34	44
Information Technology Subtotal		17	42	25	27	42	168	304
Long-Term Care Administration Total Capital		17	42	25	27	42	168	304
Total Capital Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration		2,692	6,370	3,034	6,830	1,761	27,599	45,594

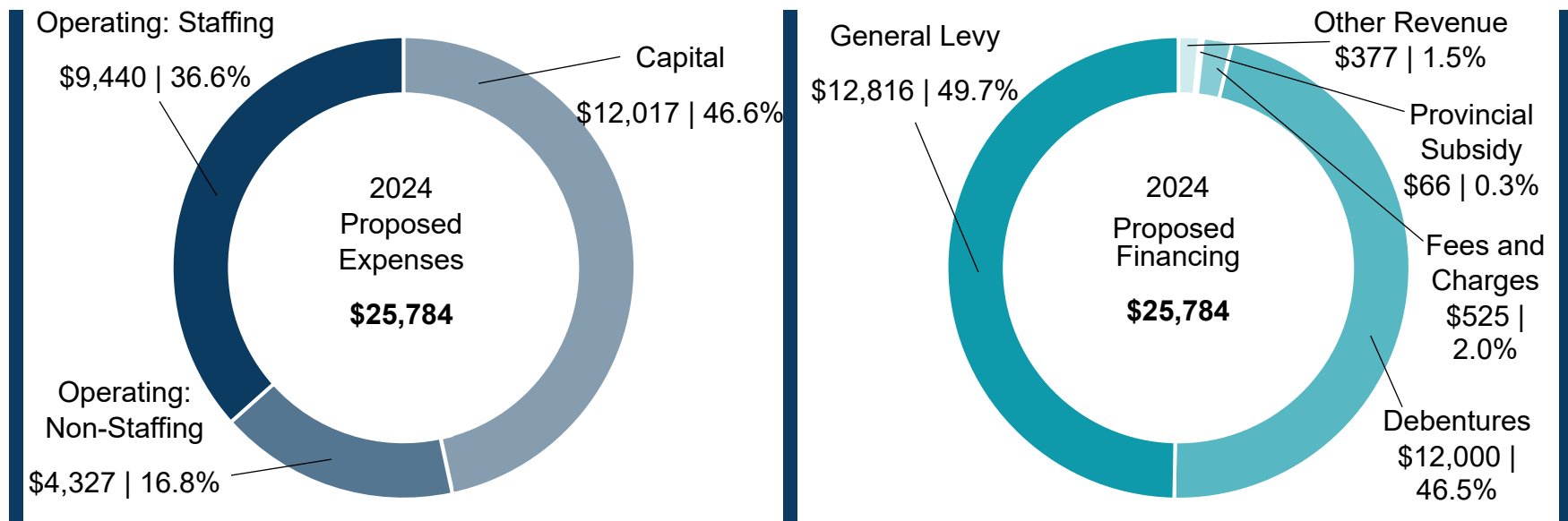


# Durham Budget

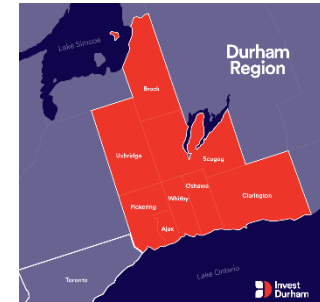
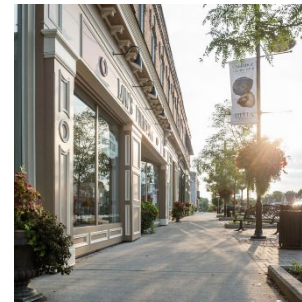
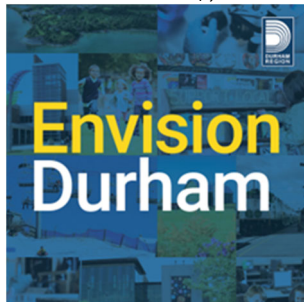
## 2024

# PLANNING AND ECONOMIC DEVELOPMENT

Responsible for establishing and implementing a long-term vision for the growth and economic prosperity of the Region



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Planning and Economic Development Capital  
                                 Projects

Appendix B:              2024 – 2033 Planning and Economic Development Capital  
                                 Forecast

Appendix C:              Planning – Citizen Advisory Committees

Appendix D:              Planning – Application and Approval Revenue

## Major Programs and Services

### Planning

Responsible for administering and implementing the Durham Regional Official Plan, which provides a broad policy framework for managing the future growth and development of the Region.

It is still not clear how Bill 23, if proclaimed, will fully impact the regional planning function which may, in turn, affect additional aspects of the Planning Division's budget. The 2024 Planning Budget considers the proposed changes to Bill 23 and the transfer of the Regional Land Division approval responsibilities to the area municipalities in late 2023 that is projected to decrease Application Fee Revenue by 35% as compared to the 2023 budget. Three full-time positions in the Planning Division will remain vacant for all of 2024. It remains premature to make any additional changes to the operational aspects of the Planning Division until more information about the potential proclamation of Bill 23 is known.

### Policy and Special Studies

Formulates, maintains, and monitors the policies of the Durham Regional Official Plan, the Region's principal planning document. Envision Durham, the new Council adopted Regional Official Plan will guide decisions on infrastructure and service delivery, long-term growth and development, through policies that ensure an improved quality of life – by securing the health, safety, convenience, and well-being of present and future residents of the Region.

### Transportation Planning

Develops strategic transportation policies and initiatives such as the Transportation Master Plan (TMP) and the Regional Cycling Plan (RCP) and the Freight and Goods Movement Strategy. Supports and promotes sustainable and active transportation options including walking, cycling, and carpooling. Employs travel demand forecasting models to assess how growth will affect the transportation system within the community.

### Plan Implementation

Fulfills planning review responsibilities assigned to the Region through the Planning Act and ensures Regional and Provincial interests and policies are implemented through the review of various plans and development applications. Administers the Region's Soil and Groundwater Protocol, Woodland Conservation By-law, and Street Naming functions.

### Land Division

Responsibility for this function was transitioned to the area municipalities in 2023.



## Major Programs and Services Continued

### **Executive**

Establishes and implements the overall direction for delivering Regional planning and economic development services, from current to strategic long-range planning, economic development, and tourism, as directed by Regional Council and as mandated by the Planning Act. Discharges certain planning approval powers delegated from the Province on behalf of Regional Council.

### **GIS and Visualization**

Provides data, mapping and graphics services including the provision of Geographic Information System (GIS) analysis, database design and management and visual products including maps, artwork, and infographics.

### **Administration and Support Services**

Provides customer care, administrative support and assistance to professional and management staff in delivering their responsibilities.

### **Citizen Advisory Committees**

Supports the education, outreach and communication activities of the Durham Agricultural Advisory Committee, the Durham Active Transportation Committee, and the Durham Environment and Climate Advisory Committee.

### **Application and Approval Revenue**

Provides cost recovery through fees for certain statutory planning approvals, applications, and related matters.

### **Headquarters Shared Cost – Planning Portion**

The allocated share of costs attributable to the Planning Division for their portion of the operation of Regional Headquarters facility.

## Major Programs and Services Continued

### **Economic Development and Tourism**

Promotes Durham Region as an ideal place to establish and do business while enjoying a high quality of life.

#### **Administration**

Responds to current and evolving conditions within the local economy and delivers programs and services, in cooperation with partners across the Region, in business development and investment attraction, agriculture and rural economic development, tourism, marketing, cluster development, and cultural industries. This program area will support long-term economic growth and prosperity and promote the Regional value proposition for talent growth and new investment. This program is also responsible for advancing strategic projects to improve investment readiness, including continual evaluation of the supply of serviced employment lands, and investigating the viability of strategic land development opportunities.

#### **Business Development**

Focuses on the following core areas of service delivery: 1) Investment Attraction (Domestic and Foreign), including a specific focus on growing the priority sectors of future energy, next-generation mobility, and applied digital technology, alongside continued relationship development with partners at senior levels of government and abroad; 2) Increased focus on business retention and expansion for large and strategic employers; 3) Strengthening the Innovation Community, and 4) Data, Research, and Analytics focused on continued improvement of our web content and promoting available sites in the Region.

#### **Marketing and Tourism**

Promotes Durham for new business investment and for inbound tourism visitors. The Marketing and Tourism Section undertakes marketing campaigns to showcase the Region as a great place to invest for expanding businesses in key priority sectors. The Section also grows the brand and Regional reputation for urban excitement and country charm, it works to strengthen the Region's Quality of Place, champions inclusive tourism, and drives prosperity by prioritizing activities with high potential for spending at locally owned businesses. The program works closely with partners to nurture, develop, and grow industry sectors. This program works to support and grow the Region's arts, cultural, and creative industries, including film & television.

## Major Programs and Services Continued

### **Business Advisory Centre Durham**

Business Advisory Centre Durham assists, advises, mentors and monitors start-ups and existing small businesses and business associations to increase local job creation, benefitting the local economy and residents. Regional funding is matched by the Province through the Province-wide Small Business Advisory Centre program. Staff are working to transition the Business Advisory Centre into the Regional Corporation in 2024 (Report 2023-EDT-12).

### **Agri-Food and Rural**

Provides support and services for the attraction, retention, and expansion of new and existing businesses within the Townships of Scugog, Uxbridge and Brock. This program also supports the targeted growth of the agri-food industry in Durham Region by working closely with agri-food organizations and businesses to develop and implement programs and initiatives, including targeted support to develop on-farm diversification, agri-tourism, and agri-tech.

### **Community Promotion Resources**

Offers an opportunity to showcase the Tribute Communities Centre and profile Durham as a location for a wide range of activities and events, including sporting and cultural events, which increase inbound tourism and builds a quality of place for residents.

### **Headquarters Shared Cost – Economic Development and Tourism Portion**

The allocated share of costs attributable to the Economic Development and Tourism Division for their portion of the operation of Regional Headquarters facility.

### **Rapid Transit and Transit Oriented Development Office**

The Rapid Transit and Transit Oriented Development Office is responsible for implementing rapid transit projects, and ensuring that the community building and economic benefits associated with rapid transit investment are captured by the Region in the form of Transit Oriented Development Strategies. The Manager responsible for Rapid Transit and Implementation reports to the Commissioner of Works. The Manager responsible for Transit-Oriented Development and their associated budget, reports through the Commissioner of Planning and Economic Development.

## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### Environmental Sustainability



Support the province's review and approval of Envision Durham, the new Regional Official Plan that provides a framework for growth to 2051



Lead and coordinate the Municipal Environmental Class Assessment process for the creation of a signature destination, the Durham Meadoway, that will feature a multi-use path, public spaces, connections to adjacent neighbourhoods and parks, public art and areas for environmental restoration



Enhance the Division's growth management and data analytic capabilities to move towards the implementation of a growth management model that will better monitor residential unit supply, employment land supply as well as the availability of infrastructure capacity and servicing



Lead and coordinate efforts to provide a Regional perspective on planning policy initiatives introduced by the Province

## Strategic Priorities Continued

### Community Vitality



Implement the Affordable Housing Incentive Program, and complete the first stage of a Regional Housing Assessment report to inform area municipal consideration of Inclusionary Zoning (IZ) opportunities in Protected Major Transit Station Areas, following numerous provincial changes to IZ regulations and applicability



Tanya, Pickering  
"learn to ride a bike so I  
can bike with my family"

Advance the active transportation actions of the 2021 Regional Cycling Plan to realize complete communities that are bikeable, walkable and well connected, while enhancing community safety and well-being



Begin implementation of the Family Physician Attraction and Retention Program in collaboration with the area municipalities, Clarington Board of Trade, and the Durham Ontario Health Team; and continue to deliver welcome and support services to the family medicine trainees in the Region and attract new family doctors

### Economic Prosperity



Continue to progress the approved Lakeshore East GO Extension to Bowmanville design and feasibility work by advancing and refining the Region's Station Implementation Strategy to capitalize on the economic and community building benefits associated with rapid transit investment. Continue to build the Rapid Transit Deployment Plan



Implement the Economic Development Strategy and Action Plan: READY SET FUTURE: A PLACE Blueprint for Durham

## Strategic Priorities Continued



Support business decision making by leading the annual Business Count program



Focus investment attraction efforts at the intersection of the Future Energy and Next-Generation Mobility sectors, including through promotion of the Region as the 'Clean Energy Capital of Canada'



Produce promotional materials encouraging visits, tourism, sport tourism and local business support in Durham Region including the Discovery Guide and new cycling maps



Implement the Growing North Durham Plan in the Townships of Brock, Scugog and Uxbridge



Support the Region's incredible innovation community



Implement the Growing Agri-Food Durham Plan, which encourages local food production, on-farm diversification and agri-tourism uses

## Strategic Priorities Continued



Initiate the actions from the 2022 Durham Region Freight and Goods Movement Forum to enhance supply chain resiliency, streamline inter-modal connectivity, improve the efficient movement of freight along 400-series highways and reduce barriers to transitioning to carbon neutral goods movement practices

### Service Excellence



Continue the advancement of PLANit - the Region's new development application tracking system to make the development application process faster and easier and accelerate housing development approval timelines

## Key Targets for 2024

### Planning

- Maintain a minimum 50% of new residential building permits constructed within the built-up area to demonstrate intensification target of A Place to Grow: A Growth Plan for the Greater Golden Horseshoe, is being met
- Maintain a target of 98% of new residential units being located within Settlement Areas to demonstrate protection of Rural Areas

### Economic Development and Tourism

- Create at least 125 new leads for prospective investment in the Region from businesses in the priority sectors identified in Ready Set Future
- Implement 5 actions from the Growing Agri-Food Durham Plan and Growing North Durham Plan
- Achieve 50,000 unique visitors to the Durham Tourism website for visitor information and resources
- Achieve 18% overall follower growth across all Economic Development & Tourism social media accounts


### Rapid Transit and Transit Oriented Development Office

- Work cooperatively with Regional Departments, provincial and local area municipal partners to secure the inclusion of appropriate infrastructure in the procurement process for the approved Lakeshore East GO Extension to Bowmanville
- Continue to collaborate with Metrolinx to advance the Lakeshore East GO Extension to Bowmanville design and feasibility assessment work




## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Operating Expenses						
Operating Expenses						
Personnel Expenses		7,945	9,018	9,440		
Personnel Related		216	288	293		
Communications		679	722	686		
Supplies		10	15	16		
Computer Maintenance & Operations		140	166	141		
Materials & Services		82	95	108		
Buildings & Grounds Operations		1	2	1		
Equipment Maintenance & Repairs		7	10	8		
Vehicle Operations		18	7	7		
Outside Agency Expenses		317	315	341		
Professional Services		982	1,092	1,183		
Contracted Services		7	7	6		
Leased Facilities Expenses		67	71	53		
Rentals - Tribute Communities Centre Box		14	16	16		
Financial Expenses		1	1	1		
Minor Assets & Equipment		-	5	5		
Contribution to Reserves / Reserve Funds		78	78	78		
Headquarters Shared Costs		751	751	788		
Operating Expenses Subtotal		11,315	12,659	13,171	512	4.0%
Internal Transfers & Recoveries						
TOD Solicitor		283	283	293		
TOD Real Estate		68	68	68		
TOD Procurement		126	126	130		
TOD Communications		102	102	105		
Internal Transfers & Recoveries Subtotal		579	579	596	17	2.9%
Gross Operating Expenses		11,894	13,238	13,767	529	4.0%


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Capital Expenses</b>					
New	4	4	12,008		
Replacement	70	70	9		
<b>Capital Expenses Subtotal</b>	<b>74</b>	<b>74</b>	<b>12,017</b>	<b>11,943</b>	<b>16139.2%</b>
<b>Total Expenses</b>	<b>11,968</b>	<b>13,312</b>	<b>25,784</b>	<b>12,472</b>	<b>93.7%</b>
<b>Operating Revenue</b>					
Provincial Subsidy	-	-	(66)		
Fees & Service Charges	(618)	(798)	(524)		
Sale of Publications	(1)	(1)	(1)		
Revenue from Municipalities	(57)	(56)	(84)		
Reserve Fund Financing for Operations	-	(75)	-		
Recovery from Transit	(284)	(284)	(293)		
<b>Operating Revenue Subtotal</b>	<b>(960)</b>	<b>(1,214)</b>	<b>(968)</b>	<b>246</b>	<b>20.3%</b>
<b>Capital Financing</b>					
Debenture Financing	-	-	(12,000)		
<b>Capital Financing Subtotal</b>	<b>-</b>	<b>-</b>	<b>(12,000)</b>	<b>(12,000)</b>	<b>(100%)</b>
<b>Total Revenues and Financing</b>	<b>(960)</b>	<b>(1,214)</b>	<b>(12,968)</b>	<b>(11,754)</b>	<b>968.2%</b>
<b>Property Tax Requirement Planning and Economic Development</b>	<b>11,008</b>	<b>12,098</b>	<b>12,816</b>	<b>718</b>	<b>5.9%</b>

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2023 Estimated Actuals	2023 Restated Budget					2024 Proposed Budget					Variance	
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Planning														
1	Policy and Special Studies	1,319	1,552	-	-	-	1,552	1,459	-	-	-	1,459	(93)	
2	Transportation Planning	1,194	1,508	-	-	(284)	1,224	1,916	-	-	(293)	1,623	399	
3	Plan Implementation	1,002	1,427	-	-	-	1,427	1,426	-	-	-	1,426	(1)	
4	Land Division	114	150	-	-	-	150	-	-	-	-	-	(150)	
5	Executive	498	492	-	-	-	492	511	-	-	-	511	19	
6	GIS and Visualization	783	891	-	-	-	891	906	-	-	-	906	15	
7	Administration and Support Services	684	665	52	-	(1)	716	680	7	-	(1)	686	(30)	
8	Citizen Advisory Committees	21	28	-	-	-	28	28	-	-	-	28	-	
9	Application and Approval Revenue	(546)	-	-	-	(798)	(798)	-	-	-	(515)	(515)	283	
10	Headquarters Shared Cost - Planning Portion	534	534	-	-	-	534	560	-	-	-	560	26	
Planning Subtotal		5,603	7,247	52	-	(1,083)	6,216	7,486	7	-	(809)	6,684	468	7.5%
Economic Development														
1	Administration	431	430	18	-	-	448	499	8	-	(28)	479	31	
2	Business Development	837	986	-	-	(30)	956	1,066	-	-	(30)	1,036	80	
3	Marketing and Tourism	1,672	1,639	-	-	(26)	1,613	1,650	-	-	(26)	1,624	11	
4(a)	Business Advisory Centre Durham (BACD)	163	163	-	-	-	163	259	-	(66)	(9)	184	21	
4(b)	Facilities - Garden Street (BACD)	76	81	-	-	-	81	61	-	-	-	61	(20)	
	Subtotal BACD	239	244	-	-	-	244	320	-	(66)	(9)	245	1	
5	Agri-Food and Rural	582	600	-	-	-	600	615	-	-	-	615	15	
6	Community Promotion Resources	14	16	-	-	-	16	16	-	-	-	16	-	
7	Headquarters Shared Cost - Economic Development Portion	217	217	-	-	-	217	228	-	-	-	228	11	
Economic Development Subtotal		3,992	4,132	18	-	(56)	4,094	4,394	8	(66)	(93)	4,243	149	3.6%


Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		2023 Estimated Actuals	2023 Restated Budget					2024 Proposed Budget					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
Rapid Transit and Transit Oriented Development Office														
1	Rapid Transit and Transit Oriented Development Office	1,413	1,859	4	-	(75)	1,788	1,887	12,002	-	(12,000)	1,889	101	
Rapid Transit and Transit Oriented Development Office Subtotal		1,413	1,859	4	-	(75)	1,788	1,887	12,002	-	(12,000)	1,889	101 5.6%	
Property Tax Requirement Planning and Economic Development		11,008	13,238	74	-	(1,214)	12,098	13,767	12,017	(66)	(12,902)	12,816	718 5.9%	


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Planning									
Capital Expenditures									
Information Technology		52	7	62	87	11	62	193	415
Capital Expenditure Subtotal		52	7	62	87	11	62	193	415
Capital Financing									
General Levy		52	7	62	87	11	62	193	415
Capital Financing Subtotal		52	7	62	87	11	62	193	415
Total Capital Planning		52	7	62	87	11	62	193	415
Economic Development and Tourism									
Capital Expenditures									
Information Technology		18	8	24	23	8	24	85	164
Vehicles		-	-	80	-	-	-	80	160
Capital Expenditure Subtotal		18	8	104	23	8	24	165	324
Capital Financing									
General Levy		18	8	24	23	8	24	85	164
Reserve/Reserve Funds		-	-	80	-	-	-	80	160
Capital Financing Subtotal		18	8	104	23	8	24	165	324
Total Capital Economic Development and Tourism		18	8	104	23	8	24	165	324

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033			
Rapid Transit and Transit Oriented Development Office									
Capital Expenditures									
Information Technology	4	2	2	4	6	2	22	36	
Buildings	-	12,000	-	-	-	-	-	-	
Capital Expenditure Subtotal	4	12,002	2	4	6	2	22	36	
Capital Financing									
General Levy	4	2	2	4	6	2	22	36	
Debentures	-	12,000	-	-	-	-	-	-	
Capital Financing Subtotal	4	12,002	2	4	6	2	22	36	
Total Capital Rapid Transit and Transit Oriented Development Office	4	12,002	2	4	6	2	22	36	
Total Capital Planning and Economic Development	74	12,017	168	114	25	88	380	775	

## Details of Budget Changes

<b>Strategic Investments: Planning</b>	<b>2024 Impact (\$ 000's)</b>
Various transportation planning studies including an update to the transportation planning model (\$150k) and bicycle parking guidelines (\$50k) which are offset in part by the 2023 one-time transportation planning studies (-\$132k)	68
Transition of responsibility for Land Division functions to area municipalities resulting in a projected reduction in application fee revenue (\$282k) which is partially offset by reduced operating expenses (-\$30k)	252
Upgrade an administrative position to a Senior Planner to support transportation planning	33
Net decrease in capital investment – see detailed project listing in Appendix A	(45)
<b>Strategic Investments: Planning Subtotal</b>	<b>308</b>
<b>Base Adjustments: Planning</b>	<b>2024 Impact (\$ 000's)</b>
Economic increases	261
Inflationary pressures	10
Increase provision for gapping savings	(103)
Line-by-line savings	(34)
Increase in Planning's share of costs for the operation and maintenance of Regional Headquarters	26
<b>Base Adjustments: Planning Subtotal</b>	<b>160</b>

## Details of Budget Changes Continued

### Net Changes: Planning

468

#### Strategic Investments: Economic Development and Tourism

2024 Impact  
(\$ 000's)

Ongoing implementation of the Family Physician Attraction and Recruitment Program in collaboration with the local area municipalities, Clarington Board of Trade and Durham Ontario Health Team to advance the creation of a program to attract and retain family medicine trainees and family physicians to Durham (Report 2024-COW-3). Total projected cost of \$55k which is partially offset by \$27k in area municipal contributions

28

Partnering with Parkwood National Historic Site - as one of the top-ten filming locations in Canada – to promote Durham's film industry through a co-branding arrangement

25

Upgrade a Program Coordinator to a Business Specialist to deliver more advanced investment attraction programming and support to inbound business investors

25

Increase in missions and delegations to support investment attraction and business retention

31

Additional part-time staff resource to provide sector growth services across Durham's creative industries, including film and television, and music – including establishing Durham as a music region

23

Increased contract cost for service delivery by the Sport Durham co-chair for major multi-sport events

10

Partial year impact of transition of Business Advisory Centre Durham into the Regional Corporation (annualized cost of \$39k)

1

Net decrease in capital investment – see detailed project listing in Appendix A

(7)

#### Strategic Investments: Economic Development and Tourism Subtotal

136



## Details of Budget Changes Continued

<b>Base Adjustments:</b> Economic Development and Tourism	<b>2024 Impact</b> (\$ 000's)
Economic increases	85
Line-by-line savings	(83)
Increase in Economic Development's share of costs for the operation and maintenance of Regional Headquarters	11
<b>Base Adjustments: Economic Development and Tourism Subtotal</b>	<b>13</b>
<b>Net Changes: Economic Development and Tourism</b>	<b>149</b>

<b>Strategic Investments:</b> Rapid Transit and Transit Oriented Development Office	<b>2024 Impact</b> (\$ 000's)
Additional professional services to continue to advance and refine the Region's Transit Oriented Development Strategy to capitalize on the economic and community building benefits associated with rapid transit investment	58
Design costs for the four new GO Train stations for the Lakeshore East GO Extension to Bowmanville (\$12,000k). These stations are proposed to be debenture financed with repayment from Transit fees. The second phase of these costs (\$9,000k) is subject to further reporting and approval by Regional Council	-
<b>Strategic Investments: Rapid Transit and Transit Oriented Development Office Subtotal</b>	<b>58</b>

## Details of Budget Changes Continued

<b>Base Adjustments:</b> Rapid Transit and Transit Oriented Development Office	<b>2024 Impact</b> (\$ 000's)
Economic increases	54
Line-by-line savings	(11)
<b>Base Adjustments:</b> Rapid Transit and Transit Oriented Development Office Subtotal	<b>43</b>
<b>Net Changes: Rapid Transit and Transit Oriented Development Office</b>	<b>101</b>
<b>Net Changes: Planning and Economic Development</b>	<b>718</b>

## Staffing Details

### Planning

**Full Time Equivalents  
(FTE's)**

**2023 Approved Complement**

45.0

**Planning Subtotal**

**45.0**

### Economic Development and Tourism

**Full Time Equivalents  
(FTE's)**

**2023 Approved Complement**

18.0

### Proposed New Positions

Transition of the following three positions to Regional positions to support the integration of the Business Advisory Centre into the Corporation of the Regional Municipality of Durham

- Manager, Entrepreneurship Centre 1.0
- Business Start-Up Advisor 1.0
- Program Assistant 1.0

**Total Proposed New Positions**

3.0

**Economic Development and Tourism Subtotal**

**21.0**

## Staffing Details Continued

Rapid Transit and Transit Oriented Development Office	Full Time Equivalents (FTE's)
2023 Approved Complement	<u>6.0</u>
Rapid Transit and Transit Oriented Development Office Subtotal	6.0
Total Complement: Planning and Economic Development	72.0

## Looking Forward

Economic Development and Tourism will continue to support the local economy by:

- Increasing the level of support in advancement of the Region's Arts, Cultural, and Creative Industries, and growing the underlying quality of place
- Strengthening partnerships with Durham Farm Fresh in continued support of our agricultural sector, and promoting our culinary and tourism industries
- Supporting the agri-food sector through programming and events to help them grow, and supporting north-Durham businesses in their plans to grow, expand, and hire new staff
- Focusing investment attraction on sectors with high growth potential, such as applied digital technology, future energy, and next-generation automotive; and nurturing relationships with key investment attraction agencies with senior levels of government; and
- Delivering innovative and modern new marketing campaigns to promote the Region for investment and showcase our value proposition.

The Department will continue to improve the ways it addresses the needs of residents and the business community through strategic planning and modernization of services aimed at integrating technology to provide timely and relevant services such as:

- Envision Durham, the new Regional Official Plan incorporates contemporary policies and best practices, makes better use of digital data, and provides a stronger on-line presence that is streamlined, accessible, intuitive, and user-friendly. The new Regional Official Plan supports economic development and job creation, encourages more sustainable communities, enables more affordable housing, encourages more transit supportive development, supports farming and rural communities and protects natural features
- Continuously looking to improve the Region's economic development and tourism on-line presence to better respond to the needs of the Durham residents and businesses. This includes improving access to digital information that allows users to customize queries to suit their individual needs

## Looking Forward Continued

- The on-line development application and review experience is being transformed by PLANit, the Division's new development application tracking and reporting software. PLANit is allowing staff to drastically reduce paper-based development processes, will improve monitoring capabilities and will allow applicants to track applications and monitor their progress in real time. In 2024, the Division will launch its external application portal, subject to the outcome of Bill 23; and
- Liaising with Regional departments, area municipalities, the province, and the private sector to advance the construction of the Lakeshore East GO Extension to Bowmanville, the approval of unfunded segments of the Durham Scarborough Bus Rapid Transit project and the Visioning and Environmental Assessment Study for Simcoe Rapid Transit, recognizing the economic and community building benefits that will be catalyzed by this rapid transit investment.

These opportunities and challenges will continue to build the partnerships and collaborations that make Durham Region a great community to live, invest, innovate and create.

Appendix A: 2024 Planning and Economic Development Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Planning															
Information Technology															
2 Power Laptop	2	Replacement	-	-	-	-	-	-	-	-	7	7		7	
Information Technology Subtotal					-	-	-	-	-	-	7	7	-	7	
Planning Capital Subtotal					-	-	-	-	-	-	7	7	-	7	
Economic Development and Tourism															
Information Technology															
7 Mobile Laptop	4	New	-	-	-	-	-	-	-	-	8	8		8	
Information Technology Subtotal					-	-	-	-	-	-	8	8	-	8	
Economic Development and Tourism Capital Subtotal					-	-	-	-	-	-	8	8	-	8	
Rapid Transit and Transit Oriented Development Office															
Information Technology															
9 Standard Laptop	1	Replacement	-		-	-	-	-	-	-	2	2		2	
Information Technology Subtotal					-	-	-	-	-	-	2	2	-	2	
Buildings															
10 Station Design to 30% <sup>1</sup>	4	New	-	-	-	-	-	-	-	2,500	-	2,500	-	2,500	
11 Metrolinx Due Diligence Review of Station Design to 30% <sup>1</sup>	4	New	-	-	-	-	-	-	-	200	-	200	-	200	
12 Regional Due Diligence Review of Station Design to 30% <sup>1</sup>	4	New	-	-	-	-	-	-	-	300	-	300	-	300	
13 Station Design to 100% <sup>1 2</sup>	4	New	-	-	-	-	-	-	-	8,500	-	8,500	-	8,500	
14 Metrolinx Due Diligence Review of Station Design to 100% <sup>1 2</sup>	4	New	-	-	-	-	-	-	-	100	-	100	-	100	
15 Regional Due Diligence Review of Station Design to 100% <sup>1 2</sup>	4	New	-	-	-	-	-	-	-	400	-	400	-	400	
Buildings Subtotal					-	-	-	-	-	12,000	-	12,000	-	12,000	
Rapid Transit and Transit Oriented Development Office Capital Subtotal					-	-	-	-	-	12,000	2	12,002	-	12,002	
Total Capital Planning and Economic Development					-	-	-	-	-	12,000	17	12,017	-	12,017	

Notes: <sup>1</sup> The design and associated costs for the four new stations along the Lakeshore East GO extension to Bowmanville is proposed to be debenture financed with repayment from Transit fees

<sup>2</sup> The second phase of the design is subject to reporting to Council at the completion of the phase one design (station design to 30 per cent) and Council approval of the phase two design (station design to 100 per cent)

Appendix B: 2024-2033 Planning and Economic Development Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

<div><div><div><div><div></div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Planning								
Information Technology								
1	Standard Laptops	-	44	20	-	44	84	192
2	Power Laptops	7	14	14	11	14	63	116
3	Mobile Laptops	-	4	6	-	4	16	30
4	iPads	-	-	15	-	-	30	45
5	Large Format Plotter	-	-	32	-	-	-	32
Information Technology Subtotal		7	62	87	11	62	193	415
Planning Total		7	62	87	11	62	193	415
Economic Development and Tourism								
Information Technology								
6	Power Laptops	-	4	11	-	4	25	44
7	Mobile Laptops	8	20	12	8	20	60	120
Information Technology Subtotal		8	24	23	8	24	85	164
Vehicles								
8	Vehicles	-	80	-	-	-	80	160
Vehicles Subtotal		-	80	-	-	-	80	160
Economic Development and Tourism Total		8	104	23	8	24	165	324
Rapid Transit and Transit Oriented Development Office								
Information Technology								
9	Standard Laptops	2	2	4	6	2	22	36
Information Technology Subtotal		2	2	4	6	2	22	36



Appendix B: 2024-2033 Planning and Economic Development Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.


<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Buildings								
10	Station Design to 30% <sup>1</sup>	2,500	-	-	-	-	-	-
11	Metrolinx Due Diligence Review of Station Design to 30% <sup>1</sup>	200	-	-	-	-	-	-
12	Regional Due Diligence Review of Station Design to 30% <sup>1</sup>	300	-	-	-	-	-	-
13	Station Design to 100% <sup>1 2</sup>	8,500	-	-	-	-	-	-
14	Metrolinx Due Diligence Review of Station Design to 100% <sup>1 2</sup>	100	-	-	-	-	-	-
15	Regional Due Diligence Review of Station Design to 100% <sup>1 2</sup>	400	-	-	-	-	-	-
Buildings Subtotal		12,000	-	-	-	-	-	-
Rapid Transit and Transit Oriented Development Office Total		12,002	2	4	6	2	22	36
Total Capital - Planning and Economic Development		12,017	168	114	25	88	380	775

Notes: <sup>1</sup> The design and associated costs for the four new stations along the Lakeshore East GO extension to Bowmanville is proposed to be debenture financed with repayment from Transit fees


<sup>2</sup> The second phase of the design is subject to reporting to Council at the completion of the phase one design (station design to 30 per cent) and Council approval of the phase two design (station design to 100 per cent)

The forecast will be updated in 2025 to reflect further GO East Station construction plans and related financing, subject to financial feasibility and further Council direction related to Bill 131 in conjunction with discussions with Metrolinx, the Ministry of Infrastructure and the Ministry of Transportation


## Appendix C: Planning – Citizen Advisory Committees

 <b>Durham</b> <b>Budget</b> <span>2024</span>	2023	2024	
	Approved Budget	Change	Proposed Budget
Durham Environment and Climate Advisory Committee	15,480	-	15,480
Durham Agricultural Advisory Committee	9,770	-	9,770
Durham Active Transportation Committee	3,000	-	3,000
<b>Planning – Citizen Advisory Committees Total</b>	<b>28,250</b>	<b>-</b>	<b>28,250</b>

## Appendix D: Planning – Application and Approval Revenue

 <b>Durham Budget</b> <span>2024</span>	2023		2024
	Estimated Actuals	Approved Budget	Proposed Budget
<b>Area Municipal Official Plan Amendments</b>			
Application	35,000	43,750	43,750
Approval	-	5,250	5,250
<b>Area Municipal Official Plan Amendments Subtotal</b>	<b>35,000</b>	<b>49,000</b>	<b>49,000</b>
<b>Subdivision/Condominium</b>			
Rental Applications			
Application	-	26,341	-
Approval	-	4,046	-
<b>Delegated Applications</b>			
Subdivision Applications	80,000	115,100	100,000
Condominium Review	30,000	29,974	30,000
Major Revision	-	10,791	15,000
Clearance	37,000	44,361	30,000
Other (Extension/Recirculation)	-	14,387	7,500
<b>Non-Delegated Applications</b>			
Subdivision Applications	24,000	-	6,000
Condominium Review	-	-	6,000
Major Revision	-	-	-
Clearance	3,388	-	3,000
<b>Subdivision/Condominium Subtotal</b>	<b>174,388</b>	<b>245,000</b>	<b>197,500</b>

## Appendix D: Planning – Application and Approval Revenue

 <b>Durham</b> Budget	2023		2024
	Estimated Actuals	Approved Budget	Proposed Budget
<b>Land Division</b>			
Application	120,150	161,421	-
Commenting	44,500	80,710	50,000
Certification & Re-stamping	75,476	91,808	100,000
Tabling	7,800	12,107	-
Special	-	504	-
<b>Land Division Subtotal</b>	<b>247,926</b>	<b>346,550</b>	<b>150,000</b>
<b>Regional Official Plan Amendments</b>			
Minor	22,000	48,658	16,000
Major	-	46,342	40,000
<b>Regional Official Plan Amendments Subtotal</b>	<b>22,000</b>	<b>95,000</b>	<b>56,000</b>
<b>Rezoning Applications</b>	<b>31,500</b>	<b>43,200</b>	<b>50,000</b>
<b>Other Fees</b>	<b>34,515</b>	<b>18,800</b>	<b>12,800</b>
<b>Planning - Application and Approval Revenue Total</b>	<b>545,329</b>	<b>797,550</b>	<b>515,300</b>

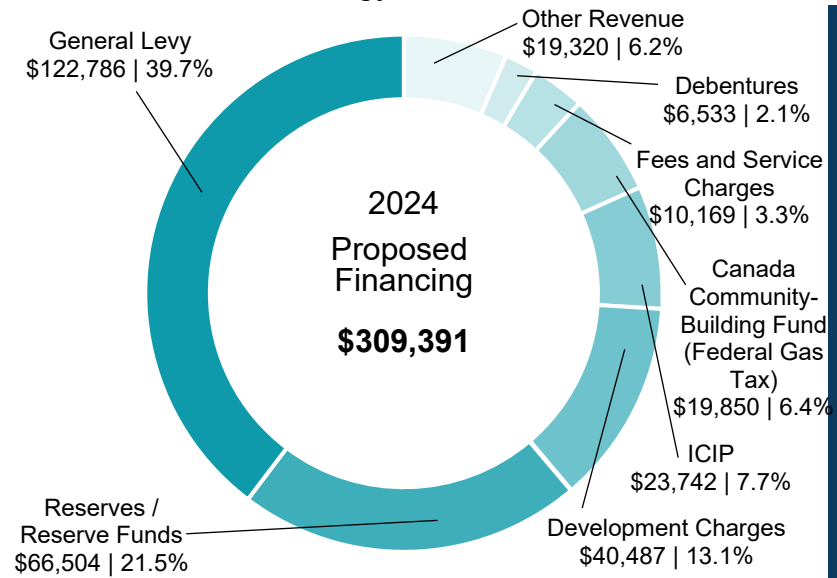
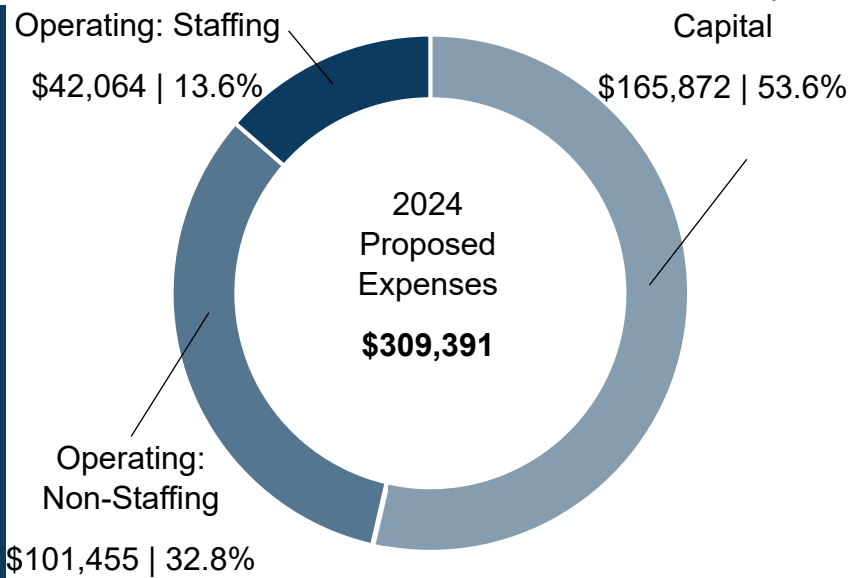


# Durham Budget

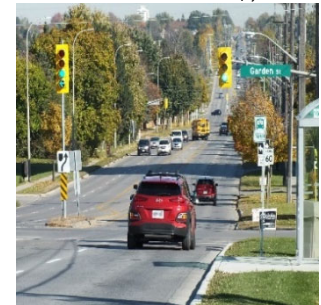
2024

## WORKS DEPARTMENT

Plans, designs, constructs, operates, and maintains Regional roads, bridges, traffic signals and facilities. Responsible for the collection, processing and disposal of garbage, recyclables and compost, the collection of special waste such as electronic and household hazardous waste, and the operation of the Durham York Energy Centre



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Regional Roads and Infrastructure Capital Projects

Appendix B:              2024 – 2033 Regional Roads and Infrastructure  
                                 Capital Forecast

Appendix C:              2024 Solid Waste Management Capital Projects

Appendix D:              2024 - 2033 Solid Waste Management Capital Forecast

# Major Programs and Services

## **Regional Roads and Infrastructure**

### **Winter Control**

Reduce the hazards of winter conditions on the Regional road network by responding to winter events in a timely manner, lessening impacts on economic activity and improving quality of life for residents and businesses. Includes snow plowing, salting and anti-icing measures and condition monitoring through road patrols and advanced monitoring technologies to assess and address rapidly changing road conditions. Additional activities include snow removal in commercial areas, drainage, and spring cleanup activities.

### **Roadside Maintenance**

Maintain the Regional road network efficiently and effectively to reduce or eliminate hazards to Regional road users. Includes filling potholes, dust control applications and priming of road shoulders to control erosion, maintaining brush and vegetation, cleaning and regrading ditches, culverts and catch basins, and boulevard maintenance.

### **Storm Sewers**

Maintain and operate the Regional storm sewer collection system efficiently and in a cost-effective manner to prevent unnecessary damage to public and private properties and pollution to the environment. Includes repair of maintenance holes, cleaning, installing and repair of storm sewer service connections within the road allowance and visual and closed-circuit camera inspection of the maintenance holes and sewers.

### **Traffic Signals and Systems**

Install, maintain, and operate the Region's network of traffic control signals and associated devices to support the safe and efficient movement of motorists, cyclists, and pedestrians. Includes the installation and maintenance of traffic control devices and beacons, central traffic control system devices, closed circuit television and associated communication and intelligent transportation systems technology.

### **Traffic Signs, Markings and Roadside Protection**

Improve safety and convenience for the users of the Regional road network while promoting the efficient movement of people and goods. Includes the design, manufacture, and installation of regulatory, warning and information signage, the installation and maintenance of guiderails, detour route and traffic control planning for roadworks and the application of lane line markings.

## Major Programs and Services Continued

### **Traffic Safety**

Supports the safe and efficient movement of traffic on the Regional road network through the provision of project management, functional planning and engineering studies, traffic signal design, and custodianship of the Region's Traffic By-laws. Includes the operation of the computerized central traffic control system and the development and management of Intelligent Transportation Systems, administration of the Red-Light Camera and Automated Speed Enforcement programs, undertaking road safety studies and implementation of recommendations supporting the Region's Vision Zero initiative.

### **Engineering and Staff Support**

Support the delivery of capital projects and initiatives through design and construction activities, real estate services including land and lease acquisitions/management to all Regional programs, maintain linear infrastructure data within GIS systems, and provide financial and administrative support services to all divisions within the Works Department.

### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Services include the design and construction of new Regional, Durham Regional Local Housing Corporation and Durham Regional Police Service facilities and leasehold improvements, lifecycle maintenance and replacement strategies for Regional facilities, corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties, and grounds.

### **Regional Forest**

The Regional Forest, consisting of six tracts totaling approximately 598 hectares, is managed under contract by the Lake Simcoe Region Conservation Authority. The forest, a significant environmental asset, provides natural habitat for wildlife, maintenance of water levels and stream flows, prevention of erosion and floods and a space for nature appreciation and use through hiking, walking, cross-country skiing, mountain biking and horseback riding.

### **Depot Operations**

Support the delivery of road maintenance activities including winter control, and roadside and storm sewer repairs and cleaning.

### **Fleet Operations**

Support the acquisition, lifecycle management and maintenance of the Region's fleet of vehicles and equipment, excluding those operated by Durham Regional Police Service and Durham Region Transit. Ensures compliance with the requirements of the Highway Traffic Act and the Commercial Vehicle Operations Registration (CVOR) Program.



## Major Programs and Services Continued

### **Fleet Clearing**

Maintain the Region's fleet of vehicles and equipment, excluding those operated by Durham Regional Police Service and Durham Region Transit. Costs accumulated in this program are allocated out to programs and activities through a combination of direct charges and hourly vehicle utilization rates.

### **Payroll Clearing**

Resources that undertake the maintenance of the Region's Road network, traffic signals, line markings, roadside signage and underground water and sewer infrastructure, provide utility locating services, conduct traffic data mapping and analysis and undertake water meter repairs. Costs accumulated in this program are allocated out to various activities within other Works Department maintenance programs through work orders generated for these activities.

### **Administration**

Provide the overall strategic planning and direction to all programs within the Works Department – Regional Roads and Infrastructure.

### **Debt Service**

To fund debt servicing costs for current and future major capital projects.

### **Headquarters Shared Costs – Regional Roads and Infrastructure Portion**

The allocated share of costs attributable to the Works Department – Regional Roads and Infrastructure for the operation of Regional Headquarters facility.

### **Construction of Municipal Services**

Plan, design and construction of the Regional road and infrastructure major capital program.

### **Solid Waste Management**

#### **Oshawa Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, municipal hazardous and special waste and delivers a paint re-use program.

## Major Programs and Services Continued

### **Scugog Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, and municipal hazardous and special waste.

### **Brock Waste Management Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive residential waste for reuse, recycling, composting or disposal. This location receives and transfers garbage, e-waste, compostable material, and municipal hazardous and special waste.

### **Pickering Waste Management Facility**

Use of this private waste transfer facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive municipal hazardous and special waste.

### **Clarington Environmental Facility**

Operate this facility, with the objective of protecting and enhancing the environment by providing a safe, convenient, and cost-effective location to receive municipal hazardous and special waste.

### **Durham Material Recovery Facility**

Operate this facility through a third-party service provider, with the objective of protecting and enhancing the environment through the safe and cost-effective receipt and processing of recycling material collected as part of the curbside program and at the Region's Waste Management Facilities. Recyclable materials processed at this facility are packaged for transport to end markets. This program will be impacted by the transition to extended producer responsibility.

### **Durham York Energy Centre**

Operate this facility through a third-party service provider, providing a local long-term solution for the responsible management and disposal of residual municipal solid waste through thermal treatment for the Regions of Durham and York. Revenue is generated through the sale of materials recovered and energy generated from the thermal process.

## Major Programs and Services Continued

### **Collections, Processing, and Disposal Services**

Deliver the Region's curbside waste collection programs to residential, multi-residential and some small businesses. Services delivered across the Region include garbage, blue box, organics and leaf and yard waste collection, along with bulky waste collection and disposal as part of an integrated collection program. The City of Oshawa and Town of Whitby administer their own curbside garbage, green bin, and bulky waste collection services—the Region is responsible for all curbside blue box recycling collection. Collection and processing of blue box material will be impacted by the transition to extended producer responsibility.

### **Waste Administration**

Support the delivery of capital initiatives through design and construction activities, undertaking studies to explore diversion opportunities and manage landfills, oversee contracted services, and provide administrative and technical support to the Region's Solid Waste Management programming.

### **Administration**

Provide the overall strategic planning and direction to all programs within the Works Department – Solid Waste Management.

### **Facilities Management**

Provide overall lifecycle management of all Regional facilities. Includes the design and construction of Regional waste facilities, lifecycle maintenance and replacement strategies, corporate security services, and the ongoing and preventative maintenance and overall operation of Regional facilities, properties, and grounds.

### **Headquarters Shared Costs - Solid Waste Management Portion**

The allocated share of costs attributable to the Works Department – Solid Waste Management for the operation of Regional Headquarters facility.

### **Regional Corporate Costs**

Support services across the organization are provided to support the delivery of Solid Waste Management programs and services. This program also captures the annual reserve fund contribution, setting aside sustainable funding for future solid waste capital and operating initiatives, and to mitigate significant financial impacts.

## Major Programs and Services Continued

### **Waste Management Centre**

In partnership with Service Durham, provide support and information to residents related to the Region's Solid Waste Management programs and services. Includes responding to social media, telephone, waste app and email inquiries, providing in-person customer service for bin exchanges and bin and bag tag sales, administering the Region's call-in waste collection services, providing by-law enforcement services, and collecting data and inventory information to support continuous improvement of Durham's waste collection programs.

### **Community Outreach**

Promote and encourage participation in the Region's waste management and waste diversion programs. Includes sharing information on multiple media platforms including radio, television, print, internet, and public space advertising, promoting waste reduction and diversion through the development of school curriculum material and waste facility tours, and through public events including waste fairs, compost events and participation in Waste Reduction Week.

### **Environmental Studies**

Protect and enhance the environment through the management, monitoring, and inspection of former landfill sites within the Region ensuring full environmental compliance. Includes examination of monitoring results, preparation of annual technical reports, undertaking site improvements, ground and surface water testing and undertaking any amendments to Environmental Compliance Approvals for landfill and waste management facility operations.

### **Blue Box Revenues and Subsidies**

Includes the proceeds from the sale of newspaper, cardboard, steel, aluminum, and glass to end markets, along with Stewardship Ontario's Resource Productivity and Recovery Authority funding. This program will be impacted by the transition to extended producer responsibility.

### **Major Capital Projects**

Consolidated capital program for Solid Waste Management.

# Strategic Priorities

For 2024 key priorities and planned actions focus on:

## Environmental Sustainability



Accelerate the adoption of green technologies and clean energy solutions through strategic partnerships and investment with internal and external partners and academic institutions. Implementation of the Durham Building Standard, providing guidelines related to energy efficiency, greenhouse gas emissions and reductions, and incorporation of amenities that support diversity and inclusion of workplace for all projects related to the construction or renovation/retrofit of Regional facilities



Continued efforts to develop a long-term food and organic waste management strategy; converting the Region's contracted waste management fleet to renewable natural gas fueling; and promoting the use of recycled materials in construction projects



Protect, preserve and restore the natural environment including greenspaces, waterways, parks, trails, and farmlands by exploring alternative winter de-icing materials to minimize salt impacts; integrating environmentally sensitive solutions and practices; increasing restoration measures for impacted areas from construction projects; continue controlled-harvest practices in all Durham Region Forest tracts; and ensuring site plan development preserve natural features and favour native plant restoration



Demonstrate leadership in sustainability and climate change action by mitigating the environmental impacts of projects and continuing to showcase environmental awareness and the importance of Regional assets, such as the Regional Forest. The continued focus on mitigation and improvement to the environment, as demonstrated by the redevelopment and delivery of deep energy retrofit work at various Durham Regional Local Housing Corporation sites, 101 Consumers Road and 300 Ritson Road South facility

## Strategic Priorities Continued



Expand sustainable and active transportation by promoting transit and cycling; identifying and prioritizing road maintenance and winter response on primary cycling routes; embracing sustainable urban design principles; increasing availability of EV charging stations at Regional facilities; and exploring alternative fuels for the Regional fleet. The Region has installed 109 charging stations to date at various locations, with 59 dedicated to fleet/workplace charging. Lead the design and construction of the Durham Region Transit Maintenance facility on Thornton Road North in Oshawa. This facility will support a full fleet of zero emission vehicles while aiming for high energy standards that will allow it to be a net-zero energy building



Support rapid transit initiatives through the design and construction of dedicated transit lanes on Regional Roads. Continued support through the Rapid Transit Office and Corporate Real Estate for the implementation of Bus Rapid Transit on Highway 2



Implement measures aimed towards increasing organic and recyclable materials from curbside collection activities through ongoing community outreach, including ongoing education programs at the elementary, secondary and post-secondary level

## Community Vitality



Revitalize existing neighbourhoods and build complete communities that are walkable, well-connected, and have a mix of attainable housing through the expansion of the Regional cycling network. In support of Durham Regional Local Housing Corporation, staff are engaged in the redevelopment and revitalization of community housing sites that will maximize transit-oriented development opportunities. Awarded the Request for Proposal for consulting services for the community needs assessment and conceptual site master plans for the 300 Ritson Road project and hosted public consultation meetings with businesses, service providers and residents

## Strategic Priorities Continued



Enhance community safety and well-being with improvements to road traffic safety by advancing projects that are part of the Durham Vision Zero initiative



Support diversity and inclusion through updated building amenities and accessibility improvements, including the construction of all gender washroom facilities and wellness amenities and the installation of a lift between the lower galleria and upper galleria in Regional Headquarters



Position Durham Region as the location of choice for business by servicing strategic Employment Lands; and planning for growth

## Economic Prosperity



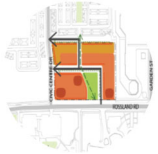
Better connect people and move goods more effectively by constructing and maintaining an efficient goods movement network; supporting the Bowmanville GO extension, Highway 2 Bus Rapid Transit and Simcoe Street Rapid Transit networks; and rationalizing the Region's building footprint through ongoing Master Accommodation Planning, centralizing Regional services at strategic facilities to reduce travelling time and increasing convenience for residents



Expedite the delivery of high-speed internet services to the rural and underserved communities across Durham Region by leveraging and expanding upon the existing Traffic Operations fibre network and supporting broadband construction being led by Durham OneNet Inc.

## Strategic Priorities Continued

### Social Investment



Support the preparation of various grant applications for funding of projects related to the deep energy retrofits and building improvements within the Durham Region Local Housing Corporation portfolio. Completed building envelope improvements to Durham Region Local Housing Corporation (DRLHC) facilities at 155 King Street and 655 Harwood Avenue



Collaborate with departments and community organizations to advance housing supports across the Region, including the continued construction of the Beaverton Supportive Housing facility with substantial performance expected for summer 2024. Facilitated the purchase and refurbishment of the former Sunnycrest Long-Term care home (1635 Dundas) to accommodate 45 low-barrier shelter beds in the short term and future housing options to address the increased homelessness within the Region

### Service Excellence



Optimize resources and partnerships to deliver exceptional quality services and value by continuing a “customer first” focus. Shifting more services to an omnichannel service delivery mode as part of the MyDurham311 project. Continuation of Phase 2 of the Workplace Modernization and Optimization project at Regional Headquarters, which includes the consolidation of front counter space on the main level of the building to improve customer access and building security



Demonstrate commitment to continuous quality improvement and transparency through public engagement on all major public works initiatives in real time



## Strategic Priorities Continued



Drive innovation through the continued evolution of the Region's Enterprise Maintenance Management System to increase efficiency in maintenance operations while collecting accurate and timely life cycle costs for analysis and planning; continued expansion of the Region's Traffic Watch map tool to incorporate other activities such as real time snowplow routes and water main break repair updates

# Key Targets for 2024

## Regional Roads and Infrastructure

- Maintain over 2,400 lane kilometres of paved road surface
- Maintain over 240 bridges and culverts greater than 3 metres
- Maintain 335 kilometres of Regional storm sewers which includes over 5,300 maintenance holes, over 6,200 catch basins and 490 inlets/outlets
- Maintain and operate over 680 traffic signals across the Region, with Accessible Pedestrian Signals installed at 228 locations
- Rotate 6 mobile cameras through 36 Automated Speed Enforcement sites and operate 10 fixed location Automated Speed Enforcement cameras (includes 2 new fixed locations to be added in 2024). Administer 12 Red Light Camera sites; Vision Zero collision reduction goal is a 10% reduction in fatal injury collision over a 5-year period
- Apply 4,804 kilometres of line painting and pavement markings on Regional roads
- Maintain and operate over 460,000 square metres of facility space
- Construction funding for 19.3 centreline kilometres of new cycling facilities included with Region road projects

## Solid Waste Management


- Serve 325,000 visitors at the Region's Waste Management facilities
- Collect 30,000 tonnes of material at the Region's Waste Management facilities
- Recycle, compost or re-use 6,250 tonnes of material collected at the Region's Waste Management facilities
- Process 20,350 tonnes of recyclable materials through the Region's Material Recovery Facility
- Generate 110,550 megawatts of energy at the Durham York Energy Centre
- Collect 23,100 tonnes of recyclable material through the curbside blue box recycling program

## Key Targets for 2024

- Collect 67,800 tonnes of organic material through the curbside green bin and leaf and yard waste programs
- Collect 118,500 tonnes of garbage material through the curbside program
- Complete 90,000 public interactions through the Waste Management Centre
- Reach 4,000 students through school engagement activities
- Deliver communications regarding waste programs including:
  - 1,500 radio advertisements;
  - 500 television advertisements;
  - 145,000 Durham Waste mobile app installation; and
  - Over 1 million digital impressions promoting various waste campaigns


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		38,446	39,733	42,064		
Personnel Related		1,645	1,631	2,139		
Communications		1,621	1,541	1,394		
Supplies		2,612	1,939	3,058		
Utilities		754	740	772		
Computer Maintenance & Operations		439	364	444		
Materials & Services		12,289	13,010	12,621		
Buildings & Grounds Operations		2,211	1,838	2,039		
Equipment Maintenance & Repairs		560	525	514		
Vehicle Operations		10,291	9,006	10,244		
Debt Charges		-	-	1,547		
Professional Services		2,559	2,431	2,502		
Contracted Services		69,359	70,187	63,744		
Leased Facilities Expenses		193	193	327		
Financial Expenses		614	591	787		
Property Taxes		1,059	1,049	1,077		
Minor Assets & Equipment		100	100	150		
Major Repairs & Renovations		318	306	252		
Contribution to Reserves / Reserve Funds		6,628	6,628	9,735		
Headquarters Shared Costs		1,283	1,283	1,632		
Operating Expenses Subtotal		152,981	153,095	157,042	3,947	2.6%


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Internal Transfers &amp; Recoveries</b>					
NextGen Charges	26	26	28		
Communication Charge	72	72	50		
Departmental Charges	1,544	1,544	1,551		
Corporate HR Charge	50	50	50		
Works - General Tax Charge	338	338	338		
Works - Ajax WSP	2	2	-		
Recovery - Social Housing	(134)	(134)	(138)		
Recovery - Regional Environmental Lab	(50)	(50)	(50)		
Recovery - Fleet	(14,474)	(14,474)	(15,352)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(12,626)</b>	<b>(12,626)</b>	<b>(13,523)</b>	<b>(897)</b>	<b>(7.1%)</b>
<b>Gross Operating Expenses</b>	<b>140,355</b>	<b>140,469</b>	<b>143,519</b>	<b>3,050</b>	<b>2.2%</b>
<b>Capital Expenses</b>					
New	15,773	15,773	1,365		
Replacement	14,866	14,866	16,769		
Major Capital	184,278	184,278	147,738		
<b>Capital Expenses Subtotal</b>	<b>214,917</b>	<b>214,917</b>	<b>165,872</b>	<b>(49,045)</b>	<b>(22.8%)</b>
<b>Total Expenses</b>	<b>355,272</b>	<b>355,386</b>	<b>309,391</b>	<b>(45,995)</b>	<b>(12.9%)</b>
<b>Operating Revenue</b>					
Provincial Subsidy General	(8,125)	(8,267)	(4,018)		
Fees & Service Charges	(11,142)	(12,136)	(10,169)		
Sale of Publications	(1,081)	(1,081)	(782)		
Rents	(55)	(55)	(510)		
Sundry Revenue	(7,520)	(8,441)	(8,612)		
Revenue from Municipalities	(4,735)	(4,878)	(4,995)		
Investment & Interest Income	(110)	(110)	(110)		
Development Charge Revenues-DC Debt	-	-	(727)		
Reserve Fund Financing for Operations	(9)	(9)	(9)		
Revenue from Related Entities	(320)	(320)	(293)		
<b>Operating Revenue Subtotal</b>	<b>(33,097)</b>	<b>(35,297)</b>	<b>(30,225)</b>	<b>5,072</b>	<b>14.4%</b>

## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 Durham Budget	2024	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Capital Financing						
ICIP Grant		(57,665)	(57,665)	(23,742)		
Roads - Residential DC		(41,108)	(41,108)	(33,584)		
Roads - Commercial DC		(4,698)	(4,698)	(4,974)		
Roads - Industrial DC		(5,000)	(5,000)	(641)		
Roads - Institutional DC		-	-	(561)		
Canada Community-Building Fund (Federal Gas Tax)		(18,275)	(18,275)	(19,850)		
Equipment Replacement Reserve		(7,679)	(7,679)	(15,042)		
Regional Roads Reserve		(8,892)	(8,892)	(9,424)		
Transit Capital Reserve Fund		(7,474)	(7,474)	(544)		
Waste Management Reserve Fund		(1,000)	(1,000)	(4,000)		
Roads Rehabilitation Reserve Fund		(27,710)	(27,710)	(27,710)		
Bridge Rehabilitation Reserve Fund		(5,525)	(5,525)	(7,800)		
Capital Impact Stabilization Reserve Fund		(5,847)	(5,847)	(1,325)		
Vision Zero Reserve Fund		(675)	(675)	(650)		
Recoveries from Others		(55)	(55)	-		
Region of Durham Debenture		(15,667)	(15,667)	(6,533)		
Capital Financing Subtotal		(207,270)	(207,270)	(156,380)	50,890	24.6%
Total Revenues and Financing		(240,367)	(242,567)	(186,605)	55,962	23.1%
Property Tax Requirement Works Department		114,905	112,819	122,786	9,967	8.8%

Financial Details: Summary by Program (\$,000's)
Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

 <b>Durham Budget</b> <b>2024</b>		2023 Estimated Actuals	2023 Restated Budget (000)'s				2024 Proposed Budget (000)'s					Variance		
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Works - General Tax</b>														
1	Winter Control	11,090	11,803	-	-	-	11,803	12,205	-	-	-	12,205	402	
2	Roadside Maintenance	6,406	5,199	-	-	(85)	5,114	6,104	-	-	(113)	5,991	877	
3	Storm Sewers	292	198	-	-	(3)	195	218	-	-	(3)	215	20	
4	Traffic - Signals and Systems	5,299	5,708	-	-	(1,712)	3,996	5,774	-	-	(1,753)	4,021	25	
5	Traffic - Signs, Markings and Roadside Protection	2,832	3,856	-	-	(1,058)	2,798	4,170	-	-	(973)	3,197	399	
6	Traffic - Safety	3,508	3,527	-	-	(39)	3,488	3,954	-	-	(22)	3,932	444	
7	Engineering and Staff Support	7,719	8,806	381	-	(787)	8,400	8,926	1,020	-	(625)	9,321	921	
8	Facilities Management	4,939	5,197	21,672	-	(21,570)	5,299	5,322	1,018	-	(188)	6,152	853	
9	Regional Forest	-	237	-	-	(237)	-	354	-	-	(354)	-	-	
10	Depot Operations	5,777	5,907	21	-	(337)	5,591	7,056	521	-	(350)	7,227	1,636	
11	Fleet Operations	-	(6)	7,685	-	(7,679)	-	-	15,043	-	(15,043)	-	-	
12	Fleet Clearing	-	-	-	-	-	-	-	-	-	-	-	-	
13	Payroll Clearing	-	-	-	-	-	-	-	-	-	-	-	-	
14	Administration	383	505	-	-	-	505	1,334	-	-	-	1,334	829	
15	Debt Service	-	-	-	-	-	-	1,547	-	-	(727)	820	820	
16	Headquarters Shared Cost - Works - General Tax Portion	767	767	-	-	-	767	1,105	-	-	-	1,105	338	
17	Construction of Municipal Services	6,200	-	183,278	-	(177,078)	6,200	-	143,538	-	(137,338)	6,200	-	
<b>Works - General Tax Subtotal</b>		<b>55,212</b>	<b>51,704</b>	<b>213,037</b>	<b>-</b>	<b>(210,585)</b>	<b>54,156</b>	<b>58,069</b>	<b>161,140</b>	<b>-</b>	<b>(157,489)</b>	<b>61,720</b>	<b>7,564</b>	<b>14.0%</b>

Solid Waste Management

WASTE MANAGEMENT FACILITIES:

1	Oshawa Waste Management Facility	355	3,383	257	(317)	(2,986)	337	3,277	107	(213)	(3,385)	(214)	(551)	
2	Scugog Waste Management Facility	(45)	998	-	(157)	(853)	(12)	1,039	-	(23)	(1,010)	6	18	
3	Brock Waste Management Facility	102	632	-	(119)	(369)	144	611	150	(21)	(533)	207	63	
4	Pickering Waste Management Facility	84	202	-	(112)	(11)	79	340	-	(87)	(5)	248	169	
5	Clarington Waste Management Facility	111	255	-	(111)	(34)	110	255	-	(33)	(51)	171	61	
6	Durham Material Recovery Facility	-	369	-	-	(369)	-	215	-	-	(670)	(455)	(455)	
7	Durham York Energy Centre	11,162	24,148	-	-	(13,254)	10,894	23,896	22	-	(13,272)	10,646	(248)	


Financial Details: Summary by Program (\$,000's)
Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2023 Estimated Actuals	2023 Restated Budget (000)'s					2024 Proposed Budget (000)'s					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
8 Collection Services													
(a) Garbage	7,076	6,841	-	-	-	6,841	8,328	-	-	-	8,328	1,487	
(b) Blue Box Curbside Recycle	14,140	13,859	-	-	-	13,859	7,899	-	-	-	7,899	(5,960)	
(c) Composting	5,238	5,049	-	-	-	5,049	6,460	-	-	-	6,460	1,411	
(d) Other Diversion	227	227	-	-	-	227	288	-	-	-	288	61	
8 Processing and Disposal Services													
(a) Garbage	2,754	2,866	-	-	-	2,866	2,817	-	-	-	2,817	(49)	
(b) Blue Box Curbside Recycle	5,195	6,179	-	-	-	6,179	2,927	-	-	-	2,927	(3,252)	
(c) Composting	9,225	8,986	-	-	-	8,986	8,500	-	-	-	8,500	(486)	
(d) Other Diversion	(17)	31	-	(21)	(27)	(17)	35	-	(3)	(28)	4	21	
(e) Diversion Promotional Items	477	477	-	-	-	477	405	-	-	-	405	(72)	
(f) Waste Composition Study	-	-	-	-	-	-	-	-	-	-	-	-	
9 Waste Administration	4,261	4,573	60	-	(22)	4,611	5,079	225	-	(22)	5,282	671	
10 Administration	504	503	-	-	-	503	742	-	-	-	742	239	
11 Facilities Management	3,021	2,458	563	-	-	3,021	2,616	28	-	-	2,644	(377)	
12 Headquarters Shared Cost - Works - Solid Waste Management Portion	516	516	-	-	-	516	527	-	-	-	527	11	
13 Regional Corporate Costs	3,718	3,828	-	-	(110)	3,718	6,212	-	-	(110)	6,102	2,384	
14 Waste Management Centre	672	786	-	-	(114)	672	1,778	-	-	(464)	1,314	642	
15 Community Outreach	625	625	-	-	-	625	625	-	-	(53)	572	(53)	
16 Environmental Studies	395	395	-	-	-	395	395	-	-	-	395	-	
17 Blue Box Recoveries & Subsidies:													
(a) Industry Funding	(7,433)	-	-	(7,430)	-	(7,430)	-	-	(3,638)	-	(3,638)	3,792	
(b) Revenues - Diversion Materials	(2,670)	579	-	-	(4,566)	(3,987)	184	-	-	(1,495)	(1,311)	2,676	
18 Major Capital Projects	-	-	1,000	-	(1,000)	-	-	4,200	-	(4,000)	200	200	
<b>Solid Waste Management Subtotal</b>	<b>59,693</b>	<b>88,765</b>	<b>1,880</b>	<b>(8,267)</b>	<b>(23,715)</b>	<b>58,663</b>	<b>85,450</b>	<b>4,732</b>	<b>(4,018)</b>	<b>(25,098)</b>	<b>61,066</b>	<b>2,403</b>	<b>4.1%</b>
<b>Property Tax Requirement Works Department</b>	<b>114,905</b>	<b>140,469</b>	<b>214,917</b>	<b>(8,267)</b>	<b>(234,300)</b>	<b>112,819</b>	<b>143,519</b>	<b>165,872</b>	<b>(4,018)</b>	<b>(182,587)</b>	<b>122,786</b>	<b>9,967</b>	<b>8.8%</b>




## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Regional Roads and Infrastructure								
Capital Expenditures								
Road / Structure Construction - Growth	39,570	26,524	91,655	160,475	175,020	159,565	1,307,728	1,894,443
Traffic Control & Other Programs - Growth	6,580	5,135	5,030	5,120	4,775	4,730	24,540	44,195
Transportation Plans & Studies - Growth	150	500	250	150	150	150	750	1,450
Bus Rapid Transit Implementation	78,638	32,377	23,500	-	-	58,000	-	81,500
Road Rehabilitation/Reconstruction Projects	38,660	38,660	47,000	47,000	47,000	47,000	235,000	423,000
Structure Rehabilitation / Replacement	13,725	18,060	32,285	24,000	22,720	12,485	45,435	136,925
Traffic Control & Other Programs - Non-Growth	3,740	5,265	3,740	3,390	3,410	3,320	18,705	32,565
Road & Traffic Safety Program (Vision Zero)	1,675	1,450	1,300	1,615	800	800	4,000	8,515
Cycling Infill Projects	540	900	900	1,000	1,000	1,000	8,500	12,400
Building & Structures	21,662	15,672	69,170	456	2,467	1,032	2,243	75,368
Machinery & Equipment	51	40	296	58	11	45	115	525
Information Technology Infrastructure	357	263	865	306	285	371	1,330	3,157
Vehicles	7,679	16,169	3,571	4,748	1,902	7,606	16,595	34,422
Furniture & Fixtures	10	125	20	11	10	11	10	62
Capital Expenditure Subtotal	213,037	161,140	279,582	248,329	259,550	296,115	1,664,951	2,748,527

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects


	2023	2024	Forecast					Forecast Total
	Approved Budget	Proposed Budget	2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
General Levy	6,767	8,760	8,863	7,035	7,001	7,574	32,571	63,044
Equipment Replacement Reserve	7,679	15,042	2,259	4,571	1,814	7,501	16,479	32,624
Capital Impact Stabilization Reserve Fund	5,847	1,325	-	-	-	-	-	-
Roads Rehab Reserve Fund	27,710	27,710	45,955	45,605	43,710	34,385	157,040	326,695
Bridge Rehab Reserve Fund	5,525	7,800	5,525	5,525	5,525	5,525	27,625	49,725
Regional Roads Levy	8,892	9,424	17,199	25,724	41,587	41,981	315,561	442,052
Vision Zero Reserve Fund	675	650	500	814	-	-	-	1,314
Transit Capital Reserve Fund	7,474	544	313	-	-	16,690	-	17,003
Residential Development Charges	41,108	33,584	66,012	111,344	111,400	130,033	820,771	1,239,560
Commercial Development Charges	4,698	4,974	13,557	16,551	16,560	19,329	122,007	188,004
Institutional Development Charges	-	561	4,277	1,158	1,310	1,439	8,613	16,797
Industrial Development Charges	5,000	641	9,860	12,037	12,043	14,058	76,284	124,282
Canada Community-Building Fund (Federal Gas Tax)	18,275	19,850	23,525	17,965	17,600	17,600	88,000	164,690
Investing in Canada Infrastructure Program (ICIP)	57,665	23,742	17,233	-	-	-	-	17,233
Recoveries From Others <sup>1</sup>	55	-	2,725	-	1,000	-	-	3,725
Debentures - Region Funded	15,667	6,533	61,779	-	-	-	-	61,779
<b>Capital Financing Subtotal</b>	<b>213,037</b>	<b>161,140</b>	<b>279,582</b>	<b>248,329</b>	<b>259,550</b>	<b>296,115</b>	<b>1,664,951</b>	<b>2,748,527</b>
<b>Total Capital Regional Roads and Infrastructure</b>	<b>213,037</b>	<b>161,140</b>	<b>279,582</b>	<b>248,329</b>	<b>259,550</b>	<b>296,115</b>	<b>1,664,951</b>	<b>2,748,527</b>

<sup>1</sup> Recoveries from Others includes:

- 2023 - \$55 thousand in contributions from CN Rail
- 2025 - \$2.625 million in contributions from CN Rail
- 2025 - \$100 thousand in contributions from the County of Simcoe
- 2027 - \$1.0 million in contributions from the County of Simcoe

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Solid Waste Management									
Capital Expenditures									
Building & Structures		1,510	4,226	8,501	6,890	15,450	1,385	192,600	224,826
Machinery & Equipment		310	278	279	257	107	107	535	1,285
Information Technology Infrastructure		60	53	108	54	91	108	280	641
Vehicles		-	175	300	-	1,080	-	-	1,380
Landfill Remediation / Rehabilitation		-	-	950	2,325	525	6,698	3,400	13,898
Capital Expenditure Subtotal		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Capital Financing									
General Levy		880	732	2,188	1,126	1,628	1,600	815	7,357
Waste Management Reserve Fund		1,000	4,000	7,950	8,111	15,259	6,698	41,920	79,938
Canada Community-Building Fund (Federal Gas Tax)		-	-	-	-	-	-	13,289	13,289
Residential Development Charges		-	-	-	289	366	-	-	655
Debentures		-	-	-	-	-	-	140,791	140,791
Capital Financing Subtotal		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Total Capital Solid Waste Management		1,880	4,732	10,138	9,526	17,253	8,298	196,815	242,030
Total Capital Works Department		214,917	165,872	289,720	257,855	276,803	304,413	1,861,766	2,990,557

## Details of Budget Changes

<b>Strategic Investments: Regional Roads and Infrastructure</b>	<b>2024 Impact (\$ 000's)</b>
Staffing provision to ensure availability of resources required to address increasing demands for services and a growing infrastructure base	735
New impact of 1.25 FTEs approved in year. Details are provided in the Staffing Details section	45
Undertake a service review in partnership with Area Municipalities to explore opportunities to improve the quality of developer installed noise barriers along Regional road corridors by proposing the adoption of higher minimum standards (Report 2023-COW-33)	100
Mandatory cyclical training including both catch-up training delayed by the COVID-19 pandemic and current training required by staff	505
Increase in contribution to the Works Equipment Reserve to ensure sustainability of the resources for future vehicle and equipment replacements	737
Incremental investment in Major Repairs and Renovations (\$15k) and Minor Assets & Equipment (\$50k)	65
Net increase investment in capital – see Appendix A for detailed project listing	1,993
<b>Strategic Investments: Regional Roads and Infrastructure Subtotal</b>	<b>4,180</b>

## Details of Budget Changes Continued

<b>Base Adjustments: Regional Roads and Infrastructure</b>	<b>2024 Impact</b> (\$ 000's)
Economic Increases	1,246
Annualization of 21.594 FTEs approved in the 2023 budget	800
Realignment of staffing resources to reflect effort on priority activities and capital works resulting in a net decrease in payroll costs in General Tax program areas (-2.171 FTE)	(686)
Inflationary increases including vehicle repairs and maintenance (\$1,261k), program materials and supplies (\$224k) insurance (\$56k), software maintenance and licenses (\$81k), utilities (\$27k), salt and snow removal (\$36k)	1,685
Line-by-line savings	(519)
Increase in debt servicing costs for debt financing approved in 2023 budget for the modernization of the Ajax, Oshawa/Whitby and Sunderland Depots (\$1,547k). Development Charges will fund \$727k of these debt servicing costs with the balance of \$820k from property taxes	820
Increase in Work's – Regional Roads and Infrastructure share of costs for the operation and maintenance of Regional Headquarters	38
<b>Base Adjustments: Regional Roads and Infrastructure Subtotal</b>	<b>3,384</b>
<b>Net Changes: Regional Roads and Infrastructure</b>	<b>7,564</b>

## Details of Budget Changes Continued

<b>Strategic Investments: Solid Waste Management</b>	<b>2024 Impact</b> (\$ 000's)
New positions – details of the 0.25 FTEs are provided in in the Staffing Details section	45
Staffing provision to ensure availability of resources required to address increasing demands for services and a growing infrastructure base	200
Increase in DYEC operating costs (\$481k) and a reduction in revenue from sales of recovered materials (\$297k) due to lower commodity pricing. This is offset by a projected increase in electricity revenue (-\$215k) and an increase in the recovery from York Region (-\$100k). A decrease in projected by-passed tonnes (-\$711k) that is partially attributable to the introduction of the enhanced green bin program (this savings of \$521k is reflected in the bullet below)	273
Net savings of \$2,370k for Waste Management Services due to the Region's planned transition to the Extended Producer's Responsibility program effective July 1, 2024, and the launch of the enhanced green bin program. The savings have been used to partially fund the significant capital improvements at the Oshawa Waste Management facility in 2024 estimated at \$4.0 million. Future annual net savings will be used to fund large capital projects including the construction of an anaerobic digestion/pre-sort facility	-
Net revenue adjustments due to user rate increase and subsidy reductions	(331)
Net decrease in capital – see Appendix C for detailed project listing	(169)
<b>Strategic Investments: Solid Waste Management Subtotal</b>	<b>18</b>

## Details of Budget Changes Continued

Base Adjustments: Solid Waste Management	2024 Impact (\$ 000's)
Economic increases	381
Annualization of 0.36 FTEs approved in the 2023 budget	23
Inflationary increases including waste processing and collection contracted services (\$1,922k), grounds maintenance (\$67k), insurance (\$28k)	2,153
Line-by-line savings	(183)
Increase in Work's – Solid Waste Management share of costs for the operation and maintenance of Regional Headquarters	11
<b>Base Adjustments: Solid Waste Management Subtotal</b>	<b>2,385</b>
<b>Net Changes: Solid Waste Management</b>	<b>2,403</b>
<b>Net Changes: Works Department</b>	<b>9,967</b>

## Staffing Details

### Regional Roads and Infrastructure

**Full Time Equivalents  
(FTE's)**

#### 2023 Approved Complement

454.698

#### Positions Approved In-Year

Program Manager, Indigenous Implementation to strengthen relationships with the Indigenous communities and lead the consultation for development and implementation of regional road project engagement plans. (Note: this position is shared with Sanitary Sewerage, Water Supply, and Waste Management). (Note this position was approved in-year in accordance with Section 8.1 of the Budget Management Policy)

0.250

Works Technician 5 – conversion of a temporary position to a permanent position to support the advancement of building high-speed broadband infrastructure across the Region. The cost for this position is fully recovered from Durham OneNet Inc. (Note: This position conversion was approved in-year in accordance with Section 8.1 of the Budget Management Policy)

1.000

#### Total Positions Approved In-Year

1.250

#### Proposed Position Transfers

Maintenance Depot supervisory positions were previously budgeted in Works General Tax with a portion of costs allocated to various water and sewer activities. For the 2024 budget, these positions have been transferred directly to the various water and sewer activities eliminating the need for allocation administration. There is no financial impact resulting from this change

(13.970)



## Staffing Details Continued

Realignment of staff resources to reflect actual effort on activities resulting in a net decrease in full-time equivalent staff charged to General Tax programs areas. (Note: the net adjustments for these positions between funds is zero. General Tax - 2.171 FTEs; Sanitary Sewerage + 1.526 FTEs; Water Supply + 0.74 FTEs; Solid Waste - 0.095 FTEs) (2.171)

Support Clerk (0.366 FTE) and Clerk 3 (3.0 FTEs) transferred to Service Durham to centralize and improve the customer experience across all channels within the Region (3.366)

**Total Proposed Position Transfers** (19.507)

**Regional Roads Infrastructure Subtotal** 436.441

### Solid Waste Management

**Full Time Equivalents**  
(FTE's)

**2023 Approved Complement** 73.825

### Positions Approved In-Year

Program Manager, Indigenous Implementation to strengthen relationships with the Indigenous communities and lead the consultation for development and implementation of waste capital infrastructure project engagement plans. (Note: this position is shared with Sanitary Sewerage, Water Supply, and General Tax). (Note this position was approved in-year in accordance with Section 8.1 of the Budget Management Policy) 0.250

**Total Positions Approved In-Year** 0.250

## Staffing Details Continued

### Proposed Position Transfers

Realignment of staff resources to reflect actual effort on activities resulting in a net decrease in full-time equivalent staff charged to Solid Waste programs areas. (Note: the net adjustments for these positions between funds is zero. General Tax - 2.171 FTEs; Sanitary Sewerage + 1.526 FTEs; Water Supply + 0.74 FTEs; Solid Waste - 0.095 FTEs)

(0.095)

### Total Proposed Position Transfers

(0.095)

---

### Solid Waste Management Subtotal

**73.980**

---

### Total Complement: Works Department

**510.421**

## Looking Forward

The Works Department provides public infrastructure and services including Regional roads, reliable solid waste services, and support for residents, businesses, and institutions so that healthy and sustainable communities thrive. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- Ongoing implementation of Vision Zero safety plan initiatives;
- Implementing climate mitigation and GHG reduction strategies and measures, including a proposed green roof at Regional Headquarters, piloting of low water/low mow and naturalized landscaping at Regional locations, conversion of the Region's fleet of vehicles and equipment to lower carbon options and pursuing deep energy retrofit projects;
- Refinement of design standards for Regional construction projects to further protect the natural environment and incorporate compliance measures related to the Excess Soil Management Regulation;
- Expansion and renewal of Regional infrastructure to ensure service levels keep pace with growth;
- Continued delivery of projects supporting the Community Housing Portfolio Revitalization work, advancing the At Home In Durham goals and objectives, and implementing the facility recommendations for various master plans, including the Master Plan for Paramedic Services, the Transit Master Plan, and the Depot Modernization and Rationalization plan;
- The utilization of technology such as artificial intelligence, sensors, drones, sonar and submersible cameras for inspections and assessments; and innovative mapping technology;
- Continued shift to digitized public facing services to enhance the experience of residents and business that access services provided by the Works Department, such as continued addition of permits to the system;
- Utilizing asset lifecycle data to forecast state of good repair needs for Regional assets collected through the Enterprise Maintenance Management System;
- Ongoing Workplace Modernization work, including construction of Phases 2 and 3 at Regional Headquarters, review and rationalization of the current building portfolio and implementation of Workplace Modernization principles;
- Introduction and expansion of advanced technologies and countermeasures to relieve traffic congestion; and

## Looking Forward Continued

- Implementation of the Durham Building Standard, providing guidelines related to energy efficiency, greenhouse gas emissions and reductions, and incorporation of amenities that support diversity and inclusion in the workplace for all projects related to the construction or renovation/retrofit of Regional facilities.

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
Regional Roads and Infrastructure																
Road / Structure Construction - Growth																
5	Reg. Rd. 1, Brock Rd. / Goodwood Rd. Intersection, Reconstruct to a roundabout, Uxbridge	-	-	-	165	-	-	69	466	-	-	-	700	701	9,150	10,551
26	Reg. Rd. 4, Taunton Rd. / Anderson St. Intersection, Intersection modifications at Taunton Rd. / Anderson St. including Taunton Rd. / DDSB and Taunton Rd. / DRPS entrances, Whitby	-	-	-	103	-	-	44	293	-	-	-	440	4,620	-	5,060
28	Reg. Rd. 4, Taunton Rd. from 0.4 km west of Solina Rd. to 0.2 km west of Bowmanville Ave., Reconstruct and modify intersection to a roundabout (Combined with rehab item 139), Clarington	-	-	-	59	-	-	25	166	-	-	-	250	-	5,500	5,750
32	Reg. Rd. 14, Liberty St. from Baseline Rd. to King St., Widen road from 2 to 3 lanes. Associated water supply and sanitary sewer works, Clarington	-	-	-	122	-	-	23	155	-	-	-	300	2,200	7,650	10,150
34	Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Reconstruct and modify intersection to a roundabout at Concession Rd. 3 and signalization and modifications at Freeland Ave. - Bons Ave. (combined with road rehab item) Associated water supply works, Clarington	-	-	-	282	-	-	119	799	-	-	-	1,200	6,360	-	7,560
38	Reg. Rd. 16, Ritson Rd. from north of Taunton Rd. to Conlin Rd., Widen road from 2 / 3 to 5 lanes, Oshawa	-	-	-	377	-	-	216	1,457	-	-	-	2,050	1,352	19,100	22,502
58	Reg. Rd. 23, Lake Ridge Rd. from Bayly St. to Kingston Rd. - Dundas St., Widen road from 2 to 4 / 5 lanes, Ajax / Whitby	-	-	-	1,608	-	-	827	5,565	-	-	-	8,000	3,410	5,000	16,410
63	Reg. Rd. 26, Thickson Rd. from Wentworth St. to C.N. Rail Kingston, Reconstruct and widen road from 2 to 4 lanes, Whitby	-	-	-	324	-	-	62	414	-	-	-	800	7,300	-	8,100

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
65	Reg. Rd. 26, Thickson Rd. / Rossland Rd. Intersection, Reconstruct and modify intersection, Whitby	-	-	-	1,410	-	-	594	3,996	-	-	-	6,000	996	-	6,996
72	Reg. Rd. 28, Rossland Rd. / Garden St. Intersection, Intersection modifications, Whitby	-	-	-	125	-	-	52	353	-	-	-	530	2,329	4,150	7,009
77	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave. (combined with road rehab item 159) Associated water supply works, Ajax	-	-	-	24	-	-	10	70	-	-	-	104	700	3,225	4,029
82	Reg. Rd. 33, Harmony Rd. from Conlin Rd. to Britannia Ave., Widen road from 2 to 4 lanes, Oshawa	-	-	-	98	-	-	46	306	-	-	-	450	-	8,455	8,905
92	Reg. Rd. 38, Whites Rd. from Finch Ave. to approximately 0.3 km south of Third Concession Rd., Widen road from 2 to 6 lanes to add HOV lanes, with new CPR grade separation, Pickering	-	-	-	474	-	-	288	1,938	-	-	-	2,700	1,200	45,000	48,900
93	Reg. Rd. 38, Whites Rd. from south of Third Concession Rd. to Taunton Rd., Construct new alignment to 6 lanes to add through lanes and HOV lanes, with new bridge crossing of West Duffins Creek. The Region's portion shown is for 1% of the project cost. Seaton Landowners responsible for 99% of the project cost, Pickering	-	-	-	79	-	-	54	367	-	-	-	500	400	1,500	2,400
105	Reg. Rd. 57, Bowmanville Ave. from Baseline Rd. to south of Reg. Hwy. 2, Widen road from 2 to 4 lanes from Baseline Rd. to S. of Hwy. 2, including structure widening. Associated water supply and sanitary sewer works, Clarington	-	-	-	673	-	-	237	1,590	-	-	-	2,500	3,901	38,985	45,386
Road / Structure Construction - Growth Subtotal				-	5,923	-	-	2,666	17,935	-	-	-	26,524	35,469	147,715	209,708

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div><div>Durham Budget</div></div><div>2024</div></div></div> <div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Traffic Control & Other Programs - Growth																
120	Bridge and Pavement Management Program, Various	-	-	-	54	-	-	40	266	-	-	40	400	400	3,600	4,400
121	Signal Installation Program, Various	-	-	-	564	-	-	238	1,598	-	-	-	2,400	2,725	22,025	27,150
122	Intelligent Transportation System (ITS) Projects, Various	-	-	-	149	-	-	63	423	-	-	-	635	655	6,020	7,310
123	Engineering Activities, Various	-	-	-	61	-	-	44	300	-	-	45	450	450	4,050	4,950
124	Property Acquisition, Various	-	-	-	71	-	-	29	200	-	-	-	300	300	1,300	1,900
125	Roadside Landscaping Projects, Various	-	-	-	20	-	-	15	100	-	-	15	150	151	1,800	2,101
126	Contingencies Development Related, Various	-	-	-	71	-	-	29	200	-	-	-	300	300	2,700	3,300
127	Regional Share of Services for Residential Subdivision Development, Various	-	-	-	75	-	-	55	370	-	-	-	500	1,600	2,700	4,800
Traffic Control & Other Programs - Growth Subtotal				-	1,065	-	-	513	3,457	-	-	100	5,135	6,581	44,195	55,911
Transportation Plans & Studies - Growth																
128	Transportation Plans and Studies, Various <sup>1</sup>	-	-	-	500	-	-	-	-	-	-	-	500	-	1,450	1,950
Transportation Plans & Studies - Growth Subtotal				-	500	-	-	-	-	-	-	-	500	-	1,450	1,950

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
Bus Rapid Transit Implementation																
129	Reg. Hwy. 2, Kingston Rd. from Altona Rd. to Notion Rd., Bus Rapid Transit Lanes, Pickering	-	-	-	588	-	-	319	2,148	8,400	-	-	11,455	77,175	23,500	112,130
131	Reg. Hwy. 2, Kingston Rd. - Dundas St. from Westney Rd. to Hwy. 412, Bus Rapid Transit Lanes (DC Elig), Ajax / Whitby	-	-	-	1,168	-	-	571	3,841	15,342	-	-	20,922	25,174	-	46,096
Bus Rapid Transit Implementation Subtotal				-	1,756	-	-	890	5,989	23,742	-	-	32,377	102,349	23,500	158,226
Road Rehabilitation / Reconstruction Projects																
133	Reg. Rd. 1, Brock Rd. from Reg. Rd. 5 to 0.2 km north of Uxbridge/Pickering Townline Rd., Road rehabilitation, Pickering	-	-	-	-	-	-	-	2,200	-	-	2,200	-	-	-	2,200
134	Reg. Rd. 1, Conc. Rd. 7 from 0.4 km north of Ashworth Rd. to south of Foster Dr., Road rehabilitation, Uxbridge	-	-	-	350	-	-	-	-	-	-	350	-	3,350	-	3,700
135	Reg. Rd. 2, Simcoe St. from 0.6 km south of River St. to Saintfield Rd., Road rehabilitation, Scugog	-	-	-	100	-	-	-	2,600	-	-	2,700	-	-	-	2,700
136	Reg. Rd. 3, Grandview St. N. from Hwy. 407 to Columbus Rd. E. and Columbus Rd. E. from Grandview St. N. to Townline Rd. N., Road rehabilitation / reconstruction, Oshawa / Clarington	-	-	-	1,600	-	-	-	-	-	-	1,600	7,000	-	-	8,600
137	Reg. Rd. 3 from Townline Rd. N. to Enfield Rd., Road rehabilitation / reconstruction, Oshawa / Clarington	-	-	-	2,500	-	-	-	-	-	-	2,500	5,400	-	-	7,900
138	Reg. Rd. 4, Taunton Rd. from east of Townline Rd. to west of Enfield Rd., Road rehabilitation, Clarington	-	-	-	825	-	-	-	-	-	-	825	11,673	-	-	12,498



Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
141	Reg. Rd. 5, Myrtle Rd. from Dagmar Rd. to west limit of Ashburn, Road rehabilitation, Whitby	-	-	-	-	-	-	-	-	2,800	-	-	2,800	-	-	2,800
142	Reg. Rd. 7, Island Rd. from Hwy. 7A to Gerrow Rd., Road rehabilitation, Scugog	-	-	-	100	-	-	-	-	-	-	-	100	300	2,500	2,900
145	Reg. Rd. 8, Reach St. from east of Old Simcoe St. to Bigelow St., Road rehabilitation / reconstruction, Scugog	-	-	-	3,100	-	-	-	-	-	-	-	3,100	550	-	3,650
146	Reg. Rd. 9, Ganaraska Rd. from 2.0 km east of Maynard Rd. to 0.4 km east of Newtonville Rd., Road rehabilitation / reconstruction in combination with Newtonville Rd., Clarington	-	-	-	100	-	-	-	-	-	-	-	100	700	4,400	5,200
147	Reg. Rd. 13, Zephyr Rd. from Conc. 3 (Reg. Rd. 39) to Conc. 4, Road rehabilitation / reconstruction, Uxbridge	-	-	-	520	-	-	-	-	-	-	-	520	9,050	-	9,570
151	Reg. Rd. 19, Shirley Rd. from Simcoe St. to 0.5 km east of Graham Rd., Road rehabilitation, Scugog	-	-	-	1,200	-	-	-	-	-	-	-	1,200	-	-	1,200
152	Reg. Rd. 19, Shirley Rd. from 0.5 km east of Graham Rd. to Old Scugog Rd., Road reconstruction, Scugog	-	-	-	1,000	-	-	-	-	-	-	-	1,000	-	9,800	10,800
153	Reg. Rd. 21, Goodwood Rd. from Reg. Hwy. 47 to Ridge Rd., Urbanize road and modify corridor through hamlet of Goodwood, including streetscape modifications, Uxbridge	-	-	-	500	-	-	-	-	-	-	-	500	-	5,100	5,600
154	Reg. Rd. 23, Lake Ridge Rd. from 0.1 km south of Vallentyne to 0.25 km north of Ravenshoe Rd., Road rehabilitation and curve reconfiguration, Uxbridge / Brock	-	-	-	150	-	-	-	-	-	-	-	150	450	2,500	3,100

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
		Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
159	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation (combined with intersection item 77) Associated water supply works., Ajax	-	-	-	120	-	-	-	-	-	-	120	-	3,355	3,475
161	Reg. Rd. 56, Farewell St. from Harbour Rd. to Bloor St., Road rehabilitation / reconstruction. Associated water supply works, Oshawa	-	-	-	200	-	-	-	-	-	-	200	8,350	-	8,550
162	Reg. Rd. 59, Olive Ave. from Simcoe St. to Drew St., Road rehabilitation / reconstruction in conjunction with water / sewer project, Oshawa	-	-	-	275	-	-	-	-	-	-	275	825	-	1,100
163	Reg. Rd. 60, Wentworth St. from Park Rd. to west of Cedar St., Road rehabilitation / reconstruction, Oshawa	-	-	-	1,500	-	-	-	-	-	-	1,500	300	-	1,800
165	Reg. Hwy. 2 from Ovens Rd. to East Townline Rd., Road rehabilitation, Clarington	-	-	-	1,250	-	-	-	-	-	-	1,250	-	-	1,250
166	Reg. Hwy. 47 from 0.9 km east of Reg. Rd. 30 to west of Reg. Rd. 21, Road rehabilitation, Uxbridge	-	-	-	-	-	-	-	2,500	-	-	2,500	-	-	2,500
167	Road Resurfacing and Rehabilitation Preparatory Activities Allowance, Various	-	-	-	-	-	-	-	-	-	350	350	350	3,150	3,850
168	Road Rehabilitation Program, Various	-	-	-	-	-	-	-	-	500	-	500	500	26,400	27,400
169	Road Resurfacing / Rehabilitation Other Locations, Various	-	-	-	12,320	-	-	-	-	-	-	12,320	5,752	290,070	308,142
Road Rehabilitation / Reconstruction Projects Subtotal		-	27,710	-	-	-	-	10,100	-	850	-	38,660	51,200	350,625	440,485

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
Structure Rehabilitation / Replacement																
170	Bridge Maintenance and Repairs Program, Various	-	-	-	-	-	-	-	-	-	-	260	260	260	2,340	2,860
171	Culvert Maintenance and Repairs Program, Various	-	-	-	-	-	-	-	-	-	-	250	250	250	2,250	2,750
179	Reg. Rd. 4, W.A. Twelvetrees Bridge, 0.3 km east of Whites Rd., Bridge rehabilitation of existing 4 lane structure, Pickering	-	-	-	200	-	-	-	-	-	-	200	450	7,500	8,150	
187	Reg. Rd. 4, Wilmot Creek Bridge, 1.3 km east of Reg. Rd. 42, Bridge rehabilitation, Clarington	-	-	-	125	-	-	-	-	-	-	125	-	1,450	1,575	
191	Reg. Rd. 5, Central St. Over Mitchell Creek Tributary Bridge, 1 km west of Brock Rd., Bridge replacement, Pickering	-	-	-	650	-	-	-	-	850	-	1,500	450	-	1,950	
192	Reg. Rd. 5, Ninth Concession Rd. Over Duffins Creek Tributary Culvert, 0.05 km west of Sideline 12, Culvert replacement, Pickering	-	-	-	650	-	-	-	-	1,300	-	1,950	100	-	2,050	
193	Reg. Rd. 6, Saintfield Rd. Bridge, 4 km east of Hwy. 12, Bridge replacement, Scugog	-	-	-	900	-	-	-	-	3,100	-	4,000	400	-	4,400	
195	Reg. Rd. 8 Over Pefferlaw Brook Tributary Culvert, 0.3 km west of Concession 4, Culvert replacement, Uxbridge	-	-	-	175	-	-	-	-	-	-	175	-	1,000	1,175	
198	Reg. Rd. 9, Ganaraska Rd. Cross Culvert, east of Regional Road 18, Culvert replacement, Clarington	-	-	-	100	-	-	-	-	-	-	100	-	-	100	
200	Reg. Rd. 12, Dobson Bridge, 0.2 km east of McRae St., Bridge rehabilitation in conjunction with watermain replacement, Brock	-	-	-	125	-	-	-	-	-	-	125	-	1,500	1,625	

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
	Reg. Rd. 20, Mosport Rd. west of Liberty St.														
212	north Cross-culvert, Culvert replacement, Clarington	-	-	-	120	-	-	-	-	-	-	120	-	770	890
213	Reg. Rd. 22, Bayly St. at Westshore Blvd. Culvert, Culvert rehabilitation, Pickering	-	-	-	125	-	-	-	-	-	-	125	-	1,500	1,625
216	Reg. Rd. 23, Lake Ridge Rd. Culvert north of Reg. Rd. 12, Culvert replacement, Brock	-	-	-	150	-	-	-	-	-	-	150	-	2,000	2,150
218	Reg. Rd. 26, Thickson Rd. Culvert at Wentworth St., Culvert rehabilitation in conjunction with watermain replacement, Whitby	-	-	-	300	-	-	-	-	1,000	-	1,300	50	-	1,350
219	Reg. Rd. 26, Thickson Rd. south of Taunton Rd. Cross-culvert , Culvert replacement, Whitby	-	-	-	280	-	-	-	-	-	-	280	-	1,840	2,120
223	Reg. Rd. 28, Rossland Rd. west of Anderson St. Cross-culvert , Culvert replacement, Whitby	-	-	-	250	-	-	-	-	-	-	250	-	1,620	1,870
226	Reg. Rd. 31, Westney Rd. Over Miller Creek West Bridge, 0.1 km north of Ritchie Ave., Bridge rehabilitation, Ajax	-	-	-	100	-	-	-	-	-	-	100	-	1,100	1,200
227	Reg. Rd. 31, Westney Rd. Over Miller Creek East Bridge, 0.1 km north of Ritchie Ave., Bridge rehabilitation, Ajax	-	-	-	100	-	-	-	-	-	-	100	-	750	850
228	Reg. Rd. 31, Westney Rd. Over CPR Bridge, 0.4 km north of Taunton Rd., Bridge rehabilitation, Ajax	-	-	-	350	-	-	-	-	-	-	350	-	4,200	4,550
233	Reg. Rd. 34, Courtice Rd. north of Reg. Hwy. 2 Cross-culvert , Culvert replacement, Clarington	-	-	-	270	-	-	-	-	-	-	270	-	1,780	2,050

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div><div>2024</div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
234	Reg. Rd. 34, Enfield Rd. south of Hwy. 407 Cross-culvert , Culvert replacement, Clarington	-	-	-	80	-	-	-	-	-	-	-	80	-	490	570
242	Reg. Rd. 57, Bowmanville Creek Bridge, 1.9 km north of Reg. Hwy. 2, Bridge rehabilitation, Clarington	-	-	-	250	-	-	-	-	-	-	-	250	150	4,800	5,200
243	Reg. Rd. 57, Burketon CPR Bridge, 3.3 km south of Shirley Rd., Bridge Replacement, Clarington	-	-	-	2,500	-	-	-	-	3,500	-	-	6,000	7,142	-	13,142
Structure Rehabilitation / Replacement Subtotal				-	7,800	-	-	-	-	9,750	-	510	18,060	9,252	36,890	64,202
Traffic Control & Other Programs - Non-Growth																
249	Miscellaneous Road and Storm Sewer Reconstruction Projects, Various	-	-	-	-	-	-	-	-	-	-	400	400	400	3,600	4,400
250	Signal Modernization Program, Various	-	-	-	-	-	-	-	-	-	-	1,510	1,510	1,640	14,950	18,100
251	Accessible Pedestrian Signal (APS) Installation Program, Various	-	-	-	-	-	-	-	-	-	-	1,000	1,000	1,000	7,800	9,800
252	Advance Traffic Management Systems (ATMS) Upgrades, Various	-	-	-	1,325	-	-	-	-	-	-	430	1,755	100	815	2,670
253	Uninterruptible Power Supply (UPS) Installation Program, Various	-	-	-	-	-	-	-	-	-	-	500	500	500	4,500	5,500
254	Contingencies Non-Development Related, Various	-	-	-	-	-	-	-	-	-	-	100	100	100	900	1,100
Traffic Control & Other Programs - Non-Growth Subtotal				-	1,325	-	-	-	-	-	-	3,940	5,265	3,740	32,565	41,570
Road & Traffic Safety Program (Vision Zero)																
255	Roadside Safety Program, Various	-	-	-	-	-	-	-	-	-	-	800	800	1,000	7,200	9,000

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
256 Durham Vision Zero Program, Various		-	-	-	650	-	-	-	-	-	-	-	650	675	1,314	2,639
Road & Traffic Safety Program (Vision Zero) Subtotal				-	650	-	-	-	-	-	-	800	1,450	1,675	8,514	11,639
Cycling Infill Projects																
257 Cycling Infill Projects, Various		-	-	-	724	-	-	23	153	-	-	-	900	700	12,400	14,000
Cycling Infill Projects Subtotal				-	724	-	-	23	153	-	-	-	900	700	12,400	14,000
Building & Structures																
258	Depot Rationalization - Ajax Depot Expansion <sup>2</sup>	-	-	-	-	503	440	691	4,783	-	5,250	-	11,667	-	-	11,667
261	Depot Rationalization - New Oshawa/Whitby Depot <sup>3</sup>	-	-	-	-	56	49	78	534	-	950	-	1,667	-	55,000	56,667
264	Depot Rationalization - New Sunderland Depot <sup>4</sup>	-	-	-	-	82	72	113	733	-	333	-	1,333	-	14,000	15,333
269	Materials Testing Lab Relocation - Oshawa/Whitby Depot	1	Replacement	-	-	-	-	-	-	-	-	668	668	-	-	668
270	Repairs and Epoxy Coat Fleet Bay - Scugog Depot	1	Replacement	-	-	-	-	-	-	-	-	57	57	-	-	57
274	Roof Replacement on Vehicle Storage Bays - Orono Depot	1	Replacement	-	-	-	-	-	-	-	-	173	173	-	-	173
275	Thermal Glass Panels for Rollup Doors and Door operators - Orono Depot	1	Replacement	-	-	-	-	-	-	-	-	66	66	-	-	66
276	Widening of Existing Canopy Entrance - Sunderland Depot	1	Replacement	-	-	-	-	-	-	-	-	41	41	-	-	41
Building & Structures Subtotal				-	-	641	561	882	6,050	-	6,533	1,005	15,672	-	69,000	84,672

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Machinery & Equipment				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy			
282	Latex Printer/Cutter - Traffic Engineering & Operations	1	New	-	-	-	-	-	-	-	-	-	-	35	35
290	Rollover flat bed applicator - Traffic Engineering & Operations	1	Replacement	-	-	-	-	-	-	-	-	-	-	32	32
292	Security Platform Replacement - Various Locations	7	Replacement	-	-	-	-	-	-	-	-	13	13	-	13
294	Survey GPS Instrument - Construction	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	10
295	Survey Total Station Replacement - Construction	1	Replacement	-	-	-	-	-	-	-	-	17	17	-	17
Machinery & Equipment Subtotal				-	-	-	-	-	-	-	-	40	40	-	107
Information Technology Infrastructure															
299	Computers & Monitors Refresh - Financial Services	1	Replacement	-	-	-	-	-	-	-	-	223	223	-	223
302	Large Format Colour Plotter - Traffic Engineering & Operations	1	Replacement	-	-	-	-	-	-	-	-	30	30	-	30
303	Power Laptops - Various Locations	4	New	-	-	-	-	-	-	-	-	10	10	-	10
Information Technology Infrastructure Subtotal				-	-	-	-	-	-	-	-	263	263	-	263
Vehicles															
307	1 Ton Plow Truck - Ajax Depot	1	Replacement	-	145	-	-	-	-	-	-	-	145	-	145
308	1 Ton Plow Truck - Sunderland Depot	1	Replacement	-	145	-	-	-	-	-	-	-	145	-	145

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
309	1/2 ton Pick-up Truck - Traffic Engineering & Operations	7	Replacement	-	735	-	-	-	-	-	-	-	735	-	-	735
309	1/2 ton Pick-up Truck - Traffic Engineering & Operations	1	New	-	-	-	-	-	-	-	-	105	105	-	-	105
312	3 Ton Crew Cab - Various Locations	9	Replacement	-	1,835	-	-	-	-	-	-	-	1,835	-	-	1,835
313	3 Ton Service Truck - Traffic Engineering & Operations	2	Replacement	-	1,100	-	-	-	-	-	-	-	1,100	-	-	1,100
314	3/4 Ton Pick Up Truck - Various Locations	1	Replacement	-	125	-	-	-	-	-	-	-	125	-	-	125
315	3/4 Ton Van - Ajax WSP	1	Replacement	-	160	-	-	-	-	-	-	-	160	-	-	160
316	5 Ton Flatbed - Traffic Engineering & Operations	1	New	-	-	-	-	-	-	-	-	625	625	-	-	625
317	6 Ton Tandem - Orono Depot	1	Replacement	-	649	-	-	-	-	-	-	-	649	-	-	649
318	6 Ton Tandem - Oshawa/Whitby Depot	1	Replacement	-	650	-	-	-	-	-	-	-	650	-	-	650
319	6 Ton Tandem - Sunderland Depot	1	Replacement	-	650	-	-	-	-	-	-	-	650	-	-	650
321	Asphalt Hot Box - Ajax Depot	1	Replacement	-	72	-	-	-	-	-	-	-	72	-	-	72
322	Asphalt Hot Box - Orono Depot	1	Replacement	-	72	-	-	-	-	-	-	-	72	-	-	72
323	Asphalt Hot Box - Oshawa/Whitby Depot	1	Replacement	-	72	-	-	-	-	-	-	-	72	-	-	72



Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
324 Asphalt Hot Box - Scugog Depot	1	Replacement	-	72	-	-	-	-	-	-	-	72	-	-	72
325 Asphalt Hot Box - Sunderland Depot	2	Replacement	-	144	-	-	-	-	-	-	-	144	-	-	144
327 Breaker - Various Locations	3	Replacement	-	150	-	-	-	-	-	-	-	150	-	-	150
328 Cube Van - 289 Water St	1	Replacement	-	165	-	-	-	-	-	-	-	165	-	-	165
329 Emergency Fleet Equipment Replacement - Fleet	1	Replacement	-	295	-	-	-	-	-	-	-	295	-	-	295
332 Forklift - Ajax Depot	1	Replacement	-	-	-	-	-	-	-	-	42	42	-	-	42
333 Generator - Oshawa/Whitby Depot	1	Replacement	-	15	-	-	-	-	-	-	-	15	-	-	15
334 Geodimeter - Construction	3	Replacement	-	396	-	-	-	-	-	-	-	396	-	-	396
335 Gradall - Orono Depot	1	Replacement	-	950	-	-	-	-	-	-	-	950	-	-	950
336 Gradall - Sunderland Depot	1	Replacement	-	950	-	-	-	-	-	-	-	950	-	-	950
340 Large Paint Truck - Traffic Engineering & Operations	1	Replacement	-	1,100	-	-	-	-	-	-	-	1,100	-	-	1,100
341 Liquid Spray Tank - Various Locations	3	Replacement	-	300	-	-	-	-	-	-	-	300	-	-	300
342 Pole Trailer - Sunderland Depot	1	Replacement	-	50	-	-	-	-	-	-	-	50	-	-	50

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div><div>Durham Budget</div></div><div>2024</div></div></div>	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
345	Single Axle Dump Truck - Ajax Depot	1	New	-	-	-	-	-	-	-	167	167	-	-	167
346	Single Axle Trailer - Oshawa/Whitby Depot	1	Replacement	-	30	-	-	-	-	-	-	30	-	-	30
347	Single Axle Trailer - Traffic Engineering & Operations	1	Replacement	-	35	-	-	-	-	-	-	35	-	-	35
348	Small Paint Truck - Traffic Engineering & Operations	1	Replacement	-	882	-	-	-	-	-	-	882	-	-	882
349	Snow Blower - Oshawa/Whitby Depot	1	Replacement	-	20	-	-	-	-	-	-	20	-	-	20
350	Snow Blower - Scugog Depot	1	Replacement	-	300	-	-	-	-	-	-	300	-	-	300
352	Special Pump - Oshawa/Whitby Depot	1	Replacement	-	85	-	-	-	-	-	-	85	-	-	85
355	Tamper - Various Locations	4	Replacement	-	83	-	-	-	-	-	-	83	-	-	83
358	Tandem Dump Trailer - Oshawa/Whitby Depot	1	Replacement	-	32	-	-	-	-	-	-	32	-	-	32
359	Tandem Trailer - Various Locations	7	Replacement	-	350	-	-	-	-	-	-	350	-	-	350
360	Tapping Machine - Oshawa/Whitby Depot	1	Replacement	-	30	-	-	-	-	-	-	30	-	-	30
361	Tractor - Ajax Depot	4	Replacement	-	2,180	-	-	-	-	-	-	2,180	-	-	2,180
361	Tractor - Ajax Depot	1	New	-	-	-	-	-	-	-	188	188	-	-	188

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div>DURHAM REGION</div><div>Durham Budget</div></div><div>2024</div></div>	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
362 Water Pump - Various Locations	3	Replacement	-	18	-	-	-	-	-	-	-	18	-	-	18
Vehicles Subtotal			-	15,042	-	-	-	-	-	-	1,127	16,169	-	-	16,169
Furniture & Fixtures															
365 Parts Cabinets - Various Locations	117	New	-	-	-	-	-	-	-	-	125	125	-	-	125
Furniture & Fixtures Subtotal			-	-	-	-	-	-	-	-	125	125	-	-	125
Total Capital Regional Roads and Infrastructure				62,495	641	561	4,974	33,584	43,592	6,533	8,760	161,140	210,966	726,921	1,099,027

\* Rows and columns may not add due to rounding

\*\* Appendix A includes Subsidy/Grant financing of \$19.850 million from the Canada-Community Building Fund (Federal Gas Tax) and \$23.742 million from the Investing in Canada Infrastructure Program (ICIP) Grant

\*\*\* Appendix A includes Reserve/Reserve Fund financing as follows:

	2024
Reserve Fund	
Equipment Replacement Reserve	15,042
Capital Impact Stabilization Reserve Fund	1,325
Roads Rehab Reserve Fund	27,710
Bridge Rehab Reserve Fund	7,800
Regional Roads Levy	9,424
Vision Zero Reserve Fund	650
Transit Capital Reserve Fund	544
Total Reserve/Reserve Fund Financing	62,495

\*\*\*\* Appendix A includes financing of the following development charge shortfalls as follows:

	2024
DC Shortfall	
Residential DC Shortfall	-
Commercial DC Shortfall	-
Institutional DC Shortfall	2,605
Industrial DC Shortfall	2,976
Total DC Shortfall	5,581
Shortfall Financing Source	
Regional Roads Levy	5,581
Total Funding	5,581

Appendix A: 2024 Regional Roads and Infrastructure Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy			

\*\*\*\*\* Project Notes:

<sup>1</sup> Project 128 Transportation Plans and Studies - The provincial government is currently reviewing changes made to the Development Charges Act that deem growth related studies as ineligible for development charge funding. Should this review result in these costs now being eligible for development charge financing, the Commissioner of Finance/Regional Treasurer will adjust the financing to apply development charges.


<sup>2</sup> Project 258 Depot Rationalization-Ajax Depot Expansion - The budget of \$11.667 million is the 2024 general tax portion. The estimated total cost is \$40.000 million with \$13.333 million funded from the General Tax Fund, \$13.333 million funded from the Water Supply Fund, and \$13.334 million funded from the Sanitary Sewerage Fund.

<sup>3</sup> Project 261 Depot Rationalization-New Oshawa/Whitby Depot Expansion - The budget of \$1.667 million is the 2024 general tax portion. The estimated total cost is \$208.000 million with \$69.334 million funded from the General Tax Fund, \$69.333 million funded from the Water Supply Fund, and \$69.333 million funded from the Sanitary Sewerage Fund.

<sup>4</sup> Project 264 Depot Rationalization-New Sunderland Depot - The budget of \$1,333 million is the 2024 general tax portion. The estimated total cost is \$50.000 million with \$16.666 million funded from the General Tax Fund, \$16.667 million funded from the Water Supply Fund, and \$16.667 million funded from the Sanitary Sewerage Fund.


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
Regional Roads and Infrastructure										
Road / Structure Construction - Growth										
1	Reg. Rd. 1, Brock Rd. from Finch Ave. to Taunton Rd., Widen road from 5 to 7 lanes to add HOV lanes, including structure widening, Pickering	Pre-Construction	-	-	-	-	-	6,745	6,745	
		Construction	-	-	-	-	-	61,800	61,800	
		Total	-	-	-	-	-	68,545	68,545	
2	Reg. Rd. 1, Brock Rd. from Taunton Rd. to Alexander Knox Rd. - 5th Concession Rd., Widen road from 2 to 4 lanes including intersection modifications at Brock Rd. and Taunton Rd. The Region's portion shown is for 10% of the intersection project cost. Seaton Landowners responsible for 90% of the Intersection cost, Pickering	Pre-Construction	-	-	1,250	-	-	-	1,250	
		Construction	-	-	1,500	-	-	-	1,500	
		Total	-	-	2,750	-	-	-	2,750	
3	Reg. Rd. 1, Brock Rd. from Taunton Rd. to Alexander Knox Rd. - 5th Concession Rd., Widen road from 4 to 6 lanes to add HOV lanes, Pickering	Pre-Construction	-	-	-	1,545	515	2,100	4,160	
		Construction	-	-	-	-	-	14,935	14,935	
		Total	-	-	-	1,545	515	17,035	19,095	
4	Reg. Rd. 1, Brock Rd. / 7th Concession Rd. Intersection, Intersection modifications, Pickering	Pre-Construction	-	-	320	320	-	-	640	
		Construction	-	-	-	-	-	5,305	5,305	
		Total	-	-	320	320	-	5,305	5,945	
5	Reg. Rd. 1, Brock Rd. / Goodwood Rd. Intersection, Reconstruct to a roundabout, Uxbridge	Pre-Construction	700	600	550	-	-	-	1,150	
		Construction	-	-	-	8,000	-	-	8,000	
		Total	700	600	550	8,000	-	-	9,150	
6	Reg. Rd. 1, Brock Rd. / Reg. Hwy. 47 Intersection, Intersection modifications, Uxbridge	Pre-Construction	-	-	-	-	515	620	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	-	515	5,770	6,285	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total	
7	Reg. Rd. 2, Simcoe St. / Russett Ave. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	515	310	310	-	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	515	310	310	5,150	6,285	
8	Reg. Rd. 2, Simcoe St. from north of Hwy. 407 to future arterial road, Widen road from 2 to 4 lanes (To be confirmed in future DC By-law or By-law amendment), Oshawa	Pre-Construction	-	-	-	-	-	1,250	1,250	
		Construction	-	-	-	-	-	2,750	2,750	
		Total	-	-	-	-	-	4,000	4,000	
9	Reg. Rd. 2, Simcoe St. from future arterial road to 0.5 km north of Ridge Top Ct., Modify corridor (To be confirmed in future DC By-law or By-law amendment), Oshawa	Pre-Construction	-	-	-	-	-	1,000	1,000	
		Construction	-	-	-	-	-	4,000	4,000	
		Total	-	-	-	-	-	5,000	5,000	
10	Reg. Rd. 2, Simcoe St. / Howden Rd. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	-	-	50	1,050	1,100	
		Construction	-	-	-	-	-	2,000	2,000	
		Total	-	-	-	-	50	3,050	3,100	
11	Reg. Rd. 2, Simcoe St. / Shirley Rd. Intersection, Intersection modifications, Scugog	Pre-Construction	-	-	300	300	-	-	600	
		Construction	-	-	-	-	-	5,000	5,000	
		Total	-	-	300	300	-	5,000	5,600	
12	Reg. Rd. 2, Simcoe St. / King St. - Oyler St. Intersection, Widen road from 2 to 3 lanes. Including intersection modifications at King St. - Oyler St., Scugog	Pre-Construction	-	-	-	515	310	310	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	515	310	5,460	6,285	
13	Reg. Rd. 2, Simcoe St. from south of King St. to south of Greenway Blvd., Widen road from 2 to 3 lanes. Including intersection modifications at King St. - Oyler St., Scugog	Pre-Construction	-	-	310	720	425	425	1,880	
		Construction	-	-	-	-	-	2,100	2,100	
		Total	-	-	310	720	425	2,525	3,980	

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
14	Reg. Rd. 2, Simcoe St. / Whitfield Rd. Intersection, Intersection modifications, Scugog	Pre-Construction	-	-	500	310	310	-	1,120	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	500	310	310	5,150	6,270	
15	Reg. Rd. 2, Simcoe St. / Saintfield Rd. Intersection, Intersection modifications, Scugog	Pre-Construction	-	-	-	515	310	310	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	515	310	5,460	6,285	
16	Reg. Rd. 3, Winchester Rd. from Garrard Rd. to Simcoe St., Widen road from 2 to 4 lanes, Whitby / Oshawa	Pre-Construction	-	-	-	1,050	-	5,725	6,775	
		Construction	-	-	-	-	-	18,540	18,540	
		Total	-	-	-	1,050	-	24,265	25,315	
17	Reg. Rd. 3, Winchester Rd. / Bridle Rd. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	500	310	310	-	1,120	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	500	310	310	5,150	6,270	
18	Reg. Rd. 3 / Enfield Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	200	310	310	-	-	820	
		Construction	-	-	-	-	5,150	-	5,150	
		Total	-	200	310	310	5,150	-	5,970	
19	Reg. Rd. 3 / Old Scugog Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	400	105	-	-	505	
		Construction	-	-	-	-	1,545	-	1,545	
		Total	-	-	400	105	1,545	-	2,050	
20	Reg. Rd. 4, Taunton Rd. from Toronto / Pickering Townline to west of Twelvetrees Bridge, Widen road from 4 to 6 lanes to add HOV lanes, Pickering	Pre-Construction	-	-	-	2,575	-	2,595	5,170	
		Construction	-	-	-	-	-	22,660	22,660	
		Total	-	-	-	2,575	-	25,255	27,830	
21	Reg. Rd. 4, Taunton Rd. from west of Twelvetrees Bridge to east limit of Phase 1 / Peter Matthews Dr., Widen road from 4 to 6 lanes to add HOV lanes, including structure widening, Pickering	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	5,170	5,170	
		Total	-	-	-	-	-	5,170	5,170	

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
22	Reg. Rd. 4, Taunton Rd. from Peter Matthews Dr. to Brock Rd., Widen road from 4 to 6 / 7 lanes to add HOV lanes including structure widening, Pickering	Pre-Construction	-	-	-	2,100	515	1,050	3,665	
		Construction	-	-	-	-	-	48,100	48,100	
		Total	-	-	-	2,100	515	49,150	51,765	
23	Reg. Rd. 4, Taunton Rd. from Brock Rd. to Lake Ridge Rd., Widen road from 5 to 7 lanes to add HOV lanes including structure widening, Pickering / Ajax / Whitby	Pre-Construction	-	-	-	2,100	-	15,500	17,600	
		Construction	-	-	-	-	-	101,765	101,765	
		Total	-	-	-	2,100	-	117,265	119,365	
24	Reg. Rd. 4, Taunton Rd. from Lake Ridge Rd. to Brock St. / Baldwin St., Widen road from 5 to 7 lanes to add HOV lanes, Ajax / Whitby	Pre-Construction	-	-	-	2,100	-	7,300	9,400	
		Construction	-	-	-	-	-	48,000	48,000	
		Total	-	-	-	2,100	-	55,300	57,400	
25	Reg. Rd. 4, Taunton Rd. from Brock St. / Baldwin St. to Simcoe St., Widen road from 5 to 7 lanes to add HOV lanes, Whitby / Oshawa	Pre-Construction	-	-	-	2,100	2,100	4,200	8,400	
		Construction	-	-	-	-	-	105,100	105,100	
		Total	-	-	-	2,100	2,100	109,300	113,500	
26	Reg. Rd. 4, Taunton Rd. / Anderson St. Intersection, Intersection modifications at Taunton Rd. / Anderson St. including Taunton Rd. / DDSB and Taunton Rd. / DRPS entrances, Whitby	Pre-Construction	440	-	-	-	-	-	-	
		Construction	-	-	-	-	-	-	-	
		Total	440	-	-	-	-	-	-	
27	Reg. Rd. 4, Taunton Rd. / Courtice Rd. Intersection, Reconstruct and modify intersection to a roundabout, Clarington	Pre-Construction	-	-	500	-	-	-	500	
		Construction	-	-	-	11,845	-	-	11,845	
		Total	-	-	500	11,845	-	-	12,345	
28	Reg. Rd. 4, Taunton Rd. from 0.4 km west of Solina Rd. to 0.2 km west of Bowmanville Ave., Reconstruct and modify intersection to a roundabout (Combined with rehab item 139), Clarington	Pre-Construction	250	500	-	-	-	-	500	
		Construction	-	-	-	5,000	-	-	5,000	
		Total	250	500	-	5,000	-	-	5,500	
29	Reg. Rd. 4, Taunton Rd. / Reg. Rd. 42 Darlington - Clarke Townline Intersection, Reconstruct and modify intersection to a roundabout, Clarington	Pre-Construction	-	205	310	-	-	-	515	
		Construction	-	-	-	5,150	-	-	5,150	
		Total	-	205	310	5,150	-	-	5,665	




Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					
					2025	2026	2027	2028	2029-2033	Forecast Total
30	Reg. Rd. 5, Central St. from 0.15 km west of Canso Dr. to Brock Rd., Urbanize road and modify corridor through village of Clarendon, including streetscape modifications, Pickering	Pre-Construction	-	-	350	310	210	210	1,080	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	350	310	210	5,360	6,230	
31	Reg. Rd. 10, River St. / Lake Ridge Rd. Intersection, Intersection modifications, Brock	Pre-Construction	-	-	500	310	310	-	1,120	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	500	310	310	5,150	6,270	
32	Reg. Rd. 14, Liberty St. from Baseline Rd. to King St., Widen road from 2 to 3 lanes. Associated water supply and sanitary sewer works, Clarington	Pre-Construction	300	400	-	-	-	-	400	
		Construction	-	-	7,250	-	-	-	7,250	
		Total	300	400	7,250	-	-	-	7,650	
33	Reg. Rd. 14, Liberty St. / Meadowview Blvd. - Scottsdale Dr. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	400	210	310	-	920	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	400	210	310	3,200	4,120	
34	Reg. Rd. 14, Liberty St. from Longworth Ave. to Concession Rd. 3, Reconstruct and modify intersection to a roundabout at Concession Rd. 3 and signalization and modifications at Freeland Ave. - Bons Ave. (combined with road rehab item) Associated water supply works, Clarington	Pre-Construction	1,200	-	-	-	-	-	-	
		Construction	-	-	-	-	-	-	-	
		Total	1,200	-	-	-	-	-	-	
35	Reg. Rd. 16, Ritson Rd. / Bloor St. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	-	515	310	310	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	515	310	5,460	6,285	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
36	Reg. Rd. 16, Ritson Rd. / William St. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	-	-	420	550	970	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	-	-	420	3,750	4,170	
37	Reg. Rd. 16, Ritson Rd. / Beatrice St. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	150	275	50	-	-	475	
		Construction	-	-	-	-	2,575	-	2,575	
		Total	-	150	275	50	2,575	-	3,050	
38	Reg. Rd. 16, Ritson Rd. from north of Taunton Rd. to Conlin Rd., Widen road from 2 / 3 to 5 lanes, Oshawa	Pre-Construction	2,050	-	-	300	800	-	1,100	
		Construction	-	-	4,000	-	-	14,000	18,000	
		Total	2,050	-	4,000	300	800	14,000	19,100	
39	Reg. Rd. 16, Ritson Rd. from Conlin Rd. to Britannia Ave., Widen road from 2 to 4 lanes (To be confirmed in future DC By-law or By-law amendment), Oshawa	Pre-Construction	-	-	-	-	-	1,750	1,750	
		Construction	-	-	-	-	-	3,500	3,500	
		Total	-	-	-	-	-	5,250	5,250	
40	Reg. Rd. 17 from north of CPR to Concession Rd. 3, Widen road and construct new alignment from 2 to 3 lanes, Clarington	Pre-Construction	-	-	-	1,050	1,050	515	2,615	
		Construction	-	-	-	-	-	6,900	6,900	
		Total	-	-	-	1,050	1,050	7,415	9,515	
41	Reg. Rd. 19, Shirley Rd. / Reg. Rd. 57 Intersection, Intersection modifications, Scugog	Pre-Construction	-	-	-	-	515	620	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	-	515	5,770	6,285	
42	Reg. Rd. 21, Goodwood Rd. / Concession Rd. 6 Intersection, Intersection modifications, Uxbridge	Pre-Construction	-	-	500	310	310	-	1,120	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	500	310	310	5,150	6,270	
43	Reg. Rd. 22, Bayly St. from Liverpool Rd. to Brock Rd., Widen road from 5 to 6 / 7 lanes to add HOV lanes, Pickering	Pre-Construction	-	-	-	1,000	2,100	3,090	6,190	
		Construction	-	-	-	-	-	21,225	21,225	
		Total	-	-	-	1,000	2,100	24,315	27,415	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
44	Reg. Rd. 22, Bayly St. / Sandy Beach Rd. Intersection, Intersection modifications, Pickering	Pre-Construction	-	-	-	-	415	105	520	
		Construction	-	-	-	-	-	3,100	3,100	
		Total	-	-	-	-	415	3,205	3,620	
45	Reg. Rd. 22, Bayly St. from Brock Rd. to Westney Rd., Widen road from 5 to 7 lanes to add HOV lanes including structure widening, Pickering / Ajax	Pre-Construction	-	-	1,545	-	2,575	1,545	5,665	
		Construction	-	-	-	-	-	30,900	30,900	
		Total	-	-	1,545	-	2,575	32,445	36,565	
46	Reg. Rd. 22, Bayly St. from Westney Rd. to Harwood Ave., Widen road from 5 to 7 lanes to add HOV lanes. Associated water supply and sanitary sewer works, Ajax	Pre-Construction	-	-	310	515	415	515	1,755	
		Construction	-	-	-	-	-	15,450	15,450	
		Total	-	-	310	515	415	15,965	17,205	
47	Reg. Rd. 22, Bayly St. from Harwood Ave. to Salem Rd., Widen road from 4 to 6 lanes to add HOV lanes, Ajax	Pre-Construction	-	-	-	1,050	1,050	2,100	4,200	
		Construction	-	-	-	-	-	16,500	16,500	
		Total	-	-	-	1,050	1,050	18,600	20,700	
48	Reg. Rd. 22, Bayly St. from Salem Rd. to Lake Ridge Rd., Widen road from 4 to 6 lanes to add HOV lanes, Ajax	Pre-Construction	-	-	-	1,050	2,100	3,150	6,300	
		Construction	-	-	-	-	-	26,100	26,100	
		Total	-	-	-	1,050	2,100	29,250	32,400	
49	Reg. Rd. 22, Victoria St. / Brock St. Intersection, Intersection modifications, Whitby	Pre-Construction	-	150	310	210	-	-	670	
		Construction	-	-	-	-	4,120	-	4,120	
		Total	-	150	310	210	4,120	-	4,790	
50	Reg. Rd. 22, Victoria St. from South Blair St. to west of Thickson Rd., Construct new alignment and widen road to 5 lanes. Associated water supply - feedermain works, Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	2,800	-	-	-	-	2,800	
		Total	-	2,800	-	-	-	-	2,800	
51	Reg. Rd. 22, Victoria St. / Thickson Rd. Intersection, Intersection modification. Associated water supply works, Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	1,100	-	-	-	-	1,100	
		Total	-	1,100	-	-	-	-	1,100	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
52	Reg. Rd. 22, Victoria St. / Bloor St. from east of Thickson Rd. to west of Stevenson Rd., Widen road from 2 / 3 to 4 / 5 lanes. Associated water supply works, Whitby / Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	14,000	-	-	-	-	14,000	
		Total	-	14,000	-	-	-	-	14,000	
53	Reg. Rd. 22, Bloor St. from Ritson Rd. to Farewell St., Widen road from 3 to 5 lanes including intersection modifications at Bloor St. and Ritson Rd., Oshawa	Pre-Construction	-	-	-	775	1,050	790	2,615	
		Construction	-	-	-	-	-	8,250	8,250	
		Total	-	-	-	775	1,050	9,040	10,865	
54	Reg. Rd. 22, Bloor St. from east of Harmony Rd. to Grandview St., Realignment and widen existing road to 4 / 5 lanes with new CP Rail grade separation, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	25,000	-	-	-	25,000	
		Total	-	-	25,000	-	-	-	25,000	
55	Reg. Rd. 22, Bloor St. from Grandview St. to Prestonvale Rd., Widen road from 2 to 4 lanes, Oshawa / Clarington	Pre-Construction	-	-	1,050	1,550	3,100	1,550	7,250	
		Construction	-	-	-	-	-	11,850	11,850	
		Total	-	-	1,050	1,550	3,100	13,400	19,100	
56	Reg. Rd. 22, Bloor St. from Prestonvale Rd. to Courtice Rd., Widen road from 2 to 3 lanes and modify profile. Associated water supply - feedermain (Townline Rd. to Trulls Rd.) and sanitary sewer - Trunk Sewer, Clarington	Pre-Construction	-	-	725	1,050	515	415	2,705	
		Construction	-	-	-	-	-	17,100	17,100	
		Total	-	-	725	1,050	515	17,515	19,805	
57	Reg. Rd. 22, Bloor St. / Trulls Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	515	310	310	-	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	515	310	310	5,150	6,285	
58	Reg. Rd. 23, Lake Ridge Rd. from Bayly St. to Kingston Rd. - Dundas St., Widen road from 2 to 4 / 5 lanes, Ajax / Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	8,000	5,000	-	-	-	-	5,000	
		Total	8,000	5,000	-	-	-	-	5,000	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Forecast						
Expenditure Category			2024 Proposed Budget	2025	2026	2027	2028	2029-2033	Forecast Total
59	Reg. Rd. 23, Lake Ridge Rd. from Kingston Rd. - Dundas St. to Rossland Rd., Widen road from 2 to 4 / 5 lanes. 2026: Lake Ridge Road and Rossland Road Intersection 2028: Widen road from north of Kingston Rd. / Dundas St. to south of Rossland Road, Ajax / Whitby	Pre-Construction	-	725	1,250	210	-	-	2,185
		Construction	-	-	7,000	-	10,300	-	17,300
		Total	-	725	8,250	210	10,300	-	19,485
60	Reg. Rd. 23, Lake Ridge Rd. / Davis Dr. Intersection, Intersection modifications, Uxbridge / Scugog	Pre-Construction	-	-	500	310	310	-	1,120
		Construction	-	-	-	-	-	5,150	5,150
		Total	-	-	500	310	310	5,150	6,270
61	Reg. Rd. 24, Church St. from Bayly St. to Durham Live Ave., Widen road from 2 to 4 lanes, Pickering	Pre-Construction	-	-	-	1,050	1,050	1,030	3,130
		Construction	-	-	-	-	-	4,350	4,350
		Total	-	-	-	1,050	1,050	5,380	7,480
62	Reg. Rd. 25, Stellar Dr. from Thornton Rd. to Fox St., Construct new alignment to 4 lanes, Oshawa	Pre-Construction	-	-	1,050	1,050	515	515	3,130
		Construction	-	-	-	-	-	7,100	7,100
		Total	-	-	1,050	1,050	515	7,615	10,230
63	Reg. Rd. 26, Thickson Rd. from Wentworth St. to C.N. Rail Kingston, Reconstruct and widen road from 2 to 4 lanes, Whitby	Pre-Construction	700	-	-	-	-	-	-
		Construction	100	-	-	-	-	-	-
		Total	800	-	-	-	-	-	-
64	Reg. Rd. 26, Thickson Rd. from Consumers Dr. to Dundas St., Widen road from 5 to 7 lanes, including new structure. Associated water supply works, Whitby	Pre-Construction	-	-	1,300	2,575	-	3,090	6,965
		Construction	-	-	-	-	-	23,700	23,700
		Total	-	-	1,300	2,575	-	26,790	30,665
65	Reg. Rd. 26, Thickson Rd. / Rossland Rd. Intersection, Reconstruct and modify intersection, Whitby	Pre-Construction	-	-	-	-	-	-	-
		Construction	6,000	-	-	-	-	-	-
		Total	6,000	-	-	-	-	-	-


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					
					2025	2026	2027	2028	2029-2033	Forecast Total
66	Reg. Rd. 26, Thickson Rd. from Taunton Rd. to Hwy. 407, Widen road from 2 to 4 / 5 lanes, Whitby	Pre-Construction	-	-	1,545	515	1,050	-	3,110	
		Construction	-	-	-	-	-	25,750	25,750	
		Total	-	-	1,545	515	1,050	25,750	28,860	
67	Reg. Rd. 26, Thickson Rd. from Winchester Rd. to Baldwin St., Widen road from 2 to 5 lanes, Whitby	Pre-Construction	-	-	-	2,000	-	5,425	7,425	
		Construction	-	-	4,000	-	-	32,000	36,000	
		Total	-	-	4,000	2,000	-	37,425	43,425	
68	Reg. Rd. 27, Altona Rd. from north of Strouds Ln. to Finch Ave., Widen road from 2 to 3 lanes, Pickering	Pre-Construction	-	-	-	1,050	515	275	1,840	
		Construction	-	-	-	-	-	12,700	12,700	
		Total	-	-	-	1,050	515	12,975	14,540	
69	Reg. Rd. 27, Altona Rd. / Pinegrove Ave. Intersection, Intersection modifications, Pickering	Pre-Construction	-	-	400	250	275	-	925	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	400	250	275	3,200	4,125	
70	Reg. Rd. 28, Peter Matthews Dr. from Alexander Knox Rd. to Hwy. 7, Construct new alignment to 2 lanes, Pickering	Pre-Construction	-	-	-	3,050	-	9,150	12,200	
		Construction	-	-	-	-	-	21,750	21,750	
		Total	-	-	-	3,050	-	30,900	33,950	
71	Reg. Rd. 28, Rossland Rd. from Cochrane St. to Whitburn St. / Redoak St., Intersection modifications at Cochrane St. (combined with rehab item 157), Whitby	Pre-Construction	-	150	-	-	-	-	150	
		Construction	-	-	6,200	-	-	-	6,200	
		Total	-	150	6,200	-	-	-	6,350	
72	Reg. Rd. 28, Rossland Rd. / Garden St. Intersection, Intersection modifications, Whitby	Pre-Construction	200	-	-	-	-	-	-	
		Construction	330	4,150	-	-	-	-	4,150	
		Total	530	4,150	-	-	-	-	4,150	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
73	Reg. Rd. 28, Rossland Rd. from Ritson Rd. to Harmony Rd., Widen road from 3 to 5 lanes, including structure widening. Associated water supply works, Oshawa	Pre-Construction	-	-	1,050	1,050	-	-	2,100	
		Construction	-	-	-	-	15,975	-	15,975	
		Total	-	-	1,050	1,050	15,975	-	18,075	
74	Reg. Rd. 28, Rossland Rd. from Harmony Rd. to east of Townline Rd., Construct new alignment to 3 lanes, including new bridge crossing of Harmony Creek tributary, Oshawa / Clarington	Pre-Construction	-	-	775	2,100	3,100	515	6,490	
		Construction	-	-	-	-	-	31,100	31,100	
		Total	-	-	775	2,100	3,100	31,615	37,590	
75	Reg. Rd. 29, Liverpool Rd. from Hwy. 401 to Kingston Rd., Widen road from 5 to 6 / 7 lanes. Associated water supply works, Pickering	Pre-Construction	-	715	415	-	-	-	1,130	
		Construction	-	-	-	6,200	-	-	6,200	
		Total	-	715	415	6,200	-	-	7,330	
76	Reg. Rd. 30, York / Durham Line / Sandford Rd. Intersection, Intersection modifications, Uxbridge	Pre-Construction	-	-	500	310	310	-	1,120	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	500	310	310	5,150	6,270	
77	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Intersection modifications at Finley Ave., Monarch Ave., and Harwood Ave. (combined with road rehab item 159) Associated water supply works, Ajax	Pre-Construction	104	-	320	-	-	-	320	
		Construction	-	-	-	2,905	-	-	2,905	
		Total	104	-	320	2,905	-	-	3,225	
78	Reg. Rd. 31, Westney Rd. from Bayly St. to Hwy. 401., Widen road from 5 to 7 lanes, Ajax	Pre-Construction	-	-	310	310	-	-	620	
		Construction	-	-	-	-	9,270	-	9,270	
		Total	-	-	310	310	9,270	-	9,890	
79	Reg. Rd. 31, Westney Rd. from Hwy. 401 to south of Kingston Rd., Widen road from 5 to 7 lanes, including structure widening, Ajax	Pre-Construction	-	515	375	-	-	-	890	
		Construction	-	-	-	-	7,200	-	7,200	
		Total	-	515	375	-	7,200	-	8,090	
80	Reg. Rd. 31, Westney Rd. / Fifth Concession Rd. Intersection, Intersection modifications, Ajax / Pickering	Pre-Construction	-	-	-	515	310	310	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	515	310	5,460	6,285	

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
81	Reg. Rd. 31, Westney Rd. from south of Greenwood to Hwy. 407, Construct new 2 lane Greenwood by-pass, Pickering	Pre-Construction	-	-	-	-	415	3,605	4,020	
		Construction	-	-	-	-	-	17,510	17,510	
		Total	-	-	-	-	415	21,115	21,530	
82	Reg. Rd. 33, Harmony Rd. from Conlin Rd. to Britannia Ave., Widen road from 2 to 4 lanes, Oshawa	Pre-Construction	450	-	-	515	775	790	2,080	
		Construction	-	-	1,000	-	-	5,375	6,375	
		Total	450	-	1,000	515	775	6,165	8,455	
83	Reg. Rd. 33, Harmony Rd. from Britannia Ave. to Nancy Diamond Blvd., Widen road from 2 to 4 lanes (To be confirmed in future DC By-law or By-law amendment), Oshawa	Pre-Construction	-	-	-	-	-	2,000	2,000	
		Construction	-	-	-	-	-	5,000	5,000	
		Total	-	-	-	-	-	7,000	7,000	
84	Reg. Rd. 34, Courtice Rd. / Sandringham Dr. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	400	250	250	-	900	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	400	250	250	3,200	4,100	
85	Reg. Rd. 34, Courtice Rd. / Nash Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	400	275	275	-	950	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	400	275	275	3,200	4,150	
86	Reg. Rd. 34, Enfield Rd. / Concession Rd. 7 Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	-	-	515	620	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	-	-	515	5,770	6,285	
87	Reg. Rd. 35, Wilson Rd. from Bloor St. to Olive Ave., Widen road from 2 / 3 to 4 lanes, Oshawa	Pre-Construction	-	-	-	750	1,250	2,595	4,595	
		Construction	-	-	-	-	-	14,625	14,625	
		Total	-	-	-	750	1,250	17,220	19,220	
88	Reg. Rd. 36, Hopkins St. Overpass, Construct new 4 lane Hopkins St. overpass of Hwy. 401. Associated water supply works, Whitby	Pre-Construction	-	-	-	-	500	5,060	5,560	
		Construction	-	-	-	-	-	20,600	20,600	
		Total	-	-	-	-	500	25,660	26,160	




Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
89	Reg. Rd. 36, Hopkins St. from Consumers Dr. to Dundas St., Widen road from 2 to 3 lanes, with new CPR grade separation. Associated water supply and sanitary sewer works, Whitby	Pre-Construction	-	-	2,075	310	515	-	2,900	
		Construction	-	-	-	-	-	17,510	17,510	
		Total	-	-	2,075	310	515	17,510	20,410	
90	Reg. Rd. 37, Finch Ave. from Altona Rd. to Brock Rd., Widen road from 2 to 3 lanes. Associated water supply and sanitary sewer works, Pickering	Pre-Construction	-	-	1,000	1,000	-	-	2,000	
		Construction	-	-	-	-	30,000	-	30,000	
		Total	-	-	1,000	1,000	30,000	-	32,000	
91	Reg. Rd. 38, Whites Rd. from north of Kingston Rd. to Finch Ave., Widen road from 5 to 7 lanes to add HOV lanes, including structure replacement. Associated water supply works, Pickering	Pre-Construction	-	-	1,545	2,575	310	310	4,740	
		Construction	-	-	-	-	-	25,750	25,750	
		Total	-	-	1,545	2,575	310	26,060	30,490	
92	Reg. Rd. 38, Whites Rd. from Finch Ave. to approximately 0.3 km south of Third Concession Rd., Widen road from 2 to 6 lanes to add HOV lanes, with new CPR grade separation, Pickering	Pre-Construction	2,700	8,000	5,000	-	-	-	13,000	
		Construction	-	-	-	32,000	-	-	32,000	
		Total	2,700	8,000	5,000	32,000	-	-	45,000	
93	Reg. Rd. 38, Whites Rd. from south of Third Concession Rd. to Taunton Rd., Construct new alignment to 6 lanes to add through lanes and HOV lanes, with new bridge crossing of West Duffins Creek. The Region's portion shown is for 1% of the project cost. Seaton Landowners responsible for 99% of the project cost, Pickering	Pre-Construction	500	-	-	-	-	-	-	
		Construction	-	1,500	-	-	-	-	1,500	
		Total	500	1,500	-	-	-	-	1,500	
94	Reg. Rd. 40, Alexander Knox Rd. from York Durham Line to Golf Club Rd., Construct new 2 lane alignment, including new structure, Pickering	Pre-Construction	-	-	-	-	-	11,350	11,350	
		Construction	-	-	-	-	-	65,405	65,405	
		Total	-	-	-	-	-	76,755	76,755	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
		2025			2026	2027	2028	2029-2033		
95	Reg. Rd. 40, Alexander Knox Rd. from Golf Club Rd. to west limit of Phase 1, Construct new 4 lane alignment, Pickering	Pre-Construction	-	-	700	2,000	1,400	-	4,100	
		Construction	-	-	-	-	-	20,000	20,000	
		Total	-	-	700	2,000	1,400	20,000	24,100	
96	Reg. Rd. 41, Salem Rd. from Hwy. 401 to Kingston Rd., Widen road from 4 to 6 lanes, Ajax	Pre-Construction	-	-	750	1,000	1,050	1,050	3,850	
		Construction	-	-	-	-	-	6,100	6,100	
		Total	-	-	750	1,000	1,050	7,150	9,950	
97	Reg. Rd. 41, Salem Rd. / Rossland Rd. Intersection, Intersection modifications, Ajax	Pre-Construction	-	105	-	-	-	-	105	
		Construction	-	-	1,650	-	-	-	1,650	
		Total	-	105	1,650	-	-	-	1,755	
98	Reg. Rd. 42, Darlington - Clark Townline Rd. / Reg. Hwy. 2 Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	300	300	-	-	600	
		Construction	-	-	-	-	5,000	-	5,000	
		Total	-	-	300	300	5,000	-	5,600	
99	Reg. Rd. 52, Thornton Rd. from north of Stellar Dr. to King St., Widen road from 2 to 4 / 5 lanes, with new CPR grade separation. Associated water supply and sanitary sewer works, Oshawa	Pre-Construction	-	300	515	310	515	-	1,640	
		Construction	-	-	-	-	-	17,510	17,510	
		Total	-	300	515	310	515	17,510	19,150	
100	Reg. Rd. 52, Phillip Murray Ave. / Stevenson Rd. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	150	50	-	-	-	200	
		Construction	-	-	-	2,000	-	-	2,000	
		Total	-	150	50	2,000	-	-	2,200	
101	Reg. Rd. 53, Stevenson Rd. / Laval Dr. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	400	250	250	-	900	
		Construction	-	-	-	-	-	3,193	3,193	
		Total	-	-	400	250	250	3,193	4,093	
102	Reg. Rd. 53, Stevenson Rd. from CPR Belleville to Bond St., Widen road from 4 to 5 lanes. Associated water supply (Hwy. 401 - Bond St.) and sanitary sewer works, Oshawa	Pre-Construction	-	500	625	-	-	-	1,125	
		Construction	-	-	-	10,300	-	-	10,300	
		Total	-	500	625	10,300	-	-	11,425	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
103	Reg. Rd. 53, Stevenson Rd. from Bond St. to Rossland Rd., Widen road from 3 / 4 to 5 lanes. Associated water supply works, Oshawa	Pre-Construction	-	500	625	-	-	-	1,125	
		Construction	-	-	-	18,250	-	-	18,250	
		Total	-	500	625	18,250	-	-	19,375	
104	Reg. Rd. 55, Townline Rd. from Beatrice St. to Taunton Rd., Widen and urbanize road from 2 to 3 lanes from Whitelaw Ave. to Taunton Rd. and storm sewer from Beatrice St. to Taunton Rd., Oshawa / Clarington	Pre-Construction	-	1,080	-	-	-	-	1,080	
		Construction	-	3,000	-	-	-	-	3,000	
		Total	-	4,080	-	-	-	-	4,080	
105	Reg. Rd. 57, Bowmanville Ave. from Baseline Rd. to south of Reg. Hwy. 2, Widen road from 2 to 4 lanes from Baseline Rd. to S. of Hwy. 2, including structure widening. Associated water supply and sanitary sewer works, Clarington	Pre-Construction	2,500	-	-	-	-	-	-	
		Construction	-	38,985	-	-	-	-	38,985	
		Total	2,500	38,985	-	-	-	-	38,985	
106	Reg. Rd. 57, Bowmanville Ave. from north of Stevens Rd. to Nash Rd., Widen road from 2 to 4 lanes from north of Stevens Rd. to Nash Rd. Associated sanitary sewer works, Clarington	Pre-Construction	-	-	100	515	-	-	615	
		Construction	-	-	-	-	12,360	-	12,360	
		Total	-	-	100	515	12,360	-	12,975	
107	Reg. Rd. 57, Bowmanville Ave. / Concession Road 6 Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	515	-	310	310	1,135	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	515	-	310	5,460	6,285	
108	Reg. Rd. 57, Bowmanville Ave. / Concession 7 Intersection, Intersection modifications, Clarington	Pre-Construction	-	700	500	-	-	-	1,200	
		Construction	-	-	-	5,150	-	-	5,150	
		Total	-	700	500	5,150	-	-	6,350	
109	Reg. Rd. 58, Manning Rd. / Adelaide Ave. Connection from Garrard Rd. to Thornton Rd., Construct new alignment to 3 lanes with new crossing of Corbett Creek. Associated water supply works, Whitby / Oshawa	Pre-Construction	-	200	-	-	-	-	200	
		Construction	-	-	23,000	-	-	-	23,000	
		Total	-	200	23,000	-	-	-	23,200	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
110	Reg. Rd. 58, Adelaide Ave. from Townline Rd. to Trulls Rd., Construct new alignment to 3 lanes with new bridge crossing of Farewell Creek. Associated sanitary sewer works, Oshawa / Clarington	Pre-Construction	-	5,000	5,000	-	275	-	10,275	
		Construction	-	-	-	-	-	22,260	22,260	
		Total	-	5,000	5,000	-	275	22,260	32,535	
111	Reg. Rd. 59, Gibb St. from east of Stevenson Rd. to Simcoe St., Widen road from 3 to 4 lanes. Associated water supply and sanitary sewer works, Oshawa	Pre-Construction	-	-	9,500	-	-	-	9,500	
		Construction	-	-	-	12,360	-	-	12,360	
		Total	-	-	9,500	12,360	-	-	21,860	
112	Reg. Rd. 59, Gibb St. / Olive Ave. Connection from Simcoe St. to Ritson Rd., Construct new alignment and widen existing from 2 / 3 to 4 / 5 lanes. Associated water supply and sanitary sewer works, Oshawa	Pre-Construction	-	-	20,950	-	-	-	20,950	
		Construction	-	-	-	-	12,360	-	12,360	
		Total	-	-	20,950	-	12,360	-	33,310	
113	Reg. Rd. 60, Wentworth St. / Thornton Rd. Intersection, Intersection modifications, Oshawa	Pre-Construction	-	-	400	275	275	-	950	
		Construction	-	-	-	-	-	3,200	3,200	
		Total	-	-	400	275	275	3,200	4,150	
114	Reg. Rd. 60, Wentworth St. / Nelson St. Intersection, Intersection modifications at Nelson St. (combined with rehab item 164), Oshawa	Pre-Construction	-	275	-	-	-	-	275	
		Construction	-	-	2,400	-	-	-	2,400	
		Total	-	275	2,400	-	-	-	2,675	
115	Reg. Hwy. 2 from Townline Rd. to Courtice Rd., Modify corridor, Oshawa / Clarington	Pre-Construction	-	-	515	825	-	210	1,550	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	515	825	-	5,360	6,700	
116	Reg. Hwy. 2 / Lambs Rd. Intersection, Intersection modifications, Clarington	Pre-Construction	-	-	310	-	310	-	620	
		Construction	-	-	-	-	-	5,150	5,150	
		Total	-	-	310	-	310	5,150	5,770	
117	Reg. Hwy. 12, Baldwin St. from north of Taunton Rd. to north of Garden St., Widen road from 2 to 4 / 5 lanes, Whitby	Pre-Construction	-	-	1,565	515	1,450	-	3,530	
		Construction	-	-	-	-	-	25,750	25,750	
		Total	-	-	1,565	515	1,450	25,750	29,280	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Forecast					
Expenditure Category			2025	2026	2027	2028	2029-2033	Forecast Total
118 Reg. Hwy. 47 from York Durham Line to Goodwood Rd., Widen road from 2 to 4 lanes with intersection modifications at Goodwood Rd., Uxbridge	Pre-Construction	-	-	1,545	-	2,100	1,565	5,210
	Construction	-	-	-	-	-	20,600	20,600
	Total	-	-	1,545	-	2,100	22,165	25,810
119 Reg. Hwy. 47 / Concession 6 Intersection, Reconstruct and modify intersection to a roundabout, Uxbridge	Pre-Construction	-	-	155	-	-	620	775
	Construction	-	-	-	-	-	5,150	5,150
	Total	-	-	155	-	-	5,770	5,925
Road / Structure Construction - Growth Subtotal		26,524	91,655	160,475	175,020	159,565	1,307,728	1,894,443
Traffic Control & Other Programs - Growth								
120 Bridge and Pavement Management Program, Various	Pre-Construction	400	400	400	400	400	2,000	3,600
	Construction	-	-	-	-	-	-	-
	Total	400	400	400	400	400	2,000	3,600
121 Signal Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
	Construction	2,400	2,400	2,400	2,400	2,400	12,425	22,025
	Total	2,400	2,400	2,400	2,400	2,400	12,425	22,025
122 Intelligent Transportation System (ITS) Projects, Various	Pre-Construction	-	-	-	-	-	-	-
	Construction	635	680	770	625	580	3,365	6,020
	Total	635	680	770	625	580	3,365	6,020
123 Engineering Activities, Various	Pre-Construction	450	450	450	450	450	2,250	4,050
	Construction	-	-	-	-	-	-	-
	Total	450	450	450	450	450	2,250	4,050
124 Property Acquisition, Various	Pre-Construction	300	300	300	100	100	500	1,300
	Construction	-	-	-	-	-	-	-
	Total	300	300	300	100	100	500	1,300
125 Roadside Landscaping Projects, Various	Pre-Construction	-	-	-	-	-	-	-
	Construction	150	200	200	200	200	1,000	1,800
	Total	150	200	200	200	200	1,000	1,800


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total	
126	Contingencies Development Related, Various	Pre-Construction	-	-	-	-	-	-	-	
		Construction	300	300	300	300	300	1,500	2,700	
		Total	300	300	300	300	300	1,500	2,700	
127	Regional Share of Services for Residential Subdivision Development, Various	Pre-Construction	-	-	-	-	-	-	-	
		Construction	500	300	300	300	300	1,500	2,700	
		Total	500	300	300	300	300	1,500	2,700	
Traffic Control & Other Programs - Growth Subtotal				5,135	5,030	5,120	4,775	4,730	24,540	44,195
Transportation Plans & Studies - Growth										
128	Transportation Plans and Studies, Various	Pre-Construction	500	250	150	150	150	750	1,450	
		Construction	-	-	-	-	-	-	-	
		Total	500	250	150	150	150	750	1,450	
Transportation Plans & Studies - Growth Subtotal				500	250	150	150	150	750	1,450
Bus Rapid Transit Implementation										
129	Reg. Hwy. 2, Kingston Rd. from Altona Rd. to Notion Rd., Bus Rapid Transit Lanes, Pickering	Pre-Construction	-	-	-	-	-	-	-	
		Construction	11,455	23,500	-	-	-	-	23,500	
		Total	11,455	23,500	-	-	-	-	23,500	
130	Reg. Hwy. 2, Kingston Rd. from Notion Rd. to Westney Rd., Bus Rapid Transit Lanes, Pickering / Ajax	Pre-Construction	-	-	-	-	26,000	-	26,000	
		Construction	-	-	-	-	27,000	-	27,000	
		Total	-	-	-	-	53,000	-	53,000	
131	Reg. Hwy. 2, Kingston Rd. - Dundas St. from Westney Rd. to Hwy. 412, Bus Rapid Transit Lanes (DC Elig), Ajax / Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	20,922	-	-	-	-	-	-	
		Total	20,922	-	-	-	-	-	-	
132	Reg. Hwy. 2, Dundas St. from Des Newman Blvd. to Fothergill Ct., Bus Rapid Transit Lanes (DC Elig), Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	5,000	-	5,000	
		Total	-	-	-	-	5,000	-	5,000	
Bus Rapid Transit Implementation Subtotal				32,377	23,500	-	-	58,000	-	81,500


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
					2025	2026	2027	2028	2029-2033	
Road Rehabilitation / Reconstruction Projects										
133	Reg. Rd. 1, Brock Rd. from Reg. Rd. 5 to 0.2 km north of Uxbridge/Pickering Townline Rd., Road rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	2,200	-	-	-	-	-	-	-
		Total	2,200	-	-	-	-	-	-	
134	Reg. Rd. 1, Conc. Rd. 7 from 0.4 km north of Ashworth Rd. to south of Foster Dr., Road rehabilitation, Uxbridge	Pre-Construction	350	200	150	-	-	-	-	350
		Construction	-	-	-	3,000	-	-	-	3,000
		Total	350	200	150	3,000	-	-	-	3,350
135	Reg. Rd. 2, Simcoe St. from 0.6 km south of River St. to Saintfield Rd., Road rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	2,700	-	-	-	-	-	-	-
		Total	2,700	-	-	-	-	-	-	-
136	Reg. Rd. 3, Grandview St. N. from Hwy. 407 to Columbus Rd. E. and Columbus Rd. E. from Grandview St. N. to Townline Rd. N., Road rehabilitation / reconstruction, Oshawa / Clarington	Pre-Construction	400	-	-	-	-	-	-	-
		Construction	1,200	-	-	-	-	-	-	-
		Total	1,600	-	-	-	-	-	-	-
137	Reg. Rd. 3 from Townline Rd. N. to Enfield Rd., Road rehabilitation / reconstruction, Oshawa / Clarington	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	2,500	-	-	-	-	-	-	-
		Total	2,500	-	-	-	-	-	-	-
138	Reg. Rd. 4, Taunton Rd. from east of Townline Rd. to west of Enfield Rd., Road rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	825	-	-	-	-	-	-	-
		Total	825	-	-	-	-	-	-	-
139	Reg. Rd. 4, Taunton Rd. from 0.4 km west of Solina Rd. to 0.2 km west of Bowmanville Ave., Road rehabilitation. 2026: West of Holt Rd. to west of Bowmanville Ave. 2027: West of Solina Rd. to Hwy. 418 and roundabout at Solina Rd. (Combined with intersection item 28), Clarington	Pre-Construction	-	250	500	-	-	-	-	750
		Construction	-	-	12,000	4,300	-	-	-	16,300
		Total	-	250	12,500	4,300	-	-	-	17,050

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
140	Reg. Rd. 4, Taunton Rd. from Reg. Rd. 17 to 0.1 km west of Tamblyn Rd., Road rehabilitation and intersection modifications at Reg. Rd. 17 - Best Rd., Clarington	Pre-Construction	-	-	-	-	-	-		
		Construction	-	-	3,000	-	-	-		
		Total	-	-	3,000	-	-	-		
141	Reg. Rd. 5, Myrtle Rd. from Dagmar Rd. to west limit of Ashburn, Road rehabilitation, Whitby	Pre-Construction	-	-	-	-	-	-		
		Construction	2,800	-	-	-	-	-		
		Total	2,800	-	-	-	-	-		
142	Reg. Rd. 7, Island Rd. from Hwy. 7A to Gerrow Rd., Road rehabilitation, Scugog	Pre-Construction	100	-	-	-	-	-		
		Construction	-	2,500	-	-	-	-		
		Total	100	2,500	-	-	-	-		
143	Reg. Rd. 7, Island Rd. from Gerrow Rd. to north side of Demara Rd., Road rehabilitation, Scugog	Pre-Construction	-	300	-	250	-	-		
		Construction	-	-	-	-	7,500	-		
		Total	-	300	-	250	7,500	-		
144	Reg. Rd. 7, Island Rd. from north side of Demara Rd. to Fralicks Beach Rd., Road rehabilitation, Scugog	Pre-Construction	-	-	-	250	-	200		
		Construction	-	-	-	-	-	5,000		
		Total	-	-	-	250	-	5,200		
145	Reg. Rd. 8, Reach St. from east of Old Simcoe St. to Bigelow St., Road rehabilitation / reconstruction, Scugog	Pre-Construction	-	-	-	-	-	-		
		Construction	3,100	-	-	-	-	-		
		Total	3,100	-	-	-	-	-		
146	Reg. Rd. 9, Ganaraska Rd. from 2.0 km east of Maynard Rd. to 0.4 km east of Newtonville Rd., Road rehabilitation / reconstruction in combination with Newtonville Rd., Clarington	Pre-Construction	100	-	-	-	-	-		
		Construction	-	4,400	-	-	-	-		
		Total	100	4,400	-	-	-	-		
147	Reg. Rd. 13, Zephyr Rd. from Conc. 3 (Reg. Rd. 39) to Conc. 4, Road rehabilitation / reconstruction, Uxbridge	Pre-Construction	300	-	-	-	-	-		
		Construction	220	-	-	-	-	-		
		Total	520	-	-	-	-	-		




Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
148	Reg. Rd. 13 from Lake Ridge Rd. to 1.5 km east of Sideroad 17, Road rehabilitation / reconstruction including modifications to the profile. 2025: road reconstruction from 0.4 km east of Sideroad 17 to 1.5 km east of Sideroad 17, Brock	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	5,550	-	-	-	-	5,550	
		Total	-	5,550	-	-	-	-	5,550	
149	Reg. Rd. 17, Main St. from Winter Rd. to Station St., Road rehabilitation / reconstruction. Associated water supply works, Clarington	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	2,000	-	-	-	2,000	
		Total	-	-	2,000	-	-	-	2,000	
150	Reg. Rd. 18, Newtonville Rd. from north of Kendal Bridge to Ganaraska Rd., Road rehabilitation / reconstruction in combination with Ganaraska Rd., Clarington	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	3,000	-	-	-	-	3,000	
		Total	-	3,000	-	-	-	-	3,000	
151	Reg. Rd. 19, Shirley Rd. from Simcoe St. to 0.5 km east of Graham Rd., Road rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	-	-	
		Construction	1,200	-	-	-	-	-	-	
		Total	1,200	-	-	-	-	-	-	
152	Reg. Rd. 19, Shirley Rd. from 0.5 km east of Graham Rd. to Old Scugog Rd., Road reconstruction, Scugog	Pre-Construction	1,000	600	200	-	-	-	800	
		Construction	-	-	-	9,000	-	-	9,000	
		Total	1,000	600	200	9,000	-	-	9,800	
153	Reg. Rd. 21, Goodwood Rd. from Reg. Hwy. 47 to Ridge Rd., Urbanize road and modify corridor through hamlet of Goodwood, including streetscape modifications, Uxbridge	Pre-Construction	500	-	100	-	-	-	100	
		Construction	-	-	-	5,000	-	-	5,000	
		Total	500	-	100	5,000	-	-	5,100	
154	Reg. Rd. 23, Lake Ridge Rd. from 0.1 km south of Vallentyne to 0.25 km north of Ravenshoe Rd., Road rehabilitation and curve reconfiguration, Uxbridge / Brock	Pre-Construction	150	-	-	-	-	-	-	
		Construction	-	2,500	-	-	-	-	2,500	
		Total	150	2,500	-	-	-	-	2,500	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
		2025			2026	2027	2028	2029-2033		
155	Reg. Rd. 23, Beach Rd. / Commodore Rd. Intersection, Curve Reconfiguration, Brock	Pre-Construction	-	-	-	250	-	100	350	
		Construction	-	-	-	-	-	1,250	1,250	
		Total	-	-	-	250	-	1,350	1,600	
156	Reg. Rd. 23, Mara Rd. / Shore Line Rd. Intersection, Curve Reconfiguration, Brock	Pre-Construction	-	-	-	250	-	100	350	
		Construction	-	-	-	-	-	1,800	1,800	
		Total	-	-	-	250	-	1,900	2,150	
157	Reg. Rd. 28, Rossland Rd. from Cochrane St. to Whitburn St. / Redoak St., Road Rehabilitation (combined with intersection item 71), Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	1,300	-	-	-	1,300	
		Total	-	-	1,300	-	-	-	1,300	
158	Reg. Rd. 28, Rossland Rd. from Park Rd. to Simcoe St., Road rehabilitation / reconstruction in conjunction with bridge rehabilitation. Associated water supply works, Oshawa	Pre-Construction	-	150	250	400	-	-	800	
		Construction	-	-	-	-	-	5,000	5,000	
		Total	-	150	250	400	-	5,000	5,800	
159	Reg. Rd. 31, Westney Rd. from Finley Ave. to Harwood Ave., Road rehabilitation (combined with intersection item 77) Associated water supply works., Ajax	Pre-Construction	120	-	80	-	-	-	80	
		Construction	-	-	-	3,275	-	-	3,275	
		Total	120	-	80	3,275	-	-	3,355	
160	Reg. Rd. 42, Darlington - Clark Townline Rd. from 50 m north of Reg. Hwy. 2 to Concession St., Road rehabilitation / reconstruction, Clarington	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	3,000	-	-	-	-	3,000	
		Total	-	3,000	-	-	-	-	3,000	
161	Reg. Rd. 56, Farewell St. from Harbour Rd. to Bloor St., Road rehabilitation / reconstruction. Associated water supply works, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	200	-	-	-	-	-	-	
		Total	200	-	-	-	-	-	-	
162	Reg. Rd. 59, Olive Ave. from Simcoe St. to Drew St., Road rehabilitation / reconstruction in conjunction with water / sewer project, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	275	-	-	-	-	-	-	
		Total	275	-	-	-	-	-	-	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
163	Reg. Rd. 60, Wentworth St. from Park Rd. to west of Cedar St., Road rehabilitation / reconstruction, Oshawa	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,500	-	-	-	-	-	-
		Total	1,500	-	-	-	-	-	-
164	Reg. Rd. 60, Wentworth St. from west of Cedar St. to Farewell St., Road rehabilitation / reconstruction (combined with intersection item 114), Oshawa	Pre-Construction	-	825	-	-	-	-	825
		Construction	-	4,000	9,600	-	-	-	13,600
		Total	-	4,825	9,600	-	-	-	14,425
165	Reg. Hwy. 2 from Ovens Rd. to East Townline Rd., Road rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,250	-	-	-	-	-	-
		Total	1,250	-	-	-	-	-	-
166	Reg. Hwy. 47 from 0.9 km east of Reg. Rd. 30 to west of Reg. Rd. 21, Road rehabilitation, Uxbridge	Pre-Construction	-	-	-	-	-	-	-
		Construction	2,500	-	-	-	-	-	-
		Total	2,500	-	-	-	-	-	-
167	Road Resurfacing and Rehabilitation Preparatory Activities Allowance, Various	Pre-Construction	350	350	350	350	350	1,750	3,150
		Construction	-	-	-	-	-	-	-
		Total	350	350	350	350	350	1,750	3,150
168	Road Rehabilitation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	500	2,700	2,800	2,900	3,000	15,000	26,400
		Total	500	2,700	2,800	2,900	3,000	15,000	26,400
169	Road Resurfacing / Rehabilitation Other Locations, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	12,320	16,675	14,670	17,775	36,150	204,800	290,070
		Total	12,320	16,675	14,670	17,775	36,150	204,800	290,070
Road Rehabilitation / Reconstruction Projects Subtotal			38,660	47,000	47,000	47,000	47,000	235,000	423,000
Structure Rehabilitation / Replacement									
170	Bridge Maintenance and Repairs Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	260	260	260	260	260	1,300	2,340
		Total	260	260	260	260	260	1,300	2,340


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
		2025			2026	2027	2028	2029-2033		
171	Culvert Maintenance and Repairs Program, Various	Pre-Construction	-	-	-	-	-	-	-	
		Construction	250	250	250	250	250	1,250	2,250	
		Total	250	250	250	250	250	1,250	2,250	
172	Reg. Rd. 1, Brock Rd. Over Duffins Creek Bridge, 0.37 km north of Kingston Rd., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	100	100	
		Construction	-	-	-	-	-	600	600	
		Total	-	-	-	-	-	700	700	
173	Reg. Rd. 1, Main St. Over Uxbridge Brook Culvert, 0.3 km north of Brock St., Culvert rehabilitation, Uxbridge	Pre-Construction	-	-	-	-	-	150	150	
		Construction	-	-	-	-	-	1,800	1,800	
		Total	-	-	-	-	-	1,950	1,950	
174	Reg. Rd. 2, Simcoe St. Culvert, 0.5 km north of Scugog Line 3, Culvert rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	50	50	
		Construction	-	-	-	-	-	350	350	
		Total	-	-	-	-	-	400	400	
175	Reg. Rd. 2, Seagrave Bridge, 0.55 km south of Saintfield Rd., Bridge rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	2,950	-	-	-	-	2,950	
		Total	-	2,950	-	-	-	-	2,950	
176	Reg. Rd. 3, Bickle Bridge, 1.1 km east of Thickson Rd., Bridge rehabilitation, Whitby	Pre-Construction	-	-	-	-	-	125	125	
		Construction	-	-	-	-	-	2,000	2,000	
		Total	-	-	-	-	-	2,125	2,125	
177	Reg. Rd. 3, Winchester Rd. Culvert, 0.3 km west of Given Rd., Culvert rehabilitation, Oshawa	Pre-Construction	-	75	-	-	-	-	75	
		Construction	-	-	-	1,300	-	-	1,300	
		Total	-	75	-	1,300	-	-	1,375	
178	Reg. Rd. 3, Enniskillen Bridge, 2.1 km west of Scugog Rd., Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	200	-	-	200	
		Construction	-	-	-	-	-	2,400	2,400	
		Total	-	-	-	200	-	2,400	2,600	
179	Reg. Rd. 4, W.A. Twelvetrees Bridge, 0.3 km east of Whites Rd., Bridge rehabilitation of existing 4 lane structure, Pickering	Pre-Construction	200	-	-	-	-	-	-	
		Construction	-	-	7,500	-	-	-	7,500	
		Total	200	-	7,500	-	-	-	7,500	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total
180	Reg. Rd. 4, Taunton Rd. west Over CPR Bridge, 0.8 km east of Brock Rd., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	75	75
		Construction	-	-	-	-	-	500	500
		Total	-	-	-	-	-	575	575
181	Reg. Rd. 4, CPR over Taunton Rd. Bridge, 0.8 km east of Westney Rd., Bridge rehabilitation, Ajax	Pre-Construction	-	-	-	-	-	100	100
		Construction	-	-	-	-	-	600	600
		Total	-	-	-	-	-	700	700
182	Reg. Rd. 4, Taunton Rd. Cross-culvert, east of Thornton Rd., Culvert rehabilitation, Oshawa	Pre-Construction	-	-	250	-	-	-	250
		Construction	-	-	-	-	1,350	-	1,350
		Total	-	-	250	-	1,350	-	1,600
183	Reg. Rd. 4, Taunton Rd. Culvert, 0.9 km east of Courtice Rd., Culvert Replacement in conjunction with road rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	3,000	-	-	3,000
		Total	-	-	-	3,000	-	-	3,000
184	Reg. Rd. 4, Hampton Bridge, 1.0 km west of Bowmanville Ave., Bridge rehabilitation / replacement in conjunction with road rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	3,100	-	-	-	3,100
		Total	-	-	3,100	-	-	-	3,100
185	Reg. Rd. 4, Taunton Rd. Culvert, 0.7 km east of Bethesda Rd., Culvert rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	750	-	-	-	-	750
		Total	-	750	-	-	-	-	750
186	Reg. Rd. 4, Soper Creek Bridge, 2.97 km east of Liberty St., Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	2,550	-	-	-	-	2,550
		Total	-	2,550	-	-	-	-	2,550
187	Reg. Rd. 4, Wilmot Creek Bridge, 1.3 km east of Reg. Rd. 42, Bridge rehabilitation, Clarington	Pre-Construction	125	-	-	-	-	-	-
		Construction	-	1,450	-	-	-	-	1,450
		Total	125	1,450	-	-	-	-	1,450
188	Reg. Rd. 5, Ninth Concession Rd. Bridge, 0.04 km east of Sideline 30, Bridge rehabilitation, Pickering	Pre-Construction	-	-	100	-	-	-	100
		Construction	-	-	-	-	300	-	300
		Total	-	-	100	-	300	-	400


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
189	Reg. Rd. 5, Ninth Concession Rd. Bridge, 0.16 km west of Sideline 28, Bridge rehabilitation, Pickering	Pre-Construction	-	-	100	-	-	-	100
		Construction	-	-	-	-	300	-	300
		Total	-	-	100	-	300	-	400
190	Reg. Rd. 5, Ninth Concession Rd. Bridge, 0.5 km east of Sideline 22, Bridge rehabilitation, Pickering	Pre-Construction	-	-	50	-	-	-	50
		Construction	-	-	-	-	300	-	300
		Total	-	-	50	-	300	-	350
191	Reg. Rd. 5, Central St. Over Mitchell Creek Tributary Bridge, 1 km west of Brock Rd., Bridge replacement, Pickering	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,500	-	-	-	-	-	-
		Total	1,500	-	-	-	-	-	-
192	Reg. Rd. 5, Ninth Concession Rd. Over Duffins Creek Tributary Culvert, 0.05 km west of Sideline 12, Culvert replacement, Pickering	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,950	-	-	-	-	-	-
		Total	1,950	-	-	-	-	-	-
193	Reg. Rd. 6, Saintfield Rd. Bridge, 4 km east of Hwy. 12, Bridge replacement, Scugog	Pre-Construction	-	-	-	-	-	-	-
		Construction	4,000	-	-	-	-	-	-
		Total	4,000	-	-	-	-	-	-
194	Reg. Rd. 6 Over Nonquon River Tributary Culvert, 1.1 km west of Simcoe St., Culvert rehabilitation, Scugog	Pre-Construction	-	-	-	-	-	50	50
		Construction	-	-	-	-	-	300	300
		Total	-	-	-	-	-	350	350
195	Reg. Rd. 8 Over Pepperlaw Brook Tributary Culvert, 0.3 km west of Concession 4, Culvert replacement, Uxbridge	Pre-Construction	175	-	-	-	-	-	-
		Construction	-	-	-	1,000	-	-	1,000
		Total	175	-	-	1,000	-	-	1,000
196	Reg. Rd. 8, Brock St. W Culvert, 0.05 km west of Victoria St., Culvert replacement, Uxbridge	Pre-Construction	-	-	-	-	-	200	200
		Construction	-	-	-	-	-	2,300	2,300
		Total	-	-	-	-	-	2,500	2,500
197	Reg. Rd. 8, Reach St. Culvert, 0.4 km east of Lake Ridge Rd., Culvert rehabilitation, Scugog	Pre-Construction	-	-	-	75	-	-	75
		Construction	-	-	-	-	-	1,000	1,000
		Total	-	-	-	75	-	1,000	1,075


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
198	Reg. Rd. 9, Ganaraska Rd. Cross Culvert, east of Regional Road 18, Culvert replacement, Clarington	Pre-Construction	-	-	-	-	-	-	-	
		Construction	100	-	-	-	-	-	-	
		Total	100	-	-	-	-	-	-	
199	Reg. Rd. 11, Sandford Rd Over Uxbridge Brook Tributary Culvert, 0.1 km west of Concession 5, Culvert rehabilitation, Uxbridge	Pre-Construction	-	-	-	-	-	50	50	
		Construction	-	-	-	-	-	300	300	
		Total	-	-	-	-	-	350	350	
200	Reg. Rd. 12, Dobson Bridge, 0.2 km east of McRae St., Bridge rehabilitation in conjunction with watermain replacement, Brock	Pre-Construction	125	-	-	-	-	-	-	
		Construction	-	1,500	-	-	-	-	1,500	
		Total	125	1,500	-	-	-	-	1,500	
201	Reg. Rd. 12, Cameron St. over Beaver River Tributary Cross-culvert, Culvert replacement in conjunction with watermain replacement, Brock	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	1,550	-	-	-	-	1,550	
		Total	-	1,550	-	-	-	-	1,550	
202	Reg. Rd. 13 Retaining Wall, 0.2 km east of Hwy. 7 / 12, north side, Retaining wall replacement, Brock	Pre-Construction	-	-	-	-	-	30	30	
		Construction	-	-	-	-	-	300	300	
		Total	-	-	-	-	-	330	330	
203	Reg. Rd. 14, Liberty St. north of Concession Road 3 Cross-culvert, Culvert replacement, Clarington	Pre-Construction	-	-	300	-	-	-	300	
		Construction	-	-	-	-	650	-	650	
		Total	-	-	300	-	650	-	950	
204	Reg. Rd. 15, McRae Bridge, 1.0 km west of Thorah Sideroad, Bridge rehabilitation, Brock	Pre-Construction	-	-	125	-	-	-	125	
		Construction	-	-	-	-	2,000	-	2,000	
		Total	-	-	125	-	2,000	-	2,125	
205	Reg. Rd. 16, Ritson Rd. Over CNR Bridge, 0.2 km south of Bloor St., Bridge rehabilitation. 50% of costs to be recovered from CNR as per Board Order No. 98034, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	5,250	-	-	-	-	5,250	
		Total	-	5,250	-	-	-	-	5,250	

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
206	Reg. Rd. 16, Ritson Rd. Lot 8 / 9 Concession 4 Culvert, 0.01 km North of Given Rd., Culvert rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	1,300	-	-	1,300	
		Total	-	-	-	1,300	-	-	1,300	
207	Reg. Rd. 17, Main St. Over Orono Creek Culvert, 0.8 km south of Station St., Culvert rehabilitation, Clarington	Pre-Construction	-	-	-	-	-	50	50	
		Construction	-	-	-	-	-	300	300	
		Total	-	-	-	-	-	350	350	
208	Reg. Rd. 18, Newtonville Rd. Culvert, 0.37 km south of Concession Rd. 3, Culvert rehabilitation, Clarington	Pre-Construction	-	-	100	-	-	-	100	
		Construction	-	-	-	-	1,500	-	1,500	
		Total	-	-	100	-	1,500	-	1,600	
209	Reg. Rd. 18, Newtonville Rd. Culvert, 0.1 km north of Concession Rd. 4, Culvert rehabilitation, Clarington	Pre-Construction	-	-	75	-	-	-	75	
		Construction	-	-	-	-	1,300	-	1,300	
		Total	-	-	75	-	1,300	-	1,375	
210	Reg. Rd. 18, Kendal Bridge, 1.18 km south of Ganaraska Rd., Bridge rehabilitation, Clarington	Pre-Construction	-	-	-	-	125	-	125	
		Construction	-	-	-	-	-	2,000	2,000	
		Total	-	-	-	-	125	2,000	2,125	
211	Reg. Rd. 19, Shirley Rd. Culvert, 0.45 km west of Sandy Rd., Culvert replacement, Scugog	Pre-Construction	-	-	-	-	-	200	200	
		Construction	-	-	-	-	-	2,400	2,400	
		Total	-	-	-	-	-	2,600	2,600	
212	Reg. Rd. 20, Mosport Rd. west of Liberty St. north Cross-culvert, Culvert replacement, Clarington	Pre-Construction	120	-	-	-	-	-	-	
		Construction	-	-	-	770	-	-	770	
		Total	120	-	-	770	-	-	770	
213	Reg. Rd. 22, Bayly St. at Westshore Blvd. Culvert, Culvert rehabilitation, Pickering	Pre-Construction	125	-	-	-	-	-	-	
		Construction	-	-	1,500	-	-	-	1,500	
		Total	125	-	1,500	-	-	-	1,500	
214	Reg. Rd. 22, Bloor St. W. Over Oshawa Creek, 0.2 km west of Simcoe St. S., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	200	200	
		Construction	-	-	-	-	-	2,500	2,500	
		Total	-	-	-	-	-	2,700	2,700	




Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
215	Reg. Rd. 23, Lake Ridge Rd. Culvert 0.3 km north of Conc. Rd. 2, Culvert rehabilitation, Brock	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	1,200	-	-	-	-	1,200	
		Total	-	1,200	-	-	-	-	1,200	
216	Reg. Rd. 23, Lake Ridge Rd. Culvert north of Reg. Rd. 12, Culvert replacement, Brock	Pre-Construction	150	-	-	-	-	-	-	
		Construction	-	-	2,000	-	-	-	2,000	
		Total	150	-	2,000	-	-	-	2,000	
217	Reg. Rd. 23 Culvert, 1.0 km north of Thorah Concession Rd 7, Culvert rehabilitation, Brock	Pre-Construction	-	-	-	-	-	50	50	
		Construction	-	-	-	-	-	300	300	
		Total	-	-	-	-	-	350	350	
218	Reg. Rd. 26, Thickson Rd. Culvert at Wentworth St., Culvert rehabilitation in conjunction with watermain replacement, Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	1,300	-	-	-	-	-	-	
		Total	1,300	-	-	-	-	-	-	
219	Reg. Rd. 26, Thickson Rd. south of Taunton Rd. Cross-culvert , Culvert replacement, Whitby	Pre-Construction	280	-	-	-	-	-	-	
		Construction	-	-	-	1,840	-	-	1,840	
		Total	280	-	-	1,840	-	-	1,840	
220	Reg. Rd. 27, Altona Rd. Over Petticoat Creek Tributary Culvert, 0.6 km north of Twyn Rivers Dr., Culvert rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	100	100	
		Construction	-	-	-	-	-	650	650	
		Total	-	-	-	-	-	750	750	
221	Reg. Rd. 27, Altona Rd. Over Petticoat Creek Tributary Culvert, 0.2 km north of Finch Ave., Culvert replacement, Pickering	Pre-Construction	-	-	-	-	-	200	200	
		Construction	-	-	-	-	-	2,100	2,100	
		Total	-	-	-	-	-	2,300	2,300	
222	Reg. Rd. 27, Altona Rd. Over Petticoat Creek Tributary Culvert, 1.1 km north of Finch Ave., Culvert rehabilitation, Pickering	Pre-Construction	-	-	-	-	-	50	50	
		Construction	-	-	-	-	-	750	750	
		Total	-	-	-	-	-	800	800	
223	Reg. Rd. 28, Rossland Rd. west of Anderson St. Cross-culvert , Culvert replacement, Whitby	Pre-Construction	250	-	-	-	-	-	-	
		Construction	-	-	1,620	-	-	-	1,620	
		Total	250	-	1,620	-	-	-	1,620	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033			
224	Reg. Rd. 28, Rossland Rd. Over Oshawa Creek, 0.45 km east of Park Rd., Bridge rehabilitation in conjunction with road rehabilitation / reconstruction, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	5,100	5,100	
		Total	-	-	-	-	-	5,100	5,100	
225	Reg. Rd. 29, Liverpool Rd. Over CNR Bridge, 0.1 km north of Bayly St., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	-	150	-	150	
		Construction	-	-	-	-	-	2,500	2,500	
		Total	-	-	-	-	150	2,500	2,650	
226	Reg. Rd. 31, Westney Rd. Over Miller Creek West Bridge, 0.1 km north of Ritchie Ave., Bridge rehabilitation, Ajax	Pre-Construction	100	-	-	-	-	-	-	
		Construction	-	-	-	1,100	-	-	1,100	
		Total	100	-	-	1,100	-	-	1,100	
227	Reg. Rd. 31, Westney Rd. Over Miller Creek East Bridge, 0.1 km north of Ritchie Ave., Bridge rehabilitation, Ajax	Pre-Construction	100	-	-	-	-	-	-	
		Construction	-	-	-	750	-	-	750	
		Total	100	-	-	750	-	-	750	
228	Reg. Rd. 31, Westney Rd. Over CPR Bridge, 0.4 km north of Taunton Rd., Bridge rehabilitation, Ajax	Pre-Construction	350	-	-	-	-	-	-	
		Construction	-	-	4,200	-	-	-	4,200	
		Total	350	-	4,200	-	-	-	4,200	
229	Reg. Rd. 31, Bayles Bridge, 2.8 km east of Brock Rd., Bridge rehabilitation, Pickering	Pre-Construction	-	-	-	175	-	-	175	
		Construction	-	-	-	-	-	2,000	2,000	
		Total	-	-	-	175	-	2,000	2,175	
230	Reg. Rd. 31, Seventh Concession Rd. Over Brougham Creek Tributary Culvert, 0.34 km west of Paddock Rd., Culvert replacement, Pickering	Pre-Construction	-	175	-	-	-	-	175	
		Construction	-	-	-	1,700	-	-	1,700	
		Total	-	175	-	1,700	-	-	1,875	
231	Reg. Rd. 33, Harmony Rd. Over CPR Bridge, 0.2 km south of Olive Ave., Bridge rehabilitation / replacement. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	2,400	-	-	-	-	2,400	
		Total	-	2,400	-	-	-	-	2,400	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
232	Reg. Rd. 33, Hoskin Bridge, 0.55 km north of Rossland Rd. East, Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	125	125	
		Construction	-	-	-	-	-	2,000	2,000	
		Total	-	-	-	-	-	2,125	2,125	
233	Reg. Rd. 34, Courtice Rd. north of Reg. Hwy. 2 Cross-culvert , Culvert replacement, Clarington	Pre-Construction	270	-	-	-	-	-	-	
		Construction	-	-	1,780	-	-	-	1,780	
		Total	270	-	1,780	-	-	-	1,780	
234	Reg. Rd. 34, Enfield Rd. south of Hwy. 407 Cross-culvert , Culvert replacement, Clarington	Pre-Construction	80	-	-	-	-	-	-	
		Construction	-	-	490	-	-	-	490	
		Total	80	-	490	-	-	-	490	
235	Reg. Rd. 35, Wilson Rd. North Pedestrian Underpass, 0.69 km north of Rossland Rd. East, Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	100	-	-	100	
		Construction	-	-	-	-	-	1,500	1,500	
		Total	-	-	-	100	-	1,500	1,600	
236	Reg. Rd. 46, Brock St. Over CNR Bridge, 0.1 km south of Hwy. 401, Bridge rehabilitation, Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	1,750	1,750	
		Total	-	-	-	-	-	1,750	1,750	
237	Reg. Rd. 50, Morgan Bridge, 3.1 km east of Reg. Rd. 51, Bridge rehabilitation. This boundary bridge is a partnership project with Simcoe County. 50% of costs to be recovered by Simcoe County, Brock	Pre-Construction	-	200	-	-	-	-	200	
		Construction	-	-	-	2,000	-	-	2,000	
		Total	-	200	-	2,000	-	-	2,200	
238	Reg. Rd. 53, Stevenson Rd. Over CNR Bridge, 0.9 km north of Wentworth St., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	200	-	-	-	200	
		Construction	-	-	-	-	2,500	-	2,500	
		Total	-	-	200	-	2,500	-	2,700	
239	Reg. Rd. 53, Stevenson Rd. Over CPR Bridge, 0.4 km north of Laval Dr., Bridge rehabilitation / replacement. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	2,000	-	-	-	-	2,000	
		Total	-	2,000	-	-	-	-	2,000	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
240	Reg. Rd. 54, Park Rd. Over CPR Bridge, 0.48 km south of Gibb St., Bridge rehabilitation. Coordinate with Metrolinx extension to Bowmanville, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	3,500	-	-	-	-	3,500	
		Total	-	3,500	-	-	-	-	3,500	
241	Reg. Rd. 55, Townline Rd., 0.15km south of Beatrice St. Cross-culvert, Culvert replacement, Oshawa / Clarington	Pre-Construction	-	125	-	-	-	-	125	
		Construction	-	-	-	1,500	-	-	1,500	
		Total	-	125	-	1,500	-	-	1,625	
242	Reg. Rd. 57, Bowmanville Creek Bridge, 1.9 km north of Reg. Hwy. 2, Bridge rehabilitation, Clarington	Pre-Construction	250	-	-	-	-	-	-	
		Construction	-	4,800	-	-	-	-	4,800	
		Total	250	4,800	-	-	-	-	4,800	
243	Reg. Rd. 57, Burketon CPR Bridge, 3.3 km south of Shirley Rd., Bridge Replacement, Clarington	Pre-Construction	-	-	-	-	-	-	-	
		Construction	6,000	-	-	-	-	-	-	
		Total	6,000	-	-	-	-	-	-	
244	Reg. Rd. 58, Manning Rd. Culvert, 0.3 km east of Thickson Rd., Culvert rehabilitation, Whitby	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	1,300	-	-	1,300	
		Total	-	-	-	1,300	-	-	1,300	
245	Reg. Rd. 58, Adelaide Ave. W. Over Oshawa Creek Bridge, 0.6 km west of Simcoe St., Bridge rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	180	180	
		Construction	-	-	-	-	-	2,500	2,500	
		Total	-	-	-	-	-	2,680	2,680	
246	Reg. Rd. 58, Adelaide Ave. Culvert, 0.05 km west of Wilson Rd., Culvert rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	1,300	-	-	-	-	1,300	
		Total	-	1,300	-	-	-	-	1,300	
247	Reg. Rd. 59, Gibb St. Over Oshawa Creek Bridge, 0.4 km east of Park Rd., Bridge rehabilitation in conjunction with road rehabilitation, Oshawa	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	4,100	-	-	4,100	
		Total	-	-	-	4,100	-	-	4,100	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
248	Reg. Hwy. 2, Kingston Rd. Over Duffins Creek Bridge, 0.6 km west of Church St., Bridge rehabilitation, Ajax	Pre-Construction	-	-	-	-	-	-	-
		Construction	-	-	-	-	1,500	-	1,500
		Total	-	-	-	-	1,500	-	1,500
Structure Rehabilitation / Replacement Subtotal			18,060	32,285	24,000	22,720	12,485	45,435	136,925
Traffic Control & Other Programs - Non-Growth									
249	Miscellaneous Road and Storm Sewer Reconstruction Projects, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	400	400	400	400	400	2,000	3,600
		Total	400	400	400	400	400	2,000	3,600
250	Signal Modernization Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,510	1,645	1,475	1,460	1,390	8,980	14,950
		Total	1,510	1,645	1,475	1,460	1,390	8,980	14,950
251	Accessible Pedestrian Signal (APS) Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,000	1,000	850	850	850	4,250	7,800
		Total	1,000	1,000	850	850	850	4,250	7,800
252	Advance Traffic Management Systems (ATMS) Upgrades, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	1,755	95	65	100	80	475	815
		Total	1,755	95	65	100	80	475	815
253	Uninterruptible Power Supply (UPS) Installation Program, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	500	500	500	500	500	2,500	4,500
		Total	500	500	500	500	500	2,500	4,500
254	Contingencies Non-Development Related, Various	Pre-Construction	-	-	-	-	-	-	-
		Construction	100	100	100	100	100	500	900
		Total	100	100	100	100	100	500	900
Traffic Control & Other Programs - Non-Growth Subtotal			5,265	3,740	3,390	3,410	3,320	18,705	32,565


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					
					2025	2026	2027	2028	2029-2033	Forecast Total
Road & Traffic Safety Program (Vision Zero)										
255	Roadside Safety Program, Various	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	800	800	800	800	800	4,000	7,200	
		Total	800	800	800	800	800	4,000	7,200	
256	Durham Vision Zero Program, Various	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	650	500	814	-	-	-	1,314	
		Total	650	500	814	-	-	-	1,314	
Road & Traffic Safety Program (Vision Zero) Subtotal				1,450	1,300	1,614	800	800	4,000	8,514
Cycling Infill Projects										
257	Cycling Infill Projects, Various	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	900	900	1,000	1,000	1,000	8,500	12,400	
		Total	900	900	1,000	1,000	1,000	8,500	12,400	
Cycling Infill Projects Subtotal				900	900	1,000	1,000	1,000	8,500	12,400
Building & Structures										
258	Depot Rationalization - Ajax Depot Expansion	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	11,667	-	-	-	-	-	-	
		Total	11,667	-	-	-	-	-	-	
259	20 Bay Cold Vehicle Storage - Orono Depot Expansion	Pre-Construction	-	-	-	-	73	-	73	
		Construction	-	-	-	-	-	1,193	1,193	
		Total	-	-	-	-	73	1,193	1,266	
260	Salt and Brine Storage Building - Orono Depot Expansion	Pre-Construction	-	-	-	-	117	-	117	
		Construction	-	-	-	-	-	1,050	1,050	
		Total	-	-	-	-	117	1,050	1,167	
261	Depot Rationalization - New Oshawa/Whitby Depot	Pre-Construction	1,667	-	-	-	-	-	-	
		Construction	-	55,000	-	-	-	-	55,000	
		Total	1,667	55,000	-	-	-	-	55,000	


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
262	New 16 Bay Cold Vehicle Storage - Scugog Depot Expansion	Pre-Construction	-	-	73	-	-	-	73	
		Construction	-	-	-	993	-	-	993	
		Total	-	-	73	993	-	-	1,066	
263	New Salt and Brine Storage Facility - Scugog Depot Expansion	Pre-Construction	-	-	100	-	-	-	100	
		Construction	-	-	-	1,067	-	-	1,067	
		Total	-	-	100	1,067	-	-	1,167	
264	Depot Rationalization - New Sunderland Depot	Pre-Construction	1,333	-	-	-	-	-	-	
		Construction	-	14,000	-	-	-	-	14,000	
		Total	1,333	14,000	-	-	-	-	14,000	
265	Additional Office Space - Scugog Depot		-	-	93	407	-	-	500	
266	Construction of Mezzanine in Fleet Area - Scugog Depot		-	160	-	-	-	-	160	
267	Construction of Mezzanine in Fleet Bay 1 - Orono Depot		-	-	67	-	-	-	67	
268	Improve Turning Radius of Ramp - 101 Consumers		-	-	-	-	264	-	264	
269	Materials Testing Lab Relocation - Oshawa/Whitby Depot		668	-	-	-	-	-	-	
270	Repairs and Epoxy Coat Fleet Bay - Scugog Depot		57	-	-	-	-	-	-	
271	Replace Existing Asphalt in Various Location - Scugog Depot		-	10	123	-	-	-	133	
272	Replacement of Windows - Oshawa/Whitby Depot		-	-	-	-	83	-	83	

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
273	Roof Replacement for Administration section - 101 Consumers		-	-	-	-	495	-	495
274	Roof Replacement on Vehicle Storage Bays - Orono Depot		173	-	-	-	-	-	-
275	Thermal Glass Panels for Rollup Doors and Door operators - Orono Depot		66	-	-	-	-	-	-
276	Widening of Existing Canopy Entrance - Sunderland Depot		41	-	-	-	-	-	-
Building & Structures Subtotal			15,672	69,170	456	2,467	1,032	2,243	75,368
Machinery & Equipment									
277	48" Round Shoring - Various Locations		-	-	3	-	-	6	9
278	Asphalt Content Ignition Furnace - Construction		-	-	-	-	-	7	7
279	Concrete Testing Equipment - Construction		-	-	-	-	-	9	9
280	Electronic Scale - Construction		-	-	-	-	-	3	3
281	Lab Oven - Various Locations		-	-	-	-	-	4	4
282	Latex Printer/Cutter - Traffic Engineering & Operations		-	35	-	-	-	-	35
283	Metal Detector - Sunderland Depot		-	-	-	-	-	-	-




Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

<div><div><div><div><div><div></div></div></div><div><div><div></div></div></div></div><div><div><div>Durham</div><div>Budget</div></div></div><div><div>2024</div></div></div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
284	North Dock Leveler Replacement - Oshawa/Whitby Depot		-	10	-	-	-	-	10
285	Nuclear Densometer - Construction		-	5	-	-	-	-	5
286	Pipe Locator - Various Locations		-	-	-	-	3	3	6
287	Portable Variable Message Signs - Traffic Engineering & Operations		-	200	-	-	-	-	200
288	Pressure Washer - Sunderland Depot		-	3	-	-	-	-	3
289	Replace 15,000 lbs Above Ground Hoist - Oshawa/Whitby Depot		-	-	28	-	-	-	28
290	Rollover flat bed applicator - Traffic Engineering & Operations		-	32	-	-	-	-	32
291	Safety Barrel Cones - Scugog Depot		-	-	-	-	-	1	1
292	Security Platform Replacement - Various Locations		13	-	-	-	-	-	-
293	Snow Fence Replacement - Various Locations		-	-	-	-	3	6	9
294	Survey GPS Instrument - Construction		10	10	10	10	17	37	84
295	Survey Total Station Replacement - Construction		17	-	17	-	17	34	68


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
296	Temporary Traffic Control Sign Replacement - Various Locations		-	2	-	2	-	6	10
297	Trench Box Replacement - Sunderland Depot		-	-	-	-	5	-	5
<b>Machinery &amp; Equipment Subtotal</b>			<b>40</b>	<b>296</b>	<b>58</b>	<b>11</b>	<b>45</b>	<b>115</b>	<b>525</b>
<b>Information Technology Infrastructure</b>									
298	Bridge Management System (BMS) Software - Transportation-Infrastructure		-	200	-	-	-	-	200
299	Computers & Monitors Refresh - Financial Services		223	259	239	258	294	1,241	2,291
300	dTIMS Software Upgrades - Transportation-Infrastructure		-	-	-	-	50	-	50
301	Fuel Management System & Infrastructure Replacement - Various Locations		-	217	-	-	-	-	217
302	Large Format Colour Plotter - Traffic Engineering & Operations		30	-	-	-	-	25	25
303	Power Laptops - Various Locations		10	182	46	27	27	65	347
304	Scanner and Wide Format Black & White Printer - Construction		-	-	22	-	-	-	22
305	Standard Laptops		-	7	-	-	-	-	7
<b>Information Technology Infrastructure Subtotal</b>			<b>263</b>	<b>865</b>	<b>306</b>	<b>285</b>	<b>371</b>	<b>1,330</b>	<b>3,157</b>


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
<b>Vehicles</b>									
306	1 Ton High Roof Van - Various Locations		-	-	-	53	-	-	53
307	1 Ton Plow Truck - Ajax Depot		145	-	-	-	-	-	-
308	1 Ton Plow Truck - Sunderland Depot		145	-	-	-	-	-	-
309	1/2 ton Pick-up Truck - Traffic Engineering & Operations		840	625	35	35	105	-	800
310	1/4 Ton Pick-up Truck - 289 Water St. (Facilities Maintenance)		-	24	-	-	-	-	24
311	2 Ton Truck - Oshawa/Whitby Depot		-	-	-	-	-	67	67
312	3 Ton Crew Cab - Various Locations		1,835	62	-	-	-	-	62
313	3 Ton Service Truck - Traffic Engineering & Operations		1,100	-	-	-	-	-	-
314	3/4 Ton Pick Up Truck - Various Locations		125	167	-	-	-	-	167
315	3/4 Ton Van - Ajax WSP		160	-	-	-	-	-	-
316	5 Ton Flatbed - Traffic Engineering & Operations		625	-	-	-	-	-	-
317	6 Ton Tandem - Orono Depot		649	-	-	-	-	-	-


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
					2025	2026	2027	2028	2029-2033	
318	6 Ton Tandem - Oshawa/Whitby Depot			650	-	-	-	-	-	-
319	6 Ton Tandem - Sunderland Depot			650	-	-	-	-	-	-
320	Asphalt Grinder Attachment (Skid Steer Loader) - Oshawa/Whitby Depot			-	-	8	-	-	-	8
321	Asphalt Hot Box - Ajax Depot			72	-	-	-	-	-	-
322	Asphalt Hot Box - Orono Depot			72	-	-	-	-	-	-
323	Asphalt Hot Box - Oshawa/Whitby Depot			72	-	-	-	-	-	-
324	Asphalt Hot Box - Scugog Depot			72	-	-	-	-	-	-
325	Asphalt Hot Box - Sunderland Depot			144	-	-	-	-	-	-
326	Backhoe with Breaker Attachment - Sunderland Depot			-	142	-	-	-	-	142
327	Breaker - Various Locations			150	-	-	-	-	-	-
328	Cube Van - 289 Water St			165	-	-	-	-	-	-
329	Emergency Fleet Equipment Replacement - Fleet			295	-	-	-	-	-	-
330	Enclosed Utility Trailer - Scugog Depot			-	17	-	-	-	-	17


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham</b> Budget <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
331	Fleet Replacement Program Based on Useful Life - Fleet		-	2,259	4,571	1,814	7,501	16,478	32,623
332	Forklift - Ajax Depot		42	-	-	-	-	-	-
333	Generator - Oshawa/Whitby Depot		15	-	-	-	-	-	-
334	Geodimeter - Construction		396	-	-	-	-	-	-
335	Gradall - Orono Depot		950	-	-	-	-	-	-
336	Gradall - Sunderland Depot		950	-	-	-	-	-	-
337	Guard Rail Grass and Weed Cutter		-	125	-	-	-	-	125
338	Hybrid Van - Oshawa/Whitby Depot		-	-	17	-	-	-	17
339	Illuminated Sign Board - Scugog Depot		-	17	-	-	-	-	17
340	Large Paint Truck - Traffic Engineering & Operations		1,100	-	-	-	-	-	-
341	Liquid Spray Tank - Various Locations		300	-	-	-	-	-	-
342	Pole Trailer - Sunderland Depot		50	-	-	-	-	-	-
343	Rubber tire roller compaction unit - Orono Depot		-	20	-	-	-	-	20


Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham Budget</b> <b>2024</b>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
					2025	2026	2027	2028	2029-2033	
344	Sidewalk Plow/Snowblower - Oshawa/Whitby Depot			-	-	-	-	-	50	50
345	Single Axle Dump Truck - Ajax Depot			167	-	-	-	-	-	-
346	Single Axle Trailer - Oshawa/Whitby Depot			30	-	-	-	-	-	-
347	Single Axle Trailer - Traffic Engineering & Operations			35	-	-	-	-	-	-
348	Small Paint Truck - Traffic Engineering & Operations			882	-	-	-	-	-	-
349	Snow Blower - Oshawa/Whitby Depot			20	-	-	-	-	-	-
350	Snow Blower - Scugog Depot			300	-	-	-	-	-	-
351	Snow Blower for skid steer loader - Oshawa/Whitby Depot			-	10	-	-	-	-	10
352	Special Pump - Oshawa/Whitby Depot			85	-	-	-	-	-	-
353	Street Flusher - Oshawa/Whitby Depot			-	-	117	-	-	-	117
354	Street Sweeper attachment for Roadside Mower/Tractor - Oshawa/Whitby Depot			-	8	-	-	-	-	8
355	Tamper - Various Locations			83	-	-	-	-	-	-
356	Tandem Axle Dump Trailer - Sunderland Depot			-	12	-	-	-	-	12

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget 2024		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
357	Tandem Axle Truck - Oshawa/Whitby Depot		-	83	-	-	-	-	83
358	Tandem Dump Trailer - Oshawa/Whitby Depot		32	-	-	-	-	-	-
359	Tandem Trailer - Various Locations		350	-	-	-	-	-	-
360	Tapping Machine - Oshawa/Whitby Depot		30	-	-	-	-	-	-
361	Tractor - Ajax Depot		2,368	-	-	-	-	-	-
362	Water Pump - Various Locations		18	-	-	-	-	-	-
Vehicles Subtotal			16,169	3,571	4,748	1,902	7,606	16,595	34,422
Furniture and Fixtures									
363	A/V Equipment and Technology Upgrades - Various Locations		-	20	10	10	10	10	60
364	Office Furniture - Various Locations		-	-	1	-	1	-	2
365	Parts Cabinets - Various Locations		125	-	-	-	-	-	-
Furniture and Fixtures Subtotal			125	20	11	10	11	10	62
Total Capital Regional Roads and Infrastructure			161,140	279,582	248,329	259,550	296,115	1,664,951	2,748,527

Appendix B: 2024-2033 Regional Roads and Infrastructure Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 <b>Durham</b> Budget <b>2024</b>	Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	

- \* Pre-construction capital financing includes expenditures for land purchases, utility relocates, preliminary studies, design, etc.
- \*\* Projects with regularly recurring expenditures include allowances, machinery and equipment, information technology, vehicles and furniture and fixtures, etc. do not include separate pre-construction and contruction capital financing
- \*\*\* Appendix B includes financing of the following development charge shortfalls:

	2024	2025	2026	2027	2028	2029 - 2033	Grand Total
<b>DC Shortfall</b>							
Residential DC Shortfall	-	25,300	-	-	-	-	25,300
Commercial DC Shortfall	-	-	-	-	-	-	-
Institutional DC Shortfall	2,604	4,350	9,375	9,228	10,861	69,028	105,446
Industrial DC Shortfall	2,977	-	-	-	-	12,447	15,424
<b>Total DC Shortfall</b>	<b>5,581</b>	<b>29,650</b>	<b>9,375</b>	<b>9,228</b>	<b>10,861</b>	<b>81,475</b>	<b>146,170</b>
<b>Shortfall Financing Source</b>							
Regional Roads Levy	5,581	2,721	9,375	9,228	10,861	81,475	119,241
Debenture	-	26,929	-	-	-	-	26,929
<b>Total Funding</b>	<b>5,581</b>	<b>29,650</b>	<b>9,375</b>	<b>9,228</b>	<b>10,861</b>	<b>81,475</b>	<b>146,170</b>



Appendix C: 2024 Solid Waste Management Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix D for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div></div><div>Durham Region</div></div><div>Budget</div></div><div>2024</div></div> <th>Quantity</th> <th>New / Replacement</th> <th colspan="8">2024 Proposed Financing</th> <th>2024 Proposed Budget</th> <th>Approved Funding Prior to 2024</th> <th>Forecast 2025-2033</th> <th>Total Project to 2033</th>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Solid Waste Management																
Building and Structures																
4	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Brock WMF	-		-	-	-	-	-	-	-	-	100	100	150	2,000	2,250
4	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - North/West Facility	-		-	-	-	-	-	-	-	-	100	100	-	9,000	9,100
8	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Oshawa WMF	-		-	4,000	-	-	-	-	-	-	-	4,000	1,000	4,000	9,000
8	EV Chargers - Various Locations	3	New	-	-	-	-	-	-	-	-	26	26	-	-	26
Building and Structures Subtotal				-	4,000	-	-	-	-	-	-	226	4,226	1,150	15,000	20,376
Machinery & Equipment																
15	Replace Weigh Scale - Various Locations	1	Replacement	-	-	-	-	-	-	-	-	150	150	-	-	150
16	Roll-off Bin Replacement Program - Waste Facilities	17	Replacement	-	-	-	-	-	-	-	-	107	107	-	-	107
18	Security Platform Replacement - Various Locations	6	Replacement	-	-	-	-	-	-	-	-	21	21	-	-	21
Machinery & Equipment Subtotal				-	-	-	-	-	-	-	-	278	278	-	-	278
Information Technology Infrastructure																
19	Computer Printer - Waste Facilities	1	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3

Appendix C: 2024 Solid Waste Management Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix D for the comprehensive 2024 capital budget and 2025-2033 forecast


<div><div><div><div>DURHAM REGION</div><div>Durham Budget</div></div></div><div>2024</div></div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
19	Computers & Monitors Refresh	1	Replacement	-	-	-	-	-	-	-	37	37	-	-	37
19	Ipad - Durham/York Energy Centre	2	New	-	-	-	-	-	-	-	2	2	-	-	2
19	Power Laptops - Various Locations	2	New	-	-	-	-	-	-	-	8	8	-	-	8
19	Toughbook Tablet with Monitor - Waste Admin - By-Law	1	New	-	-	-	-	-	-	-	3	3	-	-	3
Information Technology Infrastructure Subtotal					-	-	-	-	-	-	53	53	-	-	53
Vehicles															
	1/2 Ton Pick-up Truck - Various Locations	1	New	-	-	-	-	-	-	-	105	105	-	-	105
	Cube Van Upgrade - Various Locations	1	Replacement	-	-	-	-	-	-	-	70	70	-	-	70
Vehicles Subtotal					-	-	-	-	-	-	175	175	-	-	175
Solid Waste Management Subtotal					-	4,000	-	-	-	-	732	4,732	1,150	15,000	20,882
Total Capital Solid Waste Management					-	4,000	-	-	-	-	732	4,732	1,150	15,000	20,882

# Appendix D: 2024 - 2033 Solid Waste Management Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024


<div><div><div><div><div></div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div> <th>Expenditure Category</th> <th>2024 Proposed Budget</th> <th colspan="5">Forecast</th> <th>Forecast Total</th>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
Solid Waste Management										
Building & Structures										
1	Provision for Long Term Waste Management Needs	Pre-Construction	-	-	-	10,000	-	-	10,000	
		Construction	-	-	-	-	-	-	-	
		Total	-	-	-	10,000	-	-	10,000	
2	Durham York Energy Centre - Consultant investigation - additional waste heat utilization / project construction	Pre-Construction	-	-	100	-	1,000	-	1,100	
		Construction	-	-	-	-	-	-	-	
		Total	-	-	100	-	1,000	-	1,100	
3	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Scugog WMF	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	150	500	1,600	-	-	2,250	
		Total	-	150	500	1,600	-	-	2,250	
4	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Oshawa WMF	Pre-Construction	-	-	-	-	-	-	-	
		Construction	4,000	4,000	-	-	-	-	4,000	
		Total	4,000	4,000	-	-	-	-	4,000	
5	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - Brock WMF	Pre-Construction	-	-	-	-	-	-	-	
		Construction	100	2,000	-	-	-	-	2,000	
		Total	100	2,000	-	-	-	-	2,000	
6	Modifications and/or new waste management facilities - Optimization of older WMF sites and/or new sites for efficiencies/growth - North/West Facility	Pre-Construction	-	-	-	-	-	-	-	
		Construction	100	1,000	4,500	3,500	-	-	9,000	
		Total	100	1,000	4,500	3,500	-	-	9,000	
7	Mixed Waste Pre-sort and Anaerobic Digestion Facility <sup>1</sup>	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	192,600	192,600	
		Total	-	-	-	-	-	192,600	192,600	
8	Equipment Storage Building - Oshawa WMF		-	540	-	-	-	-	540	
9	EV Chargers - Various Locations		26	-	-	-	-	-	-	

**Appendix D: 2024 - 2033 Solid Waste Management Capital Forecast (\$,000's)**  
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024


 <b>Durham Budget</b> <b>2024</b>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
10	Extension of Concrete Retaining Wall - Brock WMF		-	119	-	-	-	-	119
11	Office Reconfiguration - Durham/York Energy Centre		-	145	-	-	-	-	145
12	Pave Area to North and East of Site - Scugog WMF		-	-	215	-	-	-	215
13	Perimeter Chain Link Fence Replacement - Oshawa WMF		-	172	-	-	-	-	172
14	Replace Inbound Scale House #2 - Oshawa WMF		-	100	-	-	-	-	100
15	Resurfacing Asphalt Paving - Oshawa WMF		-	-	-	350	270	-	620
16	Scale House - Various Locations		-	-	-	-	115	-	115
17	South Customer Disposal Area Enlargement - Oshawa WMF		-	275	1,575	-	-	-	1,850
<b>Building &amp; Structures Subtotal</b>			<b>4,226</b>	<b>8,501</b>	<b>6,890</b>	<b>15,450</b>	<b>1,385</b>	<b>192,600</b>	<b>224,826</b>
<b>Machinery &amp; Equipment</b>									
18	CCTV System Installation - Recycling Centre		-	22	-	-	-	-	22
19	Replace Weigh Scale - Various Locations		150	150	150	-	-	-	300
20	Roll-off Bin Replacement Program - Waste Facilities		107	107	107	107	107	535	963

Appendix D: 2024 - 2033 Solid Waste Management Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b>		<b>2024</b>		<b>Expenditure Category</b>	<b>2024 Proposed Budget</b>	<b>Forecast</b>					<b>Forecast Total</b>
						<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029-2033</b>	
21	Security Platform Replacement - Various Locations				21	-	-	-	-	-	-
<b>Machinery &amp; Equipment Subtotal</b>					<b>278</b>	<b>279</b>	<b>257</b>	<b>107</b>	<b>107</b>	<b>535</b>	<b>1,285</b>
<b>Information Technology Infrastructure</b>											
22	Computer Printer - Waste Facilities				3	3	3	3	3	15	27
23	Computers & Monitors Refresh				37	92	50	34	105	264	545
24	Ipad - Durham/York Energy Centre				2	-	-	-	-	-	-
25	Power Laptops - Various Locations				8	10	1	51	-	1	63
26	Standard Laptops				-	-	-	-	-	-	-
27	Toughbook Tablet with monitor - Waste Admin - By-Law				3	3	-	3	-	-	6
<b>Information Technology Infrastructure Subtotal</b>					<b>53</b>	<b>108</b>	<b>54</b>	<b>91</b>	<b>108</b>	<b>280</b>	<b>641</b>
<b>Vehicles</b>											
28	1/2 Ton Pick-up Truck - Various Locations				105	111	-	105	-	-	216
29	1/4 Ton Pick-up Truck - 289 Water St. (Facilities Maintenance)				-	4	-	-	-	-	4
30	Cube Van Upgrade - Various Locations				70	-	-	-	-	-	-
31	Forklift - Cherrywood WMF				-	-	-	125	-	-	125

**Appendix D: 2024 - 2033 Solid Waste Management Capital Forecast (\$,000's)**  
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
					2025	2026	2027	2028	2029-2033	
32 Forklift - Various Locations				-	185	-	-	-	-	185
33 Medium Articulated Loader - Cherrywood WMF				-	-	-	700	-	-	700
34 Skidsteer - Cherrywood WMF				-	-	-	150	-	-	150
<b>Vehicles Subtotal</b>				<b>175</b>	<b>300</b>	<b>-</b>	<b>1,080</b>	<b>-</b>	<b>-</b>	<b>1,380</b>
<b>Landfill Remediation / Rehabilitation</b>										
35 Oshawa Landfill - Remediation - Erosion and leachate control				-	500	325	125	250	3,400	4,600
36 Oshawa Landfill - Biofilter				-	350	300	-	-	-	650
37 Scott Landfill - Landfill Reclamation (Mining)				-	-	300	400	6,448	-	7,148
38 Scugog Landfill - Remediation - Purchase Contaminant Attenuation Zone				-	100	1,400	-	-	-	1,500
<b>Landfill Remediation / Rehabilitation Subtotal</b>				<b>-</b>	<b>950</b>	<b>2,325</b>	<b>525</b>	<b>6,698</b>	<b>3,400</b>	<b>13,898</b>
<b>Total Capital Solid Waste Management</b>				<b>4,732</b>	<b>10,138</b>	<b>9,526</b>	<b>17,253</b>	<b>8,298</b>	<b>196,815</b>	<b>242,030</b>

Appendix D: 2024 - 2033 Solid Waste Management Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033			

<sup>1</sup> Project #7 - Mixed Waste Pre-sort and Anaerobic Digestion Facility - a provision of \$192.6 million has been included in 2032 and 2033 with the balance of funding projected to be required outside the ten year capital plan

\* Pre-construction capital financing includes expenditures for land purchases, utility relocates, preliminary studies, design, etc.

\*\* Projects with regularly recurring expenditures include allowances, machinery and equipment, information technology, vehicles and furniture and fixtures, etc. do not include separate pre-construction and contruction capital financing

\*\*\* Appendix D includes financing of the following development charge shortfalls as follows:

	2024	2025	2026	2027	2028	2029 - 2033	Grand Total
<b><u>DC Shortfall</u></b>							
Residential DC Shortfall	500	1,961	1,384	-	-	-	3,845
Commercial DC Shortfall	-	-	-	-	-	-	-
Institutional DC Shortfall	-	-	-	-	-	-	-
Industrial DC Shortfall	-	-	-	-	-	-	-
<b>Total DC Shortfall</b>	<b>500</b>	<b>1,961</b>	<b>1,384</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,845</b>
<b><u>Shortfall Financing Source</u></b>							
Waste Management Reserve Fund	500	1,961	1,384	-	-	-	3,845
<b>Total Funding</b>	<b>500</b>	<b>1,961</b>	<b>1,384</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,845</b>



**Durham**  
**Budget**

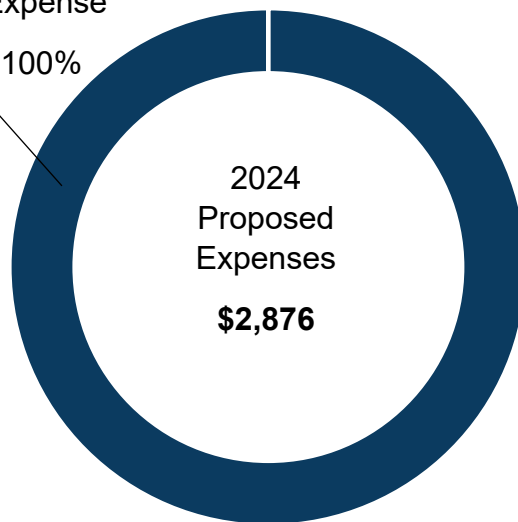
**2024**

# REGIONAL COUNCIL

Regional Council represents the public and considers the well-being and interests of the Region. Regional Council composition includes the Regional Chair, the Mayors and Regional Councillors from the eight local area municipalities

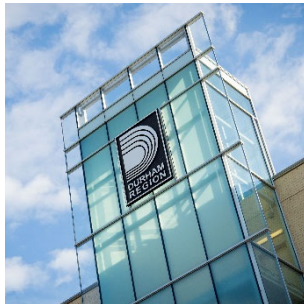
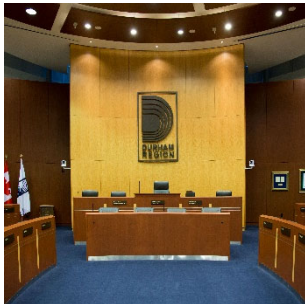
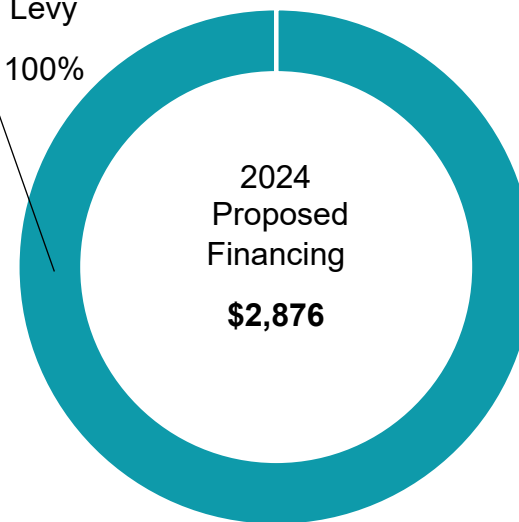
## Program Expense

\$2,876 | 100%



## General Levy

\$2,876 | 100%



Amounts are in \$,000's





## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:     Summary by Account  
                              Summary by Program

Details of Budget Changes

Staffing Details

Looking Forward

## Major Programs and Services

### Regional Council

According to the *Municipal Act 2001* the purpose of Regional Council is “to be responsible and accountable” for matters within their jurisdiction and carry out the powers and duties assigned to them by the Municipal Act including providing the services and other things the municipality considers necessary or desirable for the municipality; managing and preserving the public assets of the municipality; fostering the current and future economic, social and environmental well-being of the municipality; and delivering and participating in Provincial programs and initiatives.

### Headquarters Shared Costs – Regional Council Portion

The allocated share of costs attributable to Regional Council for the operation of the Regional Headquarters facility.

## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### Service Excellence




Continue working collaboratively to promote environmental sustainability, community vitality, economic prosperity, social investment, and service excellence

## Key Targets for 2024

- Continue to convene and hold Council and Committee meetings to provide strategic direction and accountability for the Corporation and ensure programs and services are effective, timely and responsive to the needs of residents and businesses


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Personnel Expenses	2,190	2,199	2,305		
Personnel Related	106	145	145		
Communications	169	169	169		
Materials & Services	-	1	1		
Equipment Maintenance & Repairs	-	4	4		
Headquarters Shared Costs	240	240	252		
Operating Expenses Subtotal	2,705	2,758	2,876	118	4.3%
Total Expenses	2,705	2,758	2,876	118	4.3%
Property Tax Requirement Regional Council	2,705	2,758	2,876	118	4.3%

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div><div>Durham Budget</div><div>2024</div></div>		2023 Estimated Actuals	2023 Approved Budgets					2024 Proposed Budgets					Variance	
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Regional Council														
1	Regional Council	2,465	2,518	-	-	-	2,518	2,624	-	-	-	2,624	106	
2	Headquarters Shared Cost - Regional Council Portion	240	240	-	-	-	240	252	-	-	-	252	12	
Regional Council Subtotal		2,705	2,758	-	-	-	2,758	2,876	-	-	-	2,876	118	4.3%
Property Tax Requirement Regional Council		2,705	2,758	-	-	-	2,758	2,876	-	-	-	2,876	118	4.3%

## Details of Budget Changes

<b>Base Adjustments:</b> Regional Council	<b>2024 Impact</b> (\$ 000's)
Economic Increases	106
Increases in the Regional Council's share of the costs for the operation and maintenance of Regional Headquarters	12
<b>Base Adjustments: Regional Council Subtotal</b>	<b>118</b>
<b>Net Changes: Regional Council</b>	<b>118</b>

## Staffing Details

<b>Regional Council</b>	<b>Full Time Equivalents</b> (FTE's)
<b>2023 Approved Complement</b>	<u>28.0</u>
<b>Regional Council Subtotal</b>	<b>28.0</b>
<b>Total Complement: Regional Council</b>	<b>28.0</b>

## Looking Forward

Durham Region provides a wide range of programs and services to a growing and increasingly diverse community of residents, businesses, and visitors.

Regional Council, guided by the 2020 to 2024 Durham Region Strategic Plan, is committed to taking steps to implement – in partnership with the community - the vision of a better Durham Region; the best place to live, work, play, innovate and invest.



**Durham**  
**Budget**

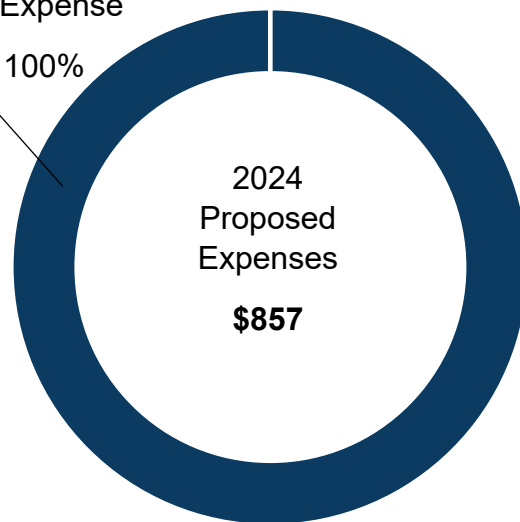
**2024**

# OFFICE OF THE REGIONAL CHAIR

The Regional Chair is the head of Regional Council and Chief Executive Officer of the Regional Corporation. This position is selected via direct election, in accordance with the Municipal Elections Act, 1996

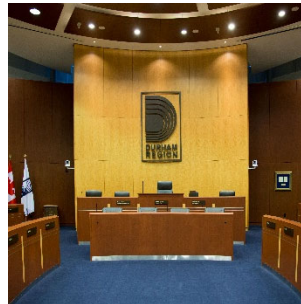
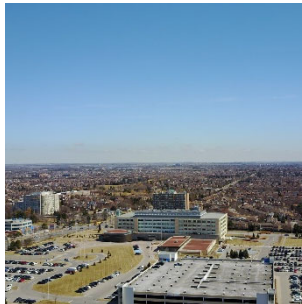
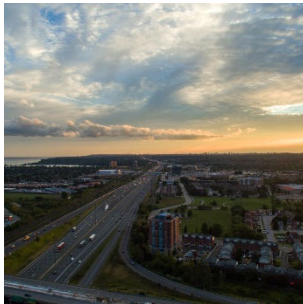
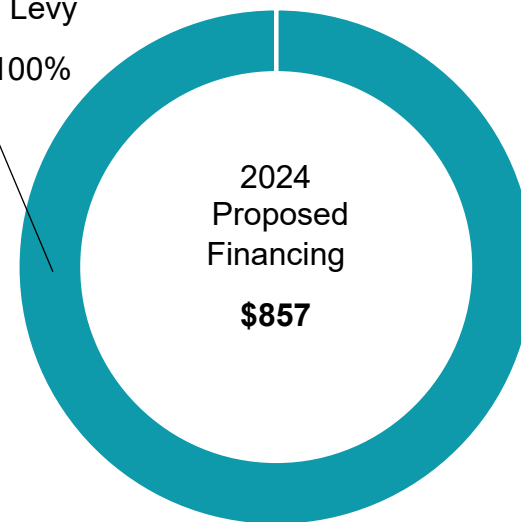
## Program Expense

\$857 | 100%



## General Levy

\$857 | 100%



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Office of the Regional Chair Capital Projects

Appendix B:              2024-2033 Office of the Regional Chair Capital Forecast

## Major Programs and Services

### **Regional Chair's Office**

Presides over all meetings of Regional Council and Regional Committee of the Whole, represents the Region on a variety of boards, committees and organizations, and advances the Regional position and perspective with other levels of government and other agencies.

### **Headquarters Shared Costs – Office of the Regional Chair Portion**

The allocated share of costs attributable to Office of the Regional Chair for the operation of Regional Headquarters facility.

## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### **Service Excellence**



Ensure Durham residents and businesses enjoy a high quality of life with quality programs and services that promote environmental sustainability, community vitality, economic prosperity, social investment, and service excellence


## Key Targets for 2024

- Continue serving as a member of all Regional Committees and as Chief Executive Officer of the Durham Region Transit Commission and the Regional Corporation
- Promote Durham Region locally, nationally and internationally – particularly in supporting the local economy
- Provide leadership, information and recommendations to Council in navigating local and broader economic, political and social environments and associated risks and uncertainties facing the Region in the delivery of its programs and services



## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> <b>Budget</b>	2024	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		574	606	650		
Personnel Related		10	64	64		
Communications		10	20	20		
Supplies		2	1	1		
Materials & Services		2	2	2		
Rentals - Tribute Communities Centre Box		15	20	20		
Financial Expenses		1	1	1		
Headquarters Shared Costs		83	83	87		
Gross Operating Expenses		697	797	845	48	6.0%
Capital Expenses						
Replacement		5	5	12		
Capital Expenses Subtotal		5	5	12	7	140.0%
Property Tax Requirement Office of the Regional Chair		702	802	857	55	6.9%


Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div><div>2024</div></div>		2023 Estimated Actuals	2023 Approved Budgets					2024 Proposed Budgets					Variance	
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Regional Chair's Office														
1	Regional Chair's Office	619	714	5	-	-	719	758	12	-	-	770	51	
2	Headquarters Shared Cost - Regional Chair's Office	83	83	-	-	-	83	87	-	-	-	87	4	
Regional Chair's Office Subtotal		702	797	5	-	-	802	845	12	-	-	857	55	6.9%
Property Tax Requirement Office of the Regional Chair		702	797	5	-	-	802	845	12	-	-	857	55	6.9%

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Office of the Regional Chair								
Capital Expenditures								
Information Technology	-	7	2	-	7	2	16	27
Furniture & Fixtures	5	5	5	5	5	5	25	45
Capital Expenditure Subtotal	5	12	7	5	12	7	41	72
Capital Financing								
General Levy	5	12	7	5	12	7	41	72
Capital Financing Subtotal	5	12	7	5	12	7	41	72
Total Capital								
Office of the Regional Chair	5	12	7	5	12	7	41	72

## Details of Budget Changes

	2024 Impact (\$ 000's)
<b>Strategic Investments:</b> Office of the Regional Chair	
Net increase in capital investment – see Appendix A for a detailed project listing	7
<b>Strategic Investments:</b> Office of the Regional Chair Subtotal	7
<b>Base Adjustments:</b> Office of the Regional Chair	
Economic Increases	44
Increase in the Office of the Regional Chair's share of costs for the operation and maintenance of Regional Headquarters	4
<b>Base Adjustments:</b> Office of the Regional Chair Subtotal	48
<b>Net Changes:</b> Office of the Regional Chair	55

## Staffing Details

Office of the Regional Chair	Full Time Equivalents (FTE's)
2023 Approved Complement	<u>4.0</u>
Office of the Regional Chair Subtotal	4.0

---

**Total Complement:** Office of the Regional Chair


**4.0**

## Looking Forward

Durham Region provides a wide range of programs and services to a growing and increasingly diverse community of residents, businesses and visitors.


The Office of the Regional Chair remains committed to meeting with residents to better understand the issues that matter to them. Working collaboratively with Regional Council, community groups and the Corporation the Office of the Regional Chair is focused on delivering the vision of a better Durham Region: the best place to live, work, play, innovate and invest.

**Appendix A: 2024 Office of the Regional Chair Capital Projects (\$,000's)**  
Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

 <b>Durham</b> Budget			2024	Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
						Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy			
Office of the Regional Chair																	
Information Technology																	
Laptop Computer				3	Replacement	-	-	-	-	-	-	-	-	7	7	-	-
Information Technology Subtotal						-	-	-	-	-	-	-	-	7	7	-	-
Furniture & Fixtures																	
Furniture & Fixtures					Replacement	-	-	-	-	-	-	-	-	5	5	-	-
Furniture & Fixtures Subtotal						-	-	-	-	-	-	-	-	5	5	-	-
Total Office of the Regional Chair						-	-	-	-	-	-	-	-	12	12	-	-

Appendix B: 2024-2033 Office of the Regional Chair Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b>		2024						2024 Proposed Budget	Forecast				
		2025	2026	2027	2028	2029-2033	Forecast Total						
Office of the Regional Chair													
Information Technology													
1 Standard Laptop		7	2	-	7	2	16	27					
Information Technology Subtotal		7	2	-	7	2	16	27					
Furniture & Fixtures													
2 Furniture & Fixtures		5	5	5	5	5	25	45					
Furniture & Fixtures Subtotal		5	5	5	5	5	25	45					
Total Office of the Regional Chair		12	7	5	12	7	41	72					



# Durham Budget

2024

## OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER

The CAO's Office ensures good governance in the implementation of strategic corporate initiatives, including action on climate change, strategic planning and organizational performance, innovation, policy, communications and engagement, intergovernmental and community relations, diversity, equity, inclusion and accessibility, community safety and well-being and emergency management

### Operating: Staffing

\$11,477 | 70.4%

### Capital

\$12 | 0.1%

### Operating: Non-Staffing

\$4,810 | 29.5%

2024  
Proposed  
Expenses  
**\$16,299**

### General Levy

\$11,038 | 67.7%

### Other Revenue

\$362 | 2.2%

### Reserve and Reserve Funds

\$566 | 3.5%

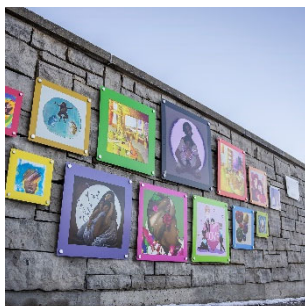
### Revenue from OPG

\$1,886 | 11.6%

### Federal and Provincial Subsidy

\$2,447 | 15.0%

2024  
Proposed  
Financing  
**\$16,299**



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:     Summary by Account

                              Summary by Program

                              Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:            2024 Office of the CAO Capital Projects

Appendix B:            2024 – 2033 Office of the CAO Capital Forecast

## Major Programs and Services

### **Office of the Chief Administrative Officer**

#### **Chief Administrative Officer**

The Chief Administrative Officer (CAO) provides overall leadership and direction to ensure efficient and effective operations in a collaborative, high performing work environment. With a focus on modernization, innovation and continuous improvement, the CAO ensures accountability, transparency and good governance while providing quality advice and support to Regional Council. Divisions within the CAO's Office identify, build and maintain strong, collaborative partnerships and focus on interdepartmental and intergovernmental initiatives that require extensive coordination and collaboration across public, private and not-for-profit sectors.

#### **Communications and Engagement**

The Communications and Engagement team delivers strategic, two-way communications to help improve relationships and achieve organizational goals. This office leads the Corporation's internal and external communications programs, crisis communications, media relations, and effective use of digital and social media. The Division supports community engagement efforts across the organization to incorporate community input and feedback into Regional program and service delivery. Current priorities include coordinating Regional events to showcase corporate initiatives to the community, relationship building and advocacy with federal and provincial governments to advance strategic Regional priorities.

#### **Strategic Initiatives**

The Strategic Initiatives division leads the development and implementation of corporate strategies and plans, providing advice and enhancing the integration of policies and initiatives across internal departments and externally across public, private and non-profit sectors. Current priorities include the Regional Strategic Plan and organizational performance, leading the corporate and community response to Regional Council's declaration of a climate emergency through relentless implementation of approved climate action plans, interdepartmental policy development and analysis on key files; a variety of special projects; cross-sectoral information sharing and partnership development; enhancing innovation capacity through enterprise resources, tools and techniques to support strong corporate decision making; and ensuring meaningful Indigenous relationship building and engagement.

## Major Programs and Services Continued

### **Diversity, Equity and Inclusion**

The Diversity, Equity and Inclusion (DEI) division provides a dedicated focus to the Region's anti-racism, equity and inclusion initiatives. The Division's work is focused on identifying and removing barriers that relate to one or more of the protected grounds of the Ontario Human Rights Code. In addition to improvements within the workplace, the office leads broad community-facing activities, including the Durham Region Anti-Racism Taskforce (DRART), the Accessibility Advisory Committee, the Durham Local Immigration Partnership (DLIP), and implementation of the Region's Community Safety and Well-Being Plan (CSWB). The DEI division ensures Durham remains a place where everyone feels welcome and safe, has a sense of belonging, and where individuals and families can have access to education, health care, food, housing, income, as well as meet their needs for social and cultural expression.

### **Durham Emergency Management Office**

Durham Emergency Management (DEM) maintains an emergency management program that focuses on risk assessments, emergency plans and procedures, training, exercises, business continuity, and public education and awareness. DEM also maintains a risk-specific nuclear program in the unlikely event of an emergency occurring at the Pickering or Darlington Nuclear Generating Station, which includes public alerting, in conformity with the Provincial Nuclear Emergency Response Plan.

DEM also leads the Business Continuity Management (BCM) program, a comprehensive process that thoroughly examines the organization's operations. This involves evaluating each division individually to understand the specific activities being performed, assessing the risks associated with each division, and developing strategies to recover essential business processes in the event of a disruption. The BCM program focus is to anticipate and prepare for negative impacts to facilities, technology, equipment, personnel, and key business relationships, ensuring that each division is equipped to sustain its work during times of adversity.

## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### Environmental Sustainability



Continue to implement the Durham Greener Homes Program to help homeowners reduce energy costs and GHG emissions while generating local jobs and investment, expanding the program to include flood readiness and virtual energy audit tools



Launch the Durham Greener Buildings Program to support voluntary energy use reporting, increasing awareness and creating demand for energy efficiency improvements in the building sector. This is a critical step in the development of a comprehensive platform to mobilize deep energy retrofits in commercial, institutional, and multi-residential buildings in Durham Region as part of implementing the low carbon pathway approved in the Durham Community Energy Plan



Complete GHG pathway studies across all corporate facilities and integrate with corporate fleet electrification plans to enable identification and prioritization of key capital projects as part of the annual business planning and budget process. This creates greater transparency and accountability of progress towards achieving the Region's greenhouse gas reduction target of net zero by 2045



Build on flood risk and vulnerability assessment work completed with Conservation Authorities in 2021-2023 to incorporate flood risk data into corporate decision-making that informs capital planning and asset management for critical infrastructure. Continue to expand flood risk assessment work into areas of the Region where significant development is planned over the coming decades



Continue to collaborate with Conservation Authorities and non-profits to support tree planting on public and private properties across Durham Region

## Strategic Priorities Continued



Continue to advance the feasibility work for a low carbon district energy project in the Courtice Transit Oriented Community area in collaboration with the Municipality of Clarington, and expand exploration of district energy opportunities in other transit-oriented development areas across Durham Region, in partnership with local area municipalities

### Community Vitality



Continue to implement the Community Safety and Well-Being (CSWB) Plan by building robust community capacity to ensure residents get the right services at the right time. The CSWB aligns existing relationships, plans and strategies at the Regional, area municipal, and community level to ensure individuals and families can meet their needs for education, health care, food, housing, income, as well as social and cultural expression



Continue our commitment to identify areas for reconciliation and create processes for cultural safety relevant to Indigenous residents and employees to better understand, walk alongside, and work with Indigenous Peoples



Continue the work of the Durham Region Anti-Racism Taskforce (DRART) with community stakeholders, Regional staff, and other relevant partners to ensure that Durham Region successfully implements its anti-racism framework in a manner consistent with the principles of the Ontario Human Rights Code and Region of Durham's aim to demonstrate leadership in addressing systemic racism



Seek opportunities to enhance public spaces through the Public Art and Creative Placemaking policy

## Strategic Priorities Continued



Continue the Project Search initiative to place interns in the Region to build critical skills through hands-on work experience, building the Region's capacity to advance inclusive practices for potential employees who live with disabilities



Support community engagement efforts and expand digital and in-person community engagement opportunities to effectively include the voice of residents and businesses in Regional programs

### Economic Prosperity



Continue to implement the Regional Intelligent Communities framework by supporting signature community projects including expanding the successful Business Showcase Event, and hosting challenges to demonstrate innovative technology

### Service Excellence



Capitalize on the continued momentum and success of CityStudio Durham where students, faculty and regional staff collaborate to address complex challenges

## Strategic Priorities Continued



Launch corporate-wide Innovation and Design services to build capacity by offering innovation process design, workshops, prototyping, user testing, coaching and advice on navigating the innovation process



Continue to enhance communications of our commitment to strategic priorities and actions, sharing progress and results with the community to support transparency and accountability



Develop a new Diversity, Equity and Inclusion strategy informed by jurisdictional scan data, Indigenous engagement, employee census data, Equity Audit recommendations and regional demographics. This new strategy will help advance the Region's DEI goals



Implement the recommendations of the 2023 Equity Audit to address equity-related data for trends in workforce patterns, and in the workplace experiences of employees to support inclusive employment and workplaces for designated equity deserving groups. This work will ensure that employment practices within the organization are equitable and safe and do not cause harm or exclude groups of employees



Continue to implement a government relations strategy with the provincial and federal governments by building relationships to strengthen opportunities for future partnerships, raise awareness of Regional issues, and secure senior-government funding, policy changes or other supports that advance Durham's priorities

## Key Targets for 2024


### Office of the Chief Administrative Officer

- Continue to work with Conservation Authorities to plant more than 125,000 trees in 2024 for a total of close to 500,000 trees planted since 2021
- Deliver 200 home energy retrofits through the Durham Greener Homes Program by the end of 2024
- Support 20 CityStudio Durham collaborations with academic institutions per year
- Coordinate the implementation of at least 61 level 2 electric vehicle charging stations and the first level 3 fast chargers in corporate facilities to enable accelerated fleet electrification
- Deliver 30 Design Workshops to Regional teams across all departments to support innovation
- Host 50 attendees at each quarterly Innovation Community of Practice session
- Create opportunities for 15 staff to showcase their innovation work and expertise
- Develop and launch three innovation challenges to the business community to promote the co-development of innovative solutions to municipal challenges
- Host Doors Open Durham event for the community in celebration of Durham's 50<sup>th</sup> anniversary
- Advance the top 5 government relations priorities through execution of advocacy tactics
- Create and implement a social media strategy that extends across all corporate social platforms that grows social media following by 15 per cent across all platforms
- Showcase projects and collaborations that enable Durham Region to continue to be recognized as a top global Intelligent Community
- Continue to enhance two-way communications of strategic priorities and actions, sharing progress and results with the community to support transparency and accountability




## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

<div><div></div><div>2024</div></div>		2023 Estimated Actuals	2023 Approved Budget (Restated)	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses		9,216	10,419	11,477		
Personnel Related		283	361	561		
Communications		599	1,193	1,525		
Supplies		55	100	238		
Computer Maintenance & Operations		112	41	112		
Materials & Services		207	210	239		
Equipment Maintenance & Repairs		3	15	15		
Vehicle Operations		-	1	1		
Outside Agency Expenses		362	-	-		
Professional Services		1,214	1,793	1,920		
Leased Facilities Expenses		11	42	43		
Minor Assets & Equipment		-	6	1		
Headquarters Shared Costs		196	196	344		
Operating Expenses Subtotal		12,258	14,377	16,476	2,099	14.6%
Internal Transfers & Recoveries						
NextGen Fees		6	6	6		
Emergency Management Charge		349	349	575		
Recoveries - Communications		(660)	(660)	(770)		
Internal Transfers & Recoveries Subtotal		(305)	(305)	(189)	116	38.0%
Gross Operating Expenses		11,953	14,072	16,287	2,215	15.7%
Capital Expenses						
New		166	166	2		
Replacement		72	72	10		
Capital Expenses Subtotal		238	238	12	(226)	(95.0%)
Total Expenses		12,191	14,310	16,299	1,988	13.9%


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement


	2023 Estimated Actuals	2023 Approved Budget (Restated)	2024 Proposed Budget	Variance	
				\$	%
Revenues and Financing					
Operating Revenue					
Federal Subsidy	(791)	(1,829)	(2,372)		
Grants	(20)	(50)	(75)		
Recovery from OPG	(1,593)	(1,680)	(1,886)		
Operating Impact Stabilization Reserve Fund	-	-	(468)		
Climate Mitigation and Environmental Reserve Fund	(150)	(150)	(98)		
Revenue from Related Entities	(348)	(348)	(362)		
Operating Revenue Subtotal	(2,902)	(4,057)	(5,261)	(1,204)	(29.7%)
Capital Financing					
Recovery from OPG	(160)	(160)	-		
Capital Financing Subtotal	(160)	(160)	-	160	100.0%
Total Revenues and Financing	(3,062)	(4,217)	(5,261)	(1,044)	(24.8%)
Property Tax Requirement Officer of the Chief Administrative Officer	9,129	10,093	11,038	945	9.4%

# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023	2023 Approved Budgets					2024 Proposed Budgets					Variance	
	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Office of the Chief Administrative Officer													
1 Chief Administrative Officer	891	892	8	-	-	900	867	6	-	-	873	(27)	
2 Communications & Engagement	2,510	3,119	25	-	(348)	2,796	3,638	6	-	(512)	3,132	336	
3 Strategic Initiatives	3,168	4,291	20	(465)	(200)	3,646	4,769	-	(475)	(293)	4,001	355	
4 Diversity, Equity and Inclusion	1,830	3,242	13	(1,364)	-	1,891	4,245	-	(1,897)	(198)	2,150	259	
5 Durham Emergency Management Office	730	2,528	172	-	(1,840)	860	2,768	-	-	(1,886)	882	22	
Office of the Chief Administrative Officer Subtotal	9,129	14,072	238	(1,829)	(2,388)	10,093	16,287	12	(2,372)	(2,889)	11,038	945	9.4%
Property Tax Requirement Office of the Chief Administrative Officer	9,129	14,072	238	(1,829)	(2,388)	10,093	16,287	12	(2,372)	(2,889)	11,038	945	9.4%

**Financial Details: Summary of Capital (\$,000's)**  
 Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <div>Durham Budget</div>	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Chief Administrative Officer									
Capital Expenditures									
Information Technology		232	6	94	70	4	94	241	503
Furniture & Fixtures		6	6	6	6	6	6	30	54
Capital Expenditure Subtotal		238	12	100	76	10	100	271	557
Capital Financing									
General Levy		78	12	100	76	10	100	271	557
Deferred OPG Funding from Reserve		160							
Capital Financing Subtotal		238	12	100	76	10	100	271	557
Total Capital Office of the Chief Administrative Officer		238	12	100	76	10	100	271	557

## Details of Budget Changes

Strategic Investments: Office of the Chief Administrative Officer	2024 Impact (\$ 000's)
New positions – details of the 5.0 FTEs are provided in the Staffing Details section (Annualized impact of \$583k). Partially offset by the conversion of part-time positions	248
Develop a new Diversity, Equity and Inclusion Strategy to help advance the Region's DEI goals. Funded from the Operational Impact Stabilization Reserve Fund (\$60k)	-
Implement the recommendations of the 2023 Equity Audit to ensure that employment practices within the organization are equitable and safe and do not cause harm or exclude groups of employees. Funded from the Operational Impact Stabilization Reserve Fund (\$138k)	-
Investment to support the Region of Durham 50 <sup>th</sup> Anniversary celebrations. Funded from the Operational Impact Stabilization Reserve Fund (\$150k)	-
Investment to support the development of Durham Region's 2025 Strategic Plan. Funded from the Operational Impact Stabilization Reserve Fund (\$120k)	-
Launch the Durham Greener Buildings Program to support voluntary energy use reporting and creating demand for energy efficiency improvements in the building sector (\$150k). The Region is applying for grant funding (-\$75k) to support this initiative	75
Development of a District Energy Masterplan that explores district energy opportunities in other transit oriented development areas across Durham Region	120
Net decrease in capital investment – see Appendix A for detailed project listing	(67)
<b>Strategic Investments: Office of the Chief Administrative Officer Subtotal</b>	<b>376</b>

## Details of Budget Changes Continued

Base Adjustments: Office of the Chief Administrative Officer	2024 Impact (\$ 000's)
Economic increases	371
Annualization of 3.0 FTEs approved in the 2023 budget	208
Line-by-line savings	(20)
Increase in the Office of the Chief Administrative Officer's share of costs for the operation and maintenance of Regional Headquarters	10
<b>Base Adjustments: Office of the Chief Administrative Officer Subtotal</b>	<b>569</b>

<b>Net Changes: Office of the Chief Administrative Officer</b>	<b>945</b>
--	------------

## Staffing Details

Office of the Chief Administrative Officer	Full Time Equivalents (FTE's)
<b>2023 Restated Complement</b>	<u>66.0</u>
<b>Positions Transferred In-Year</b>	
Advisor (1.0 FTE) transferred to Service Durham to centralize and improve the customer experience across all channels within the Region	(1.0)
<b>Total Positions Transferred In-Year</b>	<u>(1.0)</u>
<b>Positions Approved In-Year</b>	
Government Relations Manager to support significant growth in government relations activity in part resulting from senior government policy changes impacting municipalities. This position was funded from the 2023 Bill 23 budget provision to respond to significant government relations work (as per Section 8.1 of the Budget Management Policy)	1.0
<b>Total Positions Approved In-Year</b>	<u>1.0</u>
<b>Proposed New Positions</b>	
Digital Media Coordinator to provide coordinated support for the management of the Region's social media platforms and the digital screens across the Region's facilities. This position is a conversion of a temporary resource	1.0
Multi Media Coordinator to support the growing demand for graphic design and video creation. This position is a conversion of a temporary resource	1.0

## Staffing Details Continued

Community Relations Manager to support increasing emphasis on community engagement to inform significant Regional projects	1.0
--	-----

Events Coordinator to support growing demand for corporate events. This resource has been funded from a decrease in contracted services	1.0
---	-----

<b>Total Proposed New Positions</b>	<b><u>4.0</u></b>
-------------------------------------	-------------------

<b>Total Complement: Office of the Chief Administrative Officer</b>	<b>70.0</b>
---	-------------



## Looking Forward

The Office of the Chief Administrative Officer is implementing the vision of a healthy and prosperous Durham Region by:

- Advancing priority projects including the development of a regional Diversity, Equity and Inclusion strategy, implementing recommendations from the recent Equity Audit, renewing the Durham Local Immigration Partnership's Collective Impact Strategy and managing the Building Safer Communities Grants Program;
- Implementing recommendations of the recent Equity Audit to leverage data-driven insights to converge on those practices which may create barriers to inclusive employment and workplaces for designated equity groups;
- Following the Region of Durham's declaration of a climate emergency in early 2020, and adoption of net zero carbon targets for both Regional operations, and the community at large, continuing to deliver on the implementation of the Corporate Climate Change Master Plan, Durham Community Energy Plan, and Durham Community Climate Adaptation Plan;
- Strengthening the Region's relationship with Indigenous communities through the development of strong relationships and meaningful engagement;
- Continuing to host the Innovation Community of Practice and Innovation Showcase internal blogs and vlogs for employees to celebrate, connect, and learn about Regional innovation;
- Conducting ongoing process reviews to identify efficiencies;
- Ensuring transparency by sharing information with our community through social media posts, news releases and additional communications such as weekly newsletters and growing our corporate social media following across our three platforms;
- Connecting with more than 53,000 visitors to the Your Durham digital engagement site;
- Increasing innovative partnerships by hosting two Business Showcase events, in partnership with local area municipalities, to showcase innovative products and services and hosting three challenges for the business community to create innovative solutions in partnership with the Durham Regional Technology Development Site;
- Advancing Council priorities through enhanced government relationships; and
- Increasing information sharing with Regional Council through the monthly CAO briefing note, regular email updates and CIP reports.


Appendix A: 2024 Office of the Chief Administrative Officer Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033		
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Office of the Chief Administrative Officer																
Information Technology																
1 Standard Laptops		1	New	-	-	-	-	-	-	-	-	2	2	-	-	2
2 Tablets		1	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4
Information Technology Subtotal				-	-	-	-	-	-	-	-	6	6	-	-	6
Furniture & Fixtures																
5 Furniture & Fixtures		1	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
Furniture & Fixtures Subtotal				-	-	-	-	-	-	-	-	6	6	-	-	6
Total Capital Office of the Chief Administrative Officer				-	-	-	-	-	-	-	-	12	12	-	-	12

Appendix B: 2024 - 2033 Office of the Chief Administrative Officer Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
Office of the Chief Administrative Officer							
Information Technology							
1	Standard Laptops	2	33	45	-	33	235
2	Tablets	4	-	4	4	-	22
3	Power Laptops		52	-	-	52	156
4	Mobile Laptops		9	21	-	9	90
Information Technology Subtotal		6	94	70	4	94	503
Furniture and Fixtures							
5	Furniture & Fixtures	6	6	6	6	6	54
Furniture and Fixtures Subtotal		6	6	6	6	30	54
Total Capital							-
Office of the Chief Administrative Officer		12	100	76	10	100	557

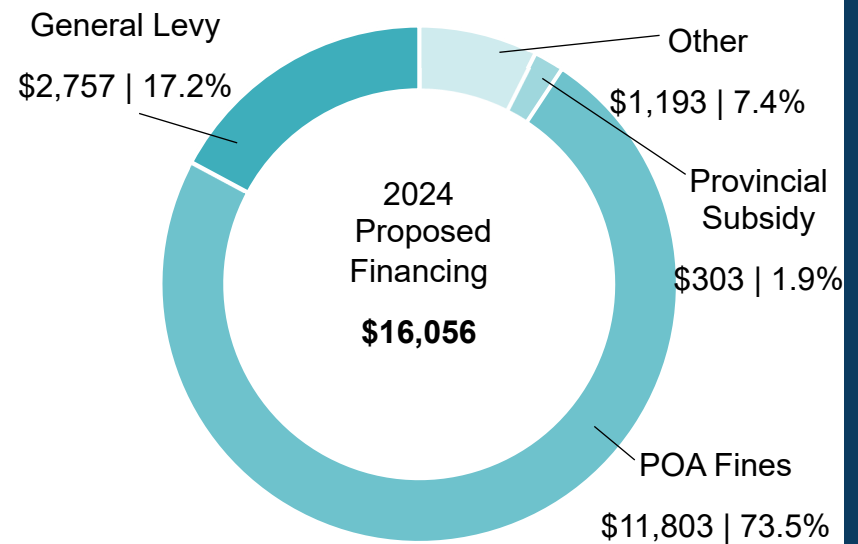
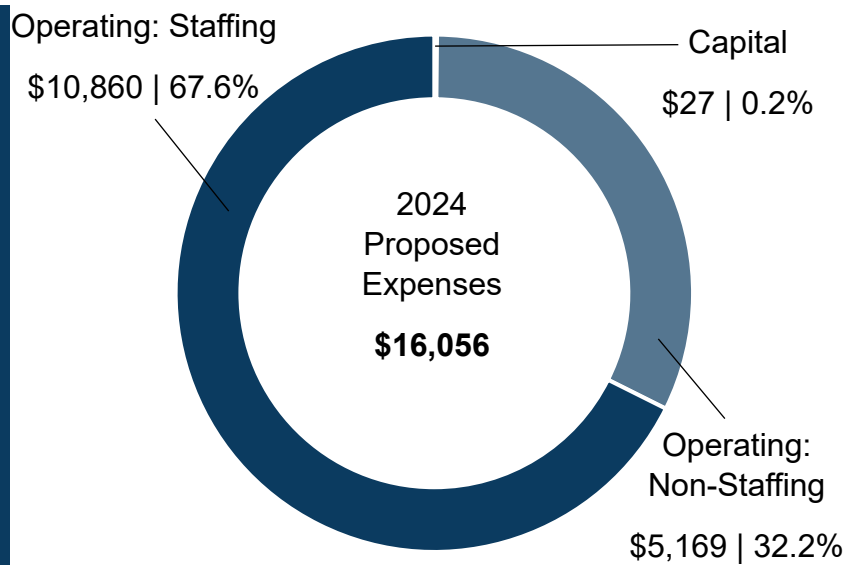


**Durham**  
**Budget**

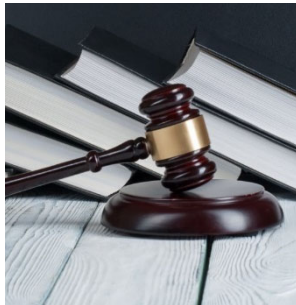
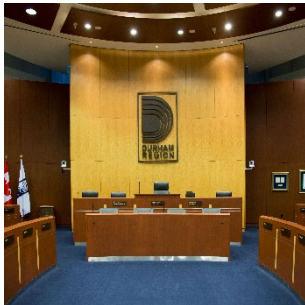
**2024**

# LEGAL SERVICES

Provide legal services to Regional Council, all Regional departments, in addition to supporting several external clients in a timely and cost-effective manner



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Legal Services Capital Projects

Appendix B:              2024 – 2033 Legal Services Capital Forecast

## Major Programs and Services

### **Legal Services**

Provide legal services to Regional Council, all Regional departments, in addition to supporting several external clients in a timely and cost-effective manner.

### **Provincial Offences Act**

#### **Administration**

Provide a modern, professional, neutral and quality Provincial Offences Court service in the Region of Durham, according to the Memorandum of Understanding with the Provincial government and in partnership with justice stakeholders, including the judiciary. Activities include providing provincial offences prosecution services, services to collect administrative monetary penalties and fines for traffic offences. Justice services are provided in both official languages to the public in compliance with federal regulations.

# Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Continue to support all climate based and environmental initiatives within the Region providing a focus on compliance with legislative requirements



Continue move to an entirely paperless office

## Service Excellence



Continue to expand relationships with local area municipalities and other public sector partners to provide effective and efficient legal services with a view to providing cost savings to the tax-payers of the Region of Durham



Adding personnel and converting part time staff to full time staff to support critical regional projects including, but not limited to Broadband, Policing, and Transit Oriented Development, POA prosecutions

## Strategic Priorities Continued



Continue the modernization of POA Courts with installation and operation of hybrid courts



Ongoing work to transition Automated Speed Enforcement and Red Light Traffic offences to an Administrative Penalty System to provide an efficient, effective and cost saving program



Continue to support all departments within the Region of Durham in delivering effective and excellent services in compliance with the law




## Key Targets for 2024

- Staffing to keep work in-house and provide excellent customer service. Strive to be a good employer and identify cost saving initiatives
- Continued support for Social Housing Programs
- Continue to support the Broadband network to ensure that all areas and residents of Durham have access to quality and cost effective high speed internet
- Continue training and education for customer service, leadership and role modernization
- Implementation of the Automated Penalty System
- Continued implementation of the Hybrid POA Courts to ensure continued access to justice
- Continued support for Vision Zero
- Implementation of a modernized and streamlined Case Management System to assist with a high-pressured court system
- Continued support for the development of Transit Oriented Development, including support for the Go East Extension
- Establish FTP servers in partnership with area municipalities for POA ticket upload into shared database to streamline processing of tickets
- Continued modernization of customer service delivery in POA Courts and POA Prosecutions


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

<div><div>Durham Budget</div><div>2024</div></div>		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses	8,635	9,681	10,860			
Personnel Related	150	120	120			
Communications	104	117	117			
Supplies	38	60	60			
Computer Maintenance & Operations	419	260	260			
Materials & Services	103	182	182			
Equipment Maintenance & Repairs	28	38	37			
Outside Agency Expenses	1,876	1,665	1,461			
Professional Services	312	756	756			
Financial Expenses	173	102	102			
Minor Assets & Equipment	37	67	67			
Major Repairs & Renovations	2	31	31			
Headquarters Shared Costs	1,304	1,304	1,369			
Operating Expenses Subtotal	13,181	14,383	15,422	1,039	7.2%	
Internal Transfers & Recoveries						
Finance Charge (POA Collections)	1,130	1,130	1,282			
Recoveries - Legal Services	(338)	(338)	(675)			
Internal Transfers & Recoveries Subtotal	792	792	607	(185)	(23.4%)	
Gross Operating Expenses						
	13,973	15,175	16,029	854	5.6%	
Capital Expenses						
New	6	6	10			
Replacement	85	85	17			
Capital Expenses Subtotal	91	91	27	(64)	(70.3%)	
Total Expenses						
	14,064	15,266	16,056	790	5.2%	
Operating Revenue						
Provincial Subsidy General	(291)	(295)	(303)			
Fees & Service Charges	(264)	(328)	(348)			
POA Fines	(11,443)	(11,803)	(11,803)			
Revenue from Municipalities	(38)	(180)	(180)			
Revenue from Related Entities	(615)	(615)	(665)			
Operating Revenue Subtotal	(12,651)	(13,221)	(13,299)	(78)	(0.6%)	


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Total Revenues and Financing	(12,651)	(13,221)	(13,299)	(78)	(0.6%)
Property Tax Requirement Legal Services	1,413	2,045	2,757	712	34.8%

## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2023 Estimated Actuals	2023 Approved Budgets					2024 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Legal Services</b>													
1 Legal Services	2,663	3,963	13	-	(821)	3,155	4,602	20	-	(891)	3,731	576	
<b>Legal Services Subtotal</b>	<b>2,663</b>	<b>3,963</b>	<b>13</b>	<b>-</b>	<b>(821)</b>	<b>3,155</b>	<b>4,602</b>	<b>20</b>	<b>-</b>	<b>(891)</b>	<b>3,731</b>	<b>576</b>	<b>18.3%</b>
<b>Provincial Offences Act</b>													
2 Provincial Offences Act Program	8,317	9,546	79	(295)	(302)	9,028	9,966	7	(303)	(302)	9,368	340	
3 Provincial Offences Act Fines	(11,443)	-	-	-	(11,803)	(11,803)	-	-	-	(11,803)	(11,803)	-	
<b>Subtotal</b>	<b>(3,126)</b>	<b>9,546</b>	<b>79</b>	<b>(295)</b>	<b>(12,105)</b>	<b>(2,775)</b>	<b>9,966</b>	<b>7</b>	<b>(303)</b>	<b>(12,105)</b>	<b>(2,435)</b>		
4 Municipal Share Provincial Offences Act Disbursement (60%)	1,876	1,665	-	-	-	1,665	1,461	-	-	-	1,461	(204)	
<b>Provincial Offences Act Subtotal</b>	<b>(1,250)</b>	<b>11,211</b>	<b>79</b>	<b>(295)</b>	<b>(12,105)</b>	<b>(1,110)</b>	<b>11,427</b>	<b>7</b>	<b>(303)</b>	<b>(12,105)</b>	<b>(974)</b>	<b>136</b>	<b>(12.3)%</b>
<b>Property Tax Requirement Legal Services</b>	<b>1,413</b>	<b>15,174</b>	<b>92</b>	<b>(295)</b>	<b>(12,926)</b>	<b>2,045</b>	<b>16,029</b>	<b>27</b>	<b>(303)</b>	<b>(12,996)</b>	<b>2,757</b>	<b>712</b>	<b>34.8%</b>

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Legal Services									
Capital Expenditures									
Information Technology		13	20	36	19	10	36	93	194
Capital Expenditure Subtotal		13	20	36	19	10	36	93	194
Capital Financing									
General Levy		13	20	36	19	10	36	93	194
Capital Financing Subtotal		13	20	36	19	10	36	93	194
Total Capital Legal Services		13	20	36	19	10	36	93	194
Provincial Offences Act									
Capital Expenditures									
Information Technology		79	7	476	39	7	26	113	661
Capital Expenditure Subtotal		79	7	476	39	7	26	113	661
Capital Financing									
General Levy		79	7	476	39	7	26	113	661
Capital Financing Subtotal		79	7	476	39	7	26	113	661
Total Capital Provincial Offences Act		79	7	476	39	7	26	113	661
Total Capital Legal Services		92	27	512	58	17	62	206	855

## Details of Budget Changes

<b>Strategic Investments: Legal Services</b>	<b>2024 Impact</b> (\$ 000's)
New positions – details of the 4.0 FTEs are provided in the Staffing Details section (Annualized impact of \$728k)	300
Reduction in recovery from the Durham Regional Police Service	50
Net decrease in capital investment – see Appendix A for detailed project listing	7
<b>Strategic Investments: Legal Services Subtotal</b>	<b>357</b>
<b>Base Adjustments: Legal Services</b>	<b>2024 Impact</b> (\$ 000's)
Economic increases	110
Annualization of 1.0 FTE approved in the 2023 budget	123
Adjustments to fees and charges	(20)
Increase in the Legal Services' share of costs for the operation and maintenance of Regional Headquarters	6
<b>Base Adjustments: Legal Services Subtotal</b>	<b>219</b>
<b>Net Changes: Legal Services</b>	<b>576</b>

## Details of Budget Changes Continued

<b>Strategic Investments:</b> Provincial Offences Act	<b>2024 Impact</b> (\$ 000's)
Net decrease in capital investment – see Appendix A for detailed project listing	(72)
<b>Strategic Investments:</b> Provincial Offences Act Subtotal	<b>(72)</b>
<b>Base Adjustments:</b> Provincial Offences Act	<b>2024 Impact</b> (\$ 000's)
Economic increases	361
Line-by-line savings	(212)
Increase in the Legal Services' share of costs for the operation and maintenance of Regional Headquarters	59
<b>Base Adjustments:</b> Provincial Offences Act Subtotal	<b>208</b>
<b>Net Changes:</b> Provincial Offences Act	<b>136</b>
<b>Net Changes:</b> Legal Services	<b>712</b>

## Staffing Details

### Legal Services

Full Time Equivalents  
(FTE's)

#### 2023 Approved Complement

20.0

#### Positions Approved In-Year

Solicitor to support the growth in planning related to Bill 23, *More Homes Built Faster Act, 2022* (as per Section 8.1 of the Budget Management Policy)

1.0

Legal Assistant to support the growth in planning activities related to Bill 23, *More Homes Built Faster Act, 2022* (as per Section 8.1 of the Budget Management Policy)

1.0

Law Clerk to support the growth in planning activities related to Bill 23, *More Homes Built Faster Act, 2022* (as per Section 8.1 of the Budget Management Policy)

1.0

#### Total Positions Approved In-Year

3.0

#### Proposed New Positions

Solicitor to support the Region's Broadband Municipal Service Corporation, Durham OneNet Inc. and growth in contracted, corporate and commercial activities. This is a conversion of a temporary position

1.0

#### Total Proposed New Positions

1.0

#### Legal Services Subtotal

**24.0**



## Staffing Details Continued

Provincial Offences Act	Full Time Equivalents (FTE's)
2023 Approved Complement	<u>47.0</u>
Provincial Offences Act Subtotal	47.0
Total Complement: Legal Services	71.0

## Looking Forward

Legal Services is implementing the vision of a healthy and prosperous Durham Region by:

- Advancing strategies that will support the Region's post-pandemic recovery and the growth of the Region;
- Continue to provide legal support services for all major Regional initiatives, including climate change, transit oriented development, vision zero, community and social housing, and infrastructure development;
- Strengthening the Region's relationship with area municipalities and other public authorities through partnerships and legal services sharing models; and
- Supporting the Region's vision of a fully modernized workplace so that the Region of Durham can continue to be an employer of choice.

Appendix A: 2024 Legal Services Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Legal Services															
Information Technology															
1 Mobile Laptops	1	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
2 Power Laptops with monitors	4	New	-	-	-	-	-	-	-	-	10	10	-	-	10
3 Standard Laptops	4	Replacement	-	-	-	-	-	-	-	-	8	8	-	-	8
Information Technology Subtotal			-	-	-	-	-	-	-	-	20	20	-	-	20
Legal Services Capital Subtotal			-	-	-	-	-	-	-	-	20	20	-	-	20
Provincial Offences Act															
Information Technology															
4 Mobile Laptops	3	Replacement	-	-	-	-	-	-	-	-	7	7	-	-	7
Information Technology Subtotal			-	-	-	-	-	-	-	-	7	7	-	-	7
Provincial Offences Act Capital Subtotal			-	-	-	-	-	-	-	-	7	7	-	-	7
Total Capital Legal Services			-	-	-	-	-	-	-	-	27	27	-	-	27

Appendix B: 2024 - 2033 Legal Services Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
Legal Services							
Information Technology							
1 Mobile Laptops	2	12	5	2	12	25	56
2 Power Laptops with monitors	10	-	-	-	-	-	-
3 Standard Laptops	8	24	14	8	24	68	138
Information Technology Subtotal	20	36	19	10	36	93	194
Legal Services Total Capital	20	36	19	10	36	93	194
Provincial Offences Act							
Information Technology							
4 Mobile Laptops	7	-	7	7	-	28	42
5 Power Laptops	-	4	-	-	4	4	12
6 Standard Laptops	-	22	28	-	22	78	150
7 Standard Desktops	-	-	4	-	-	4	8
8 Courtroom Equipment	-	250	-	-	-	-	250
9 Case Management System	-	200	-	-	-	-	200
Information Technology Subtotal	7	476	39	7	26	114	662
Provincial Offences Act Total Capital	7	476	39	7	26	114	662
Total Capital Legal Services	27	512	58	17	62	207	856



Responsible for empowering the organization to meet constituent demands by providing the right people, processes and technologies for each division resulting in effective and efficient services to the citizenship

## Operating: Staffing

\$23,893 | 70.9%

## Capital

\$388 | 1.2%

## Operating: Non-Staffing

\$9,403 | 27.9%

2024  
Proposed  
Expenses  
**\$33,684**

## General Levy

\$32,458 | 96.4%

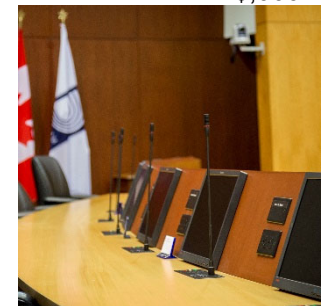
## Reserves/ Reserve Fund

\$100 | 0.3%

## Other Revenue

\$1,126 | 3.3%

2024  
Proposed  
Financing  
**\$33,684**



Amounts are in \$,000's

## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:     Summary by Account

                              Summary by Program

                              Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:            2024 Corporate Services Capital Projects

Appendix B:            2024 – 2033 Corporate Services Capital Forecast

## Major Programs and Services

### **Human Resources**

#### **Commissioner's Office**

Provide overall leadership, direction, guidance and co-ordination between divisions and sections of the Corporate Services Department. As a service department to the Organization, all four of the divisions within Corporate Services interact and engage with all departments on projects, initiatives and activities throughout the Region and provide support to meet the needs of each department.

#### **Talent Acquisition and Organization Development**

Lead the organization in attracting and retaining a diverse and highly skilled talent pool to support service delivery to the community inclusive of recruitment, succession planning, and employee development.

#### **Compensation and Benefits**

Provide a fulsome, competitive, and fiscally responsible total compensation package to attract and retain a diverse workforce; and administer the Region's benefits and pension policies.

#### **Health, Safety and Wellness**

Lead the organization in providing a healthy workplace in compliance with health and safety legislation and in adopting best standards for wellness support programs. Supporting stay at work and return to work strategies through best practice disability management.

#### **Labour Relations**

Provide support and expertise to ensure harmonious relationships with the Region's six bargaining units including attendance support, workplace investigations and promoting the Region's Respectful Workplace program, which includes providing employees and management supports with comprehensive human resources policies and programs.

#### **Human Resources Information Systems and Finance**

Provide ongoing user support to HRIS users inclusive of producing progressive metrics of accomplishments; and provide support to senior team members on budget preparations and forecasts.

#### **Headquarters Shared Cost - Human Resources Portion**

The allocated share of costs attributable to the Human Resources Division for the operation of Regional Headquarters facility.

## Major Programs and Services Continued

### Information Technology

#### Administration

Provide strategic planning and support within Information Technology.

#### Engagement and Innovation

Provide, manage, and support software applications across Regional departments. Actively promote innovative solutions that focus on collaboration, productivity, and business automation.

#### Geographic Information Services and Data Analytics

Provide internal and external access to a Corporate Geographic Information framework, enabling effective use of data, resources, and technology. Develop new services in data analytics and visualization.

#### Asset Management Systems

Develop and maintain Enterprise asset and operational tracking applications. Enable electronic asset lifecycle planning to efficiently track, monitor and support Regional asset management.

#### Infrastructure and Networking

Provide administration and technical expertise for the corporate IT infrastructure, which is comprised of Data Centre Services, Virtualization, Data Repository, and Storage. Work with other IT support staff across the Region while supporting the many unique needs of all customers and providing leadership and guidance by evaluating new technologies that benefit the Region.

#### Operations

Provides frontline support to solve technology-related issues and inquiries for Regional staff to ensure business service levels are maintained. Actively manage all device deployment and maintenance.

#### Information Security

Manage and consistently monitor Regional system environment to ensure all systems, equipment and information are well protected against external threats. Actively promote cybersecurity awareness and provide education on information security to ensure compliance with Information and Privacy Commissioner guidelines and industrial best practices.

#### Wide Area Network (WAN)

Manage the Regional data network and Internet Services ensuring that departments have required network services in all regional facilities for business operations.

## Major Programs and Services Continued

### **Telecommunications**

Implement and maintain all telephony-related technology systems and services. Support mobile technologies for field staff and the development of a mobile workforce.

### **Corporate IT Support**

Provide general maintenance and support for the operation and support of Regional information technology systems.

### **Headquarters Shared Cost - Information Technology Portion**

The allocated share of costs attributable to the Information Technology Division for the operation of Regional Headquarters facility.

### **Legislative Services**

#### **Council Services**

Perform the statutory duties of the Clerk under the Municipal Act and other Provincial Acts. Provide secretariat services to Durham Regional Council and its committees. Manage the legislative process to improve access to information and promote transparent government while responding to the changing needs of residents and external organizations.

#### **Information Management**

Provide information governance policies and best practices, records and information management training and consulting services to the Corporation and manage the Regional archives.

#### **Access and Privacy Office**

Co-ordinate Freedom of Information (FOI) access requests under the Municipal Freedom of Information and Protection of Privacy Act (MFIPPA) and Personal Health Information Protection Act (PHIPA). Conduct Privacy Impact Assessments (PIAs), resolve privacy breaches, provide policy and procedural guidance, address privacy complaints, and provide education and consultation on privacy best practices, both internally and externally.

#### **Headquarters Shared Cost – Legislative Services Portion**

The allocated share of costs attributable to the Legislative Services Division for the operation of the Regional Headquarters facility.

### **Service Durham**

The Service Durham budget is included in the Regional Headquarters Budget package.



# Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

## Service Excellence



Continue implementation of the MyDurham311 Project and transition all customer service areas to Service Durham, modernizing our customer service delivery and providing a seamless customer experience.



Further advance the Regional Cyber Maturity level by implementing a 360-degree Information Security Management System to both adopt technological advancements and develop a culture of security awareness.



Continue leading information governance initiatives and the implementation of the Enterprise Information Management Strategy for the corporation. Use learning from the successful pilot deployment, apply newly developed electronic records classification schemes onto existing electronic records for select business units. Acquire an Enterprise Content Management software to apply retention to electronic records.



Deliver digital literacy programs and services to Regional employees that focus on IT security, digital enablement, and a modernized workforce.



Promote the use of analytics tools to enable Regional staff to serve our citizens.

## Strategic Priorities Continued



Rollout the Buddy program to provide new Regional employees with support during the first few months of their new employment.



Modernize the Region's Alternative Work Arrangements Policy and program, offering more work schedule options for our employees to support work-life integration



Roll out new accessible, personalized and secure platform enabling individuals to complete a mental health check up and streamline a referral to mental health service providers for assessment from the comfort of their home.



Enhance Occupational Health and Safety Act compliance, health and safety metrics and WSIB claims management by implementing an electronic occupational incident reporting system.



Continue to introduce short-term disability plans for multiple employee groups to provide a more comprehensive, balanced disability plan, replacing an antiquated sick leave system.


# Key Targets for 2024

## Corporate Services

- Efficiently deploy approximately 1,100 new computers, while ensuring uninterrupted technology support for the Region's daily operations
- Provide Council and Committee support for approximately 150 virtual and hybrid meetings for Regional Council, its Standing Committees, and the Region's various advisory committees and special purpose meetings
- Process 95-100 per cent of Freedom of Information Requests within 30 days through the Corporate Access & Privacy Office
- Provide records and information management training to Regional staff on various topics including records management software, with 171 training sessions and over 580 employees trained in 2023
- Provide support to approximately 25,000 technology related employee inquiries through itHelp contact centre channels
- Continue to ensure information security measures are in place to protect the Region's system environment at a 95 per cent or higher effective rate and complete the cyber maturity phase one project
- Maintain Regional core technology to have 99 per cent uptime while promoting a modern technology portfolio that remains secure to outside threats
- Continue to support the Employee Mentorship Program and launch its sister program (Buddy Program) in 2024 for new employees
- Develop a Wellness Strategy with emphasis on mental health and substance use resources
- Continue to identify modernizations in human resources services by offering virtual platforms to access human resource services in recruitment and learning
- Modernize the Region's sick program with a short-term disability program
- Continue to offer virtual organizational development programs to reduce costs and optimize participation capacity
- Identify efficiencies in compensation processes which are fiscally responsible and competitive in attracting and retaining a highly skilled and diverse workforce


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Expenses</b>					
<b>Operating Expenses</b>					
Personnel Expenses	21,282	21,366	23,893		
Personnel Related	843	1,054	1,194		
Communications	163	202	192		
Supplies	93	132	132		
Computer Maintenance & Operations	9,221	9,122	9,219		
Materials & Services	76	99	99		
Equipment Maintenance & Repairs	11	15	15		
Professional Services	1,780	1,444	1,744		
Financial Expenses	4	4	5		
Minor Assets & Equipment	17	19	19		
Major Repairs & Renovations	-	10	10		
Headquarters Shared Costs	833	833	874		
<b>Operating Expenses Subtotal</b>	<b>34,323</b>	<b>34,300</b>	<b>37,396</b>	<b>3,096</b>	<b>9.0%</b>
<b>Internal Transfers &amp; Recoveries</b>					
Family Services Charge	215	215	215		
Departmental Recoveries	(3,762)	(3,762)	(4,315)		
<b>Internal Transfers &amp; Recoveries Subtotal</b>	<b>(3,547)</b>	<b>(3,547)</b>	<b>(4,100)</b>	<b>(553)</b>	<b>(15.6%)</b>
<b>Gross Operating Expenses</b>	<b>30,776</b>	<b>30,753</b>	<b>33,296</b>	<b>2,543</b>	<b>8.3%</b>
<b>Capital Expenses</b>					
New	23	23	6		
Replacement	144	144	382		
<b>Capital Expenses Subtotal</b>	<b>167</b>	<b>167</b>	<b>388</b>	<b>221</b>	<b>132.3%</b>
<b>Total Expenses</b>	<b>30,943</b>	<b>30,920</b>	<b>33,684</b>	<b>2,764</b>	<b>8.9%</b>


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> Budget	2024		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
						\$	%
<b>Operating Revenue</b>							
Sale of Publications			(2)	(6)	(6)		
Sundry Revenue			-	-	(100)		
Revenue from Municipalities			(306)	(135)	(135)		
Reserve Fund Financing for Operations			-	-	(100)		
Revenue from Related Entities			(796)	(797)	(885)		
<b>Operating Revenue Subtotal</b>			<b>(1,104)</b>	<b>(938)</b>	<b>(1,226)</b>	<b>(288)</b>	<b>(30.7%)</b>
<b>Total Revenues</b>			<b>(1,104)</b>	<b>(938)</b>	<b>(1,226)</b>	<b>(288)</b>	<b>(30.7%)</b>
<b>Property Tax Requirement</b>							
<b>Corporate Services</b>			<b>29,839</b>	<b>29,982</b>	<b>32,458</b>	<b>2,476</b>	<b>8.3%</b>


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2023 Estimated Actuals	2023 Restated Budget				2024 Proposed Budget					Variance		
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Human Resources														
1	Commissioner's Office	615	652	49	-	(40)	661	655	44	-	(40)	659	(2)	
2	Human Resources Services	8,457	8,203	11	-	(382)	7,832	9,615	2	-	(657)	8,960	1,128	
3	Headquarters Shared Cost - Human Resources Portion	266	266	-	-	-	266	279	-	-	-	279	13	
Human Resources Subtotal		9,338	9,121	60	-	(422)	8,759	10,549	46	-	(697)	9,898	1,139	13.0%
Information Technology														
1	Administration	1,015	1,731	48	-	(50)	1,729	1,805	70	-	(50)	1,825	96	
2	Engagement and Innovation	2,436	1,422	6	-	(25)	1,403	1,472	2	-	(25)	1,449	46	
3	Geographic Information Services and Data Analytics	1,150	830	-	-	(178)	652	859	-	-	(182)	677	25	
4	Asset Management Systems	648	1,217	-	-	-	1,217	1,319	-	-	-	1,319	102	
5	Infrastructure and Network	1,868	1,433	-	-	-	1,433	1,491	200	-	-	1,691	258	
6	Operations	1,553	1,496	-	-	-	1,496	1,565	-	-	-	1,565	69	
7	Information Security	1,687	1,293	3	-	-	1,296	1,727	2	-	-	1,729	433	
8	Wide Area Network (WAN)	1,638	1,691	-	-	(133)	1,558	1,691	-	-	(132)	1,559	1	
9	Telecommunications	60	54	-	-	-	54	56	50	-	-	106	52	
10	Corporate IT Support	4,968	6,216	-	-	(73)	6,143	6,314	-	-	(81)	6,233	90	
11	Headquarters Shared Cost - Information Technology Portion	431	431	-	-	-	431	452	-	-	-	452	21	
Information Technology Subtotal		17,454	17,814	57	-	(459)	17,412	18,751	324	-	(470)	18,605	1,193	6.9%
Legislative Services														
1	Council Services	1,455	1,813	46	-	(57)	1,802	1,788	18	-	(59)	1,747	(55)	
2	Information Management	1,100	1,455	2	-	-	1,457	1,591	-	-	-	1,591	134	
3	Access and Privacy Office	355	413	2	-	-	415	473	-	-	-	473	58	
4	Headquarters Shared Cost - Legislative Services Portion	137	137	-	-	-	137	144	-	-	-	144	7	
Legislative Services Subtotal		3,047	3,818	50	-	(57)	3,811	3,996	18	-	(59)	3,955	144	3.8%
Property Tax Requirement Corporate Services		29,839	30,753	167	-	(938)	29,982	33,296	388	-	(1,226)	32,458	2,476	8.3%


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Human Resources									
Capital Expenditures									
Machinery & Equipment		-	-	25	25	-	-	50	100
Information Technology		60	46	32	63	44	35	249	423
Capital Expenditure Subtotal		60	46	57	88	44	35	299	523
Capital Financing									
General Levy		60	46	57	88	44	35	299	523
Capital Financing Subtotal		60	46	57	88	44	35	299	523
Total Capital Human Resources		60	46	57	88	44	35	299	523
Information Technology									
Capital Expenditures									
Information Technology		57	324	200	51	75	375	411	1,112
Capital Expenditure Subtotal		57	324	200	51	75	375	411	1,112
Capital Financing									
General Levy		57	324	200	51	75	375	411	1,112
Capital Financing Subtotal		57	324	200	51	75	375	411	1,112
Total Capital Information Technology		57	324	200	51	75	375	411	1,112

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Legislative Services								
Capital Expenditures								
Information Technology	50	18	26	45	18	26	151	266
Capital Expenditure Subtotal	50	18	26	45	18	26	151	266
Capital Financing								
General Levy	50	18	26	45	18	26	151	266
Capital Financing Subtotal	50	18	26	45	18	26	151	266
Total Capital Legislative Services	50	18	26	45	18	26	151	266
Total Capital Corporate Services	167	388	283	184	137	436	861	1,901



## Details of Budget Changes

<b>Strategic Investments: Human Resources</b>	<b>2024 Impact (\$ 000's)</b>
New positions – details of the new 4.0 FTEs and the transferred 1.0 FTE are provided in the Staffing Details section (Annualized impact of \$496k)	390
Temporary Compensation Analyst focused on implementing equivalencies for all jobs as part of the Equity Audit recommendation to determine comparable education and experience in order to remove potential barriers and enable progression opportunities	127
Increase in Corporate Education and Training will support management and leadership training and development programs	155
Mental Health resources to support the health and well-being of Regional employees and reduce costs associated with short-term and long-term absences	50
Net decrease in capital investment – see Appendix A for detailed project listing	(14)
<b>Strategic Investments: Human Resources Subtotal</b>	<b>708</b>
<b>Base Adjustments: Human Resources</b>	<b>2024 Impact (\$ 000's)</b>
Economic increases	308
Annualization of 4.0 FTEs approved in the 2023 budget	126
Line-by-line savings	(16)
Increase in the Human Resources' share of costs for the operation and maintenance of Regional Headquarters	13

# Details of Budget Changes Continued

Base Adjustments: Human Resources Subtotal	431
Net Changes: Human Resources	1,139

## Details of Budget Changes Continued

<b>Strategic Investments:</b> Information Technology	<b>2024 Impact</b> (\$ 000's)
New positions – details of the 3.0 FTEs are provided in the Staffing Details section (Annualized impact of \$470k)	363
Professional Services to assess and design the next Regional telephony architecture to replace current end-of-life solution	50
Net increase in capital investment – see Appendix A for detailed project listing	267
<b>Strategic Investments:</b> Information Technology Subtotal	<b>680</b>
<b>Base Adjustments:</b> Information Technology	<b>2024 Impact</b> (\$ 000's)
Economic increases	331
Annualization of 3.0 FTEs approved in the 2023 budget	69
Inflationary increases	92
Increase in the Information Technologies' share of costs for the operation and maintenance of Regional Headquarters	21
<b>Base Adjustments:</b> Information Technology Subtotal	<b>513</b>
<b>Net Changes:</b> Information Technology	<b>1,193</b>

## Details of Budget Changes Continued

<b>Strategic Investments:</b> Legislative Services	<b>2024 Impact</b> (\$ 000's)
Transferred position – details of the 1.0 FTEs are provided in the Staffing Details section	(116)
Net decrease in capital investment – see Appendix A for detailed project listing	(32)
<b>Strategic Investments:</b> Legislative Services Subtotal	<b>(148)</b>
<b>Base Adjustments:</b> Legislative Services	<b>2024 Impact</b> (\$ 000's)
Economic increases	186
Annualization of 2.0 FTEs approved in the 2023 budget	109
Line-by-line savings	(10)
Increase in the Legislative Services' share of costs for the operation and maintenance of Regional Headquarters	7
<b>Base Adjustments:</b> Legislative Services Subtotal	<b>292</b>
<b>Net Changes:</b> Legislative Services	<b>144</b>
<b>Net Changes:</b> Corporate Services	<b>2,476</b>

## Staffing Details

### Human Resources

**Full Time Equivalents  
(FTE's)**

### 2023 Complement

61.0

### Positions Approved In-Year

Compensation Analysts to act as a compensation and job evaluation resource for the Region, providing advice, guidance and supporting job documentation development for the purposes of evaluation. The analyst positions will also conduct and participate in salary surveys, conduct salary costings and projections, and provide recommendations based on data analysis to streamline compensation practices, policies, and processes. Council approved these two positions through Report 2023-COW-28

2.0

### Positions Approved In-Year

2.0

### Positions Transferred

Legislative Officer transferred from Legislative Services and upgraded to Specialist, Human Resources Information System

1.0

### Total Positions Transferred

1.0

### Proposed New Positions

Recruiter to support the timely and effective acquisition of top talent for Service Durham, while coordinating the recruitment process for a growing division of over 120 staff and an anticipated 60% annual attrition rate. Costs fully offset with funding from Service Durham

1.0

## Staffing Details Continued

Coordinator, Talent Acquisition to provide support with hiring activities for Durham Region Transit (DRT), including administration and participation in application review, screening assessments, interviews, credentials, and reference checks, to maintain and expand DRT's workforce to sustain a growing service. Costs are fully offset with funding from DRT	1.0
--	-----

<b>Total Proposed New Positions</b>	<b><u>2.0</u></b>
-------------------------------------	-------------------

<b>Human Resources Subtotal</b>	<b><u>66.0</u></b>
---------------------------------	--------------------

### Information Technology

**Full Time Equivalents  
(FTE's)**

<b>2023 Complement</b>	<b><u>76.0</u></b>
------------------------	--------------------

### Proposed New Positions

Manager, Information Security to support the Cyber Maturity Project and ongoing operation services as well as protect the Region's reputation through improved protection of data and systems	1.0
---	-----

Senior Systems Analyst to develop and provide ongoing support for the strategic Enterprise Information Management (EIM) project	1.0
---	-----

Supervisor, Cybersecurity Architecture to assess, design, and implement security technologies in key business infrastructure (for example: water treatment system, transit management system, traffic light management system, etc.)	1.0
--	-----

## Staffing Details Continued

<b>Total Proposed New Positions</b>	<u>3.0</u>
-------------------------------------	------------

<b>Information Technology Subtotal</b>	<b>79.0</b>
--	-------------

### Legislative Services

**Full Time Equivalents  
(FTE's)**

<b>2023 Complement</b>	<u>30.0</u>
------------------------	-------------

### Positions Transferred

Legislative Officer transferred to Human Resources	(1.0)
--	-------

<b>Total Positions Transferred</b>	<u>(1.0)</u>
------------------------------------	--------------

<b>Legislative Services Subtotal</b>	<b>29.0</b>
--------------------------------------	-------------

<b>Total Complement: Corporate Services</b>	<b>174.0</b>
---	--------------

## Looking Forward

The Corporate Services Department is anticipating a series of changes and impacts including:

- Updates to labour law which may impact employee base benefits and potential contract negotiations; and
- Updates to privacy laws and data management which could potentially affect cloud management services.

The Department will continue to monitor the changing legislative environment - performing regular analysis of the anticipated impacts on current Regional process and procedures.

Corporate Services will continue to work with departments on the implementation of the Enterprise Information Management Strategy as presented and approved by Regional Council to move from a paper-based organization to a more digital organization.

Legislative Services will be re-developing internal agenda management, report approval, and council directive monitoring processes to support data collection and improved reporting. Doing so will create organizational efficiencies in the agenda management process and enable greater insights and analytical capabilities for the Region.

Corporate Services provides support to a number of Regional projects, such as: Broadband, Rapid Transit Office, Transportation Oriented Design and Enterprise Maintenance Management System implementation amongst others. During 2024 the Human Resources Division, in conjunction with Legal Services, will continue to work on several collective agreement negotiations. Other activities that are expected to take place include:

- Initiate the development of the corporate business intelligence to artificial intelligence strategy;
- Develop an Information Security Management System (ISMS);
- Align the Information Technology (IT) structure with the IT Infrastructure Library (ITIL) industrial guideline and launch the IT Service Management Optimization project;
- Deliver Customer Service Excellence Training;
- Conduct a comprehensive assessment and readiness study of the Region's telephony environment and formulate the migration strategy;
- Implement Workforce Planning;



## Looking Forward

- Continue to review job postings and incorporate changes to reflect the use of inclusive language and the removal of barriers to competition processes;
- Enhance the Region's Respect in the Workplace program to promote and maintain awareness and support for a healthy workplace;
- Re-launch the Attendance Support Program;
- Review the Job Evaluation process to determine efficiencies;
- Modernize the Region's online employee performance and employee feedback process;
- Continue to incorporate an Anti-Racism component into respective Human Resources Policies, where required;
- Implement Corporate Health and Safety software to identify compliance vulnerabilities;
- Update the current exit interview process and expand with stay interviews to identify desired workplace enhancements to attract and retain a diverse and skilled workforce;
- Promote psychological safety and employee well-being and resilience by implementing our Organizational Health Strategy;
- Modernize the Region's five-year People Strategy;
- Create efficiencies in the Region's grievance process;
- Enhance the Region's community outreach program by engaging and promoting community agency job placements and co-op placements with our community partners;
- Implement policy and process changes recommended from the Equity Audit;
- Expand the Region's employee recognition program to increase engagement, morale and motivate performance; and
- Expand the Region's post-secondary student programs to increase opportunities for students while developing a strong talent pool of candidates.

## Looking Forward

As a service department to the Corporation, all four of the divisions within Corporate Services are connected to all projects and activities throughout the Region and provide specific project support to meet the need of departments, in addition to oversight of regular activities with respect to the employee lifecycle, technology lifecycle and legislative requirements.

Appendix A: 2024 Corporate Services Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Human Resources																
Information Technology																
2 Standard Desktops	2	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2	
3 Mobile Laptops	2	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4	
6 Standard Laptops	1	New	-	-	-	-	-	-	-	-	2	2	-	-	2	
6 Standard Laptops	20	Replacement	-	-	-	-	-	-	-	-	38	38	-	-	38	
Information Technology Subtotal			-	-	-	-	-	-	-	-	46	46	-	-	46	
Human Resources Capital Subtotal			-	-	-	-	-	-	-	-	46	46	-	-	46	
Information Technology																
Information Technology																
8 Mobile Laptops - LTE Enabled	7	Replacement	-	-	-	-	-	-	-	-	16	16	-	-	16	
10 Standard Laptops	2	New	-	-	-	-	-	-	-	-	4	4	-	-	4	
11 Tablets	15	Replacement	-	-	-	-	-	-	-	-	54	54	-	-	54	
12 Network Refreshments	1	Replacement	-	-	-	-	-	-	-	-	200	200	-	-	200	
13 VoIP Hardware/Software	1	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50	
Information Technology Subtotal			-	-	-	-	-	-	-	-	324	324	-	-	324	
Information Technology Capital Subtotal			-	-	-	-	-	-	-	-	324	324	-	-	324	
Legislative Services																
Information Technology																
16 Mobile Laptops - LTE Enabled	2	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5	
18 Standard Laptops	7	Replacement	-	-	-	-	-	-	-	-	13	13	-	-	13	
Information Technology Subtotal			-	-	-	-	-	-	-	-	18	18	-	-	18	
Legislative Services Capital Subtotal			-	-	-	-	-	-	-	-	18	18	-	-	18	
Total Capital Corporate Services			-	-	-	-	-	-	-	-	388	388	-	-	388	

Appendix B: 2024 - 2033 Corporate Services Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
Human Resources								
Machinery & Equipment								
1 Portacounts		-	25	25	-	-	50	100
Machinery & Equipment Subtotal		-	25	25	-	-	50	100
Information Technology								
2 Standard Desktops		2	-	-	-	3	3	6
3 Mobile Laptops		4	-	-	4	-	8	12
4 Mobile Laptops - LTE Enabled		-	2	-	-	2	2	6
5 Power Laptops		-	3	6	-	3	16	28
6 Standard Laptops		40	27	53	40	27	213	360
7 Tablets		-	-	4	-	-	7	11
Information Technology Subtotal		46	32	63	44	35	249	423
								-
Human Resources Total Capital		46	57	88	44	35	299	523

Appendix B: 2024 - 2033 Corporate Services Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div><div></div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div><div>2024 Proposed Budget</div><div>Forecast</div><div>2025</div><div>2026</div><div>2027</div><div>2028</div><div>2029-2033</div><div>Forecast Total</div></div>							
Information Technology							
Information Technology							
8 Mobile Laptops - LTE Enabled	16	28	25	21	28	145	247
9 Power Laptops	-	17	7	-	17	37	78
10 Standard Laptops	4	15	12	-	15	49	91
11 Tablets	54	-	7	54	-	130	191
12 Network Refreshments	200	-	-	-	-	-	-
13 VoIP Hardware/Software	50	-	-	-	315	-	315
14 Digital/Analog Converters	-	50	-	-	-	50	100
15 Upgrade/Implement Data Circuits	-	90	-	-	-	-	90
Information Technology Subtotal	324	200	51	75	375	411	1,112
Information Technology Total Capital	324	200	51	75	375	411	1,112
Legislative Services							
Information Technology							
16 Mobile Laptops - LTE Enabled	5	2	18	5	2	48	75
17 Power Laptops	-	6	-	-	6	6	18
18 Standard Laptops	13	18	27	13	18	97	173
Information Technology Subtotal	18	26	45	18	26	151	266
Legislative Services Total Capital	18	26	45	18	26	151	266
Total Capital Corporate Services	388	283	184	137	436	861	1,901



# Durham Budget

## 2024

# 9-1-1 EMERGENCY SERVICE SYSTEM

Ensuring the residents and public in Durham Region have immediate access – 24 hours a day 7 days a week - to all emergency services through one central number: 9-1-1

Operating: Staffing

\$4,727 | 85.7%

Capital

\$251 | 4.6%

Operating:  
Non-Staffing

\$536 | 9.7%

2024  
Proposed  
Expenses

**\$5,514**

Property Tax

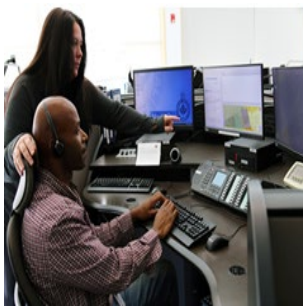
\$5,200 | 94.3%

Grant Funding

\$314 | 5.7%

2024  
Proposed  
Financing

**\$5,514**



Amounts are in \$,000's

## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 9-1-1 Emergency Service System Capital  
                                 Projects

Appendix B:              2024 – 2033 9-1-1 Emergency Service System  
                                 Capital Forecast

## Major Programs and Services

### 9-1-1 Emergency Service System

To ensure the Public Safety Answering Points (PSAPs) in the Region can respond to any and all Emergency 9-1-1 calls for Police, Fire and/or Ambulance services.

To facilitate training for 9-1-1 Emergency Service System personnel to enhance/advance their call taking skills.

To ensure that the newest technology trends are researched and made available to the citizens of Durham Region.

To support the installation of Next Generation 9-1-1 (NG 9-1-1) systems which will pave the road to future improvements like higher location accuracy, the acceptance and processing of texts, pictures and videos, and crash analytics.

The call center is governed by a 9-1-1 Management Board that oversees the operating policies and procedures exclusive to 9-1-1 service delivery.

### Asset Replacement Reserve

To provide sustainable funding for the replacement of the 9-1-1 Emergency Service System assets in alignment with the Region's Asset Management Plan and prudent asset management practices to maximize value of the Region's assets over their life cycle.



## Strategic Priorities

For 2024 key priorities and planned actions focus on:

### Community Vitality



Upgrade of Next Generation 9-1-1 (NG 9-1-1) systems will allow residents to not only call 9-1-1 but text and use other future modes of communication. 9-1-1 Emergency Service System will coordinate with PSAP partners in Durham Region to ensure full functionality of NG 9-1-1 regardless of the caller's emergency type. It is expected that Durham Region PSAP will migrate to the new NG 9-1-1 nationwide network in 2024



Utilize GPS technology to continue to enhance location services to improve accuracy when locating callers including contact information provided for seniors with Alzheimer's Disease. Additional integrations with the 9-1-1 systems will allow the PSAP to use location information from 3rd party sources

### Service Excellence



Optimize organizational assets and partnerships to implement the NG 9-1-1 systems to deliver modern, high quality services and modernize the 9-1-1 systems in Durham Region




The 9-1-1 Management Board submitted a grant application to the Ministry of the Solicitor General (SOLGEN) to support NG 9-1-1 upgrade costs in 2023. The grant was awarded near the end of 2023 in the amount of \$1,274,568. This grant helped support NG 9-1-1 project costs in 2023 and will support project costs in the 2024 proposed 9-1-1 Emergency Service System Business Plan and Budget. The Region will participate in the final phase of the grant if applicable project costs fall within scope of the grant program.

## Key Targets for 2024

- Calls answered within 8 seconds, 96 per cent of the time - consistent with 2023 levels or better
- 290,000 projected calls – a 21 per cent increase over the 2023 call volume levels
- Achieve the Durham Region Public Safety standard of a minimum of six call takers 24/7 - consistent with 2023 levels
- Reduce 9-1-1 cell abandons over 2023 levels with public education and collaboration with 9-1-1 partners


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 Durham Budget 2024	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Personnel Related	27	30	30		
Communications	116	123	123		
Supplies	7	12	15		
Computer Maintenance & Operations	189	189	209		
Equipment Maintenance & Repairs	1	1	1		
Professional Services	7	7	39		
Minor Assets & Equipment	-	-	19		
Contribution to Reserves / Reserve Funds	100	100	100		
Operating Expenses Subtotal	447	462	536	74	16.0%
Internal Transfers & Recoveries					
Police Payroll Charge	4,613	4,613	4,727		
Internal Transfers & Recoveries Subtotal	4,613	4,613	4,727	114	2.5%
Gross Operating Expenses	5,060	5,075	5,263	188	3.7%
Capital Expenses					
New	-	-	143		
Replacement	-	-	108		
Capital Expenses Subtotal	-	-	251	251	100.0%
Total Expenses	5,060	5,075	5,514	439	8.7%
Revenues and Financing					
Provincial Grant Funding	-	-	(63)		
Operating Revenue Subtotal	-	-	(63)	(63)	(100.0%)
Capital Financing					
Provincial Grant Funding	-	-	(251)		
Capital Financing Subtotal	-	-	(251)	(251)	(100.0%)
Total Revenues and Financing	-	-	(314)	(314)	(100.0%)
Emergency 9-1-1 Telephone System Total	5,060	5,075	5,200	125	2.5%


Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> Durham Budget </div> </div> <div>2024</div> </div>	2023	2023 Approved Budgets					2024 Proposed Budgets					Variance	
	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Emergency 9-1-1 Telephone System													
1 9-1-1 Emergency Service System	4,960	4,975	-	-	-	4,975	5,163	251	(314)	-	5,100	125	
1 Asset Replacement Reserve	100	100	-	-	-	100	100	-	-	-	100	-	
9-1-1 Emergency Service System Subtotal	5,060	5,075	-	-	-	5,075	5,263	251	(314)	-	5,200	125	2.5%
Property Tax Requirement													
9-1-1 Emergency Service System	5,060	5,075	-	-	-	5,075	5,263	251	(314)	-	5,200	125	2.5%

# Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
9-1-1 Emergency Service System								
Capital Expenditures								
Information Technology	-	251	93	449	93	-	959	1,594
Capital Expenditure Subtotal	-	251	93	449	93	-	959	1,594
Capital Financing								
Reserves / Reserve Funds	-	-	93	449	93	-	849	1,484
Provincial Grant Funding	-	251	-	-	-	-	-	-
General Levy	-	-	-	-	-	-	110	110
Capital Financing Subtotal	-	251	93	449	93	-	959	1,594
Total Capital	-	251	93	449	93	-	959	1,594
9-1-1 Emergency Service System	-	251	93	449	93	-	959	1,594

## Details of Budget Changes

### Strategic Investments: 9-1-1 Emergency Service System

**2024 Impact**  
(\$ 000's)

Enhancement of the 9-1-1 Emergency Service system to increase flexibility and provide more options to access emergency services. The 2024 proposed upgrades include system fiber optic cabling (\$143k), completion of a readiness assessment (\$32k), replacement of a reader board (\$48k), firewall replacement (\$60k) and software (\$31k). The enhancement is part of a Canada wide initiative and costs are fully funded by provincial grant funding

Introduction of a new wellness program to support employees' mental health

**Strategic Investments: 9-1-1 Emergency Service System Subtotal**

### Base Adjustments: 9-1-1 Emergency Service System

**2024 Impact**  
(\$ 000's)

Economic increases

Inflationary increases

Line-by-line review savings

**Base Adjustments: 9-1-1 Emergency Service System Subtotal**

**Net Changes: 9-1-1 Emergency Service System**

## Staffing Details

35 resources are cross charged from Durham Regional Police Services

- 32 of 77 Durham Regional Police Service Communicators are charged to 9-1-1 Emergency Service System
- 3 of 9 Durham Regional Police Service Communications Supervisors are charged to 9-1-1 Emergency Service System

These positions are required to maintain the required number of 9-1-1 operator positions 24 hours a day and are consistent with staffing levels approved in the 2023 9-1-1 Emergency Service System Business Plan and Budget.

## Looking Forward

The Region of Durham is enhancing and modernizing its 9-1-1 Emergency Service System to provide residents with increased flexibility and more options to ensure they have immediate access to the emergency services they need when they need it.

Telecommunications networks are evolving and can now offer more than just traditional voice services. Next Generation 9-1-1 is a Canadian wide initiative affecting all public-safety access points coast to coast. To support Next Generation 9-1-1 the Region is making investments in IT infrastructure, software upgrades and training to provide enhanced access to emergency services that more fully leverage technological advancements to better support the changing needs of Durham residents. It is projected that over the forecast period the hardware and software maintenance costs will increase to support the new IT infrastructure and software upgrades.

9-1-1 Emergency Service System is evaluating future resources required to support the addition of the Text to 9-1-1 capability and the time required to handle these emergency calls.

It is expected that 2024 will be the year that Durham Region PSAP's migrate to the new NG 9-1-1 Nation Wide Network.

Appendix A: 2024 9-1-1 Emergency Service System Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>			Quantity	New / Replacement	2024 Proposed Financing							2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Proposed
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	New Residential DCs	Subsidy /Grant	Debenture	General Levy				
9-1-1 Emergency Service System															
Information Technology															
Reader Board	1	Replacement	-	-	-	-	-	-	48	-	-	48	-	110	158
Firewall for NG 9-1-1	1	Replacement	-	-	-	-	-	-	60	-	-	60	-	-	60
Fiber Cable Installation	1	New	-	-	-	-	-	-	143	-	-	143	-	-	143
Information Technology Subtotal			-	-	-	-	-	-	251	-	-	251	-	110	361
9-1-1 Emergency Service System Subtotal			-	-	-	-	-	-	251	-	-	251	-	110	361
Total Capital 9-1-1 Emergency Service System			-	-	-	-	-	-	251	-	-	251	-	110	361



Appendix B: 2024-2033 9-1-1 Emergency Service System Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
9-1-1 Emergency Service System								
Information Technology								
1	Computer Hardware (Recorder/Logger)	-	-	180	-	-	180	360
2	Computer Hardware (Server/San)	-	-	269	-	-	269	538
3	Computer Hardware (PBX)	-	-	-	-	-	120	120
4	Reader Board	48	-	-	-	-	110	110
5	Software Upgrades	-	93	-	93	-	280	466
6	Firewall for NG 9-1-1	60	-	-	-	-	-	-
7	Fiber Cable Installation	143	-	-	-	-	-	-
Information Technology Subtotal		251	93	449	93	-	959	1,594
9-1-1 Emergency Service System Subtotal		251	93	449	93	-	959	1,594
Total 9-1-1 Emergency Service System		251	93	449	93	-	959	1,594

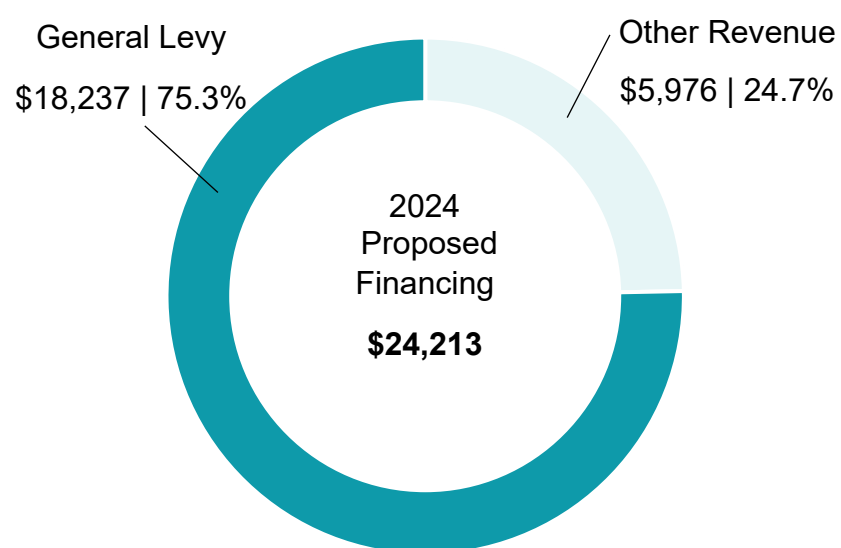
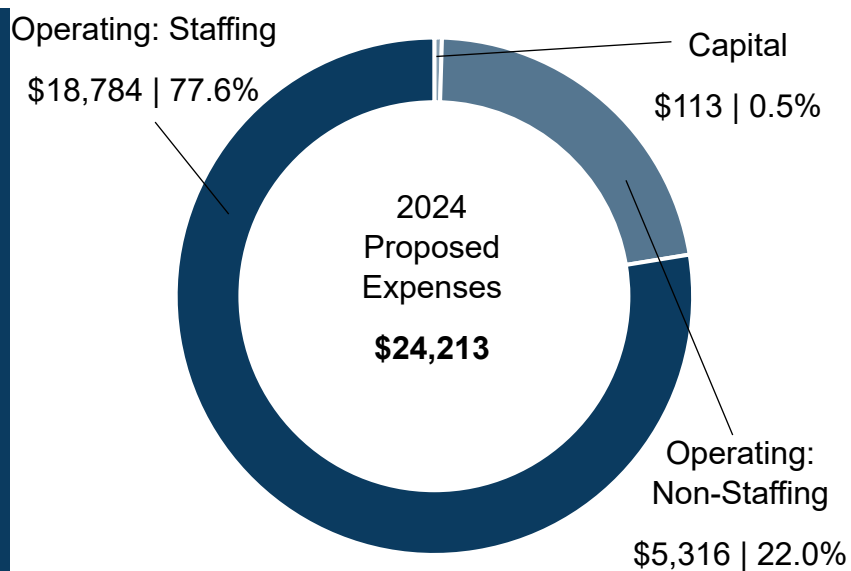


**Durham**  
**Budget**

**2024**

# FINANCE DEPARTMENT

Provide financial stewardship and policy advice to guide business decisions so that resources are invested in the Regional programs and services the community values



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Finance Department Capital Projects

Appendix B:              2024 – 2033 Finance Department Capital Forecast

## Major Programs and Services

### **Finance Department**

#### **Business Planning and Budgeting**

Lead the annual business planning and budget process including the development of the annual Strategic Property Tax Study and the Water Supply and Sanitary Sewerage User Rate Study. The business planning and budget process ensures resource allocations are aligned with Regional Council's strategic objectives and meet service, infrastructure and legislative requirements. This is achieved through the delivery of Business Plans and Budgets, the Multi-Year Economic and Financial Forecast, the Ten-Year Capital Plan, and the Asset Management Plan.

#### **Risk Management, Economic Studies and Procurement**

Oversee and coordinate risk management to minimize the adverse effects of risk on the Region and members of the Durham Municipal Insurance Pool. Provide long term strategic, financial and economic advice, analysis and strategies, including business case development, development charges, credit rating reviews and performance measurement to Regional Council and Regional Departments. Obtain goods and services on behalf of the Region through a fair and open competitive centralized procurement process that promotes value-for-money, and the provision of mail, postage, courier, inventory, disposal of assets, centralized high speed print services and shipping/receiving at Regional Headquarters.

#### **Administration**

Ensure that the statutory duties and responsibilities of the Treasurer are carried out to promote and maintain the financial strength, stability and accountability of the Region including providing advice to Regional Council, the Finance and Administration Committee, and the Corporation more broadly.

#### **Internal Audit**

Promote accountability of the Regional Corporation for the quality and value of its stewardship over public funds, support best practices in the Corporation through risk and business consulting services, independent and objective assurance services, and business process reviews to strengthen internal controls, streamline processes and continuously improve financial activities to manage business risks.

#### **Financial Services**

Provide innovative and effective centralized financial management, reporting and accounting services to the Regional Corporation, including Durham Region Transit, the Durham Regional Local Housing Corporation, and Durham Regional Police Services.

## Major Programs and Services Continued

### **Provincial Offences Act - Default Fine Collections**

Collect outstanding Provincial Offences fines in default, and provide collection services.

### **Financial Solutions and Portfolio Management**

Provide the Corporation with fully supported and secure financial applications and management of the Region's investment portfolio and debt issuance requirements.

### **COMRA/PARA**

Funding of the COMRA Marine Rescue Association ("COMRA") and the Pickering Auxiliary Rescue Association ("PARA"), to provide marine search and rescue capability in Canadian waters of Lake Ontario adjacent to the Region of Durham.

### **Headquarters Shared Cost - Finance Portion**

The allocated share of costs attributable to Finance Department for the operation of the Regional Headquarters facility.

## Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

### **Service Excellence**



Continue to monitor the province's review of Bill 23, *More Homes Built Faster Act, 2022* and impacts on the Region



Implement upgrades to PeopleSoft Financial and Human Capital Management systems that drive enhanced reporting and leverage dashboards

## Strategic Priorities Continued



Increase the Region's on-line payments program allowing residents to pay for more regional services online



Collaborate with Regional partners to further integrate climate change adaptation and mitigation measures into business planning processes



Continue to advance the multi-year review and modernization of the Region's business planning and budget function including embedding enhanced public engagement into the process



Transition to and implement the Prudent Investor Standard to obtain better risk-adjusted returns for long-term investments



Implement Sink Fund debentures to enhance the Region's borrowing program to support the growth in capital financing requirements of the Region and local area municipalities


# Key Targets for 2024

## Finance Department

- \$690,000 dollars collected per POA staff member - a 75 per cent increase from 2022 actuals
- Every dollar spent in the collection of POA defaulted fines is expected to result in \$15 recovered - consistent with 2023 actual performance
- Approximately 8,500 T4's issued by payroll for 2023 – increase of 100+ expected for 2024
- 67 per cent of payments to suppliers are electronic – target a minimum of 70 per cent for 2024
- 7,200 staff actively using the PeopleSoft Financials, Human Capital Management, Enterprise Learning Management, and Employee Portal applications including 5,600 Regional staff and 1,500 police staff
- Continue to innovate by modernizing financial applications in order to better serve our business partners and our community
- New opportunities are made available for residents to learn more about the Region's budget and to provide their input
- Enhance opportunities for e-commerce across additional departments
- Continue to transition residential water meters to remote frequency to move away from manual meter reads – 62% of approximately 181,000 meters complete

## Financial Details: Summary by Account (\$,000's)


Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Personnel Expenses	22,351	22,585	24,789		
Personnel Related	291	236	236		
Communications	612	809	809		
Supplies	150	135	159		
Computer Maintenance & Operations	2,621	1,212	1,292		
Materials & Services	15	40	40		
Equipment Maintenance & Repairs	207	304	305		
Vehicle Operations	27	31	31		
Outside Agency Expenses	121	121	135		
Professional Services	622	850	1,325		
Financial Expenses	23	23	53		
Minor Assets & Equipment	10	121	41		
Contribution to Reserves / Reserve Funds	18	18	18		
Headquarters Shared Costs	830	830	872		
Operating Expenses Subtotal	27,898	27,315	30,105	2,790	10.2%
Internal Transfers & Recoveries					
Departmental Recoveries	(5,376)	(5,376)	(6,005)		
Internal Transfers & Recoveries Subtotal	(5,376)	(5,376)	(6,005)	(629)	(11.7%)
Gross Operating Expenses	22,522	21,939	24,100	2,161	9.9%
Capital Expenses					
New	17	17	22		
Replacement	230	230	91		
Capital Expenses Subtotal	247	247	113	(134)	(54.3%)
Total Expenses	22,769	22,186	24,213	2,027	9.1%




## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Operating Revenue</b>					
Fees & Service Charges	(784)	(784)	(899)		
Sundry Revenue	(32)	(27)	(26)		
Revenue from Municipalities	(132)	(150)	(150)		
Investment & Interest Income	(2,732)	(1,490)	(1,794)		
Recoveries from Reserves and Reserve Funds	(383)	(383)	(656)		
Revenue from Related Entities	(2,416)	(2,416)	(2,451)		
<b>Operating Revenue Subtotal</b>	<b>(6,479)</b>	<b>(5,250)</b>	<b>(5,976)</b>	<b>(726)</b>	<b>(13.8%)</b>
<b>Capital Financing</b>					
Recoveries from Reserve	(50)	(50)	-		
<b>Capital Financing Subtotal</b>	<b>(50)</b>	<b>(50)</b>	<b>-</b>	<b>50</b>	<b>100.0%</b>
<b>Total Revenues and Financing</b>	<b>(6,529)</b>	<b>(5,300)</b>	<b>(5,976)</b>	<b>(676)</b>	<b>(12.8%)</b>
<b>Property Tax Requirement Finance Department</b>	<b>16,240</b>	<b>16,886</b>	<b>18,237</b>	<b>1,351</b>	<b>8.0%</b>


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2023 Projected Actuals	2023 Approved Budget					2024 Proposed Budget					Variance		
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
Finance Department															
1	Business Planning and Budgeting	1,684	2,368	-	-	-	2,368	2,556	-	-	-	2,556	188		
2	Risk Management, Economic Studies and Procurement	3,282	5,247	50	-	(1,681)	3,616	5,586	-	-	(1,795)	3,791	175		
3	Administration	(1,515)	1,477	-	-	(1,435)	42	1,580	-	-	(1,789)	(209)	(251)		
4	Internal Audit	498	953	-	-	(174)	779	1,136	-	-	(300)	836	57		
5	Financial Services	6,249	6,608	-	-	(700)	5,908	7,288	-	-	(739)	6,549	641		
6	POA - Default Fine Collections	(10)	251	8	-	(280)	(21)	257	6	-	(280)	(17)	4		
7	Financial Solutions and Portfolio Management	5,101	4,084	189	-	(1,030)	3,243	4,690	107	-	(1,073)	3,724	481		
8	COMRA/PARA	121	121	-	-	-	121	135	-	-	-	135	14		
9	Headquarters Shared Cost - Finance Portion	830	830	-	-	-	830	872	-	-	-	872	42		
Finance Department Subtotal		16,240	21,939	247	-	(5,300)	16,886	24,100	113	-	(5,976)	18,237	1,351	8.0%	
Property Tax Requirement Finance Department		16,240	21,939	247	-	(5,300)	16,886	24,100	113	-	(5,976)	18,237	1,351	8.0%	

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Finance Department									
Capital Expenditures									
Machinery & Equipment		-	-	-	-	-	-	120	120
Information Technology		197	113	112	111	132	112	596	1,063
Vehicles		50	-	50	-	55	-	165	270
Capital Expenditure Subtotal		247	113	162	111	187	112	881	1,453
Capital Financing									
General Levy		197	113	112	111	132	112	716	1,183
Reserve Fund		50	-	50	-	55	-	165	270
Capital Financing Subtotal		247	113	162	111	187	112	881	1,453
Total Capital Finance Department		247	113	162	111	187	112	881	1,453

## Details of Budget Changes

<b>Strategic Investments:</b> Finance Department	<b>2024 Impact</b> (\$ 000's)
New positions – details of the 10.0 FTEs are provided in Staffing Details. Annualized impact of \$1,425k	435
Partner with the Office of the CAO to undertake Service Delivery Reviews as approved by Council through Report #2023-F-35 (\$300k). The cost of these reviews has been funded from reserve funds	-
Net decrease in capital – see Appendix A for detailed project listing	(83)
<b>Strategic Investments:</b> Finance Department Subtotal	<b>352</b>
<b>Base Adjustments:</b> Finance Department	<b>2024 Impact</b> (\$ 000's)
Economic increases	670
Annualization of 5.0 FTEs approved in the 2022 budget	316
Inflationary increases	147
Line-by-line savings	(176)
Increase in Finance's share of costs for the operation and maintenance of Regional Headquarters	42
<b>Base Adjustments:</b> Finance Department Subtotal	<b>999</b>
<b>Net Changes:</b> Finance Department	<b>1,351</b>

## Staffing Details

### Finance Department

**Full Time Equivalents  
(FTE's)**

### 2023 Approved Complement

158.5

### Positions Approved In-Year

Senior Financial Analyst 2 – Accounting to address the ongoing implications of Bill 23 and to respond to significant upfront work to analyze, project and comment on implications and assess and track development charge impacts (as per Section 8.1 of the Budget Management Policy). This position is funded from the 2023 Bill 23 budget provision	1.0
Economic Analyst – Planning to address the ongoing implications of Bill 23 and to respond to significant upfront work to analyze, project and comment on implications and assess and track development charge impacts (as per Section 8.1 of the Budget Management Policy). This position is funded from the 2023 Bill 23 budget provision	1.0
Supervisor Asset Management to address the ongoing implications of Bill 23 and to respond to significant upfront work to analyze, project and comment on implications and assess and track development charge impacts (as per Section 8.1 of the Budget Management Policy). This position is funded from the 2023 Bill 23 budget provision	1.0
Senior Financial Analyst 2 - Financial Policy to address the ongoing implications of Bill 23 and to respond to significant upfront work to analyze, project and comment on implications and assess and track development charge impacts (as per Section 8.1 of the Budget Management Policy). This position is funded from the 2023 Bill 23 budget provision	1.0
Senior Risk & Insurance Examiner to support risk management, cyber security, enterprise-wide risk management and the increased demands of traditional insurance and rising claims. This position is funded by DMIP members as approved by the DMIP Board (as per Section 8.1 of the Budget Management Policy)	1.0

## Staffing Details Continued

Senior Financial Analyst 2 - Financial Analysis to address increasing workload volume, senior government reporting requirements and enhanced internal reporting including dashboards (as per Section 8.1 of the Budget Management Policy)	1.0
---	-----

Supervisor - Portfolio Management to support the transition to the Prudent Investor strategy and enhancements in the Region's approach to the issuance of debentures (as per Section 8.1 of the Budget Management Policy) as discussed in Report #2023-F-23 and other related reports pertaining to Prudent Investment	1.0
--	-----

Sr Financial Analyst - Portfolio Management to support the transition to the Prudent Investor strategy and enhancements in the Region's approach to the issuance of debentures (as per Section 8.1 of the Budget Management Policy) as discussed in Report #2023-F-23 and other related reports pertaining to Prudent Investment	1.0
--	-----

<b>Total Positions Approved In-Year</b>	<b><u>8.0</u></b>
---	-------------------

### Proposed New Positions

Junior Auditor to address additional requirements related to the audit plan and provide support for the ongoing Council-approved program reviews across Departments	1.0
---	-----

Business Analyst – Financial Information Management Systems to support recent and significant system upgrades and the adoption of additional applications	1.0
---	-----

<b>Total Proposed New Positions</b>	<b><u>2.0</u></b>
-------------------------------------	-------------------

<b>Finance Department Subtotal</b>	<b>10.0</b>
------------------------------------	-------------

<b>Total Complement: Finance Department</b>	<b>168.5</b>
---	--------------

## Looking Forward

As part of the Region's commitment to provide exceptional value to Durham taxpayers through responsive and effective customer service delivery the Finance Department is - led by a clear vision, modernized technologies and streamlined organizational structures – committed to providing exceptional value to Durham taxpayers through the delivery of a series of transformations. These transformations include:

- Implement substantive system enhancements that drive enhanced transparency in the Region's financial outlook and leverages dashboards and other innovative reporting mechanisms;
- Advance the Region's Long-Term Financial Planning Framework – through a focus on policy development and performance measurement – to deliver on a commitment to financial sustainability, flexibility and affordability;
- Champion the multi-year business planning and budget process review and modernization project that will:
  - Review and streamline business planning and budget processes;
  - Procure and implement a new integrated business planning, budget and forecast system with robust financial reporting that will support and automate the Region's renewed business planning and budget process; and
  - Embed enhanced public engagement in the Region's business planning and budget process;
- Advance investment opportunities and returns in alignment with the updated Statement of Investment Policy and Goals to improve the financial sustainability of the Region; and
- Leverage a modernized internal audit function to provide value added consulting and assurance services to the Corporation.

These transformations will ensure the Corporation - and the Region as a whole - continues to the benefit from economic and financial expertise that effectively translates data-driven insights and best practices into timely and viable advice.

Appendix A: 2024 Finance Department Capital Projects (\$,000's)


Provides financing details for capital project proposed in 2024. See Appendix B for the comprehensive capital 2024 budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
Other	Reserve/ Reserve Funds			Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy						
Finance Department																
Information Technology																
3	Standard Laptop	10	New	-	-	-	-	-	-	-	-	22	22	-	-	22
3	Standard Laptop	44	Replacement	-	-	-	-	-	-	-	-	88	88	-	-	88
5	Tablet	1	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3
Information Technology Subtotal				-	-	-	-	-	-	-	-	113	113	-	-	113
Total Capital Finance Department				-	-	-	-	-	-	-	-	113	113	-	987	113



Appendix B: 2024-2033 Finance Department Capital Forecast (\$,000's)

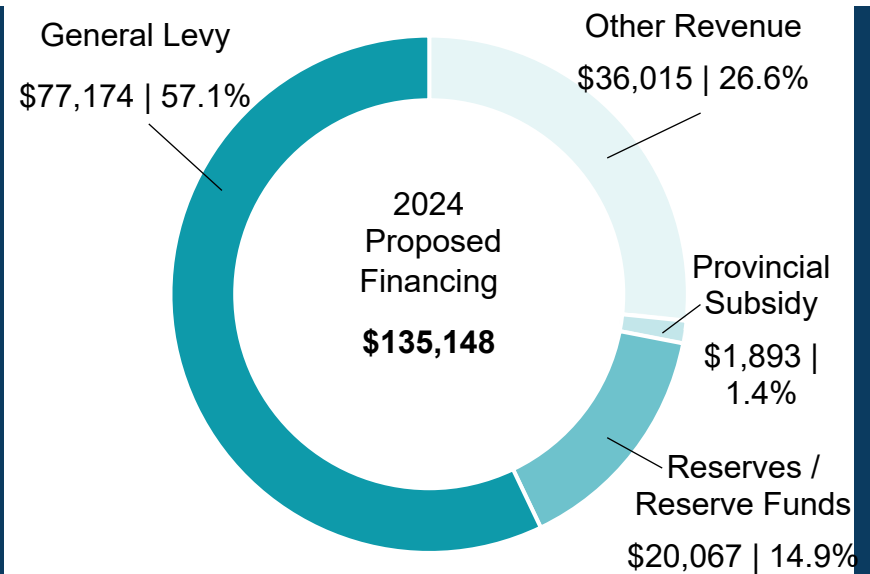
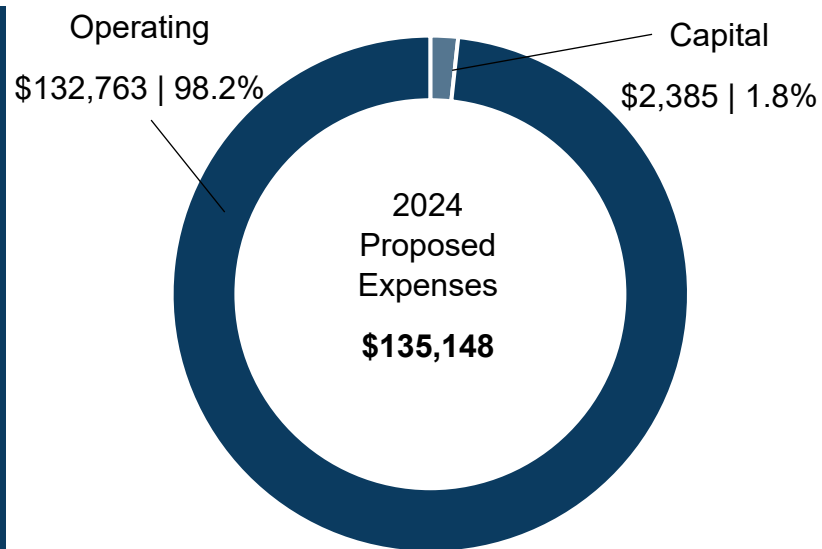
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 Durham Budget 2024		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
Finance Department							
Machinery & Equipment							
1 Postage/Mail Machine	-	-	-	-	-	40	40
2 Inserting Machine						80	80
Machinery and Equipment Subtotal	-	-	-	-	-	120	120
Information Technology							
3 Standard Laptop	110	93	105	123	93	547	961
4 Power Laptop	-	16	3	6	16	34	75
5 Tablet	3	3	3	3	3	15	27
Information Technology Subtotal	113	112	111	132	112	596	1,063
Vehicles							
6 Courier Vans	-	50	-	55	-	165	270
Vehicles Subtotal	-	50	-	55	-	165	270
Total Capital Finance Department	113	162	111	187	112	881	1,453



# CORPORATE ITEMS

Those items which contribute to the Regional administration of programs and services but that are not directly related to the operations of any one department



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Summary by Program

Summary of Capital

Details of Budget Changes

Appendix A: 2024 Corporate Items Capital Projects

Appendix B: 2024 – 2033 Corporate Items Capital Forecast

## Major Programs and Services

### Personnel Related

#### Fire Coordination

Payment for fire coordination services.

#### CUPE 1764 President's Wages

Payment for salary and benefits of CUPE 1764 President.

#### AMO OMERS Support Funding

Funds will be administered as a separate and distinct business activity exclusively for OMERS related activities. AMO will fully and frequently report on this fund to municipal employer participants.

#### Employee Committee

Provide employees with an opportunity to participate in activities with their families and colleagues, while exploring and experiencing a variety of venues within Durham Region.

#### Applicant Tracking Software

Provide a tool to enable the Region of Durham to attract and recruit active and passive job seekers via the internet; track all applications received via the internet; and enable hiring managers to ask key questions to serve as a screening tool and help identify qualified candidates quickly.

#### Post Retirement Benefit Underfunded Liabilities

Provide funding for post retirement benefit liabilities.

### Corporate Requirements

#### Integrity Commissioner and Municipal Ombudsman

To support the accountability and transparency portfolio which includes the Region's Integrity Commissioner and Ombudsman. To meet legislated requirements in accordance with the Municipal Act, to have an Integrity Commissioner to provide for the functions as outlined in the Act. To provide for an Ombudsman in accordance with the Municipal Act.

## Major Programs and Services Continued

### **Municipal Elections**

Conduct the election for the office of the Regional Chair in accordance with the Municipal Elections Act, 1996, the Municipal Act, and the Education Act. To meet all legislated deadlines. To provide impartial administration of municipal elections.

### **Regional Materials and Supplies**

To maintain proper inventory of office materials and supplies for corporate events.

### **Regional Chair/CAO's Consulting Group Fees**

Contribution to Emergency Services Steering Committee.

### **Property Assessment**

Payment made to the Municipal Property Assessment Corporation for property assessment activities.

### **Official Plan Review**

To conduct a municipal comprehensive review of the Regional Official Plan in accordance with the Provincial Policy Statement and updated Provincial Plans (Greenbelt, Oak Ridges Moraine and Growth Plan).

### **Broadband Strategy**

Region of Durham corporate activities to support Durham OneNet Inc.

### **Project Woodward**

The Region will pursue taking an active development role for its vacant 20 acre parcel on the north side of Energy Drive, in the Clarington Energy Park, with the goal of establishing a clean energy innovation hub for business. Throughout development, the Region will seek to attract and select Energy, Engineering, and Environment Sector businesses to invest and locate in this hub. Early-stage development costs include permitting, environmental studies, conceptual designs, and the development of a business case.

### **Employment Survey**

To conduct the annual Region of Durham Employment Survey.

## Major Programs and Services Continued

### **Community Improvement Plan**

Section 28 of the Planning Act gives municipalities the ability to prepare Community Improvement Plans (CIPs), provided they have enabling policies in their official plans. Community Improvement Plans are intended to encourage rehabilitation initiatives and/or stimulate development. Once implemented, a CIP allows municipalities to develop and administer programs that may include tax assistance, grants or loans to assist in the rehabilitation of lands and/or buildings within the defined Community Improvement Project Area.

Additional funding has been proposed for 2024 for the At Home Incentive Program to support community partners in the development of additional affordable housing.

### **Seaton Project Management**

Lead Regional efforts regarding the development of Seaton in the City of Pickering. This involves facilitating and coordinating activities of the Interdepartmental Team including facilitating the completion of studies and financial arrangements, liaising with the Province and Seaton landowners, developing and implementing front-ending agreements and development charge by-laws and preparing and presenting Committee Reports.

### **More Homes Built Faster Act (Bill 23) Provision**

While the Region continues to advocate for provincial funding to mitigate the negative financial impact of the *More Homes Built Faster Act, 2022* to property taxpayers and ratepayers in the Region, it is prudent to begin to set funds aside to address the significant financial impacts resulting from Bill 23.

### **Farm 9-1-1**

To improve emergency response times through improved 9-1-1 sign coverage and documentation of property access points, with a focus on rural vacant properties and large properties with secondary entrances.

### **DRT Passes for ODSP Recipients**

Funding provided to Durham Region Transit for the provision of passes, free of charge, to Ontario Disability Support Program recipients.

## Major Programs and Services Continued

### **Mental Health Support Unit**

Funding, in partnership with the Durham Regional Police Service and Lakeridge Health, for community social and health services to reduce incidence of harm and suicide, ease visits to emergency rooms, reduce time spent in police custody as a place of safety, and contribute to enhanced interaction with citizens.

### **Community Settlement Support**

Funding supporting a collective and coordinated response to provide supports to newcomers.

### **Performance Measurement**

To ensure we are meeting the service delivery needs of our residents in an efficient and cost effective manner. Measuring our performance allows us to determine which service areas are meeting performance standards and which areas need improvement.

### **Auction, Disposal of Material**

Costs and proceeds associated with the auction of Regional materials.

### **Electronic DC Application Phase II**

This e-business solution provides an alternative to processing paper-based Regional development charges forms, allowing users to complete and submit forms online.

### **Financial and Human Capital Management System**

On-going application licenses, maintenance fees, upgrade and maintenance costs for the Financial and Human Capital Management Systems.

### **Regional Asset Management Audits and Software**

To continue with detailed technical audits of Regionally owned facilities selected by the Works and Finance Departments, in accordance with the 2022 Asset Management Update Report.

### **Enterprise Maintenance Management**

Maintenance, and upgrade to an integrated maintenance management application to support leading practices related to the maintenance management processes for Regional assets across the Region's business lines.

## Major Programs and Services Continued

### **Technology and Cybersecurity Risk Management**

Building on the Security Strategy Assessment the Region is committed to creating a comprehensive security roadmap, protecting mission critical business processes, and information systems, and aligning the technology strategy, security strategy and roadmap in support of current business objectives and/or specific security concerns through a focus on more robust management, reporting, tracking, audits and assessments.

### **Insurance**

Funds set aside for claims where the Region self-insures.

### **Debt Issuance Expense**

Funds for the cost of issuing municipal debentures.

### **Working Capital Contingencies**

Working capital funding to sustain ongoing Regional operations.

### **Innovation and Modernization Initiatives Reserves Fund**

To support modernization of legacy processes and systems across departments.

### **Climate Change Mitigation and Environmental Reserve Fund**

To support initiatives to enhance the Region's response to climate change and environment concerns.

### **Infrastructure Renewal Fund**

Provides sustainable funding to support major infrastructure renewal projects.

### **Road Rehabilitation Reserve Fund**

Provides sustainable funding to address the rehabilitation needs of the road network.

### **Bridge Rehabilitation Reserve Fund**

Provides sustainable funding to address structures replacement and rehabilitation requirements.

### **Regional Roads Reserve**

Provide sustainable funding for the property tax portion of growth-related road projects.

### **Regional Headquarters Reserve**

Provide funding for capital improvements associated with the Regional Headquarters.



## Major Programs and Services Continued

### **Equipment Reserve Fund**

To fund the replacement of major equipment and fleet.

### **Social Housing Capital Provision**

Capital investment to advance Council's commitment to the development of 1,000 new affordable housing units during the next five years and ready for occupancy over the following five years. Additional funds have been proposed for 2024 to support social housing redevelopment. Further reports will be provided to Committee / Council.

### **Paramedic Station**

Capital financing for new and replacement paramedic response stations including the Clarington station and a new South Whitby station.

### **9-1-1 Phone System Backup Equipment**

Provide sustainable funding for improvements and replacement of the 9-1-1 Phone System Backup Equipment.

### **Regional Revitalization Reserve Fund**

Targeted regional funding for the Region's Revitalization Program in conjunction with lower tier municipalities within Community Improvement Plans.

### **Property Assessment Appeals**

To fund significant property assessment appeal settlements.

### **Assessment Adjustments**

Funding set aside through the 2016 Business Planning and Budget process to mitigate against future significant assessment losses.

### **Deferral for Seaton Growth**

To account for a potential timing difference between the related property tax revenue and the cost for providing Regional programs and services to the Seaton community.

## Major Programs and Services Continued

### Revenue/Recovery Programs

#### **Payment in Lieu**

Payments made by senior governments and related crown corporations in lieu of taxes for specific land/structures.

#### **Unallocated Revenues**

Interest and other corporate sundry revenue including anticipated revenue share from the Pickering Casino.

#### **Ontario Works Program Delivery – Departmental Services Recovery**

Provincial subsidy for Ontario Works to address corporate costs.

#### **Region of Durham Paramedic Services Program Delivery - Departmental Services Recovery**

Provincial subsidy for paramedic services to address corporate costs.

#### **Water Supply and Sanitary Sewerage - Inter Departmental Recovery**

Recovery of the shared costs to deliver the water supply and sanitary sewerage programs.

### Special Contributions

#### **Land Conservation and Protection Reserve Fund**

Funds dedicated to Regional land purchase for land conservation and protection.

#### **Durham Region Community Investment Grant**

Funds for capital infrastructure projects related to healthcare and post-secondary education institutions.

# Strategic Priorities

For 2024 some of the key priorities and planned actions focus on:

## Environmental Sustainability



Continue to support initiatives that enhance the Region's response to climate change and environment concerns

## Community Vitality



Support the Mental Health Support Unit to provide a range of mental health services to the community

## Economic Prosperity



Continue to advance initiatives that support a full service broadband network across the Region

## Social Investment



Increased investment to support community partners in the development of additional affordable housing


## Strategic Priorities Continued



Engage with the community and stakeholders to help inform social housing redevelopment projects


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2023 Approved Budget					2024 Proposed Budget					Variance	
	2023 Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Corporate Items</b>													
<b>Personnel Related:</b>													
1 Fire Coordination	4	4	-	-	-	4	4	-	-	-	4	-	
2 CUPE 1764 President's Wages	110	110	-	-	-	110	97	-	-	-	97	(13)	
3 AMO OMERS Support Funding	27	27	-	-	-	27	27	-	-	-	27	-	
4 Employee Committee	25	25	-	-	-	25	25	-	-	-	25	-	
5 Applicant Tracking Software	48	48	-	-	-	48	48	-	-	-	48	-	
6 Post Retirement Benefit Underfunded Liabilities	1,957	1,957	-	-	-	1,957	1,957	-	-	-	1,957	-	
<b>Personnel Related Subtotal</b>	<b>2,171</b>	<b>2,171</b>	-	-	-	<b>2,171</b>	<b>2,158</b>	-	-	-	<b>2,158</b>	<b>(13)</b>	<b>(0.6%)</b>
<b>Corporate Requirements:</b>													
7 Integrity Commissioner and Municipal Ombudsman	95	95	-	-	-	95	61	-	-	-	61	(34)	
8 Municipal Elections	10	10	-	-	-	10	10	-	-	-	10	-	
9 Regional Materials and Supplies	25	62	-	-	(37)	25	125	-	-	(100)	25	-	
10 Regional Chair's/CAO's Consulting Group Fees	8	8	-	-	-	8	8	-	-	-	8	-	
11 Property Assessment	9,131	9,131	-	-	-	9,131	9,400	-	-	-	9,400	269	
12 Official Plan Review	300	300	-	-	-	300	300	-	-	-	300	-	
13 Broadband Strategy	(48)	380	-	-	(428)	(48)	-	-	-	-	-	48	
14 Project Woodward	-	250	-	-	(250)	-	100	-	-	(100)	-	-	
15 Employment Survey	171	147	-	-	-	147	177	-	-	-	177	30	
16 Community Improvement Plan	500	10,035	-	-	(9,535)	500	8,000	-	-	(5,054)	2,946	2,446	
17 Seaton Project Management	103	103	-	-	-	103	-	-	-	-	-	(103)	
18 More Homes Built Faster Act (Bill 23) Provision	1,900	1,900	-	-	-	1,900	5,558	-	-	-	5,558	3,658	
19 Farm 9-1-1	-	50	-	-	(50)	-	150	-	-	(150)	-	-	
20 DRT Passes for ODSP Recipients	350	350	-	-	-	350	350	-	-	-	350	-	
21 Mental Health Support Unit	450	450	-	-	-	450	450	-	-	-	450	-	
22 Community Settlement Support	-	750	-	-	(750)	-	5,528	-	-	(5,528)	-	-	
23 Performance Measurement	163	162	-	-	-	162	167	-	-	-	167	5	
24 Auction, Disposal of Material	-	19	-	-	(19)	-	18	-	-	(19)	(1)	(1)	


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div></div>		2023 Estimated Actuals	2023 Approved Budget					2024 Proposed Budget					Variance	
			Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
25	Electronic DC Application Phase II	110	110	-	-	-	110	110	-	-	-	110	-	
26	Financial and Human Capital Management System	312	812	-	-	(500)	312	812	-	-	(500)	312	-	
27	Regional Asset Management Audits and Software	269	269	-	-	-	269	269	-	-	-	269	-	
28	Enterprise Maintenance Management	837	836	-	-	-	836	2,675	-	-	(1,500)	1,175	339	
29	Technology and Cyber Security Risk Management	1,120	2,070	-	-	(950)	1,120	3,680	-	-	(2,050)	1,630	510	
30	Insurance	139	139	-	-	-	139	161	-	-	-	161	22	
31	Debt Issuance Expense	38	38	-	-	-	38	38	-	-	-	38	-	
32	Working Capital Contingencies	1,000	1,000	-	-	-	1,000	1,000	-	-	-	1,000	-	
33	Innovation and Modernization Initiatives Reserve Fund	301	301	-	-	-	301	59	-	-	-	59	(242)	
34	Climate Change Mitigation and Environmental Reserve Fund	-	-	-	-	-	-	450	-	-	(450)	-	-	
35	Infrastructure Renewal Fund	16,986	16,986	-	-	-	16,986	16,986	-	-	-	16,986	-	
36	Road Rehabilitation Reserve Fund	26,050	26,050	-	-	-	26,050	26,050	-	-	-	26,050	-	
37	Bridge Rehabilitation Reserve Fund	5,525	5,525	-	-	-	5,525	5,525	-	-	-	5,525	-	
38	Regional Roads Reserve	12,549	12,549	-	-	-	12,549	12,549	-	-	-	12,549	-	
39	Regional Headquarters Reserve Fund	1,250	1,250	-	-	-	1,250	1,250	-	-	-	1,250	-	
40	Equipment Reserve Fund	750	750	-	-	-	750	750	-	-	-	750	-	
41	Social Housing Capital Provision	3,146	5,646	-	-	(2,500)	3,146	7,292	-	-	(2,500)	4,792	1,646	
42	Paramedic Station	2,700	-	4,150	-	(1,450)	2,700	3,200	2,385	-	(2,385)	3,200	500	
43	911 Phone System Backup Equipment	500	500	-	-	-	500	500	-	-	-	500	-	
44	Regional Revitalization Reserve Fund	1,860	1,860	-	-	-	1,860	1,860	-	-	-	1,860	-	
45	Property Assessment Appeals	1,000	1,200	-	-	(200)	1,000	1,200	-	-	(200)	1,000	-	
46	Assessment Adjustments	392	392	-	-	-	392	392	-	-	-	392	-	
47	Deferral for Seaton Growth	7,047	7,047	-	-	-	7,047	9,879	-	-	-	9,879	2,832	
Corporate Requirements Subtotal		97,039	109,532	4,150	-	(16,669)	97,013	127,089	2,385	-	(20,536)	108,938	11,925	12.3%


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div>  </div>		2023 Approved Budget					2024 Proposed Budget					Variance	
2023 Estimated Actuals		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
<b>Revenue/Recovery Programs:</b>													
48	Payment in Lieu - General Purposes	(11,811)	-	-	-	(11,811)	(11,811)	-	-	-	(11,871)	(11,871)	(60)
49	Payment in Lieu - Transit	(1,169)	-	-	-	(1,169)	(1,169)	-	-	-	(1,296)	(1,296)	(127)
50	Payment in Lieu - Solid Waste	(842)	-	-	-	(842)	(842)	-	-	-	(991)	(991)	(149)
51	Unallocated Revenues	(9,637)	2,339	-	-	(11,976)	(9,637)	3,500	-	-	(21,387)	(17,887)	(8,250)
52	OW Program Delivery: Dept. Services Recovery	(900)	-	-	(900)	-	(900)	-	-	(900)	-	(900)	-
53	RDPS Program Delivery: Dept Services Recovery	(944)	-	-	(944)	-	(944)	-	-	(993)	-	(993)	(49)
54	Water/Sewer Inter Dept. Recovery	(6,315)	(6,315)	-	-	-	(6,315)	(6,598)	-	-	-	(6,598)	(283)
<b>Revenue/Recovery Programs Subtotal</b>		<b>(31,618)</b>	<b>(3,976)</b>	<b>-</b>	<b>(1,844)</b>	<b>(25,798)</b>	<b>(31,618)</b>	<b>(3,098)</b>	<b>-</b>	<b>(1,893)</b>	<b>(35,545)</b>	<b>(40,536)</b>	<b>(8,918) 28.2%</b>
<b>Special Contributions:</b>													
55	Land Conservation and Protection Reserve Fund	297	297	-	-	-	297	394	-	-	-	394	97
56	Durham Region Community Investment Grant	6,220	6,220	-	-	-	6,220	6,220	-	-	-	6,220	-
<b>Purchase of Special Services Subtotal</b>		<b>6,517</b>	<b>6,517</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,517</b>	<b>6,614</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,614</b>	<b>97 1.5%</b>
<b>Property Tax Requirement Corporate Items</b>		<b>74,109</b>	<b>114,244</b>	<b>4,150</b>	<b>(1,844)</b>	<b>(42,467)</b>	<b>74,083</b>	<b>132,763</b>	<b>2,385</b>	<b>(1,893)</b>	<b>(56,081)</b>	<b>77,174</b>	<b>3,091 4.2%</b>

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Corporate Items - Paramedic Stations								
Capital Expenditures								
Building & Structures	4,150	2,385	25,240	900	9,315	- - 35,455		
Capital Expenditure Subtotal	4,150	2,385	25,240	900	9,315	- - 35,455		
Capital Financing								
General Levy	2,700	-	-	-	-	-		
Reserves / Reserve Funds	747	-	-	-	-	-		
Capital Project Reserve	-	2,385	8,970	99	1,025	- - 10,094		
Residential DC's	703	-	-	-	-	-		
Development Charges	-	-	-	801	1,250	- - 2,051		
Debenture - Tax Funded	-	-	11,908	-	-	- 11,908		
Debenture - DC Funded	-	-	4,362	-	7,040	- - 11,402		
Capital Financing Subtotal	4,150	2,385	25,240	900	9,315	- - -		
Total Capital	4,150	2,385	25,240	900	9,315	- - 35,455		
Corporate Items - Paramedic Stations	4,150	2,385	25,240	900	9,315	- - 35,455		
Corporate Items - Social Housing Development/Redevelopment								
Capital Expenditures								
Social Housing Site #1 *	-	-	70,000	70,000	70,000	- - 210,000		
Social Housing Site #2 - Project Delivery Costs **	-	-	10,000	-	-	- - 10,000		
Social Housing Site #2 - Regional Land **	-	-	TBD	-	-	- - -		
Capital Expenditure Subtotal	-	-	80,000	70,000	70,000	- - 220,000		



## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
<b>Capital Financing</b>								
Debenture	-	-	26,666	23,334	23,334	-	-	73,334
Provincial Funding	-	-	26,667	23,333	23,333	-	-	73,333
Federal Funding	-	-	26,667	23,333	23,333	-	-	73,333
<b>Capital Financing Subtotal</b>	-	-	<b>80,000</b>	<b>70,000</b>	<b>70,000</b>	-	-	-
<b>Total Capital</b>								
Corporate Items - Social Housing Development/Redevelopment	-	-	80,000	70,000	70,000	-	-	220,000
<b>Corporate Items - Enterprise Maintenance Management</b>								
<b>Capital Expenditures</b>								
Information Technology ***	-	615	-	-	-	-	-	-
<b>Capital Expenditure Subtotal</b>	-	<b>615</b>	-	-	-	-	-	-
<b>Capital Financing</b>								
Capital Project Reserve - Property Tax	-	615	-	-	-	-	-	-
<b>Capital Financing Subtotal</b>	-	<b>615</b>	-	-	-	-	-	-
<b>Total Capital</b>								
Corporate Items - Enterprise Maintenance Management	-	615	-	-	-	-	-	-
<b>Total Capital</b>								
Corporate Items - Property Tax	4,150	3,000	105,240	70,900	79,315	-	-	255,455

### Project Notes:

\* Social Housing Site #1 is an example of a redevelopment project where the Region is responsible for the capital delivery. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget and will be informed by the Region's work with Infrastructure Ontario. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments is required to advance this project.

\*\* Social Housing Site #2 is an example of a redevelopment project where the Region partners with the private sector to develop a mixed-use development. In this example the Region would be responsible for donating the land and various consulting and legal costs while the private sector would be responsible for all construction costs. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments towards the Region's costs is required to advance this project.

**Financial Details: Summary of Capital (\$,000's)**  
Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham</b> <b>Budget</b>	<b>2024</b>	<b>2023 Approved Budget</b>	<b>2024 Proposed Budget</b>	<b>Forecast</b>					<b>Forecast Total</b>
				<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029-2033</b>	

\*\*\* The Asset Management System Upgrade (Maximo) project was approved by Council as part of the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget (Report 2023-F-36). The total cost of this project is \$1,500,000 with \$420,000 funded from the capital project reserve (water portion), \$465,000 from the capital project reserve (sewer portion) and \$615,000 from the capital project reserve (general tax portion).

## Details of Budget Changes


Strategic Investments: Corporate Items	2024 Impact (\$ 000's)
Provision towards the regional impacts resulting from provincial Bill 23, <i>More Homes Built Faster Act</i> , 2022	3,658
Advance the Cyber Security Strategy Assessment for the Region and development of a comprehensive security roadmap to support more robust management, reporting, tracking, audits and assessments. Total investment of \$3,680k with \$2,050k funded from reserve funds	510
Increased investment in the At Home Incentive Program to support community partners in the development of additional affordable housing. Total investment of \$8.0 million with \$5.1 million funded from a reserve fund	2,446
An incremental increase of \$1.6 million for the development / redevelopment of social housing properties. Total investment of \$7.3 million with \$2.5 million funded from a reserve fund	1,646
Incremental software maintenance costs related to Maintenance Management System (EMMS). The system is now being utilized to manage maintenance activities, capture life cycle cost data and provide real time maintenance information	339
Increase in projected Pickering Casino revenue under the revenue sharing agreement with the City of Pickering. Funds are allocated through this budget to support housing and homelessness support programs	(2,500)
Increased capital investment for future paramedic stations in alignment with the 2023-2032 Region of Durham Paramedic Services Service and Financing Strategy (Report # 2023-COW-7) - see detailed project listing in Appendix A	500
<b>Strategic Investments: Corporate Items Subtotal</b>	<b>6,599</b>

## Details of Budget Changes Continued

Base Adjustments: Corporate Items	2024 Impact (\$ 000's)
Inflation	27
Line-by-line savings (majority related to projected increase in interest revenue resulting from the transition to the Prudent Investor strategy)	(3,535)
<b>Base Adjustments: Corporate Items Subtotal</b>	<b>(3,508)</b>
<b>Net Changes: Corporate Items</b>	<b>3,091</b>

Appendix A: 2024 Corporate Items Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024.

			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033					
					Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy				
Corporate Items - Paramedic Stations																					
Building & Structures																					
1	Bowmanville Paramedic Station - Replacement of Leased Facility	1	Replacement	-	2,000	-	-	-	-	-	-	-	2,000	1,450	8,120	11,570					
2	South Whitby Paramedic Station	1	New		385								385	800	8,670	9,855					
Building & Structures Subtotal					-	2,385	-	-	-	-	-	-	2,385	2,250	16,790	21,425					
Corporate Items - Paramedic Stations Subtotal					-	2,385	-	-	-	-	-	-	2,385	2,250	16,790	21,425					
Corporate Items - Enterprise Maintenance Management																					
Information Technology																					
8	Asset Management System Upgrade (Maximo) *	1	Replacement	-	615	-	-	-	-	-	-	-	615	-	-	615					
Information Technology Subtotal					-	615	-	-	-	-	-	-	615	-	-	615					
Corporate Items - Enterprise Maintenance Management Subtotal					-	615	-	-	-	-	-	-	615	-	-	615					
Total Capital Corporate Items - Property Tax					-	3,000	-	-	-	-	-	-	3,000	2,250	16,790	22,040					

\* Project #8 (The Asset Management System Upgrade (Maximo) project) was approved by Council as part of the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget (Report 2023-F-36). The total cost of this project is \$1,500,000 with \$420,000 funded from the capital project reserve (water portion), \$465,000 from the capital project reserve (sewer portion) and \$615,000 from the capital project reserve (general tax portion)

\*\* Appendix A includes financing of the following development charge shortfalls:

2024	
<b>DC Shortfall - All Residential DC</b>	
Bowmanville - Land	1,032
South Whitby - Preconstruction	343
<b>Total DC Shortfall</b>	<b>1,375</b>
<b>Shortfall Financing Source</b>	
Capital Project Reserve	1,375
<b>Total Funding</b>	<b>1,375</b>


Appendix B: 2024-2033 Corporate Items Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div> <div>Expenditure Category</div> <div>2024 Proposed Budget</div> <div data-cs="5" data-kind="parent">Forecast</div> <div data-kind="ghost"></div> <div data-kind="ghost"></div> <div data-kind="ghost"></div> <div data-kind="ghost"></div> <div>Forecast Total</div>								
Corporate Items - Paramedic Stations								
Building & Structures								
1	Bowmanville Paramedic Station - Replacement of Leased Facility	Land	2,000	-	-	-	-	-
		Construction	-	8,120	-	-	-	8,120
		Total	2,000	8,120	-	-	-	8,120
2	South Whitby Paramedic Station	Pre-Construction	385	-	-	-	-	-
		Construction	-	8,670	-	-	-	8,670
		Total	385	8,670	-	-	-	8,670
3	North Durham Paramedic Station	Pre-Construction	-	-	-	-	-	-
		Construction	-	8,450	-	-	-	8,450
		Total	-	8,450	-	-	-	8,450
4	North Oshawa Paramedic Station	Pre-Construction	-	-	900	-	-	900
		Construction	-	-	-	9,315	-	9,315
		Total	-	-	900	9,315	-	10,215
Building & Structures Subtotal			2,385	25,240	900	9,315	-	35,455
Corporate Items - Paramedic Stations Subtotal			2,385	25,240	900	9,315	-	35,455
Corporate Items - Social Housing Development/Redevelopment								
5	Social Housing Site #1 *		-	70,000	70,000	70,000	-	210,000
6	Social Housing Site #2 - Project Delivery Costs **		-	10,000	-	-	-	10,000
7	Site #2 - Regional Land **		-	TBD	-	-	-	-
Corporate Items - Social Housing Development/Redevelopment Subtotal			-	80,000	70,000	70,000	-	220,000

Appendix B: 2024-2033 Corporate Items Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

 Durham Budget		2024	Expenditure Category	2024 Proposed Budget	Forecast					
					2025	2026	2027	2028	2029-2033	Forecast Total
Corporate Items - Enterprise Maintenance Management										
Information Technology										
8 Asset Management System Upgrade (Maximo) ***				615	-	-	-	-	-	-
Information Technology Subtotal				615	-	-	-	-	-	-
Corporate Items - Enterprise Maintenance Management Subtotal				615	-	-	-	-	-	-
Total Capital Corporate Items - Property Tax				3,000	105,240	70,900	79,315	-	-	255,455

\* Project #5 (Site #1) is an example of a redevelopment project where the Region is responsible for the capital delivery. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget informed by the Region's work with Infrastructure Ontario. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments is required to advance this project.

\*\* Project #6 & #7 (Site #2) is an example of a redevelopment project where the Region partners with the private sector to develop a mixed-use development. In this example the Region would be responsible for donating the land and various consulting and legal costs while the private sector would be responsible for all construction costs. The cost estimates provided above are indicative only and will be further refined and updated in advance of the 2025 Budget. No specific sites have been identified at this time to allow flexibility to respond to dynamic opportunities as they arise. A minimum of one third funding from both the provincial and federal governments towards the Region's costs is required to advance this project.

\*\*\* Project #8 (The Asset Management System Upgrade (Maximo) project) was approved by Council as part of the 2024 Water Supply and Sanitary Sewerage Business Plans and Budget (Report 2023-F-36). The total cost of this project is \$1,500,000 with \$420,000 funded from the capital project reserve (water portion), \$465,000 from the capital project reserve (sewer portion) and \$615,000 from the capital project reserve (general tax portion).

\*\*\*\* Appendix B includes financing of the following development charge shortfalls as follows:

	2024	2025	2026	2027	2028	2029 - 2033	Grand Total
<b>DC Shortfall - All Residential DC</b>							
Bowmanville - Land	1,032	-	-	-	-	-	1,032
Bowmanville - Construction	-	4,192	-	-	-	-	4,192
South Whitby - Preconstruction	343	-	-	-	-	-	343
South Whitby - Construction	-	7,716	-	-	-	-	7,716
North Durham - Construction	-	4,362	-	-	-	-	4,362
North Oshawa - Contruction	-	-	-	7,040	-	-	7,040
Total DC Shortfall	1,375	16,270	-	7,040	-	-	24,685
<b>Shortfall Financing Source</b>							
Capital Project Reserve	1,375	-	-	-	-	-	1,375
Debenture - DC Funded	-	4,362	-	7,040	-	-	11,402
Debenture - Property Tax Funded	-	11,908	-	-	-	-	11,908
Total Funding	1,375	16,270	-	7,040	-	-	24,685

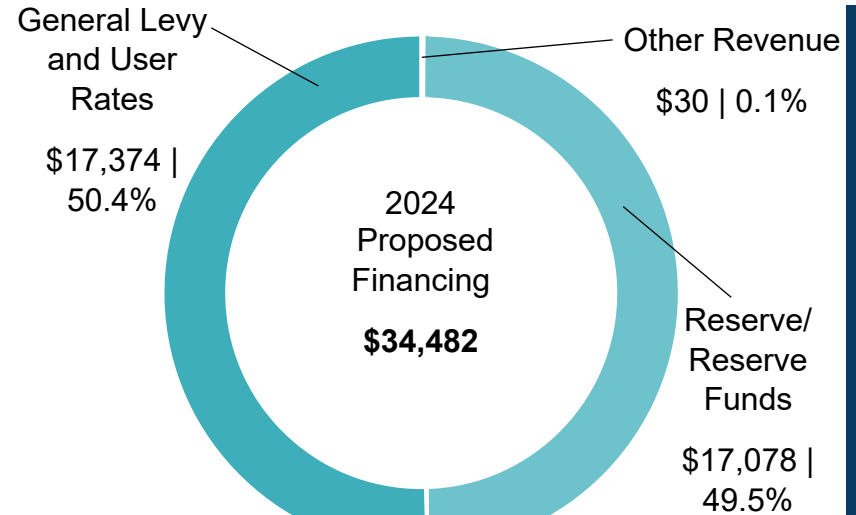
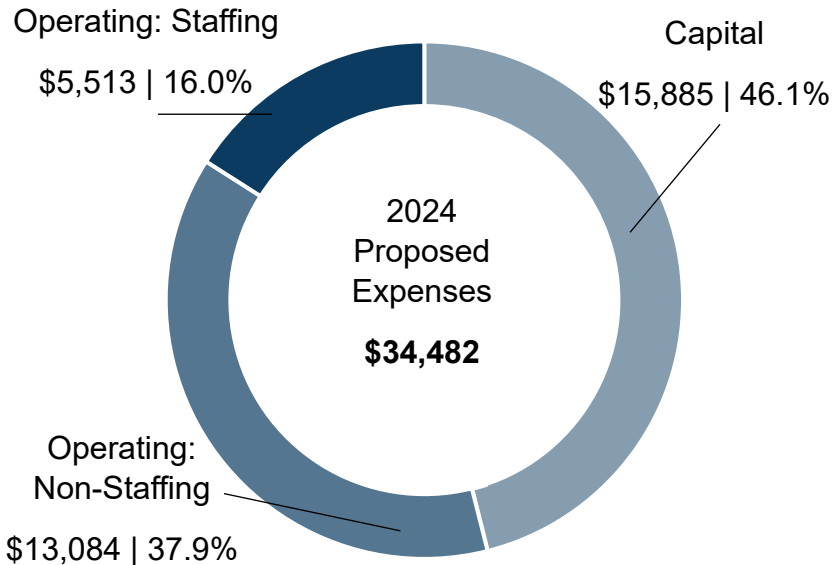


# Durham Budget

2024

## REGIONAL HEADQUARTERS

Advancing service excellence in the management and operations of the Region's Headquarters Building



Amounts are in \$,000's



## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Regional Headquarters Capital Projects

Appendix B:              2024 – 2033 Regional Headquarters Capital Forecast

## Major Programs and Services

### Regional Headquarters

#### Regional Headquarters Facility

Operate and maintain Regional Headquarters in an efficient and cost-effective manner, providing a safe and vibrant facility for staff and visitors.

#### Service Durham

Provide front line assistance to visitors and callers inquiring about Regional service offerings or requiring assistance while at Regional Headquarters.

## Strategic Priorities

For 2024 some of the key priorities and planned actions include:

### Environmental Sustainability



Exploring further energy and green house gas (GHG) emission reduction options through upgrade and replacement of building components and the completion of feasibility studies for solar energy generation on site. Reconstruction of the West Entrance at Regional Headquarters and the installation of a revolving door will improve energy efficiency and occupant comfort in the lower level of the building. The revolving door system is estimated to be at least eight times more energy efficient than the existing sliding doors which are now 20 years old and reaching the end of their life expectancy. The revolving door system provides increased comfort and improved traffic flow; the doors are always open and receptive to pedestrians, but simultaneously always closed to the outside elements.



Optimizing and modernizing the footprint of Regional Headquarters eliminates GHG emissions, operating costs and energy needs associated with expanding Regional Headquarters. Workplace Modernization was founded on an approach that better utilizes space within the existing building. Combined with changes in the approach to work and other optimization and renewal projects, the need to expand this facility is no longer required for several decades, if at all.

## Strategic Priorities Continued

### Social Investment



Create spaces that are inclusive and welcoming, reflective of Durham's diverse community. As part of Workplace Modernization, staff are implementing amenity improvements to build on the multifaith reflection space such as all gender washrooms and dedicated family/breastfeeding space. Accessibility improvements will also be part of the project work, including wayfinding for visually impaired visitors and direct elevator access from the lower level to the main level

### Service Excellence



Advance Workplace Modernization, providing a variety of workspaces that support a collaborative, hybrid workforce and improve the way the public accesses services within Regional Headquarters. Workplace Modernization will ensure space is appropriate for a modern, mobile workforce, ensure natural light penetration into the building core and provide universally ergonomic space to accommodate a hybrid work model. Through this ongoing program, building deficiencies, accessibility improvements, energy efficiency measures and asset management requirements are also being addressed, expanding the scope of this program beyond simply maximizing space utilization. Work is completed in the most efficient way when bundled into construction packages, leveraging economies of scale, and reducing occupant disruption and rework. Changes to improve building security have been added to the program, along with changes to create safe and welcoming all gender and family amenities within the building



Support the delivery of myDurham311 and Service Durham through the provision of space modifications and design considerations to create one point of customer contact and a consolidated service desk within Regional Headquarters. Through these modifications, security improvements will also be introduced to limit free public access to specific areas of the building and separate public space from staff space

## Strategic Priorities Continued



Create vibrant and accessible outdoor space where staff, visitors and the community can meet, enjoy community events and public art displays, and connect with each other. As part of the measures to address safety issues in the northwest courtyard, design work has included enhancements to make this a welcoming outdoor space for staff and visitors to Regional Headquarters




Introduce the new customer service portal that will enable a self-service option to the residents of Durham by introducing AI capabilities to direct questions to answers.

## Key Targets for 2024

- Provide support to over 500,000 customer inquiries via Service Durham's 311 Contact Centre and Front Desk
- Improve the First Contact Resolution in the Contact Center by 15 per cent as compared to 2022
- Introduce chat as a customer contact channel and deploy a 311 self-service customer portal
- Implement Enterprise-wide Customer Relation Management (CRM) system


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Personnel Expenses	3,554	3,550	5,513		
Personnel Related	124	192	246		
Communications	782	708	786		
Supplies	116	203	214		
Utilities	956	1,016	897		
Computer Maintenance & Operations	112	106	994		
Materials & Services	67	303	105		
Buildings & Grounds Operations	1,232	1,231	1,258		
Equipment Maintenance & Repairs	24	25	25		
Vehicle Operations	32	-	25		
Debt Charges	2,909	2,909	2,909		
Professional Services	350	240	910		
Contracted Services	1,225	1,226	1,226		
Financial Expenses	222	222	258		
Minor Assets & Equipment	-	40	-		
Major Repairs & Renovations	97	85	29		
Contribution to Reserves / Reserve Funds	1,685	1,685	1,868		
Operating Expenses Subtotal	13,487	13,741	17,263	3,522	25.6%
Internal Transfers & Recoveries					
Inter-Departmental Transfers	1,167	1,167	1,334		
Internal Transfers & Recoveries Subtotal	1,167	1,167	1,334	167	14.3%
Gross Operating Expenses	14,654	14,908	18,597	3,689	24.7%
Capital Expenses					
New	595	549	1,104		
Replacement	9,932	9,932	14,781		
Capital Expenses Subtotal	10,527	10,481	15,885	5,404	51.6%
Total Expenses	25,181	25,389	34,482	9,093	35.8%


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Revenues and Financing					
Operating Revenue					
Rents	(1)	(1)	(1)		
Sundry Revenue	(1)	(4)	(4)		
Revenue from Municipalities	-	-	(25)		
Innovation and Modernization Reserve Fund	(1,047)	(942)	(2,608)		
Operating Revenue Subtotal	(1,049)	(947)	(2,638)	(1,691)	(178.6%)
Capital Financing					
Capital Project Reserve	(1,685)	(1,685)	(8,403)		
Capital Impact Stabilization Reserve Fund	(6,228)	(6,228)	(6,062)		
Innovation and Modernization Reserve Fund	(400)	(400)	(5)		
Capital Financing Subtotal	(8,313)	(8,313)	(14,470)	(6,157)	(74.1%)
Total Revenues and Financing	(9,362)	(9,260)	(17,108)	(7,848)	(84.8%)
Regional Headquarters Before Allocation to Departments	15,819	16,129	17,374	1,245	7.7%

## Financial Details: Summary by Account (\$,000's)


Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
<b>Department Allocation</b>					
Office of the Chief Administrative Officer	(195)	(196)	(344)		
Legal Services	(128)	(129)	(135)		
Legal Services - Provincial Offences Act (POA)	(1,166)	(1,175)	(1,234)		
Corporate Services:					
Human Resources	(263)	(266)	(279)		
Information Technology	(427)	(431)	(452)		
Legislative Services	(136)	(137)	(144)		
Durham Regional Police Service	(1,878)	(2,031)	(2,133)		
Durham Region Transit	(86)	(86)	(91)		
Economic Development & Tourism	(216)	(217)	(228)		
Finance	(822)	(842)	(871)		
Public Health	(2,471)	(2,491)	(2,615)		
Planning	(529)	(534)	(560)		
Regional Chair	(82)	(83)	(88)		
Regional Council	(238)	(240)	(253)		
Social Services:					
Children's Services	(711)	(717)	(752)		
Family Services	(382)	(418)	(439)		
Housing Services	(153)	(154)	(162)		
Social Assistance	(1,540)	(1,553)	(1,630)		
DRLHC	(133)	(133)	(152)		
Utility Finance	(390)	(393)	(413)		
Works:					
General Tax	(761)	(767)	(1,105)		
Sanitary Sewerage System	(1,300)	(1,310)	(1,376)		
Solid Waste Management	(512)	(516)	(542)		
Water Supply System	(1,300)	(1,310)	(1,376)		
<b>Total Allocated</b>	<b>(15,819)</b>	<b>(16,129)</b>	<b>(17,374)</b>	<b>(1,245)</b>	<b>(7.7%)</b>
<b>Regional Headquarters</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>




# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023	2023 Approved Budget					2024 Proposed Budget					Variance	
	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Headquarters Facility Shared Cost													
1 Regional Headquarters Facility	-	11,339	10,056	-	(21,395)	-	11,722	15,857	-	(27,579)	-	-	
2 Service Durham Operations	-	3,569	425	-	(3,994)	-	6,875	28	-	(6,903)	-	-	
Headquarters Facility Shared Cost Subtotal	-	14,908	10,481	-	(25,389)	-	18,597	15,885	-	(34,482)	-	-	0.0%
Regional Headquarters	-	14,908	10,481	-	(25,389)	-	18,597	15,885	-	(34,482)	-	-	0.0%

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Regional Headquarters									
Capital Expenditures									
Building & Structures		9,967	15,414	13,391	13,066	2,494	1,935	15,939	46,825
Machinery & Equipment		89	443	1,451	-	-	-	1,900	3,351
Furniture & Fixtures		-	-	249	-	-	-	-	249
Capital Expenditure Subtotal		10,056	15,857	15,091	13,066	2,494	1,935	17,839	50,425
Capital Financing									
General Levy		2,143	1,392	15,091	13,066	2,494	1,935	17,839	50,425
Capital Project Reserve		1,685	8,403	-	-	-	-	-	-
Capital Impact Stabilization Reserve Fund		6,228	6,062	-	-	-	-	-	-
Capital Financing Subtotal		10,056	15,857	15,091	13,066	2,494	1,935	17,839	50,425
Total Capital Regional Headquarters		10,056	15,857	15,091	13,066	2,494	1,935	17,839	50,425
Service Durham									
Capital Expenditures									
Information Technology		400	28	12	23	29	12	116	192
Furniture & Fixtures		25	-	-	-	-	-	-	-
Capital Expenditure Subtotal		425	28	12	23	29	12	116	192
Capital Financing									
General Levy		25	28	12	23	29	12	116	192
Innovation and Modernization Reserve Fund		400	-	-	-	-	-	-	-
Capital Financing Subtotal		425	28	12	23	29	12	116	192
Total Capital Service Durham		425	28	12	23	29	12	116	192
Total Capital Regional Headquarters		10,481	15,885	15,103	13,089	2,523	1,947	17,955	50,617

## Details of Budget Changes

<b>Strategic Investments: Regional Headquarters</b>	<b>2024 Impact</b>
	(\$ 000's)
Professional fees for an initial study of a backup system for the power generator that supports the electrical system in Regional Headquarters	20
Net decrease investment in capital – see Appendix A for detailed project listing	(568)
<b>Strategic Investments: Regional Headquarters Subtotal</b>	<b>(548)</b>
<b>Base Adjustments: Regional Headquarters</b>	<b>2024 Impact</b>
	(\$ 000's)
Economic Increases	56
Inflation	64
Line by line savings	(105)
Reallocation of fleet equipment costs to reflect usage	25
Reallocation of labour costs to better reflect work performed	140
<b>Base Adjustments: Regional Headquarters Subtotal</b>	<b>180</b>
<b>Net Changes: Regional Headquarters</b>	<b>(368)</b>

## Details of Budget Changes Continued

Strategic Investments: Service Durham	2024 Impact (\$ 000's)
Incremental operating costs related to the development of the centralized customer service operations of Service Durham:	
New Administrative Assistant 1 (1.0 FTE) (Annualized cost of \$106k)	80
New Q&A Process Manager (1.0 FTE) (Annualized cost of \$217k)	127
New Recruiter (Annualized cost of \$127k)	65
Reallocation of staffing (4.366 FTE) and reclassification of full-time positions to support Service Durham	510
Training for new staff positions and ongoing needs	33
Software support for new Smart Home Device services and kiosks	30
Software licenses related to Service Durham's Omnichannel platform and Contact Centre as a Solution	458
Other operating costs	17
Increase in revenue from other municipalities for the use of the Service Durham platform	(25)
Increase in resource requirements for my Durham 311 customer relationship management system implementation project (\$1,666k). The increase is offset by reserve fund financing for the project	-
Net decrease investment in capital – see Appendix A for detailed project listing	(2)
<b>Strategic Investments: Service Durham Subtotal</b>	<b>1,293</b>

## Details of Budget Changes Continued

	2024 Impact (\$ 000's)
<b>Base Adjustments:</b> Service Durham	
Economic Increases	61
Annualization of 2.0 FTE approved in the 2023 Budget	259
<b>Base Adjustments:</b> Service Durham	<b>320</b>
<b>Net Changes:</b> Service Durham	<b>1,613</b>
<b>Net Changes: Regional Headquarters</b>	<b>1,245</b>

## Staffing Details

Regional Headquarters		Full Time Equivalents (FTE's)
2023 Approved Complement		<u>14.0</u>
Regional Headquarters Subtotal		14.0
Service Durham		
2023 Approved Complement		<u>17.0</u>
Positions Transferred		
Supervisor	1.0	
Clerk 3	3.0	
Support Clerk	0.366	
Total Position Transferred		<u>4.366</u>

### Proposed New Positions

Manager, Q&A Process	1.0
Administrative Assistant 1	1.0

## Staffing Details Continued

<b>Total Proposed New Positions</b>	<b><u>2.0</u></b>
<b>Service Durham Subtotal</b>	<b><u>23.366</u></b>

<b>Total Complement: Regional Headquarters</b>	<b>37.366</b>
--	---------------

## Looking Forward

The Region is committed to championing service excellence at Regional Headquarters by:

- Advancing and integrating technology through Workplace Modernization including digital signage and hybrid meeting room space;
- Evaluating opportunities to contribute to reduced emissions and partnering with academia to explore climate change mitigation measures and strategies;
- Providing a safe, clean, well-maintained, and inclusive facility for staff and visitors;
- Introducing further diversity initiatives and creating space for public art to reflect the changing neighbourhood and community that accesses Regional Headquarters;
- Addressing state of good repair, asset management requirements and building deficiencies within the facility;
- Focus on the customer experience by implementing the MyDurham311 program which will enhance the customer journey and provide a consistent, convenient, and customized experience for the customer; and
- Ensure visitors to Regional Headquarters have front counter access to Regional services and information to streamline and enhance their service experience.

Appendix A: 2024 Regional Headquarters Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
Regional Headquarters																
Building & Structures																
1	Addition of Solar Power Panels	1	New	-	785	-	-	-	-	-	-	-	785	-	-	785
2	Asphalt Replacement of Existing Parking Lot and Replacment of Curbs and Sidewalks	4	Replacement	-	-	-	-	-	-	-	-	75	75	182	1,370	1,627
9	Installation of Security Bollards/Planters in the North and West Side	1	New	-	-	-	-	-	-	-	-	75	75	-	-	75
10	Installation of Structural Framing Around Roof Openings in Penthouse	1	Replacement	-	-	-	-	-	-	-	-	105	105	149	-	254
15	North Stairwell Investigation and Repair Water Infiltration	1	Replacement	-	-	-	-	-	-	-	-	100	100	-	-	100
16	Parking Garage Gates Installation	1	New	-	-	-	-	-	-	-	-	175	175	-	-	175
20	Repiping of Cooling Tower and Installation of Access Platform	1	Replacement	-	-	-	-	-	-	-	-	260	260	-	-	260
21	Replacement of Exterior and Parking Garage Lighting	1	Replacement	-	-	-	-	-	-	-	-	264	264	-	-	264
22	Replacement of Standpipe System in Parking Garage	1	Replacement	-	-	-	-	-	-	-	-	195	195	-	-	195
25	Workplace Modernization	3	Replacement	-	13,380	-	-	-	-	-	-	-	13,380	29,562	24,000	66,942
Building & Structures Subtotal				-	14,165	-	-	-	-	-	-	1,249	15,414	29,893	25,370	70,677



Appendix A: 2024 Regional Headquarters Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div>DURHAM REGION</div><div>Durham Budget</div></div><div>2024</div></div></div>			Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
					Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
Machinery & Equipment																	
26	Air Cooled Chiller for Shoulder Season (Jockey Chiller)		2	New	-	-	-	-	-	-	-	-	55	55	-	410	465
28	Floor Scrubber		1	Replacement	-	-	-	-	-	-	-	-	18	18	-	-	18
30	Replacement of AC in Server Room		2	Replacement	-	-	-	-	-	-	-	-	70	70	-	600	670
33	Replacement of UPS Batteries/Capacitors (Every 10 Years)		1	Replacement	-	300	-	-	-	-	-	-	-	300	-	-	300
Machinery & Equipment Subtotal					-	300	-	-	-	-	-	-	143	443	-	1,010	1,453
Regional Headquarters Subtotal					-	14,465	-	-	-	-	-	-	1,392	15,857	29,893	26,380	72,130
Service Durham																	
Information Technology																	
35	Mobile Kiosk		1	New	-	-	-	-	-	-	-	-	5	5	-	-	5
36	Service Durham Custom Mobile Laptop		3	New	-	-	-	-	-	-	-	-	9	9	-	-	9
36	Service Durham Custom Mobile Laptop		5	Replacement	-	-	-	-	-	-	-	-	14	14	-	-	14
Information Technology Subtotal					-	-	-	-	-	-	-	-	28	28	-	-	28
Service Durham Subtotal					-	-	-	-	-	-	-	-	28	28	-	-	28
Total Capital Regional Headquarters					-	14,465	-	-	-	-	-	-	1,420	15,885	29,893	26,380	72,158


Appendix B: 2024-2033 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
Regional Headquarters										
Building & Structures										
1	Addition of Solar Power Panels	Pre-Construction	-	-	-	-	-	-	-	
		Construction	785	-	-	-	-	-	-	
		Total	785	-	-	-	-	-	-	
2	Asphalt Replacement of Existing Parking Lot and Replacment of Curbs and Sidewalks	Pre-Construction	-	-	-	-	-	-	-	
		Construction	75	-	-	502	488	380	1,370	
		Total	75	-	-	502	488	380	1,370	
3	Carpet Replacement - Phase 1	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	2,100	2,100	
		Total	-	-	-	-	-	2,100	2,100	
4	Carpet Replacement - Phase 2	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	2,100	2,100	
		Total	-	-	-	-	-	2,100	2,100	
5	Chiller 1 Variable Frequency Drive (VFD) Replacement	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	325	-	-	-	-	325	
		Total	-	325	-	-	-	-	325	
6	Expansion of the Parking Garage	Pre-Construction	-	-	-	-	-	1,000	1,000	
		Construction	-	-	-	-	-	10,000	10,000	
		Total	-	-	-	-	-	11,000	11,000	
7	Green Roof	Pre-Construction	-	-	200	-	-	-	200	
		Construction	-	-	-	1,662	-	-	1,662	
		Total	-	-	200	1,662	-	-	1,862	
8	Install Snow Chute on Parking Garage	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	115	-	-	-	-	115	
		Total	-	115	-	-	-	-	115	


# Appendix B: 2024-2033 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>			Expenditure Category		2024 Proposed Budget		Forecast					Forecast Total	
							2025	2026	2027	2028	2029-2033		
9	Installation of Security Bollards/Planters in the North and West Side	Pre-Construction			-		-	-	-	-	-	-	
		Construction			75		-	-	-	-	-	-	
		Total			75		-	-	-	-	-	-	
10	Installation of Structural Framing Around Roof Openings in Penthouse	Pre-Construction			-		-	-	-	-	-	-	
		Construction			105		-	-	-	-	-	-	
		Total			105		-	-	-	-	-	-	
11	Main Building Signage Replacement	Pre-Construction			-		-	-	-	-	-	-	
		Construction			-		-	-	220	-	-	220	
		Total			-		-	-	220	-	-	220	
12	Maintenance of Parking Garage Waterproofing System	Pre-Construction			-		-	-	-	-	-	-	
		Construction			-		-	-	261	-	261	522	
		Total			-		-	-	261	-	261	522	
13	Modernization of Passenger Elevators	Pre-Construction			-		-	50	-	-	-	50	
		Construction			-		-	-	590	-	-	590	
		Total			-		-	50	590	-	-	640	
14	New Exterior LED Colour Changing Lighting Control System	Pre-Construction			-		-	-	-	-	-	-	
		Construction			-		-	475	-	-	-	475	
		Total			-		-	475	-	-	-	475	
15	North Stairwell Investigation and Repair Water Infiltration	Pre-Construction			100		-	-	-	-	-	-	
		Construction			-		-	-	-	-	-	-	
		Total			100		-	-	-	-	-	-	
16	Parking Garage Gates Installation	Pre-Construction			-		-	-	-	-	-	-	
		Construction			175		-	-	-	-	-	-	
		Total			175		-	-	-	-	-	-	
17	Physical Access Security Improvements and Rekeying	Pre-Construction			-		-	-	-	-	-	-	
		Construction			-		-	-	15	-	-	15	
		Total			-		-	-	15	-	-	15	

Appendix B: 2024-2033 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 <b>Durham</b> <b>Budget</b> <span>2024</span>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
					2025	2026	2027	2028	2029-2033	
18	Repair of Caulking and Sealant on Exterior of Building	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	176	-	-	-	-	-	176
		Total	-	176	-	-	-	-	-	176
19	Repairs in Northwest and Southwest Stairwells of Parking Garage	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	-	250	-	-	-	-	-	250
		Total	-	250	-	-	-	-	-	250
20	Repiping of Cooling Tower and Installation of Access Platform	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	260	-	-	-	-	-	-	-
		Total	260	-	-	-	-	-	-	-
21	Replacement of Exterior and Parking Garage Lighting	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	264	-	-	-	-	-	-	-
		Total	264	-	-	-	-	-	-	-
22	Replacement of Standpipe System in Parking Garage	Pre-Construction	-	-	-	-	-	-	-	-
		Construction	195	-	-	-	-	-	-	-
		Total	195	-	-	-	-	-	-	-
23	Roof Replacement Study	Pre-Construction	-	-	-	-	-	98	98	
		Construction	-	-	-	-	-	-	-	-
		Total	-	-	-	-	-	98	98	
24	UPS Refeed and Replacement	Pre-Construction	-	-	-	110	-	-	110	
		Construction	-	-	-	-	1,447	-	1,447	
		Total	-	-	-	110	1,447	-	1,557	

Appendix B: 2024-2033 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div><div></div></div></div><div><div><div></div></div></div><div><div><div></div></div></div></div><div><div><div></div></div></div><div><div><div></div></div></div></div><div>Durham</div><div>Budget</div><div>2024</div></div>			Expenditure Category	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033		
25	Workplace Modernization	Pre-Construction	-	-	-	-	-	-	-	
		Construction	13,380	12,000	12,000	-	-	-	24,000	
		Total	13,380	12,000	12,000	-	-	-	24,000	
Building & Structures Subtotal			15,414	13,391	13,066	2,494	1,935	15,939	46,825	
Machinery & Equipment										
26	Air Cooled Chiller for Shoulder Season (Jockey Chiller)	Pre-Construction	55	-	-	-	-	-	-	
		Construction	-	410	-	-	-	-	410	
		Total	55	410	-	-	-	-	410	
27	Alarm and Intercom Installation - Parking Garage	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	175	-	-	-	-	175	
		Total	-	175	-	-	-	-	175	
28	Floor Scrubber	Pre-Construction	-	-	-	-	-	-	-	
		Construction	18	-	-	-	-	-	-	
		Total	18	-	-	-	-	-	-	
29	Generator/Load Bank Quick Connection	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	266	-	-	-	-	266	
		Total	-	266	-	-	-	-	266	
30	Replacement of AC in Server Room	Pre-Construction	70	-	-	-	-	-	-	
		Construction	-	600	-	-	-	-	600	
		Total	70	600	-	-	-	-	600	
31	Replacement of Air Handling Units	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	400	400	
		Total	-	-	-	-	-	400	400	
32	Replacement of Chiller 1 & 2	Pre-Construction	-	-	-	-	-	-	-	
		Construction	-	-	-	-	-	1,500	1,500	
		Total	-	-	-	-	-	1,500	1,500	

Appendix B: 2024-2033 Regional Headquarters Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div><div>2024</div></div></div></div>			Forecast					
Expenditure Category			2025	2026	2027	2028	2029-2033	Forecast Total
33 Replacement of UPS Batteries/Capacitors (Every 10 Years)	Pre-Construction	-	-	-	-	-	-	-
	Construction	300	-	-	-	-	-	-
	Total	300	-	-	-	-	-	-
Machinery & Equipment Subtotal			1,451	-	-	-	1,900	3,351
Furniture & Fixtures								
34 Courtyard Furniture	Pre-Construction	-	-	-	-	-	-	-
	Construction	-	249	-	-	-	-	249
	Total	-	249	-	-	-	-	249
Furniture & Fixtures Subtotal			249	-	-	-	-	249
Regional Headquarters Subtotal			15,091	13,066	2,494	1,935	17,839	50,425
Service Durham								
Information Technology								
35 Mobile Kiosk		5	-	-	-	-	-	-
36 Service Durham Custom Mobile Laptop		23	12	23	29	12	116	192
Information Technology Subtotal			12	23	29	12	116	192
Service Durham Subtotal			12	23	29	12	116	192
Total Capital Regional Headquarters			15,103	13,089	2,523	1,947	17,955	50,617

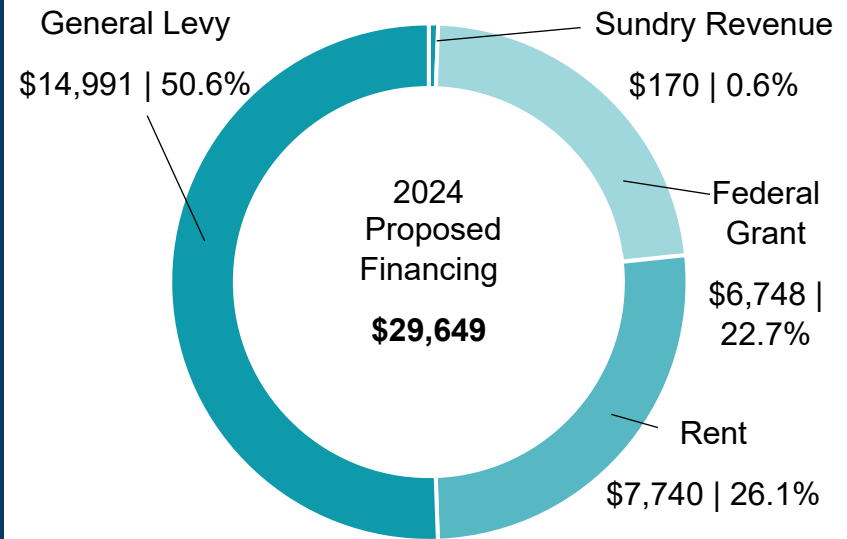
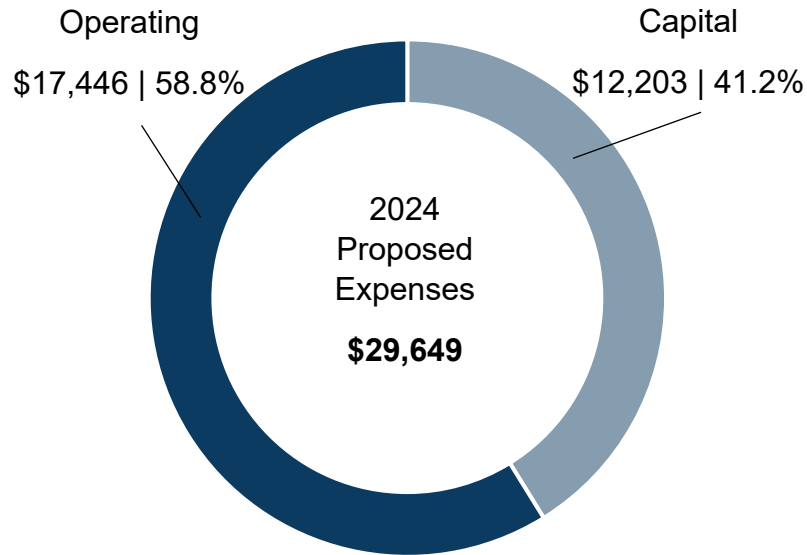


# Durham Budget

2024

## DURHAM REGIONAL LOCAL HOUSING CORPORATION

Provide effective property management services for the Durham Regional Local Housing Corporation (DRLHC) public housing stock



Amounts are in \$,000's

## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Durham Regional Local Housing Corporation  
                                 Capital Projects

Appendix B:              2024 – 2033 Durham Regional Local Housing  
                                 Corporation Capital Forecast



## Table of Contents Continued

Appendix C:	2024 Durham Regional Local Housing Corporation Major Repairs and Renovations
Appendix D:	2024 - 2033 Durham Regional Local Housing Corporation Major Repairs and Renovations Forecast

## Major Programs and Services

### **Public Housing**

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 1,273 units at 23 sites, including rent-geared-to-income program delivery and 2 units designated to provide community support services.

### **Affordable Housing**

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 17 units at 2 sites, including 5 affordable housing units designated for seniors.

### **Tangible Capital Assets**

Consolidated capital program for the Durham Regional Local Housing Corporation.

## Strategic Priorities

For 2024 key priorities and planned actions focus on:

### Environmental Sustainability



Target capital investments that will lead to improved energy efficiency in Durham Regional Local Housing Corporation's public housing portfolio aligned with the Region's Corporate Climate Action Plan

### Community Vitality



Ensure attainable housing is available for Regional residents at all ages and stages of life

### Social Investment



Support the revitalization of Durham Regional Local Housing Corporation sites, including advancing the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units. Engagement involving residents, the community, the City of Oshawa and all other interested parties will continue in 2024 to develop the vision and concepts for the redevelopment and revitalization work

## Strategic Priorities Continued



Continue the revitalization of public housing to address sustainability

### Service Excellence




Support capital investments in Durham Regional Local Housing Corporation's aging public housing portfolio

## Key Targets for 2024

- \$11,214 - property management operating cost per unit – 4.8% increase over 2023 budgeted costs
- 15% - monthly arrears as a percentage of revenues – consistent with 2023, reflecting continued economic uncertainties and inflationary pressures for residents
- 45 days – average length of vacancy on unit turnover – consistent with 2023, reflecting ongoing supply chain challenges and increased repairs and renovations required in units at turnover


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Purchased Services from Durham Region	4,038	4,038	4,102		
Buildings & Grounds Maintenance	4,078	4,088	4,323		
Communication	54	66	67		
Professional Services	38	44	44		
Miscellaneous Services	4	11	11		
Computer Maintenance & Operations	35	116	116		
Financial Charges	234	336	377		
Property Taxes	2,810	2,792	2,931		
Utilities	1,837	2,352	2,517		
Contribution to Reserves/Reserve Funds	8	8	8		
Major Repairs & Renovations	2,850	2,850	2,950		
Operating Expenses Subtotal	15,986	16,701	17,446	745	4.5%
Capital Expenses					
Major Capital	5,205	5,205	12,203		
Capital Expenses Subtotal	5,205	5,205	12,203	6,998	134.4%
Total Expenses	21,191	21,906	29,649	7,743	35.3%

# Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
				\$	%
Revenues and Financing					
Operating Revenue					
Rents	(6,862)	(7,551)	(7,740)		
Sundry Revenue	(609)	(170)	(170)		
Operating Revenue Subtotal	(7,471)	(7,721)	(7,910)	(189)	(2.4%)
Capital Financing					
Federal Grant	-	-	(6,748)		
Capital Financing Subtotal	-	-	(6,748)	(6,748)	(100%)
Total Revenues and Financing	(7,471)	(7,721)	(14,658)	(6,937)	(89.8%)
Property Tax Requirement					
Durham Regional Local Housing Corporation	13,720	14,185	14,991	806	5.7%


Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div><div><div>Durham Region</div><div>Durham Budget</div></div><div>2024</div></div>	2023	2023 Approved Budget					2024 Proposed Budget					Variance	
	Estimated Actuals	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Durham Regional Local Housing Corporation													
1 Public Housing	8,500	16,490	-	-	(7,524)	8,966	17,227	-	-	(7,708)	9,519	553	
2 Affordable Housing	15	211	-	-	(197)	14	219	-	-	(202)	17	3	
3 Tangible Capital Assets	5,205	-	5,205	-	-	5,205	-	12,203	(6,748)	-	5,455	250	
Durham Regional Local Housing Corporation Subtotal	13,720	16,701	5,205	-	(7,721)	14,185	17,446	12,203	(6,748)	(7,910)	14,991	806	5.7%
Durham Regional Local Housing Corporation	13,720	16,701	5,205	-	(7,721)	14,185	17,446	12,203	(6,748)	(7,910)	14,991	806	5.7%

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 Durham Budget	2024	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
Durham Regional Local Housing Corporation									
Capital Expenditures									
Building & Structures		5,205	12,123	11,438	6,963	8,060	9,037	58,688	94,186
Vehicles		-	80	160	80	80	80	-	400
Capital Expenditure Subtotal		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586
Capital Financing									
General Levy		5,205	5,455	6,199	7,043	8,140	9,117	58,688	89,187
Federal Grant		-	6,748 <sup>1</sup>	5,399	-	-	-	-	5,399
Capital Financing Subtotal		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586
Total Capital Durham Regional Local Housing Corporation		5,205	12,203	11,598	7,043	8,140	9,117	58,688	94,586

Note: 2024 to 2033 capital budget and forecast does not include the costs associated with the redevelopment of underutilized Regional sites. Estimates are included in the Region's Corporate Items Business Plans and Budget.

1. The 2024 capital plan includes \$147,000 for Energy and Building Condition Audits which are contingent on approval of the Region's Canada Mortgage and Housing Corporation (CMHC) grant application.



## Details of Budget Changes

<b>Strategic Investments:</b> Durham Regional Local Housing Corporation	<b>2024 Impact</b>
	(\$ 000's)
Investment in building and grounds repairs, renovations and capital works	350
<b>Strategic Investments:</b> Durham Regional Local Housing Corporation Subtotal	<b>350</b>
<b>Base Adjustments:</b> Durham Regional Local Housing Corporation	<b>2024 Impact</b>
	(\$ 000's)
Economic Increases	64
Inflationary Increases (Utilities \$165k, Property Taxes \$139k, Insurance \$41k, Property Maintenance \$236k)	581
Increase in projected rental revenue	(189)
<b>Base Adjustments:</b> Durham Regional Local Housing Corporation Subtotal	<b>457</b>
<b>Net Changes:</b> Durham Regional Local Housing Corporation	<b>806</b>

## Staffing Details

28.0 full-time equivalents are cross charged from Social Services.

5.0 full-time equivalents are cross charged from Finance.

1.0 full-time equivalent is cross charged from Works.

These positions are required to provide effective property management services.

## Looking Forward

The Region remains committed to meeting housing needs of the Region's single, family and senior populations through effective property management and working to ensure public housing is affordable, accessible and inclusive.

Despite restrictions and global events impacting supply chains and contractor responses, the Durham Regional Local Housing Corporation (DRLHC) has continued to maintain the buildings in a safe, and responsible manner. Connections with community agencies have been strengthened to provide community outreach services. An example of one of these initiatives is a partnership with Durham Community Health Centre to provide Mobile Clinic Services including primary care and mental health services onsite at various community events for both seniors and families.

A recommended approach for the potential redevelopment, intensification and regeneration of two DRLHC sites in Oshawa is underway. A review of a variety of approaches, including partnerships and incentives to provide new affordable housing units and rental assistance are being considered. Recommendation reports on the first stage of redevelopment of DRLHC properties will be presented in 2024.

Further, in alignment with Regional Council's commitment to confront climate change, a core element in the design, construction, and rehabilitation of DRLHC infrastructure is environmental sustainability. The Region continues to advance the deep energy retrofit project at 655 Harwood Avenue South, Ajax; as well as identify and evaluate potential investments and funding opportunities to implement further sustainable infrastructure improvements and mitigate climate impacts.

Appendix A: 2024 Durham Regional Local Housing Corporation Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast


<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div></div> <div>2024</div>		Quantity	New / Replacement	2024 Proposed Financing								2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033	
Durham Regional Local Housing Corporation																
Building and Structures																
1	103 Cameron Street West, Cannington-Asphalt Shingle Replacement	1	Replacement									130	130	-	-	130
4	103 Cameron Street West, Cannington-Electrical Distribution System	1	Replacement	-	-	-	-	-	-	-	-	75	75	-	-	75
5	103 Cameron Street West, Cannington-Electrical Panel Replacement - In Suite	1	Replacement	-	-	-	-	-	-	-	-	50	50	-	-	50
6	103 Cameron Street West, Cannington-Electrical Switchboard	1	Replacement	-	-	-	-	-	-	312	-	-	312	-	-	312
12	103 Cameron Street West, Cannington-Lift Replacement	1	Replacement	-	-	-	-	-	-	180	-	-	180	-	-	180
13	103 Cameron Street West, Cannington-Make-Up Air Unit	1	Replacement	-	-	-	-	-	-	150	-	-	150	-	-	150
19	1330 Foxglove Avenue, Pickering-Attic Insulation	1	Replacement	-	-	-	-	-	-	-	-	78	78	-	-	78
38	155 King Street West, Oshawa-Ceramic Tile Replacement	1	Replacement	-	-	-	-	-	-	-	-	172	172	-	-	172
41	155 King Street West, Oshawa-Domestic Water Service	1	Replacement	-	-	-	-	-	-	-	-	1,700	1,700	-	-	1,700
44	155 King Street West, Oshawa-Electrical Switchboard	1	Replacement	-	-	-	-	-	-	1,340	-	-	1,340	-	-	1,340
47	155 King Street West, Oshawa-Fire Pump	1	Replacement	-	-	-	-	-	-	25	-	-	25	-	-	25
50	155 King Street West, Oshawa-Paving and Resurfacing	1	Replacement	-	-	-	-	-	-	160	-	-	160	-	-	160
51	155 King Street West, Oshawa-Photovoltaic Panel Racking	1	Replacement	-	-	-	-	-	-	35	-	-	35	50	-	85
52	155 King Street West, Oshawa-Replace Carpet with Hard Surfaces	1	Replacement	-	-	-	-	-	-	-	-	195	195	-	-	195
57	1910 Faylee Crescent, Pickering-Balcony Repairs	1	Replacement	-	-	-	-	-	-	272	-	-	272	-	-	272
58	1910 Faylee Crescent, Pickering-BCA and Energy Audits <sup>1</sup>	1	Replacement	-	-	-	-	-	-	73	-	-	73	-	-	73
65	1910 Faylee Crescent, Pickering-Make-Up Air and Domestic Hot Water Boiler	1	Replacement	-	-	-	-	-	-	44	-	-	44	-	-	44
69	2 Nelson Street, Bowmanville-Electrical Distribution Panel and Disconnect Switch	1	Replacement	-	-	-	-	-	-	322	-	-	322	-	-	322
79	2 Nelson Street, Bowmanville-Make-Up Air Unit	1	Replacement	-	-	-	-	-	-	190	-	-	190	-	-	190
94	20 Perry Street, Whitby-Lift Replacement	1	Replacement	-	-	-	-	-	-	-	-	325	325	-	-	325
95	20 Perry Street, Whitby-Make Up Air Unit Replacement	1	Replacement	-	-	-	-	-	-	-	-	1,242	1,242	130	-	1,372
104	315 Colborne Street West, Whitby-Domestic Water Storage Tank and Distribution System	1	Replacement	-	-	-	-	-	-	625	-	-	625	75	-	700

Appendix A: 2024 Durham Regional Local Housing Corporation Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div></div><div>Durham Budget</div></div><div>2024</div></div></div>		Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
112	315 Colborne Street West, Whitby-Paving and Resurfacing	1	Replacement	-	-	-	-	-	-	300	-	-	300	500	-	800
115	315 Colborne Street West, Whitby-Roof Replacement	1	Replacement	-	-	-	-	-	-	438	-	-	438	-	-	438
120	327 Kellett Street, Port Perry-Electrical Distribution System	1	Replacement	-	-	-	-	-	-	-	-	65	65	-	-	65
121	327 Kellett Street, Port Perry-Electrical Distribution Wiring and Disconnect Switch	1	Replacement	-	-	-	-	-	-	456	-	-	456	-	-	456
128	327 Kellett Street, Port Perry-Main Disconnect Switch Replacement	1	Replacement	-	-	-	-	-	-	-	-	65	65	-	-	65
135	342 Main Street, Beaverton-Electrical Distribution Panel and Disconnect Switch	1	Replacement	-	-	-	-	-	-	193	-	-	193	-	-	193
139	342 Main Street, Beaverton-Lift Replacement	1	Replacement	-	-	-	-	-	-	-	-	325	325	-	-	325
143	385 Beatrice Street East, Oshawa-Asphalt Paving and Surfacing	1	Replacement	-	-	-	-	-	-	-	-	52	52	-	-	52
148	385 Beatrice Street East, Oshawa-Electrical Distribution Panel	1	Replacement	-	-	-	-	-	-	333	-	-	333	-	-	333
150	385 Beatrice Street East, Oshawa-Electrical Switchboard Replacement	1	Replacement	-	-	-	-	-	-	-	-	182	182	-	-	182
153	385 Beatrice Street East, Oshawa-Fire Alarm Control Panel	1	Replacement	-	-	-	-	-	-	-	-	75	75	-	-	75
158	385 Beatrice Street East, Oshawa-Walkways and Curb Repairs	1	Replacement	-	-	-	-	-	-	-	-	59	59	-	-	59
172	385 Rosa Street, Port Perry-Main Switchboard Replacement	1	Replacement	-	-	-	-	-	-	374	-	-	374	78	-	452
175	4 Nelson Street, Bowmanville-Disconnect Switch	1	Replacement	-	-	-	-	-	-	467	-	-	467	-	-	467
191	409 Centre Street South, Whitby-Internal Sanitary Sewage and Water Distribution Lines	1	Replacement	-	-	-	-	-	-	42	-	-	42	-	-	42
196	439 Dean Avenue, Oshawa-Domestic Hot Water Boiler and Storage Tanks	1	Replacement	-	-	-	-	-	-	9	-	-	9	156	-	165
199	439 Dean Avenue, Oshawa-Electrical Switchboard	1	Replacement	-	-	-	-	-	-	289	-	-	289	-	-	289
214	460 Normandy Street, Oshawa-Domestic Water Distribution System	1	Replacement	-	-	-	-	-	-	-	-	325	325	-	-	325
217	460 Normandy Street, Oshawa-Fire Alarm Control Panel	1	Replacement	-	-	-	-	-	-	20	-	-	20	-	-	20
221	460 Normandy Street, Oshawa-Parking Lot Resurfacing	1	Replacement	-	-	-	-	-	-	25	-	-	25	-	-	25
233	850 Green Street, Whitby-BCA and Energy Audits <sup>1</sup>	1	Replacement	-	-	-	-	-	-	74	-	-	74	-	-	74
236	850 Green Street, Whitby-Electrical Distribution System	1	Replacement	-	-	-	-	-	-	-	-	260	260	-	507	767
Building and Structures Subtotal				-	-	-	-	-	-	6,748	-	5,375	12,123	989	507	13,619

**Appendix A: 2024 Durham Regional Local Housing Corporation Capital Projects (\$,000's)**  
Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

 Durham Budget2024	Quantity	New / Replacement	2024 Proposed Financing									2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy				
<b>Vehicles</b>															
277 Service Vehicle - Hybrid	1	Replacement	-	-	-	-	-	-	-	-	80	80	-	400	480
<b>Vehicles Subtotal</b>			-	-	-	-	-	-	-	-	80	80	-	400	480
<b>Total Capital Durham Regional Local Housing Corporation</b>			-	-	-	-	-	-	6,748	-	5,455	12,203	989	907	14,099

<sup>1</sup> Projects #58 and #233 are contingent on approval of the Region's Canada Mortgage and Housing Corporation (CMHC) grant application.


Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024


<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div> <div>2024 Proposed Budget</div> <th colspan="6">Forecast</th> <th>Forecast Total</th>		Forecast						Forecast Total
Durham Regional Local Housing Corporation		2025	2026	2027	2028	2029-2033		
Buildings and Structures								
1	103 Cameron Street West, Cannington-Asphalt Shingle Replacement	130	-	-	-	-	-	
2	103 Cameron Street West, Cannington-Balcony Repairs	-	-	-	-	130	130	
3	103 Cameron Street West, Cannington-Ceramic Tile Replacement	-	-	-	52	-	52	
4	103 Cameron Street West, Cannington-Electrical Distribution System	75	-	-	-	-	-	
5	103 Cameron Street West, Cannington-Electrical Panel Replacement - In Suite	50	-	-	-	-	-	
6	103 Cameron Street West, Cannington-Electrical Switchboard	312	-	-	-	-	-	
7	103 Cameron Street West, Cannington-Exterior Brick Wall Repairs	-	-	-	-	52	52	
8	103 Cameron Street West, Cannington-Exterior Siding Repairs	-	-	-	-	104	104	
9	103 Cameron Street West, Cannington-Front Entrance Doors	-	-	-	20	-	20	
10	103 Cameron Street West, Cannington-Interior Balcony Door Replacement	-	-	-	117	-	117	
11	103 Cameron Street West, Cannington-Interior Suite Entrance Doors	-	-	-	117	-	117	
12	103 Cameron Street West, Cannington-Lift Replacement	180	-	-	-	-	-	
13	103 Cameron Street West, Cannington-Make-Up Air Unit	150	-	-	-	-	-	
14	103 Cameron Street West, Cannington-Outside Garbage Area	-	-	-	-	-	25	

# Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div>  <div> <div>Durham</div> <div>Budget</div> </div> <div>2024</div> </div>	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033	
15	103 Cameron Street West, Cannington-Parking Lot and Walkway Resurfacing	-	-	-	286	-	286
16	103 Cameron Street West, Cannington-Sanitary Sewer Replacement	-	-	195	-	-	195
17	103 Cameron Street West, Cannington-Window Replacements	-	-	-	117	-	117
18	1330 Foxglove Avenue, Pickering-Asphalt Paving and Surfacing	-	-	-	176	-	176
19	1330 Foxglove Avenue, Pickering-Attic Insulation	78	-	-	-	-	-
20	1330 Foxglove Avenue, Pickering-Balcony Windows and Doors	-	-	-	234	-	234
21	1330 Foxglove Avenue, Pickering-Domestic Boiler Replacement	-	208	-	-	-	208
22	1330 Foxglove Avenue, Pickering-Electrical Distribution System	-	208	-	-	-	208
23	1330 Foxglove Avenue, Pickering-Electrical Panel Replacement - In Suite	-	47	-	-	-	47
24	1330 Foxglove Avenue, Pickering-Electrical Switchboard Replacement	-	176	-	-	-	176
25	1330 Foxglove Avenue, Pickering-Emergency Lighting Replacement	-	-	-	-	26	26
26	1330 Foxglove Avenue, Pickering-Enterphone System Replacement	-	-	-	-	20	20
27	1330 Foxglove Avenue, Pickering-Entrance Windows and Doors	-	-	-	33	-	33
28	1330 Foxglove Avenue, Pickering-Exterior Lighting	-	-	-	-	65	65
29	1330 Foxglove Avenue, Pickering-Exterior Wall Brick Repairs	-	-	-	-	52	52
30	1330 Foxglove Avenue, Pickering-Fence Replacement	-	-	-	-	39	39
31	1330 Foxglove Avenue, Pickering-Interior Metal Door Replacements	-	-	-	156	-	156


Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div>Durham Budget</div><div>2024</div></div>		2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total
32	1330 Foxglove Avenue, Pickering-Interior Suite Door Replacements	-	-	-	-	-	94	94
33	1330 Foxglove Avenue, Pickering-Lift Replacement	-	-	-	325	-	-	325
34	1330 Foxglove Avenue, Pickering-Make Up Air Unit Replacement	-	-	-	-	-	234	234
35	1330 Foxglove Avenue, Pickering-Masonry Repairs	-	-	-	-	-	156	156
36	1330 Foxglove Avenue, Pickering-Replace Stair Handrails	-	-	-	-	-	6	6
37	1330 Foxglove Avenue, Pickering-Replace Stair Treads and Landing Finishes	-	-	-	16	-	-	16
38	155 King Street West, Oshawa-Ceramic Tile Replacement	172	-	-	-	-	-	-
39	155 King Street West, Oshawa-Chain Link Fencing Replacement	-	-	-	70	-	-	70
40	155 King Street West, Oshawa-Common Area Walls and Doors Repainting	-	-	-	-	-	156	156
41	155 King Street West, Oshawa-Domestic Water Service	1,700	-	-	-	-	-	-
42	155 King Street West, Oshawa-Electrical Distribution System	-	-	715	-	-	-	715
43	155 King Street West, Oshawa-Electrical Panel Replacement - In Suite	-	-	215	-	-	-	215
44	155 King Street West, Oshawa-Electrical Switchboard	1,340	-	-	-	-	-	-
45	155 King Street West, Oshawa-Elevator Replacement	-	550	-	-	-	-	550
46	155 King Street West, Oshawa-Exterior Pole and Wall Mounted Lights	-	-	-	33	-	-	33
47	155 King Street West, Oshawa-Fire Pump	25	-	-	-	-	-	-
48	155 King Street West, Oshawa-Fire Suppression System	-	-	-	130	-	-	130
49	155 King Street West, Oshawa-Interior Door Replacements	-	-	-	-	-	241	241




# Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)


Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div>  <div> <div>Durham</div> <div>Budget</div> </div> <div>2024</div> </div>	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033	
50	155 King Street West, Oshawa-Paving and Resurfacing	160	-	-	-	-	-
51	155 King Street West, Oshawa-Photovoltaic Panel Racking	35	-	-	-	-	-
52	155 King Street West, Oshawa-Replace Carpet with Hard Surfaces	195	-	-	-	-	-
53	155 King Street West, Oshawa-Replace Deteriorated Pavers	-	-	-	65	-	65
54	155 King Street West, Oshawa-Sanitary Piping Replacement	-	-	-	260	-	260
55	155 King Street West, Oshawa-Sanitary Sewer Connection Replacement	-	-	-	-	46	46
56	155 King Street West, Oshawa-Storm Sewer Replacement	-	-	-	-	46	46
57	1910 Faylee Crescent, Pickering-Balcony Repairs	272	-	-	-	-	-
58	1910 Faylee Crescent, Pickering-BCA and Energy Audits <sup>1</sup>	73	-	-	-	-	-
59	1910 Faylee Crescent, Pickering-Electrical Distribution System	-	-	195	-	-	195
60	1910 Faylee Crescent, Pickering-Electrical Panel Replacement - In Suite	-	-	70	-	-	70
61	1910 Faylee Crescent, Pickering-Exterior Wall Brick Repairs	-	-	-	65	-	65
62	1910 Faylee Crescent, Pickering-Exterior Wall Metal Siding Repairs	-	-	-	156	-	156
63	1910 Faylee Crescent, Pickering-Interior Suite Entrance Doors	-	-	-	-	117	117
64	1910 Faylee Crescent, Pickering-Lift Replacement	-	325	-	-	-	325
65	1910 Faylee Crescent, Pickering-Make-Up Air and Domestic Hot Water Boiler	44	-	-	-	-	-
66	1910 Faylee Crescent, Pickering-Window Replacements	-	208	-	-	-	208


Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 <b>Durham Budget</b> <b>2024</b>		2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total
67	2 Nelson Street, Bowmanville-Asphalt Paving and Surfacing	-	-	140	-	-	-	140
68	2 Nelson Street, Bowmanville-Balcony Repairs	-	-	189	-	-	-	189
69	2 Nelson Street, Bowmanville-Electrical Distribution Panel and Disconnect Switch	322	-	-	-	-	-	-
70	2 Nelson Street, Bowmanville-Electrical Distribution System	-	-	-	156	-	-	156
71	2 Nelson Street, Bowmanville-Electrical Panel Replacement - In Suite	-	-	-	27	-	-	27
72	2 Nelson Street, Bowmanville-Entrance Canopy Repairs	-	-	-	-	39	-	39
73	2 Nelson Street, Bowmanville-Exterior Brick Wall Repairs	-	-	-	-	65	-	65
74	2 Nelson Street, Bowmanville-Exterior Metal Siding Repairs	-	-	-	-	75	-	75
75	2 Nelson Street, Bowmanville-Fire Suppression System	-	-	-	-	-	65	65
76	2 Nelson Street, Bowmanville-Glazed Entrance Doors	-	-	-	-	8	-	8
77	2 Nelson Street, Bowmanville-Interior Suite Entrance Doors	-	-	-	65	-	-	65
78	2 Nelson Street, Bowmanville-Lift Replacement	-	-	-	325	-	-	325
79	2 Nelson Street, Bowmanville-Make-Up Air Unit	190	-	-	-	-	-	-
80	2 Nelson Street, Bowmanville-Replace Stair Treads	-	-	-	-	13	-	13
81	2 Nelson Street, Bowmanville-Roof Eaves Replacement	-	-	-	47	-	-	47
82	2 Nelson Street, Bowmanville-Sanitary Piping Replacement	-	-	-	-	-	98	98
83	2 Nelson Street, Bowmanville-Window Replacements	-	-	-	-	82	-	82
84	20 Perry Street, Whitby-Asphalt Paving and Surfacing	-	-	-	-	-	104	104
85	20 Perry Street, Whitby-Attic Insulation	-	-	-	-	-	98	98
86	20 Perry Street, Whitby-Balcony Floor Replacements	-	-	-	-	-	155	155

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 Durham Budget 2024		2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total
87	20 Perry Street, Whitby-Concrete Entrance Walkway Replacement	-	-	78	-	-	-	78
88	20 Perry Street, Whitby-Domestic Water Distribution System	-	-	455	-	-	-	455
89	20 Perry Street, Whitby-Entrance Door Replacements	-	-	-	-	52	-	52
90	20 Perry Street, Whitby-Exterior Brick Wall Repairs	-	-	65	-	-	-	65
91	20 Perry Street, Whitby-Exterior Pole and Wall Mounted Lights	-	-	-	-	-	21	21
92	20 Perry Street, Whitby-Fire Alarm Control Panel	-	100	-	-	-	-	100
93	20 Perry Street, Whitby-Interior Suite Entrance Doors	-	-	-	-	-	195	195
94	20 Perry Street, Whitby-Lift Replacement	325	-	-	-	-	-	-
95	20 Perry Street, Whitby-Make Up Air Unit Replacement	1,242	-	-	-	-	-	-
96	20 Perry Street, Whitby-Patio Surfaces	-	-	-	107	-	-	107
97	20 Perry Street, Whitby-Roof Replacement	-	-	-	-	-	16	16
98	20 Perry Street, Whitby-Window and Balcony Door Replacements	-	-	-	-	608	-	608
99	315 Colborne Street West, Whitby-Backup Electrical Generator	-	-	390	-	-	-	390
100	315 Colborne Street West, Whitby-Ceramic Tile Replacement	-	-	39	-	-	-	39
101	315 Colborne Street West, Whitby-Domestic Hot Water Boiler	-	130	-	-	-	-	130
102	315 Colborne Street West, Whitby-Domestic Hot Water Storage Tanks	-	185	-	-	-	-	185
103	315 Colborne Street West, Whitby-Domestic Water Distribution System	-	550	-	-	-	-	550
104	315 Colborne Street West, Whitby-Domestic Water Storage Tank and Distribution System	625	-	-	-	-	-	-
105	315 Colborne Street West, Whitby-Electrical Distribution System	-	-	-	650	-	-	650

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024


 Durham Budget 2024		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
106	315 Colborne Street West, Whitby-Electrical Panel Replacement - In Suite	-	-	-	137	-	-	137
107	315 Colborne Street West, Whitby-Exterior Wall Repairs	-	-	-	-	130	-	130
108	315 Colborne Street West, Whitby-Fire Alarm System	-	-	-	-	-	150	150
109	315 Colborne Street West, Whitby-Guardrails and Barriers	-	-	-	44	-	-	44
110	315 Colborne Street West, Whitby-Metal Interior Doors	-	-	-	-	-	260	260
111	315 Colborne Street West, Whitby-Painting	-	-	178	-	-	-	178
112	315 Colborne Street West, Whitby-Paving and Resurfacing	300	-	-	-	-	-	-
113	315 Colborne Street West, Whitby-Photovoltaic Panels	-	-	-	-	-	130	130
114	315 Colborne Street West, Whitby-Repoint Mortar Joints	-	-	-	-	-	130	130
115	315 Colborne Street West, Whitby-Roof Replacement	438	-	-	-	-	-	-
116	315 Colborne Street West, Whitby-Sanitary Piping Replacement	-	-	-	-	260	-	260
117	315 Colborne Street West, Whitby-Wood Interior Doors	-	-	-	-	-	273	273
118	327 Kellett Street, Port Perry-Balcony Handrails and Walls	-	-	-	66	-	-	66
119	327 Kellett Street, Port Perry-Balcony Membrane and Floor Repairs	-	-	-	247	-	-	247
120	327 Kellett Street, Port Perry-Electrical Distribution System	65	-	-	-	-	-	-
121	327 Kellett Street, Port Perry-Electrical Distribution Wiring and Disconnect Switch	456	-	-	-	-	-	-
122	327 Kellett Street, Port Perry-Electrical Panel Replacement - In Suite	-	-	47	-	-	-	47

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
123	327 Kellett Street, Port Perry-Exterior Brick Wall Repairs	-	-	-	-	85	-	85
124	327 Kellett Street, Port Perry-Fire Alarm Control Panel	-	-	-	75	-	-	75
125	327 Kellett Street, Port Perry-Interior Balcony Door Replacement	-	-	-	-	91	-	91
126	327 Kellett Street, Port Perry-Interior Metal Door Replacements	-	-	-	-	-	59	59
127	327 Kellett Street, Port Perry-Interior Suite Entrance Doors	-	-	-	-	98	-	98
128	327 Kellett Street, Port Perry-Main Disconnect Switch Replacement	65	-	-	-	-	-	-
129	327 Kellett Street, Port Perry-Metal Siding Repairs	-	-	-	-	-	104	104
130	327 Kellett Street, Port Perry-Paving and Resurfacing Patio Stones	-	-	-	-	-	26	26
131	327 Kellett Street, Port Perry-Window and Door Replacements	-	-	-	133	-	-	133
132	342 Main Street, Beaverton-Attic Insulation	-	-	-	65	-	-	65
133	342 Main Street, Beaverton-Balcony and Handrail Replacements	-	-	-	195	-	-	195
134	342 Main Street, Beaverton-Domestic Water Distribution System	-	-	-	-	585	-	585
135	342 Main Street, Beaverton-Electrical Distribution Panel and Disconnect Switch	193	-	-	-	-	-	-
136	342 Main Street, Beaverton-Exterior Brick Wall Repairs	-	-	-	-	-	39	39
137	342 Main Street, Beaverton-Fire Alarm Control Panel	-	75	-	-	-	-	75
138	342 Main Street, Beaverton-Glazed Entrance Doors	-	-	-	-	-	16	16
139	342 Main Street, Beaverton-Lift Replacement	325	-	-	-	-	-	-
140	342 Main Street, Beaverton-Metal Siding Repairs	-	-	-	-	-	46	46
141	342 Main Street, Beaverton-Poured Concrete Patios	-	-	-	-	-	62	62
142	342 Main Street, Beaverton-Window and Door Replacements	-	-	-	-	-	221	221

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024


 <b>Durham Budget</b> <b>2024</b>		2024 Proposed Budget	Forecast					
			2025	2026	2027	2028	2029-2033	Forecast Total
143	385 Beatrice Street East, Oshawa-Asphalt Paving and Surfacing	52	-	-	-	-	-	-
144	385 Beatrice Street East, Oshawa-Balcony and Patio Door Replacements	-	-	195	-	-	-	195
145	385 Beatrice Street East, Oshawa-Balcony Floor and Railing Replacements	-	-	-	-	260	-	260
146	385 Beatrice Street East, Oshawa-Ceramic Tile Replacement	-	-	-	26	-	-	26
147	385 Beatrice Street East, Oshawa-Chain Link Fencing Replacement	-	-	-	-	42	-	42
148	385 Beatrice Street East, Oshawa-Electrical Distribution Panel	333	-	-	-	-	-	-
149	385 Beatrice Street East, Oshawa-Electrical Distribution System	-	-	-	-	261	-	261
150	385 Beatrice Street East, Oshawa-Electrical Switchboard Replacement	182	-	-	-	-	-	-
151	385 Beatrice Street East, Oshawa-Entrance Door Replacements	-	-	39	-	-	-	39
152	385 Beatrice Street East, Oshawa-Exterior Wall Repairs	-	-	-	-	130	-	130
153	385 Beatrice Street East, Oshawa-Fire Alarm Control Panel	75	-	-	-	-	-	-
154	385 Beatrice Street East, Oshawa-Ground Floor Patio Repairs	-	-	-	46	-	-	46
155	385 Beatrice Street East, Oshawa-Interior Suite Doors	-	-	-	-	-	163	163
156	385 Beatrice Street East, Oshawa-Lift Replacement	-	-	-	325	-	-	325
157	385 Beatrice Street East, Oshawa-Storage Shed Replacement	-	-	-	-	-	13	13
158	385 Beatrice Street East, Oshawa-Walkways and Curb Repairs	59	-	-	-	-	-	-
159	385 Beatrice Street East, Oshawa-Window Replacements	-	-	715	-	-	-	715

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div>	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033	
160	385 Beatrice Street East, Oshawa-Wood Fence Replacement	-	-	-	22	-	22
161	385 Rosa Street, Port Perry-Balcony and Patio Door Replacements	-	148	-	-	-	148
162	385 Rosa Street, Port Perry-Balcony Repairs	-	-	46	-	-	46
163	385 Rosa Street, Port Perry-Ceramic Tile Replacement	-	78	-	-	-	78
164	385 Rosa Street, Port Perry-Chain Link Fencing Replacement	-	-	33	-	-	33
165	385 Rosa Street, Port Perry-Domestic Water Distribution System	-	-	-	520	-	520
166	385 Rosa Street, Port Perry-Domestic Water Softening System	-	-	-	20	-	20
167	385 Rosa Street, Port Perry-Entrance Door Replacements	-	39	-	-	-	39
168	385 Rosa Street, Port Perry-Exterior Soffit and Fascia Repairs	-	-	-	-	83	83
169	385 Rosa Street, Port Perry-Exterior Wall Repairs	-	-	-	-	65	65
170	385 Rosa Street, Port Perry-Interior Metal Door Replacements	-	-	-	-	47	47
171	385 Rosa Street, Port Perry-Interior Wood Doors	-	-	-	-	117	117
172	385 Rosa Street, Port Perry-Main Switchboard Replacement	374	-	-	-	-	-
173	385 Rosa Street, Port Perry-Window Replacements	-	208	-	-	-	208
174	4 Nelson Street, Bowmanville-Ceramic Tile Replacement	-	-	10	-	-	10
175	4 Nelson Street, Bowmanville-Disconnect Switch	467	-	-	-	-	-
176	4 Nelson Street, Bowmanville-Exterior Siding Repairs	-	-	-	39	-	39
177	4 Nelson Street, Bowmanville-Exterior Wall Repairs	-	-	-	26	-	26
178	4 Nelson Street, Bowmanville-Glazed Entrance Doors	-	-	-	10	-	10
179	4 Nelson Street, Bowmanville-Lift Replacement	-	-	325	-	-	325
180	4 Nelson Street, Bowmanville-Roof Repairs	-	65	-	-	-	65

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)
Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

 Durham Budget 2024		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
181	4 Nelson Street, Bowmanville-Sanitary Sewer Repairs	-	-	-	-	-	46	46
182	4 Nelson Street, Bowmanville-Soffit and Eaves Replacement	-	-	13	-	-	-	13
183	4 Nelson Street, Bowmanville-Storm Sewer Replacement	-	-	-	-	-	46	46
184	4 Nelson Street, Bowmanville-Window Replacements	-	-	-	-	130	-	130
185	409 Centre Street South, Whitby-Electrical Distribution and Switchboard	-	182	-	-	-	-	182
186	409 Centre Street South, Whitby-Exterior Brick Wall Repairs	-	-	-	-	104	-	104
187	409 Centre Street South, Whitby-Exterior Metal Siding Repairs	-	-	-	-	78	-	78
188	409 Centre Street South, Whitby-Fire Alarm Control Panel	-	-	-	65	-	-	65
189	409 Centre Street South, Whitby-Garbage Storage Bin Replacement	-	-	-	-	13	-	13
190	409 Centre Street South, Whitby-Glazed Entrance Doors	-	-	-	7	-	-	7
191	409 Centre Street South, Whitby-Internal Sanitary Sewage and Water Distribution Lines	42	-	-	-	-	-	-
192	409 Centre Street South, Whitby-Lift Replacement	-	390	-	-	-	-	390
193	439 Dean Avenue, Oshawa-Backup Electrical Generator	-	-	-	-	390	-	390
194	439 Dean Avenue, Oshawa-Ceramic Tile Replacement	-	-	-	-	13	-	13
195	439 Dean Avenue, Oshawa-Concrete Sidewalk Repairs	-	-	-	-	26	-	26
196	439 Dean Avenue, Oshawa-Domestic Hot Water Boiler and Storage Tanks	9	-	-	-	-	-	-
197	439 Dean Avenue, Oshawa-Domestic Water Distribution System	-	433	-	-	-	-	433



Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
198	439 Dean Avenue, Oshawa-Electrical Distribution System	-	-	-	65	-	65
199	439 Dean Avenue, Oshawa-Electrical Switchboard	289	-	-	-	-	-
200	439 Dean Avenue, Oshawa-Entrance Doors	-	-	-	-	39	39
201	439 Dean Avenue, Oshawa-Exterior Pole and Wall Mounted Lights	-	-	39	-	-	39
202	439 Dean Avenue, Oshawa-Exterior Wall Construction - Metal Siding	-	-	-	-	234	234
203	439 Dean Avenue, Oshawa-Exterior Wall Repairs	-	-	138	-	-	138
204	439 Dean Avenue, Oshawa-Interior Window Replacement	-	-	-	-	39	39
205	439 Dean Avenue, Oshawa-Make Up Air Unit Replacement	-	-	-	-	195	195
206	439 Dean Avenue, Oshawa-Patio and Balcony Door Replacements	-	-	-	-	169	169
207	439 Dean Avenue, Oshawa-Photovoltaic Panels	-	-	-	-	100	100
208	439 Dean Avenue, Oshawa-Sanitary Piping Replacement	-	-	-	-	200	200
209	439 Dean Avenue, Oshawa-Storm Piping System Replacement	-	-	-	-	200	200
210	439 Dean Avenue, Oshawa-Suite Door Replacement	-	-	-	-	195	195
211	439 Dean Avenue, Oshawa-Window Replacements	-	-	-	-	203	203
212	460 Normandy Street, Oshawa-Ceramic Tile Replacement	-	-	-	13	-	13
213	460 Normandy Street, Oshawa-Domestic Hot Water Heater Replacement	-	-	52	-	-	52
214	460 Normandy Street, Oshawa-Domestic Water Distribution System	325	-	-	-	-	-
215	460 Normandy Street, Oshawa-Electrical Distribution System and In-suite Electrical panels	-	-	52	-	-	52
216	460 Normandy Street, Oshawa-Exterior Wall Repairs	-	-	-	-	78	78

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
217	460 Normandy Street, Oshawa-Fire Alarm Control Panel	20	-	-	-	-	-	-
218	460 Normandy Street, Oshawa-Glazed Entrance Doors	-	-	-	39	-	-	39
219	460 Normandy Street, Oshawa-Lift Replacement	-	455	-	-	-	-	455
220	460 Normandy Street, Oshawa-Metal Siding Repairs	-	-	-	-	73	-	73
221	460 Normandy Street, Oshawa-Parking Lot Resurfacing	25	-	-	-	-	-	-
222	460 Normandy Street, Oshawa-Pitched Roof Construction	-	-	195	-	-	-	195
223	460 Normandy Street, Oshawa-Sanitary Piping Replacement	-	-	-	-	247	-	247
224	460 Normandy Street, Oshawa-Window Replacements	-	-	-	260	-	-	260
225	655 Harwood Avenue South, Ajax-Concrete Entrance Walkway Replacement	-	-	150	-	-	-	150
226	655 Harwood Avenue South, Ajax-Elevator Replacement	-	524	-	-	-	-	524
227	655 Harwood Avenue South, Ajax-Interior Common Area Flooring	-	-	-	195	-	-	195
228	655 Harwood Avenue South, Ajax-Interior Common Area Painting	-	-	-	374	-	-	374
229	655 Harwood Avenue South, Ajax-Interior Suite Entrance Doors	-	-	-	-	-	325	325
230	655 Harwood Avenue South, Ajax-Sanitary Piping Replacement	-	163	-	-	-	-	163
231	655 Harwood Avenue South, Ajax-Storm Piping System Replacement	-	163	-	-	-	-	163
232	850 Green Street, Whitby-Backup Electrical Generator	-	-	520	-	-	-	520
233	850 Green Street, Whitby-BCA and Energy Audits <sup>1</sup>	74	-	-	-	-	-	-
234	850 Green Street, Whitby-Ceramic Tile Replacement	-	-	-	-	-	26	26

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Budget		Forecast					Forecast Total
				2025	2026	2027	2028	2029-2033	
235	850 Green Street, Whitby-Concrete Coating on Stairwell Steps	-	-	-	-	-	-	26	26
236	850 Green Street, Whitby-Electrical Distribution System	260	507	-	-	-	-	-	507
237	850 Green Street, Whitby-Entrance Canopy Repairs	-	-	-	-	-	-	7	7
238	850 Green Street, Whitby-Entrance Door Replacements	-	-	-	-	-	39	-	39
239	850 Green Street, Whitby-Fire Alarm System	-	-	-	-	-	-	125	125
240	850 Green Street, Whitby-Flat Roof Replacement	-	-	-	-	-	260	-	260
241	850 Green Street, Whitby-Garbage Compactor	-	-	-	13	-	-	-	13
242	850 Green Street, Whitby-Interior Suite Entrance Doors	-	-	-	-	312	-	-	312
243	850 Green Street, Whitby-Lift Replacement	-	420	-	-	-	-	-	420
244	850 Green Street, Whitby-Photovoltaic Panels	-	40	-	-	-	-	-	40
245	850 Green Street, Whitby-Redirect Unit Exhaust	-	-	-	-	-	104	-	104
246	850 Green Street, Whitby-Sanitary Piping Replacement	-	-	-	-	163	-	-	163
247	850 Green Street, Whitby-Storm Piping System Replacement	-	-	-	-	65	-	-	65
248	850 Green Street, Whitby-Window Replacements	-	700	-	-	-	-	-	700
249	850 Green Street, Whitby-Wood Fence Replacement	-	-	-	-	-	10	-	10
250	Cedar Street, Oshawa-Chain Link Fencing Replacement	-	-	-	-	-	-	125	125
251	Cedar Street, Oshawa-Concrete Walkway Placements	-	-	-	-	-	-	182	182
252	Cedar Street, Oshawa-Exterior Brick Wall Repairs	-	-	-	-	-	59	-	59
253	Cedar Street, Oshawa-Exterior Concrete Walkways	-	-	-	-	-	-	273	273
254	Cedar Street, Oshawa-Exterior Front Steps and Cold Cellar Repairs	-	-	-	-	-	-	234	234
255	Cedar Street, Oshawa-Exterior Metal Siding Repairs	-	-	-	-	-	260	-	260
256	Cedar Street, Oshawa-Exterior Wooden Step Replacements	-	-	-	-	-	195	-	195

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2024</div></div></div>		2024 Proposed Budget	Forecast					Forecast Total
			2025	2026	2027	2028	2029-2033	
257	Cedar Street, Oshawa-Roof Insulation and Fill Replacement	-	-	234	-	-	-	234
258	Cedar Street, Oshawa-Sidewalk and Curbs Paving and Surfacing	-	-	-	-	-	195	195
259	Cedar Street, Oshawa-Window Replacements	-	-	390	-	-	-	390
260	Christine / Nevis - State of Good Repair Projects	-	-	-	-	-	2,668	2,668
261	General-Energy Efficiency / Accessibility Opportunities To Be Identified	-	4,699	-	-	-	-	4,699
262	General-State of Good Repair Projects (Various Locations)	-	-	-	-	-	25,500	25,500
263	Lakeview, Oshawa - State of Good Repair Projects	-	-	-	-	858	13,762	14,620
264	Linden / Poplar, Oshawa - State of Good Repair Projects	-	-	316	1,089	345	639	2,389
265	Lomond Street, Oshawa-Asphalt Driveways	-	-	107	-	-	-	107
266	Lomond Street, Oshawa-Chain Link Fencing Replacement	-	-	-	-	234	-	234
267	Lomond Street, Oshawa-Exterior Soffit Repair/ Replacement	-	-	-	-	139	-	139
268	Lomond Street, Oshawa-Front Door Replacements	-	-	-	59	-	-	59
269	Lomond Street, Oshawa-Interlocking Brick Replacement	-	-	-	-	-	78	78
270	Lomond Street, Oshawa-Main Electrical Connection Repair	-	-	156	-	-	-	156
271	Lomond Street, Oshawa-Metal Downspout Replacement	-	-	-	-	59	-	59
272	Lomond Street, Oshawa-Potable Water Distribution System	-	-	130	-	-	-	130

Appendix B: 2024 - 2033 Durham Regional Local Housing Corporation Capital Forecast (\$000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>	2024 Proposed Budget	Forecast					Forecast Total
		2025	2026	2027	2028	2029-2033	
273 Lomond Street, Oshawa-Redesign Front Steps	-	-	-	-	-	390	390
274 Lomond Street, Oshawa-Siding Replacement	-	-	-	-	468	-	468
275 Lomond Street, Oshawa-Window Replacements	-	-	-	257	-	-	257
276 Malaga, Oshawa - State of Good Repair Projects	-	-	-	-	-	8,955	8,955
Buildings and Structures Subtotal	12,123	11,438	6,963	8,060	9,037	58,688	94,186
Vehicles							
277 Service Vehicles - Hybrid	80	160	80	80	80	-	400
Vehicles Subtotal	80	160	80	80	80	-	400
Total Capital Durham Regional Local Housing Corporation	12,203	11,598	7,043	8,140	9,117	58,688	94,586

<sup>1</sup> Projects #58 and #233 are contingent on approval of the Region's Canada Mortgage and Housing Corporation (CMHC) grant application.

Appendix C: 2024 Durham Regional Local Housing Corporation Major Repairs and Renovations (\$,000's)

Provides financing details for major repairs and renovations proposed in 2024. See Appendix D for the comprehensive list of major repairs and renovations within the 2024 budget and 2025 to 2033 forecast.

<div><div><div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div>		2024 Proposed Financing										2024 Proposed Budget	Approved Funding Prior to 2024	Forecast 2025-2033	Total Project to 2033
New / Replacement		Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
Durham Regional Local Housing Corporation															
Major Repairs and Renovations															
1	Asbestos Abatement	Replacement	-	-	-	-	-	-	-	250	250	250	-	-	250
2	Building Envelope (Caulking, Exterior Walls, Doors)	Replacement								250	250	250	-	-	250
3	Common Area Rehabilitation	Replacement	-	-	-	-	-	-	-	350	350	350	-	-	350
4	Electrical Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	100	100	100	-	-	100
5	Elevator / Lift Repairs	Replacement	-	-	-	-	-	-	-	50	50	50	-	-	50
6	Equipment Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	50	50	50	-	-	50
7	Hardscape / Landscape (Driveways, Parking Lots, Retaining Walls, Fences)	Replacement	-	-	-	-	-	-	-	300	300	300	-	-	300
8	HVAC Replacements / Repairs	Replacement	-	-	-	-	-	-	-	100	100	100	-	-	100
9	Move Out and Unit Renovations - Bathroom Replacements	Replacement	-	-	-	-	-	-	-	350	350	350	-	-	350
10	Move Out and Unit Renovations - Kitchen Cabinets	Replacement	-	-	-	-	-	-	-	300	300	300	-	-	300
11	Move Out and Unit Renovations - Unit Flooring	Replacement	-	-	-	-	-	-	-	300	300	300	-	-	300
12	Painting	Replacement	-	-	-	-	-	-	-	200	200	200	-	-	200
13	Security / Life Safety Systems Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	200	200	200	-	-	200
14	Unit Modification for Accessibility (Requirements as per AODA Legislation)	Replacement	-	-	-	-	-	-	-	150	150	150	-	-	150
Major Repairs and Renovations Subtotal			-	-	-	-	-	-	-	2,950	2,950	2,950	-	-	2,950
Total Durham Regional Local Housing Corporation Major Repairs and Renovations			-	-	-	-	-	-	-	2,950	2,950	2,950	-	-	2,950

Appendix D: 2024-2033 Durham Regional Local Housing Corporation Major Repairs and Renovations Forecast (\$000's)

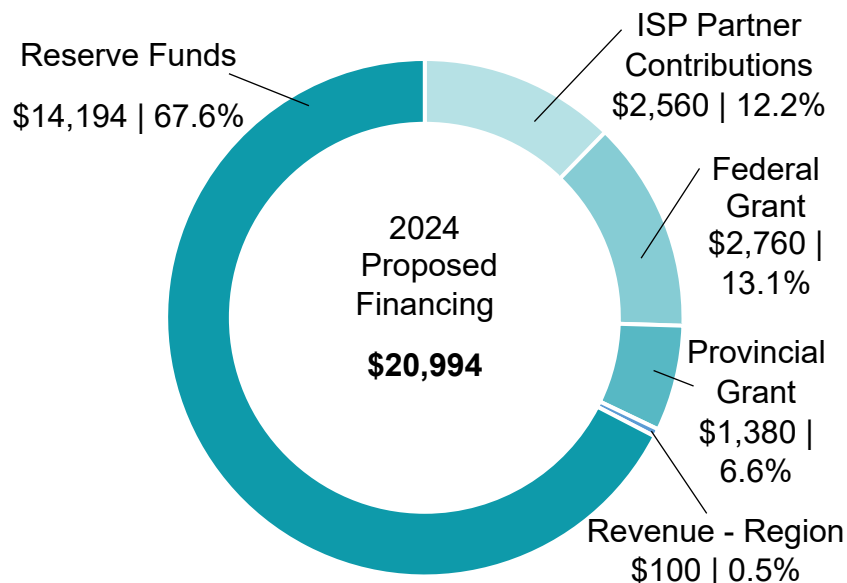
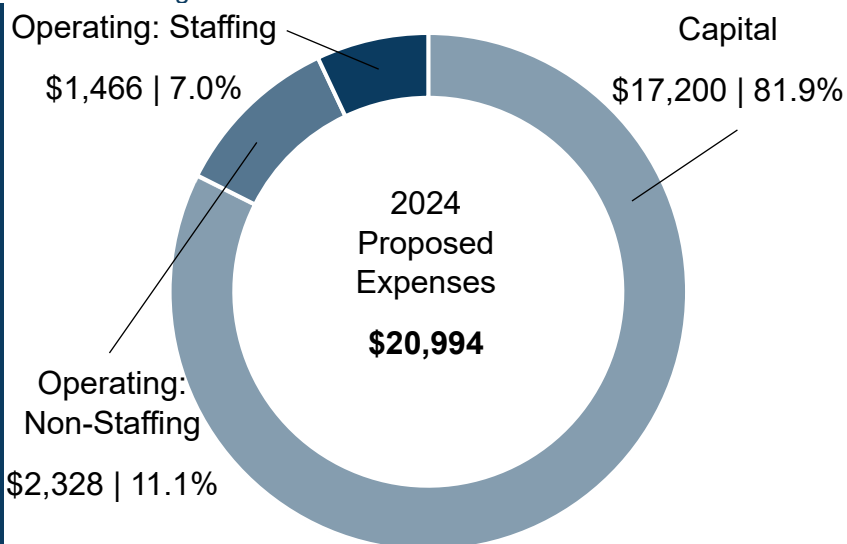
Provides all major repairs and renovations in the 2024 budget and nine-year forecast. See Appendix C for financing details proposed in 2024

<div><div><div><div><div></div><div>Durham</div><div>Budget</div></div><div>2024</div></div></div></div>		Forecast					
2024 Proposed Budget		2025	2026	2027	2028	2029-2033	Forecast Total
Durham Regional Local Housing Corporation							
Major Repairs and Renovations							
1 Asbestos Abatement	250	200	200	182	182	801	1,565
2 Building Envelope (caulking, exterior walls, doors)	250	250	200	200	182	910	1,742
3 Common Area Rehabilitation	350	300	300	250	225	750	1,825
4 Electrical Upgrades / Repairs	100	100	75	75	50	234	534
5 Elevator / Lift Repairs	50	50	46	46	46	230	418
6 Equipment Upgrades / Repairs	50	50	50	30	30	150	310
7 Hardscape / Landscape (Driveways, Parking Lots, Retaining Walls, Fences)	300	300	296	296	296	1,480	2,668
8 HVAC Replacements / Repairs	100	100	100	100	100	500	900
9 Move Out and Unit Renovations - Bathroom Replacements	350	250	250	250	250	1,250	2,250
10 Move Out and Unit Renovations - Kitchen Cabinets	300	300	275	250	200	825	1,850
11 Move Out and Unit Renovations - Unit Flooring	300	275	250	200	200	928	1,853
12 Painting	200	200	150	150	150	750	1,400
13 Security / Life Safety Systems Upgrades / Repairs	200	200	150	150	100	425	1,025
14 Unit Modification for Accessibility (Requirements as per AODA Legislation)	150	150	150	150	150	685	1,285
Major Repairs and Renovations Subtotal	2,950	2,725	2,492	2,329	2,161	9,918	19,625
Total Durham Regional Local Housing Corporation Major Repairs and Renovations	2,950	2,725	2,492	2,329	2,161	9,918	19,625

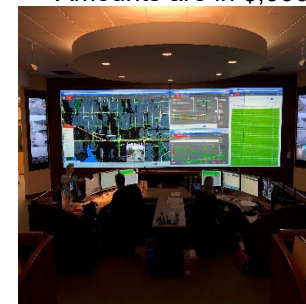
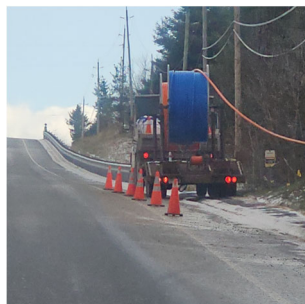


## DURHAM ONENET INC.

The Region's Broadband Municipal Service Corporation - Durham OneNet Inc. - will develop, build and commercially operate a Regional Broadband Network (RBN), enabling Internet Service Providers (ISPs) to deliver improved broadband connectivity to residents and businesses in communities across Durham, while delivering improved Regional services and ultimately driving economic development and innovation across the Region.



Amounts are in \$,000's





## Table of Contents

Major Programs and Services

Strategic Priorities

Key Targets for 2024

Financial Details:      Summary by Account  
                                 Summary by Program  
                                 Summary of Capital

Details of Budget Changes

Staffing Details

Looking Forward

Appendix A:              2024 Capital Projects

Appendix B:              2024 – 2033 Capital Forecast

## Major Programs and Services

### **Durham OneNet Inc.**

A Region-owned Municipal Services Corporation (MSC) that builds value for the Region through collaboration with other levels of government and the private sector and strengthens the individual and collective position of Region-owned and other assets. Durham OneNet Inc. is responsible for developing, building and commercially operating the Regional Broadband Network by extending the existing network built for traffic operations and building new network opportunities to various Regional sites and communities.

### **Durham OneNet Inc. - Work for Others**

Fibre network related construction and services performed by Durham OneNet Inc. for third party organizations for a fee.

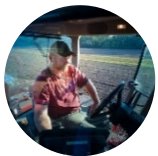
### **Durham OneNet Inc. - Work for the Region**

Dark fibre connectivity provided by Durham OneNet Inc. for a fee to the Region of Durham for managing Regional traffic controllers and cameras.

## Strategic Priorities

For 2024 key priorities and planned actions focus on:

### **Economic Prosperity**



Develop and expand the Regional Broadband Network and establish partnerships to enable the delivery of broadband services in unserved and underserved communities across the Region, positioning Durham Region as the location of choice for business

## Strategic Priorities Continued



Leverage the Regional Broadband Network to enhance communication and transportation networks to better connect people and move goods more effectively, supporting a full-service broadband network across the Region

### Service Excellence



Leverage senior government programs and establish partnerships with private sector companies to build high-quality, high-speed broadband infrastructure, enabling the Region and internet service providers to deliver exceptional quality services and value




Work with private sector partners to build the expertise and skilled workforce to design, construct and commercially operate a fibre broadband network interconnecting Region sites, enabling the Region to deliver innovative, modern services

## Key Targets for 2024

- Substantially complete the construction of Phase Two and Three of Durham OneNet Inc.'s joint internet service provider build, Project Genesis, completing over 180 kilometers of backbone infrastructure through all 14 communities enabling the delivery of the most advanced capabilities to approximately 1,700 underserved premises.
- Continue to expand Durham OneNet Inc.'s operational capabilities with the onboarding of people, processes, tools, and partners driving operational excellence in the expansion and management of the Regional Broadband Network.
- Continue to broaden partnerships with internet service providers to deliver broadband services to additional underserved areas in Durham.
- Complete the integration of the existing traffic fibre network and expand the Regional Broadband Network by 165 kilometers creating a 375 kilometer Region wide unified network.
- Expand network connections to 50 additional customer sites including Regional and Area Municipal locations to enhance communications and improve Regional service delivery.


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
					\$	%
Expenses						
Operating Expenses						
Personnel Expenses	847	1,187	1,466			
Personnel Related	13	40	50			
Communications	21	90	57			
Supplies	7	-	18			
Computer Maintenance & Operations	166	168	400			
Materials & Services	7	-	30			
Equipment Maintenance & Repairs	-	-	2			
Professional Services	13	180	190			
Contracted Services	-	-	1,200			
Financial Expenses	22	38	42			
Minor Assets & Equipment	29	-	48			
Operating Expenses Subtotal	1,125	1,703	3,503	1,800	105.7%	
Internal Transfers & Recoveries						
Staffing Charges	600	600	320			
Lease and Material Charges	254	268	188			
Recovery from Broadband Capital	(628)	(628)	(217)			
Internal Transfers & Recoveries Subtotal	226	240	291	51	21.3%	
Gross Operating Expenses	1,351	1,943	3,794	1,851	95.3%	
Capital Expenses						
Major Capital	28,700	28,700	17,200			
Capital Expenses Subtotal	28,700	28,700	17,200	(11,500)	(40.1%)	
Total Expenses	30,051	30,643	20,994	(9,649)	(31.5%)	
Revenues and Financing						
Revenue - Third Party	-	-	(1,500)			
Revenue - Region of Durham	-	-	(100)			
Operating Impact Stabilization Reserve Fund	(1,351)	(1,943)	(2,194)			
Operating Revenue Subtotal	(1,351)	(1,943)	(3,794)	(1,851)	(95.3%)	


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 <b>Durham</b> <b>Budget</b>	2024		2023 Estimated Actuals	2023 Approved Budget	2024 Proposed Budget	Variance	
						\$	%
<b>Capital Financing</b>							
Capital Impact Stabilization Reserve Fund			(7,900)	(7,900)	(12,000)		
Partner Contributions			(4,240)	(4,240)	(1,060)		
Federal Grant			(11,040)	(11,040)	(2,760)		
Provincial Grant			(5,520)	(5,520)	(1,380)		
<b>Capital Financing Subtotal</b>			<b>(28,700)</b>	<b>(28,700)</b>	<b>(17,200)</b>	<b>11,500</b>	<b>40.1%</b>
<b>Total Revenues and Financing</b>			<b>(30,051)</b>	<b>(30,643)</b>	<b>(20,994)</b>	<b>9,649</b>	<b>31.5%</b>
<b>Property Tax Requirement</b>							
Durham OneNet Inc.			-	-	-	-	0.0%


# Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

<div> <div>  <div> <div>Durham</div> <div>Budget</div> </div> </div> <div>2024</div> </div>	2023 Estimated Actuals	2023 Approved Budgets					2024 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Durham OneNet Inc.													
1 Durham OneNet Inc.	-	1,943	28,700	(16,560)	(14,083)	-	2,594	17,200	(4,140)	(15,254)	400	400	
2 Durham OneNet - Work for Others	-	-	-	-	-	-	1,200	-	-	(1,500)	(300)	(300)	
3 Durham OneNet - Work for the Region	-	-	-	-	-	-	-	-	-	(100)	(100)	(100)	
Durham OneNet Inc. Subtotal	-	1,943	28,700	(16,560)	(14,083)	-	3,794	17,200	(4,140)	(16,854)	-	-	0.0%
Property Tax Requirement Durham OneNet Inc.	-	1,943	28,700	(16,560)	(14,083)	-	3,794	17,200	(4,140)	(16,854)	-	-	0.0%

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

 <b>Durham Budget</b> <b>2024</b>	2023 Approved Budget	2024 Proposed Budget	Forecast					Forecast Total
	2025	2026	2027	2028	2029-2033			
Durham OneNet Inc.								
Capital Expenditures								
Information Technology Infrastructure	28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800
Capital Expenditure Subtotal	28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800
Capital Financing								
Capital Impact Stabilization Reserve Fund	7,900	12,000	13,200	11,100	5,100	4,400	13,000	46,800
Partner Contributions	4,240	1,060	-	-	-	-	-	-
Federal Grant	11,040	2,760	-	-	-	-	-	-
Provincial Grant	5,520	1,380	-	-	-	-	-	-
Capital Financing Subtotal	28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800
Total Capital Durham OneNet Inc.	28,700	17,200	13,200	11,100	5,100	4,400	13,000	46,800

\* The 2025-2033 Capital Forecast identifies financing from the Capital Impact Stabilization Reserve Fund; it is anticipated that senior government grant funds will be applied each year as opportunities arise and partnerships with internet service providers are developed.



## Details of Budget Changes

On December 22, 2021 Regional Council approved the establishment of the Region's Broadband Municipal Service Corporation, Durham OneNet Inc. The 2024 Budget is largely consistent with the business case adopted by Regional Council through Report 2021-COW-32. The 2024 capital budget reflects the approved senior level grant funding and private sector partnerships to advance the building of high-speed broadband infrastructure across the Region. During 2024 Durham OneNet Inc. will continue to work with third party service providers, local and regional municipal organizations to ramp up service revenue. The total 2024 net budget is approximately \$2.8 million less than the original business case.

## Staffing Details

Durham OneNet Inc.	Full Time Equivalents (FTE's)
<b>2023 Approved Complement</b>	<b>8.0</b>
<b>Proposed New Positions</b>	
Outside Plant Design (GIS Manager)	1.0
Project Manager (Programs)	1.0
<b>Total Proposed New Positions</b>	<b><u>2.0</u></b>
<b>Durham OneNet Inc. Subtotal</b>	<b>10.0</b>

## Looking Forward

Demand for bandwidth continues to increase – accelerated by the COVID 19 pandemic – and has become an essential service through which students access online education, individuals access healthcare, employees work remotely, and businesses service and reach their customers and suppliers.

The digital divide that exists in Durham Region and across Canada is too large for individual actors to solve on their own - the private sector has been primarily focused on densely populated urban areas and communities where acceptable rates of return can be more readily realized while some rural Region sites have had to rely on more traditional low-speed connectivity solutions at relatively high prices.

In the underserved non-urban areas, multiple entities including all levels of government and the private sector, need to continue to collaborate to address the digital divide.

Durham OneNet Inc., in collaboration with other entities, will enable Durham's residents, businesses, and institutions to access fast, reliable and affordable broadband services so that they may fully participate, compete and thrive in the 21<sup>st</sup> century by:

- Building the backbone infrastructure to interconnect Region sites and, by making it available, enable private sector internet service providers to deliver enhanced broadband services to communities;
- Continuing to expand and grow the Regional Broadband Network to communities across the Region;
- Strengthening partnerships with upper tiers of government and the private sector to expand and operate the Regional Broadband Network; and
- Making the Regional Broadband Network commercially available to private sector internet service providers enabling them to accelerate the delivery of retail broadband services to unserved and underserved communities.

Appendix A: 2024 Capital Projects (\$,000's)

Provides financing details for capital projects proposed in 2024. See Appendix B for the comprehensive 2024 capital budget and 2025-2033 forecast

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div><div>2024</div></div></div></div> <th>Quantity</th> <th>New / Replacement</th> <th>Partner Contributions</th> <th>Reserve/ Reserve Funds</th> <th>Industrial DCs</th> <th>Institutional DCs</th> <th>Commercial DCs</th> <th>Residential DCs</th> <th>Subsidy /Grant</th> <th>Debenture</th> <th>General Levy</th> <th>2024 Proposed Budget</th> <th>Approved Funding Prior to 2024</th> <th>Proposed 2025-2033</th> <th>Total Project to 2033</th>			Quantity	New / Replacement	Partner Contributions	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy	2024 Proposed Budget	Approved Funding Prior to 2024	Proposed 2025-2033	Total Project to 2033
Durham OneNet Inc.																	
Information Technology Infrastructure																	
1 Fibre Backbone and On-Path			700	9,500	-	-	-	-	3,200	-	-	13,400	27,000	18,000	58,400		
2 Dedicated Last Mile (Internet Service Provider)			360	-	-	-	-	-	940	-	-	1,300	5,200	-	6,500		
3 Network Access (Connections)			-	1,500	-	-	-	-	-	-	-	1,500	2,100	11,500	15,100		
4 Network Equipment			-	970	-	-	-	-	-	-	-	970	1,100	3,150	5,220		
6 Computer Equipment			-	30	-	-	-	-	-	-	-	30	-	150	180		
Information Technology Infrastructure Subtotal			1,060	12,000	-	-	-	-	4,140	-	-	17,200	35,400	32,800	85,400		
Total Capital Durham OneNet Inc.			1,060	12,000	-	-	-	-	4,140	-	-	17,200	35,400	32,800	85,400		

Appendix B: 2024-2033 Capital Forecast (\$,000's)

Provides a listing for all projects within the 2024 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2024.

<div><div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div></div><div>2024</div></div></div>			Expenditure Category	2024 Proposed Budget	Forecast					
				2025	2026	2027	2028	2029-2033	Forecast Total	
Durham OneNet Inc.										
Information Technology										
1 Fibre Backbone and On-Path	Pre-Construction	1,960	1,647	1,430	-	-	-	3,077		
	Construction	11,440	8,353	6,570	-	-	-	14,923		
	Total	13,400	10,000	8,000	-	-	-	18,000		
2 Dedicated Last Mile (Internet Service Provider)	Pre-Construction	130	-	-	-	-	-	-		
	Construction	1,170	-	-	-	-	-	-		
	Total	1,300	-	-	-	-	-	-		
3 Network Access (Connections)	Pre-Construction	219	362	393	688	566	710	2,719		
	Construction	1,281	1,838	1,807	2,212	1,634	1,290	8,781		
	Total	1,500	2,200	2,200	2,900	2,200	2,000	11,500		
4 Network Equipment	Pre-Construction	142	163	159	40	49	337	748		
	Construction	828	827	731	130	141	573	2,402		
	Total	970	990	890	170	190	910	3,150		
5 Potential Network Enhancements	Pre-Construction	-	-	-	474	515	3,697	4,686		
	Construction	-	-	-	1,526	1,485	6,303	9,314		
	Total	-	-	-	2,000	2,000	10,000	14,000		
6 Computer Equipment	Pre-Construction	30	10	10	30	10	90	150		
	Construction	-	-	-	-	-	-	-		
	Total	30	10	10	30	10	90	150		
Information Technology Subtotal			17,200	13,200	11,100	5,100	4,400	13,000	46,800	
Total Durham OneNet Inc.			17,200	13,200	11,100	5,100	4,400	13,000	46,800	



# **REGIONAL MUNICIPALITY OF DURHAM**

## **LISTING OF FEES AND CHARGES**

**2024**

**March 2024**

---



## **LISTING OF FEES AND CHARGES - 2024**

The following is a complete listing of Fees and Charges for The Regional Municipality of Durham for the various service areas throughout the Region. The Council approved listing is also available on the Region's web-site at [www.durham.ca](http://www.durham.ca). The Finance Department will update the web-site version of the attached listings periodically throughout the year. The public is encouraged to contact the applicable department to verify the correct fee and/or charge before application. Please contact the Corporate Services Department – Legislative Services at 311 (within regional limits) or (905) 668-7711 or 1-800-372-1102 for the telephone number of the applicable department.



## **TABLE OF CONTENTS**

### **Service Areas:**

	Page Number
Office of the Chief Administrative Officer -	
Legal Services	4
Corporate Services Department -	
Legislative Services	5
Durham Regional Police Service	6
Durham Region Transit	8
Finance Department	10
Water and Sewer User Rates	24
Health Department	40
Planning and Economic Development Department	45
Social Services Department -	
Children's Services	54
Family Services	56
Services for Seniors	58
Works Department -	
Environmental Laboratory	60
Solid Waste Management	78
General Services	80

**The Regional Municipality of Durham - 2024 Fees and Charges**  
**Office of the Chief Administrative Officer – Legal Services**

**Legal Services Program Fees**

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Agreements prepared pursuant to Land Division Committee decision	\$450.00	N	D		
Servicing Agreements	\$1,125.00	N	D		Report 2007-J-39
Subdivision Agreement	\$2,125.00	N	D		Report 2007-J-39
Releases of agreements, easements, etc. (Registration costs extra)	\$140.00	Y	D	January 1, 2014	
Letters of Compliance with agreements per parcel of land	\$80.00	N	D	January 1, 2014	
Rush Letters of Compliance per parcel of land (24 hour turn around)	\$160.00	N	D	January 1, 2014	



# The Regional Municipality of Durham - 2024 Fees and Charges

## Corporate Services Department – Legislative Services

### Administrative and Related Fees

Description	Specific Documents	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Photocopies		/page	\$0.20	Y	I/D *	September 30, 2020	By-law 39-2020
Faxed Material	Charge is for providing the service and transmittal costs	/page	\$0.20	Y	I/D *	September 30, 2020	By-law 39-2020
Certification	Fee for certification of any record or document	/certification	\$10.00	Y	I/D	July 1, 2008	By-law 39-2020
Documents	Budget - Consolidated Current and Capital	/document	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020
	Council Rules of Procedure - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Development Charge Background Study	/document	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020
	Traffic By-law - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Sewer Use By-law - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
	Water and Sewer By-laws - Office Consolidation	/document	\$20.00	Y	I/D	July 1, 2008	By-law 39-2020
Regional Official Plan	Office Consolidation - Text and Maps	/set	\$60.00	Y	D	July 1, 2008	By-law 39-2020
	Office Consolidation - In an Electronic Format (CD) Maps Available at the Planning Department (see Planning)	/disk	\$25.00	Y	D	July 1, 2008	By-law 39-2020
Reports/ Documents	Fee for reports or documents not listed which do not have to be photocopied		Printing Costs + \$10.50 handling & distribution	Y	I/D	July 1, 2008	By-law 39-2020
Electronic Documents	Reports or documents available in an electronic format, such as CD, DVD, thumb drive, or memory stick	/disk	\$25.00	Y	I/D	July 1, 2008	By-law 39-2020

\* An invoice is requisitioned for all transactions over \$5.00 (over 7 pages). There is no charge for transactions under \$5.00 (7 pages free).

# The Regional Municipality of Durham - 2024 Fees and Charges

## DURHAM REGIONAL POLICE SERVICE

### Police Fees and Charges

Item Code	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge \$	Effective Date	Notes / Comments
1	Destruction of Fingerprints & Photos	Per Request	\$60.40	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
2	Police Record Check - Employment	Per Request	\$51.10	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
3	Police Record Check - Volunteer	Per Request	\$18.59	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
4	RCMP Finger Print Fee	Per Request	\$25.00	N	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
5	Incident Requests Level 1	Per Request	\$34.15	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
6	Incident Requests Level 2	Per Request	\$58.54	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
7	Body Worn Camera Request	Per Request	\$66.37	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
8	Local Police Records Check process	Per Request	\$88.50	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
9	Reconsideration Request (EDA)	Per Request	\$22.12	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
10	Field Notes & Sketch Level 2 Investigation	Per Request	\$200.00	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
11	Field Notes & Sketch Level 3/4 Investigation	Per Request	\$300.00	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
12	Reconstruction Report Level 3 Investigation	Per Request	\$800.00	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
13	Reconstruction Report Level 4 Investigation	Per Request	\$1,327.43	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
14	Executive Summary Report - Collision	Per Request	\$265.49	Y	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
15	FOI Application Fee	Per Request	\$5.00	N	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
16	FOI Fee Recovery - Documents	Per Page	\$0.20	N	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
17	FOI Fee Recovery - Shipping		Cost Recovery	N	D	N/A	January 1, 2024	DRPS Board By-law 11-2023
18	FOI Fee Recovery - Search & Preparation Time	Per Hour	\$30.00	N	I/D	N/A	January 1, 2024	DRPS Board By-law 11-2023
19	FOI Fee Recovery - Computer Disc	Per Disc	\$10.00	N	I/D	N/A	January 1, 2024	DRPS Board By-law 11-2023
20	FOI Fee Recovery - Programming	Per Hour	\$60.00	N	I/D	N/A	January 1, 2024	DRPS Board By-law 11-2023
21	FOI Fee Recovery - Video & Audio Tapes	Per Tape	\$10.00	N	I/D	N/A	January 1, 2024	DRPS Board By-law 11-2023

FOI = Freedom of Information

# The Regional Municipality of Durham - 2024 Fees and Charges

## DURHAM REGIONAL POLICE SERVICE

### Police Fees and Charges (continued)

Item Code	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge \$	Effective Date	Notes / Comments
22	False Alarm Attendance	Per occurrence	\$175.00	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
23	False Alarm Cancellation	Per occurrence	\$100.00	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
24	False Alarm Attendance - No Service Agreement	Per occurrence	\$175.00	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
25	Additional Disclosure Tapes - Crown Office	Per occurrence	\$8.00	N	I	\$8.00	January 1, 2024	DRPS Board By-law 11-2023
26	Standard Photocopying Charges	Per Page	\$0.25	Y	I	\$0.25	January 1, 2024	DRPS Board By-law 11-2023
27	Incident Photographs on Disc	Per Disc	\$19.47	Y	D	19.47	January 1, 2024	DRPS Board By-law 11-2023
28	Digital/Audio media on disc	Flat Rate	\$42.92	Y	I	\$42.92	January 1, 2024	DRPS Board By-law 11-2023
29	Research and Redaction*	Per Hour	\$50.80	Y	I	\$50.80	January 1, 2024	DRPS Board By-law 11-2023
30	Prisoner Escort - charge to Crown Attorney	Per Return	Cost Recovery	N	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
31	Officer Interview - Constable (Overtime rate)*	Per Hour	\$121.10	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
32	Officer Interview - Sergeant (Overtime rate)*	Per Hour	\$136.50	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
33	Pay Duties - Constable Rate	Per Hour	\$80.00	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
34	Pay Duties - Sergeant Rate	Per Hour	\$91.00	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
35	Pay Duties - Administration Fee		20.00%	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023
36	Pay Duties - Vehicle Fee	Hourly	\$38.00	Y	I	\$100.00 (for the first 3 hours)	January 1, 2024	DRPS Board By-law 11-2023
37	Pay Duty - Late Notice Request Fee* (Less than 24 hours' notice)	Per Request	\$50.80	Y	I	N/A	January 1, 2024	DRPS Board By-law 11-2023

**Note:** Fees with an “\*” are subject to changes per the Collective Agreements.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Durham Region Transit

### Conventional Transit Fares

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Adult Fares	Adult Cash and Open Payment Fare	\$4.60	N	D	July 1, 2024	Report 2024-DRT-03
	Adult Monthly Pass <sup>1</sup>	\$129.60	N	D	July 1, 2024	Report 2024-DRT-03
	Adult 10-tickets	\$36.00	N	D	July 1, 2024	Report 2024-DRT-03
	Adult PRESTO E-Purse	\$3.60	N	D	July 1, 2024	Report 2024-DRT-03
Youth Fares <sup>2</sup>	Youth Cash and Open Payment Fare	\$4.60	N	D	July 1, 2024	Report 2024-DRT-03
	Youth Monthly Pass	\$103.68	N	D	July 1, 2024	Report 2024-DRT-03
	Youth 10-tickets	\$32.40	N	D	July 1, 2024	Report 2024-DRT-03
	Youth PRESTO E-Purse	\$3.24	N	D	July 1, 2024	Report 2024-DRT-03
	2 for 1 Summer Pass <sup>3</sup>	\$103.68	N	D	July 1, 2024	Report 2024-DRT-03
	Y10 PRESTO Monthly Pass incentive (based on 10 monthly purchases) <sup>4</sup>	\$84.24	N	D	July 1, 2024	Report 2024-DRT-03
	School Board Bulk Purchase of Youth Monthly Pass <sup>5</sup>	See footnote	N	I	July 1, 2024	Report 2024-DRT-03
Senior Fares <sup>6</sup>	Senior Cash and Open Payment Fare	\$3.38	N	D	July 1, 2024	Report 2024-DRT-03
	Senior Monthly Pass	\$51.84	N	D	July 1, 2024	Report 2024-DRT-03
	Senior 10-tickets	\$23.80	N	D	July 1, 2024	Report 2024-DRT-03
	Senior PRESTO E-Purse	\$2.38	N	D	July 1, 2024	Report 2024-DRT-03
Child Fares	Child up to 12 years of age	Free	N	D	March 1, 2020	Report 2020-DRT-02
GO Transit Co-Fare-link <sup>7</sup>	Co-Fare Cash Fare	Free	N	D	March 14, 2022	
	PRESTO Co-Fare	Free	N	D	March 14, 2022	
Transit Assistance Program <sup>8</sup>	TAP PRESTO E-Purse <sup>9</sup>	\$50.40	N	D	July 1, 2024	Report 2024-DRT-03
	TAP PRESTO Monthly Pass	\$50.40	N	D	July 1, 2024	Report 2024-DRT-03
Universal Transit Pass (U-Pass)	Per semester	\$152.85	N	I	September 2024	Report 2023-DRT-26

# The Regional Municipality of Durham - 2024 Fees and Charges

## Durham Region Transit

### Conventional Transit Fares

**Notes:**

- <sup>1</sup> Adult monthly pass is transferable provided it is not used at the same time (no pass back).
- <sup>2</sup> Age 13 to 19 inclusive.
- <sup>3</sup> Purchase of a monthly PRESTO Youth pass in July will receive August Youth pass free.
- <sup>4</sup> Requirements for Youth Y10 concession on PRESTO card and valid on consecutive monthly Y10 purchases only (through to June).
- <sup>5</sup> Available to school boards & their transportation consortium in Durham, when an agreed upon minimum number of monthly passes are purchased collectively for a given month:
  - Less than 125 monthly passes: \$103.68 (standard Youth monthly pass rate)
  - 125-250 monthly passes: \$97.20
  - 250+ monthly passes: \$84.24
- <sup>6</sup> Age 65 and over.
- <sup>7</sup> Agreement with GO Transit where a free PRESTO and cash fare are accepted when presenting a valid PRESTO card, GO Transit day pass or single ride ticket.
- <sup>8</sup> Eligibility requirements for OW and ODSP recipients.
- <sup>9</sup> Recipients with a TAP concession on PRESTO card can receive unlimited travel during the month following 14 single adult fare paid trips at \$3.60. Customers have the option to load funds onto the PRESTO card all at once or in installments at amounts as low as \$0.05. Any unused value on the card at the end of the month carries over to the next month.

The Regional Municipality of Durham - 2024 Fees and Charges  
Finance Department

Finance Department Fees and Charges

Dishonored Payments and Financial Administration Fees

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Processing of Dishonored Payments	/payment	\$48.00	N	I/D	January 1, 2019	Report #2023-F-37
Financial Administration Fee - Subdivision and Servicing Agreements	/security registration	\$475.00	N	D		Report #2023-F-16

Interest Rate on Overdue Accounts Receivable

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Rate to be applied to the outstanding balance of an account remaining unpaid after the due date of the invoice	1.25%	N	I		

Provider Service Charge

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Rate applied to payments made by credit card, primarily via e-commerce channels. Fee does not apply for selected services provided by Social Services programs for low income clientele	1.99%	N	D	February 1, 2022	

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges

- Area Specific Development Charges exist for the Seaton Service Area (see pages 9 -14)

### Residential Development Charges

### Single and Semi Detached

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$21,598.00	N	*	July 1, 2023	By-law 42-2023
	GO Transit	Per Unit	\$838.00	N	*	July 1, 2023	By-law 86-2001
	Regional Transit	Per Unit	\$2,085.00	N	*	July 1, 2023	By-law 39-2022
	Regional Police Services	Per Unit	\$782.00	N	*	July 1, 2023	By-law 42-2023
	Long Term Care	Per Unit	\$438.00	N	*	July 1, 2023	By-law 42-2023
	Paramedic Services	Per Unit	\$353.00	N	*	July 1, 2023	By-law 42-2023
	Waste Diversion	Per Unit	\$75.00	N	*	July 1, 2023	By-law 42-2023
Subtotal Region-Wide			\$26,169.00				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$20,894.00	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	\$19,086.00	N	*	July 1, 2023	By-law 42-2023
Total of All Charges			\$66,149.00				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

### Residential Development Charges (continued)

### Medium Density Multiple

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$17,201.00	N	*	July 1, 2023	By-law 42-2023
	GO Transit	Per Unit	\$742.00	N	*	July 1, 2023	By-law 86-2001
	Regional Transit	Per Unit	\$1,642.00	N	*	July 1, 2023	By-law 39-2022
	Regional Police Services	Per Unit	\$622.00	N	*	July 1, 2023	By-law 42-2023
	Long Term Care	Per Unit	\$349.00	N	*	July 1, 2023	By-law 42-2023
	Paramedic Services	Per Unit	\$281.00	N	*	July 1, 2023	By-law 42-2023
	Waste Diversion	Per Unit	\$60.00	N	*	July 1, 2023	By-law 42-2023
Subtotal Region-Wide			\$20,897.00				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$16,640.00	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$15,200.00</u>	N	*	July 1, 2023	By-law 42-2023
Total of All Charges			<u>\$52,737.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.



# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

#### Residential Development Charges (continued)

#### Apartments – Two Bedrooms and Larger

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$12,574.00	N	*	July 1, 2023	By-law 42-2023
	GO Transit	Per Unit	\$526.00	N	*	July 1, 2023	By-law 86-2001
	Regional Transit	Per Unit	\$1,166.00	N	*	July 1, 2023	By-law 39-2022
	Regional Police Services	Per Unit	\$455.00	N	*	July 1, 2023	By-law 42-2023
	Long Term Care	Per Unit	\$255.00	N	*	July 1, 2023	By-law 42-2023
	Paramedic Services	Per Unit	\$206.00	N	*	July 1, 2023	By-law 42-2023
	Waste Diversion	Per Unit	\$44.00	N	*	July 1, 2023	By-law 42-2023
Subtotal Region-Wide			\$15,226.00				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$12,165.00	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$11,112.00</u>	N	*	July 1, 2023	By-law 42-2023
Total of All Charges			<u>\$38,503.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

#### Residential Development Charges (continued)

#### Apartments - One Bedroom and Smaller

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Unit	\$7,723.00	N	*	July 1, 2023	By-law 42-2023
	GO Transit	Per Unit	\$313.00	N	*	July 1, 2023	By-law 86-2001
	Regional Transit	Per Unit	\$716.00	N	*	July 1, 2023	By-law 39-2022
	Regional Police Services	Per Unit	\$279.00	N	*	July 1, 2023	By-law 42-2023
	Long Term Care	Per Unit	\$157.00	N	*	July 1, 2023	By-law 42-2023
	Paramedic Services	Per Unit	\$126.00	N	*	July 1, 2023	By-law 42-2023
	Waste Diversion	Per Unit	\$27.00	N	*	July 1, 2023	By-law 42-2023
Subtotal Region-Wide			\$9,341.00				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Unit	\$7,473.00	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Unit	<u>\$6,825.00</u>	N	*	July 1, 2023	By-law 42-2023
Total of All Charges			<u>\$23,639.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the residential development charge is not applicable to lands developed within the Seaton Community.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

#### Commercial Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$17.53	N	*	July 1, 2023	By-law 42-2023
	Regional Transit	Per Sq. Ft.	<u>\$0.95</u>	N	*	July 1, 2023	By-law 39-2022
	Subtotal Region-Wide		\$18.48				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$6.01	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$9.65</u>	N	*	July 1, 2023	By-law 42-2023
	Total of All Charges		<u>\$34.14</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

#### Institutional Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$13.29	N	*	July 1, 2023	By-law 42-2023
	Regional Transit	Per Sq. Ft.	<u>\$0.95</u>	N	*	July 1, 2023	By-law 39-2022
	<b>Subtotal Region-Wide</b>		<b>\$14.24</b>				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$1.62	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$2.34</u>	N	*	July 1, 2023	By-law 42-2023
	<b>Total of All Charges</b>		<b><u>\$18.20</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Development Charges (continued)

### Industrial Use Development Charges

- Based on Square Foot of Gross Floor Area

Description	Service Category	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Region-Wide Charges	Regional Roads	Per Sq. Ft.	\$6.07	N	*	July 1, 2023	By-law 42-2023
	Regional Transit	Per Sq. Ft.	<u>\$0.95</u>	N	*	July 1, 2023	By-law 39-2022
	Subtotal Region-Wide		\$7.02				
Regional Water Supply & Sanitary Sewer Charges	Water Supply <sup>(1) (2)</sup>	Per Sq. Ft.	\$3.89	N	*	July 1, 2023	By-law 42-2023
	Sanitary Sewerage <sup>(1) (2)</sup>	Per Sq. Ft.	<u>\$5.65</u>	N	*	July 1, 2023	By-law 42-2023
	Total of All Charges		<u>\$16.56</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development Charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

<sup>(1)</sup> These charges are only payable in areas where the services are, or will be, available, or the lands to be developed are in an area designated for the particular service in the Region's Official Plan.

<sup>(2)</sup> The water and sewer component of the non-residential development charge is not applicable to lands developed within the Seaton Community.

The Regional Municipality of Durham - 2024 Fees and Charges  
Finance Department

Area Specific Development Charges

Seaton Residential Area Specific Development Charges

Single and Semi Detached

Service Category		Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit		\$3,327.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$7,990.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$5,680.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Water Supply			\$16,997.00				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit		\$8,018.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$3,360.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$3,348.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Sanitary Sewerage			\$14,726.00				
Total				<u>\$31,723.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, and Waste Diversion Services are also payable.

The Regional Municipality of Durham - 2024 Fees and Charges  
Finance Department

Area Specific Development Charges (continued)  
Seaton Residential Area Specific Development Charges  
Medium Density Multiples

Service Category		Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit		\$2,629.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$6,314.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$4,486.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Water Supply			\$13,429.00				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit		\$6,335.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$2,656.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$2,644.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Sanitary Sewerage			\$11,635.00				
Total				<u>\$25,064.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, and Waste Diversion Services are also payable.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Area Specific Development Charges (continued)

#### Seaton Residential Area Specific Development Charges

#### Apartments

Service Category		Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Unit		\$1,531.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$3,676.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$2,612.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Water Supply			\$7,819.00				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Unit		\$3,690.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Unit		\$1,545.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs	Per Unit		<u>\$1,540.00</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Sanitary Sewerage			\$6,775.00				
Total				<u>\$14,594.00</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide residential development charges for Regional Roads, Regional Transit, GO Transit, Regional Police Services, Long Term Care, Paramedic Services, and Waste Diversion Services are also payable.



# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Area Specific Development Charges (continued)

#### Seaton Non-Institutional Use Development Charges

- Per Square Foot of Gross Floor Area

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.33	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.77	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$1.76</u>	N	*	July 1, 2023	By-law 38-2019
	<b>Subtotal Water Supply</b>		<b>\$2.86</b>				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$2.31	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.98	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$2.23</u>	N	*	July 1, 2023	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>		<b>\$5.52</b>				
<b>Total</b>			<b><u>\$8.38</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$2.86 / sq. ft. for non-institutional.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Area Specific Development Charges (continued)

### Seaton Institutional Use Development Charges

- Per Square Foot of Gross Floor Area

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.10	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.28	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$0.61</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Water Supply		\$0.99				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Sq. Ft.	\$0.82	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Sq. Ft.	\$0.33	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Sq. Ft.	<u>\$0.76</u>	N	*	July 1, 2023	By-law 38-2019
	Subtotal Sanitary Sewerage		\$1.91				
Total			<u>\$2.90</u>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$0.60 / sq. ft. for institutional.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Finance Department

### Area Specific Development Charges (continued)

#### Prestige Employment Land Area Development Charges

- Per Net Hectare

Service Category	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Supply	Seaton Landowners Constructed DCs	Per Hectare	\$16,480.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Hectare	\$38,179.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Hectare	<u>\$84,632.00</u>	N	*	July 1, 2023	By-law 38-2019
	<b>Subtotal Water Supply</b>		<b>\$139,291.00</b>				
Sanitary Sewerage	Seaton Landowners Constructed DCs	Per Hectare	\$112,791.00	N	*	July 1, 2023	By-law 38-2019
	Regional Seaton Specific DCs	Per Hectare	\$47,316.00	N	*	July 1, 2023	By-law 38-2019
	Regional Attributions DCs <sup>(1)</sup>	Per Hectare	<u>\$107,094.00</u>	N	*	July 1, 2023	By-law 38-2019
	<b>Subtotal Sanitary Sewerage</b>		<b>\$267,201.00</b>				
<b>Total</b>			<b><u>\$406,492.00</u></b>				

\* Development charges are collected by the Area Municipality and remitted to the Region.

All Regional Development charges will be indexed on July 1st of each year in accordance with the annual change in the Statistics Canada Building Construction Price Index (BCPI).

Region-wide non-residential development charges for Regional Roads and Regional Transit are also payable.

<sup>(1)</sup> An additional payment applies as an early payment of the Regional Attributions Development Charge, equal to \$253,003 per net hectare for prestige employment lands.

The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Monthly Water and Sewer Usage Rate Schedule

Volumetric Charges

- Metered Rates (based on water consumption volume).
- All Usage by Residential Customers Billed at First Block Rates.
- Water Meters Servicing Multiple Units: For multiple units, the consumption block limits are calculated by multiplying the consumption block limits by the number of units.
- Volumetric Sewer Surcharge Rates: The volumetric Sewer Surcharge Rates are calculated based on the following surcharge on the Regional metered water rates.

First Block

Second Block

Third Block

170.1%

176.0%

161.2%

Block		Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
First	0 to 45 cubic metres/month		/cubic metre	\$1.276	\$2.171	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	0 to 10,000 gallons/month		/1,000 gallons	\$5.800	\$9.868	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	0 to 1,600 cubic feet/month		/100 cubic feet	\$3.613	\$6.148	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
Second	46 to 4,500 cubic metres/month		/cubic metre	\$1.085	\$1.910	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	10,001 to 1,000,000 gallons/month		/1,000 gallons	\$4.933	\$8.683	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	1,601 to 160,000 cubic feet/month		/100 cubic feet	\$3.073	\$5.410	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
Third	Over 4,500 cubic metres/month		/cubic metre	\$0.996	\$1.606	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	Over 1,000,000 gallons/month		/1,000 gallons	\$4.528	\$7.299	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	Over 160,000 cubic feet/month		/100 cubic feet	\$2.821	\$4.547	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Monthly Water and Sewer Usage Rate Schedule (continued)

#### Basic Service Charges

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Metered Service Charge (\$/Month):	Standard Meter (17 to 19 mm)	\$21.44	-	N	I	January 1, 2024	By-law 75-2023
	25 mm (1 inch)	\$43.57	-	N	I	January 1, 2024	By-law 75-2023
	38 mm (1 1/2 inches)	\$92.74	-	N	I	January 1, 2024	By-law 75-2023
	51 mm (2 inches)	\$200.29	-	N	I	January 1, 2024	By-law 75-2023
	76 mm (3 inches)	\$352.08	-	N	I	January 1, 2024	By-law 75-2023
	102 mm (4 inches)	\$700.08	-	N	I	January 1, 2024	By-law 75-2023
	152 mm (6 inches)	\$1,301.13	-	N	I	January 1, 2024	By-law 75-2023
	203 mm (8 inches)	\$2,218.14	-	N	I	January 1, 2024	By-law 75-2023
	254 mm (10 inches)	\$3,609.54	-	N	I	January 1, 2024	By-law 75-2023
Sewer Service Charge:	/year	-	\$102.24	N	I	January 1, 2024	By-law 76-2023
	/quarter	-	\$25.56	N	I	January 1, 2024	By-law 76-2023
	/month	-	\$8.52	N	I	January 1, 2024	By-law 76-2023
Water Minimum Charge (\$/Month):	25 mm (1 inch)	\$73.00	-	N	I	January 1, 2024	By-law 75-2023
	38 mm (1 1/2 inches)	\$139.00	-	N	I	January 1, 2024	By-law 75-2023
	51 mm (2 inches)	\$268.00	-	N	I	January 1, 2024	By-law 75-2023
	76 mm (3 inches)	\$459.00	-	N	I	January 1, 2024	By-law 75-2023
	102 mm (4 inches)	\$906.00	-	N	I	January 1, 2024	By-law 75-2023
	152 mm (6 inches)	\$1,655.00	-	N	I	January 1, 2024	By-law 75-2023
	203 mm (8 inches)	\$2,720.00	-	N	I	January 1, 2024	By-law 75-2023
	254 mm (10inches)	\$4,309.00	-	N	I	January 1, 2024	By-law 75-2023
Sewer Minimum Charge (\$/Month):	All customers with meters 25 mm or larger (no minimum charge for standard meter customers)	-	\$58.00	N	I	January 1, 2024	By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Monthly Water and Sewer Usage Rate Schedule (continued)

#### Basic Service Charges (continued)

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Unmetered Fire Line Service Charge:	25 mm (1 inch)	\$16.56	N	I	January 1, 2024	By-law 75-2023
	38 mm (1 1/2 inches)	\$22.25	N	I	January 1, 2024	By-law 75-2023
	51 mm (2 inches)	\$43.06	N	I	January 1, 2024	By-law 75-2023
	64 mm (2 1/2 inches)	\$57.07	N	I	January 1, 2024	By-law 75-2023
	76 mm (3 inches)	\$75.67	N	I	January 1, 2024	By-law 75-2023
	102 mm (4 inches)	\$151.35	N	I	January 1, 2024	By-law 75-2023
	127 mm (5 inches)	\$203.20	N	I	January 1, 2024	By-law 75-2023
	152 mm (6 inches)	\$279.46	N	I	January 1, 2024	By-law 75-2023
	203 mm (8 inches)	\$465.65	N	I	January 1, 2024	By-law 75-2023
	254 mm (10 inches)	\$743.05	N	I	January 1, 2024	By-law 75-2023
	305 mm (12 inches)	\$1,047.67	N	I	January 1, 2024	By-law 75-2023

The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Monthly Water and Sewer Usage Rate Schedule (continued)

Flat Rate

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Flat Rate	/year/unit	\$605.28	\$694.32	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	/quarter/unit	\$151.32	\$173.58	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023
	/month/unit	\$50.44	\$57.86	N	I	January 1, 2024	By-law 75-2023/By-law 76-2023

Raw Water

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Raw Water	/1,000 gallons	\$1.730	N	I	January 1, 2024	By-law 75-2023
	/cubic metre	\$0.381	N	I	January 1, 2024	By-law 75-2023

The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Service Connection Related Charges

Water Service Connection Charges

Water Service Connection Charges, for single family and semi-detached residential lots including those for pre-install stubs.

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Base Rate - Apr 1 - Nov 30	19 mm (3/4") diameter	\$3,885.00	N	D	January 1, 2024	By-law 75-2023
Winter Rate - Dec 1 - Mar 31		\$5,051.00	N	D	January 1, 2024	By-law 75-2023
Base Rate - Apr 1 - Nov 30	25 mm (1") diameter	\$4,830.00	N	D	January 1, 2024	By-law 75-2023
Winter Rate - Dec 1 – Mar 31		\$6,279.00	N	D	January 1, 2024	By-law 75-2023

Water Service Connections, not covered above, including apartment buildings (from duplexes to multi floor buildings), townhouses and condominiums on blocks of land or recreational, institutional, commercial and industrial buildings.

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water Service Connection		Actual cost	N	D	January 1, 2024	By-law 75-2023
	19 mm (3/4") diameter minimum charge	\$3,885.00	N	D	January 1, 2024	By-law 75-2023
	25 mm (1") diameter minimum charge	\$4,830.00	N	D	January 1, 2024	By-law 75-2023

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Inspection of an installation of a separate fine line on private property	\$131.00	N	D	January 1, 2024	By-law 75-2023



The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Service Connection Related Charges (continued)

Sanitary Sewer Service Connection Charges

Sanitary Sewer Service Connection Charges for single family and semi-detached residential lots including those created by severance and pre-install stubs.

Description	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Base Rate - Apr 1 - Nov 30	100 or 125 mm (4 or 5") diameter	\$4,035.00	N	D	January 1, 2024	By-law 76-2023
Winter Rate - Dec 1 - Mar 31		\$5,255.00	N	D	January 1, 2024	By-law 76-2023

Sanitary Sewer Service Connections, not covered above, including apartment buildings (from duplexes to multi floor buildings), townhouses and condominiums on blocks of land or recreational, institutional, commercial and industrial buildings.

Description	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Sanitary Sewer Service Connection	Actual cost	N	D	January 1, 2020	By-law 76-2023
Minimum Charge	\$4,035.00	N	D	January 1, 2024	By-law 76-2023

Storm Sewer Service Connection Charges

Description	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Storm Sewer Service Connection	Actual Cost	N	D	January 1, 2020	By-law 76-2023
Minimum Charge	\$4,035.00	N	D	January 1, 2024	By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Service Connection Related Charges (continued)

#### Reuse of Water/Sewer Service Connection where building has been or will be demolished or removed

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Inspection Fee		\$131.00	\$131.00	N	D	January 1, 2024	By-law 75-2023 / By-law 76-2023
Where a disused Water/Sewer Service Connection is to be replaced by the Region	See Service Connection Charges on previous pages						

#### Disconnection, rendering inoperable, reconnecting or restoring Water/Sewer service connections

Description	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Disconnection, rendering inoperable, reconnecting or restoring Water/Sewer service connections	Actual Costs	Actual Costs	N	D	January 1, 2020	By-law 75-2023 / By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Frontage Charges

Watermain – see Sanitary Sewer on following page

Description (Watermain Diameter)	Payment	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard 150 mm (6") <sup>(1)</sup>	i) Cash cost (standard)	/metre	\$483.00	N	D	January 1, 2024	By-law 75-2023
		/foot	\$147.21	N	D	January 1, 2024	By-law 75-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 75-2023
Standard 200 mm (8")	i) Cash cost (standard)	/metre	\$554.00	N	D	January 1, 2024	By-law 75-2023
		/foot	\$168.85	N	D	January 1, 2024	By-law 75-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 75-2023
Standard 300 mm (12")	i) Cash cost (standard)	/metre	\$599.00	N	D	January 1, 2024	By-law 75-2023
		/foot	\$182.57	N	D	January 1, 2024	By-law 75-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 75-2023

Customers requiring non-standard main sizes charged actual cost.

Any frontage charges for non-standard main sizes, or any extraordinary circumstances, be assessed by the Commissioners of Finance and Works on a case by case basis to maximize full recovery.

Rate may vary if estimated construction costs vary significantly from the rates noted above.

Frontage charges for petition projects shall be based on actual costs.

Notes

<sup>(1)</sup> Residential frontage charges to be assessed on the basis of a standard 150 mm (6") diameter watermain.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Frontage Charges (continued)

Sanitary Sewer – see Watermain on previous page

Description (Sanitary Sewer Diameter)	Payment	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard 200 mm (8") <sup>(1)</sup>	i) Cash cost (standard)	/metre	\$532.00	N	D	January 1, 2024	By-law 76-2023
		/foot	\$162.15	N	D	January 1, 2024	By-law 76-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 76-2023
Standard 250 mm (10")	i) Cash cost (standard)	/metre	\$604.00	N	D	January 1, 2024	By-law 76-2023
		/foot	\$184.09	N	D	January 1, 2024	By-law 76-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 76-2023
Standard 300 mm (12")	i) Cash cost (standard)	/metre	\$669.00	N	D	January 1, 2024	By-law 76-2023
		/foot	\$203.90	N	D	January 1, 2024	By-law 76-2023
	ii) Per annum		Various	N	D	January 1, 2020	By-law 76-2023

Customers requiring non-standard main sizes charged actual cost.

Any frontage charges for non-standard main sizes, or any extraordinary circumstances, be assessed by the Commissioners of Finance and Works on a case by case basis to maximize full recovery.

Rate may vary if estimated construction costs vary significantly from the rates noted above.

Frontage charges for petition projects shall be based on actual costs.

### Notes

<sup>(1)</sup> Residential frontage charges to be assessed on the basis of a standard 200 mm (8") diameter sanitary sewer.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Miscellaneous Charges

#### Water Shut Off/Turn On: Initiated by Customer

Description		Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
During Normal Regional Working Hours	Shut Water Off		\$84.00	N	I	January 1, 2024	By-law 75-2023
	Turn Water On		\$84.00	N	I	January 1, 2024	By-law 75-2023
	Shut Off and Turn on During Same Call		\$84.00	N	I	January 1, 2024	By-law 75-2023
After Normal Regional Working Hours	Shut Water Off		\$126.00	N	I	January 1, 2024	By-law 75-2023
	Turn Water On		\$126.00	N	I	January 1, 2024	By-law 75-2023
	Shut Off and Turn on During Same Call		\$126.00	N	I	January 1, 2024	By-law 75-2023

#### Water Shut Off/Turn On: Initiated by Region

Description		Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
For failure by the Customer to arrange with the Region for meter installation, replacement, repair or inspection or meter reading		Off or On, each	\$84.00	-	N	I	January 1, 2024	By-law 75-2023
For Water Shut Off Notification prior to shut off action being taken			\$25.00	\$25.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
For Water Shut Off due to collection action for non-payment of Water/Sewer bill, or any Regional invoice, or for violation of any provision of the Water System/Sewer System By-laws (water not necessarily shut off)			\$94.00	\$94.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Turn Water On			\$80.00	\$80.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Miscellaneous Charges (continued)

#### Standby Charge While Water Service is Shut Off

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standby charge while water service is shut off but not disconnected	Standard Service Charge	N	I	January 1, 2020	By-law 75-2023

#### Testing of Water Meter: Initiated by Customer

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Deposit		\$221.00	N	I	January 1, 2024	By-law 75-2023
Fee where the meter is found to measure the flow of water within or below AWWA Specifications	Up to a maximum size of 25 mm	\$221.00	N	I	January 1, 2024	By-law 75-2023
	Over 25 mm	Actual Cost	N	I	January 1, 2020	By-law 75-2023
Fee if meter is found to measure the flow of water above AWWA specifications		No charge			January 1, 2020	By-law 75-2023

The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Miscellaneous Charges (continued)

Unmetered water used for construction (building purposes)

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Unmetered water used for construction (building purposes)	/service	\$243.00	N	I	January 1, 2024	By-law 75-2023

Drawing Regional water from hydrants for purposes other than fire protection

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Area Municipalities	/cubic metre	\$4.00	N	I/D	January 1, 2024	By-law 75-2023
	/1000 gallons	\$19.00	N	I/D	January 1, 2024	By-law 75-2023
Others	/cubic metre	\$4.00	N	I/D	January 1, 2024	By-law 75-2023
	/1000 gallons	\$19.00	N	I/D	January 1, 2024	By-law 75-2023
Deposit		\$1,890.00	N	I/D	January 1, 2024	By-law 75-2023
Administration Fee		\$142.00	N	I/D	January 1, 2024	By-law 75-2023
Minimum Charge	/month	\$1,890.00	N	I/D	January 1, 2024	By-law 75-2023
Valve Installation/removal		\$115.00	N	I/D	January 1, 2024	By-law 75-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Miscellaneous Charges (continued)

#### Repair or replacement of frozen, damaged or missing water meters

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Up to a maximum size of 19 mm (3/4")	\$221.00	N	I	January 1, 2024	By-law 75-2023
Over 19 mm (3/4")	Actual Cost	N	I	January 1, 2020	By-law 75-2023

#### Water from Water Supply Plants, Water Pollution Control Plants, Works Depots and Bulk Filling Stations

Description	Unit	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Water	/cubic metre	\$3.50	N	I/D	January 1, 2024	By-law 75-2023
	/1000 gallons	\$15.90	N	I/D	January 1, 2024	By-law 75-2023
Service Charge	per month	\$22.00			January 1, 2024	By-law 75-2023
Occasional Users - Flat Rate		N/A	N	I/D	January 1, 2020	By-law 75-2023
New Account Fee <sup>(1)</sup>		\$44.00	N	I/D	January 1, 2024	By-law 75-2023
Key deposit		\$230.00	N	I/D	January 1, 2024	By-law 75-2023
Refundable on return of key		\$191.00	N	I/D	January 1, 2024	By-law 75-2023
Swipe card		\$38.00	N	I/D	January 1, 2024	By-law 75-2023

Note

<sup>(1)</sup> The new account fee does not apply to new accounts set up by customers for the use of the Bulk Water Filling Station at the Oshawa/Whitby Depot



# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

### Miscellaneous Charges (continued)

#### Fire Flow Tests

Description	Water Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Full test (May 1 - Oct. 31)	\$491.00	N	D	January 1, 2024	By-law 75-2023
Opening hydrant (May 1 - Oct. 31)	\$336.00	N	D	January 1, 2024	By-law 75-2023

#### Disposal of Septic Tank and Holding Tank Waste and the Disposal of Water Pollution Control Plant Sludges

Description	Unit	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
(a) Hauled Domestic Waste	/cubic metre	\$21.00	N	D	January 1, 2024	By-law 76-2023
	/1000 gallons	\$93.45	N	D	January 1, 2024	By-law 76-2023
(b) Water Pollution Control Plant Sludges Discharged into the York/Durham System	/cubic metre	\$17.00	N	I/D	January 1, 2024	By-law 76-2023
	/1000 gallons	\$77.00	N	I/D	January 1, 2024	By-law 76-2023
(c) Annual charge for registration of Haulers (up to 10 vehicles)		\$184.00	N	I/D	January 1, 2024	By-law 76-2023
Additional stickers, if more than 10 vehicles, or replacement stickers	/sticker	\$11.00	N	I/D	January 1, 2024	By-law 76-2023
(d) ICI Sector areas (discharge up to 50,000 gallons)		\$549.00	N	I/D	January 1, 2024	By-law 76-2023
(e) ICI Sector areas (discharges of 50,001 to 100,000 gallons)		\$1,076.00	N	I/D	January 1, 2024	By-law 76-2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Water and Sanitary Sewer User Rates

**Miscellaneous Charges** (continued)

Other Miscellaneous Charges

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Thawing of service pipes		No charge	-			January 1, 2020	By-law 75-2023
Thawing of private hydrants or unmetered fire lines		Actual Cost	-	N	I	January 1, 2020	By-law 75-2023
Cleaning sanitary sewer services		-	No charge			January 1, 2020	By-law 76-2023
Repair to or renewal of sanitary building sewers		-	No charge			January 1, 2020	By-law 76-2023
Supplying Statement of Account	/statement	\$35.00	\$35.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Charge for Regional Solicitor providing information		\$100.00	\$100.00	N	I	January 1, 2024	By-law 75-2023 / By-law 76-2023
Processing of dishonoured payments	/payment	\$48.00	\$48.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Account Payment Transfer Fee	/transfer	\$11.00	\$11.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Change of Occupancy Charge	/customer	\$42.00	\$42.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Charge for late payment of Water/Sewer Surcharge Rates		2%	2%			January 1, 2020	By-law 75-2023 / By-law 76-2023
For Final Collection Notification prior to tax roll transfer action (lien) being taken.		\$25.00	\$25.00	N	I	January 1, 2022	By-law 75-2023 / By-law 76-2023
Lien Administration Fee		\$50.00	\$50.00	N	I	January 1, 2020	By-law 75-2023 / By-law 76-2023
Installation and removal of anti-tampering devices on fire hydrants & curb stops		\$145.00	-	N	I	January 1, 2024	By-law 75-2023
Cross Connection Control Program Test Report	/report	\$26.00	-	N	I	January 1, 2024	By-law 75-2023
Sewage surcharge and Compliance Agreements			\$1,979.00	N	I	January 1, 2024	By-law 76-2023

The Regional Municipality of Durham - 2024 Fees and Charges  
Water and Sanitary Sewer User Rates

Miscellaneous Charges (continued)

Other Miscellaneous Charges (continued)

Description	Unit	Water Rate \$ Excluding HST	Sewer Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Copies of By-laws Water System, Sewer System and Sewer use (+ Applicable taxes)	/copy	\$25.00	\$25.00	Y	D	January 1, 2024	By-law 75-2023 / By-law 76-2023
Fee for transferring outstanding balances to a third party collection agency		Actual Cost	Actual Cost	N	I/D	January 1, 2020	By-law 75-2023 / By-law 76-2023
Sewer TV inspection Reports and Videos (+ Applicable taxes)	/report or video	-	\$23.00	Y	D	January 1, 2024	By-law 76-2023
Sewer Use By-law Agreement extra strength waste cost	/kg	-	\$0.55	N	I	January 1, 2024	By-law 76-2023
Sewer Appeal Application	/request	-	\$1,260.00	N	I	January 1, 2024	By-law 76-2023

The Regional Municipality of Durham - 2024 Fees and Charges  
Health Department

Region of Durham Paramedic Services (RDPS)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Special Events Coverage (3 hour minimum)	/hour	\$198.00	Y	I/D	April 1, 2023	Agreement signed for each event
Release of Ambulance Call Report to Lawyers and Insurance firms	/report	\$100.00	Y	D	January 1, 2013	Flat rate per request

# The Regional Municipality of Durham - 2024 Fees and Charges

## Health Department

### Sexual Health Clinics: Sale of Contraceptives

Grouping	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)
Oral Contraceptives	Alesse (28)	/package	\$16.70	N	D
	Marvelon (28)	/package	\$10.20	N	D
	Micronor (28)	/package	\$0.00	N	D
	Min-Ovral (28)	/package	\$0.00	N	D
	Select 1/35 (28)	/package	\$0.00	N	D
	Tricira Lo (28)	/package	\$13.35	N	D
	Movisse	/package	\$6.90	N	D
Intra Uterine Devices	Flexi T 300	/package	\$0.00	N	D
	Flexi T 380	/package	\$0.00	N	D
Contraceptive Devices	Evra	/package	\$10.00	N	D
	Plan B	/package	\$11.95	N	D
	Nuvaring	/package	\$10.20	N	D
	Contingency One	/package	\$10.00	N	D
Medication	Gardasil HPV Vaccine	/dose	\$170.80	N	D

# The Regional Municipality of Durham - 2024 Fees and Charges

## Health Department

### Health Protection: Ontario Building Code (OBC) Activities

Grouping	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Building Permit for a Private Sewerage System	Single Family Dwelling		\$1,043.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended
	Non-Residential/Institutional	<4,500 L/day	\$1,043.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended
	Large Commercial/Industrial	>4,500 - 10,000 L/day	\$2,220.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended
Building Permit for Class 2 and 3 septic systems and treatment unit/septic Tank Replacement Only			\$532.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended
Building Additions			\$253.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended
Building Permit for sewage system extensions (1year)		Per application	\$196.00	N	D	April 1, 2024	2022-MOH-2 / By-law 18-1998 as amended

# The Regional Municipality of Durham - 2024 Fees and Charges

## Health Department

### Health Protection: Regional Activities

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Lot Consents (Severances)	Per lot	\$587.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
Draft Plans of Subdivision (new)	Per lot creation	\$424.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
Draft Plans of Subdivision requiring reassessment	Per lot creation	\$424.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
Rezoning, Official Plan Amendments, Minor Variances, Site-servicing Plans	Per application	\$293.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
Lawyers' Written Requests	Per application	\$293.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
Peer Review	Per initial report	\$293.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended
	Per follow-up report(s)	\$124.00	N	D	April 1, 2024	2022-MOH-2 / By-law 19-1998 as amended

# The Regional Municipality of Durham - 2024 Fees and Charges

## Health Department

### Food Handler Training / Certification

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Course and exam only	\$25.00	N	D	April 1, 2020
Course, manual and exam	\$50.00	N	D	April 1, 2020
Manual and exam	\$35.00	N	D	April 1, 2020
Challenge exam	\$15.00	N	D	April 1, 2020
Manual only	\$25.00	N	D	April 1, 2020
Food Handler Training / Certification - Secondary Schools (Course and Exam)	\$20.00	N	D	April 1, 2020
Food Handler Training / Certification – Secondary Schools (Exam only)	\$0.00	N	D	April 1, 2023

### Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)
Lawyers' Written Requests (sale/purchase) for premises routinely inspected by Public Health	per premises	\$110.62	Y	D
Fridge Thermometers		\$0.00	Y	I/D



# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Regional Official Plan Amendment (ROPA)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Minor Regional Official Plan Amendment*	\$7,000.00	N	D	July 1, 2021	By-law 20-2021
Major Regional Official Plan Amendment*	\$20,000.00	N	D	July 1, 2021	By-law 20-2021
Reactivation of a ROPA* (following 3 or more years of inactivity)	\$2,500.00	N	D	July 1, 2021	By-law 20-2021
*Plus applicable publication costs associated with notice requirements	Actual Cost (\$1,000 deposit)	Y	D	July 1, 2021	By-law 20-2021

### Area Municipal Official Plan Amendment (AMOPA)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Review	\$3,500.00	N	D	July 1, 2021	By-law 20-2021
Approval (non-exempt applications only)	\$5,000.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Plan of Subdivision and Condominium

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Non-Delegated Municipalities (Brock, Scugog and Uxbridge)	Application	\$6,000.00	N	D	July 1, 2021	By-law 20-2021
	Per unit for units in excess of 50	\$100.00	N	D	July 1, 2021	By-law 20-2021
	Recirculation/Review of Plans/Studies prior to Draft Approval	\$500.00	N	D	July 1, 2021	By-law 20-2021
	Extension of Draft Approval	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Final Approval (per phase)	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Major Revision	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Review Fee - subdivision – additional phased draft approvals	\$3,000.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Plan of Subdivision and Condominium (continued)

Grouping	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Delegated Municipalities (Ajax, Clarington, Oshawa, Pickering and Whitby)	Subdivision Review	\$5,000.00	N	D	July 1, 2021	By-law 20-2021
	Subdivision Review – additional phased draft approvals	\$3,000.00	N	D	July 1, 2021	By-law 20-2021
	Standard/Leasehold Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Common Element Condo Review	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
	Phased Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Vacant Land Condo Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Condominium Conversion Review	\$2,000.00	N	D	July 1, 2021	By-law 20-2021
	Recirculation/Review of Plans/Studies prior to Draft Approval	\$500.00	N	D	July 1, 2021	By-law 20-2021
	Revision/Redline/Amendment/Change of Conditions Review	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
	Clearance Letter	\$1,000.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Part-Lot Control Exemption By-law Applications

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Review (Ajax, Clarington, Oshawa, Pickering and Whitby)	\$500.00	N	D	July 1, 2021	By-law 20-2021
Approval (Brock, Uxbridge and Scugog)	\$250.00	N	D	July 1, 2021	By-law 20-2021
Per unit for units in excess of 5	\$100.00	N	D	July 1, 2021	By-law 20-2021

### Rezoning Applications/Zoning By-laws (not related to another Planning Division review)

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Standard Review	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
Minor Review	\$500.00	N	D	July 1, 2021	By-law 20-2021

### Land Division

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Review	\$500.00	N	D	July 1, 2021	By-law 20-2021
Stamping	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Re-stamping	\$250.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Woodland By-law Applications

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Good Forestry Practices Permit	\$50.00	N	D	July 29, 2020	By-law 30-2020
Minor Clear Cutting Permit (Between 0.1 Ha and 1 Ha)	\$500.00	N	D	July 29, 2020	By-law 30-2020
Major Clear Cutting Permit (Greater than 1 Ha)*	\$1,000.00	N	D	July 29, 2020	By-law 30-2020
*Plus applicable publication costs associated with notice requirements	Actual Cost	Y	D	July 29, 2020	By-law 30-2020

### Aggregate Site Plans

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Minor Review Fee - Aggregate Resources Act Applications	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Major Review Fee - Aggregate Resources Act Applications	\$5,000.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Other Fees

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Preparation of Record to Local Planning Appeal Tribunal (formerly Ontario Municipal Board)	\$500.00	N	D	July 1, 2021	By-law 20-2021
Non-Potable Request	\$500.00	N	D	July 1, 2021	By-law 20-2021
Type 1 Ministry of the Environment and Climate Change Environmental Compliance Approval not associated with ROPA application	\$300.00	N	D	July 1, 2021	By-law 20-2021
Type 2 Ministry of the Environment and Climate Change Environmental Compliance Approval not associated with ROPA application	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Review of Ministry of the Environment and Climate Change Renewable Energy Approval Application	\$1,000.00	N	D	July 1, 2021	By-law 20-2021
Minor Review of Ministry of Municipal Affairs and Housing Minister's Zoning Order Amendment Application	\$1,500.00	N	D	July 1, 2021	By-law 20-2021
Major Review of Ministry of Municipal Affairs and Housing Minister's Zoning Order Amendment Application	\$5,000.00	N	D	July 1, 2021	By-law 20-2021
Technical Study Peer Review Administration Fee	\$500.00	N	D	July 1, 2021	By-law 20-2021

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Publications

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Publication costs associated with notice requirements of the Planning Act		Actual Cost	Y	D	July 1, 2021	By-law 20-2021
Official Plan – Office Consolidation – Text and Maps	/set	\$60.00	Y	I/D	September 30, 2020	By-law 39-2020
Official Plan – Office Consolidation – in electronic form	/disk or usb	\$25.00	Y	I/D	September 30, 2020	By-law 39-2020
Official Plan Land Use Schedules		\$5.00	Y	I/D	January 1, 2014	
Roads Maps (28"X38")		\$6.50	Y	I/D	November 1, 2007	
Regional Infrastructure Map		\$6.50	Y	I/D	March 1, 2011	
Regional Woodland By-law		\$5.00	Y	I/D	July 1, 2016	
Copies of Historic Aerial Photographs		\$20.00	Y	I/D	November 1, 2007	
Other Publications not listed here		Printing Cost	Y	I/D	January 1, 2011	

### Transportation Planning Model Projections

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Transportation Planning Model Projections	/horizon year	\$100.00	Y	I	April 3, 2013	Report 2013-P-26

### Custom Cartography Charges

Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Standard Orthophotography Map - site specific (includes orthophotography, parcels, roads and labels)	\$35.00	Y	I/D	February 1, 2012
Topographic Map – site specific (includes parcel fabric, roads, drainage, contours and labels)	\$35.00	Y	I/D	February 1, 2012
Custom Mapping - All mapping is provided in digital PDF format. Printed copies are available for an extra charge of \$10.00 + HST	Please contact the Planning Division for a quote			

# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Processing of Applications for Exemption under the Retail Business Holidays Act

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Businesses larger than 223 square metres or applications involving more than one business - Plus advertising costs (\$1,000 deposit)	Per Application	\$1,500.00	N	D	November 2011	Retail Business Holidays Act
Individual businesses under 223 square metres - Plus advertising costs (\$1,000 deposit)	Per Application	\$500.00	N	D	November 2011	Retail Business Holidays Act

### Other Charges

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Photocopies	/page	\$0.20	Y	I/D	September 30, 2020	By-law 39-2020
Administration Charge - includes data, research and information requests for items not listed here.	Please contact Planning Division for a quote					
Workshop / Seminars / Events (as they arise)		Varies	Y	I	January 2016	



# The Regional Municipality of Durham - 2024 Fees and Charges

## Planning and Economic Development Department

### Business Advisory Centre Durham / BACD

Description	Rate \$ Excluding HST (Resident of Durham Region)	Rate \$ Excluding HST (Outside Durham Region)	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Business Advisory Session for Business partners / teams using Growth Wheel tool	\$75.00	\$300.00	Y	I	July 1, 2024	Report #2023-EDT-12
Business Advisory Session for additional advisory sessions above 8 hours and/or if you are outside the Durham Region	\$50.00	\$200.00	Y	I	July 1, 2024	Report #2023-EDT-12
Smart Start Coaching Program	\$240.00	\$750.00	Y	I	July 1, 2024	Report #2023-EDT-12
Business Plan / Cash Flow Projections Review	\$150.00	\$600.00	Y	I	July 1, 2024	Report #2023-EDT-12
BN / HST / Payroll Registration	\$75.00	\$300.00	Y	I	July 1, 2024	Report #2023-EDT-12
Sole Proprietorship Registration/Service	\$25.00	\$100.00	Y	I	July 1, 2024	Report #2023-EDT-12
Google Business Profile / Directory Listing Registration	\$50.00	\$200.00	Y	I	July 1, 2024	Report #2023-EDT-12
Events & Workshops						
30 - 90 minutes	\$25.00		Y	I	July 1, 2024	Report #2023-EDT-12
90 minutes - 3 hours	\$45.00		Y	I	July 1, 2024	Report #2023-EDT-12
Half Day	\$60.00		Y	I	July 1, 2024	Report #2023-EDT-12
Full Day	\$75.00		Y	I	July 1, 2024	Report #2023-EDT-12
Advertise on Newsletter / Event Update	\$50.00	N/A	Y	I	July 1, 2024	Report #2023-EDT-12
Sponsorship opportunities						
DIID Partner Level	\$750.00		Y	I	July 1, 2024	Report #2023-EDT-12
DIID Community Partner	\$1,500.00		Y	I	July 1, 2024	Report #2023-EDT-12
DIID Premier Level	\$2,000.00		Y	I	July 1, 2024	Report #2023-EDT-12
Event - Named	\$3,500.00		Y	I	July 1, 2024	Report #2023-EDT-12

# The Regional Municipality of Durham - 2024 Fees and Charges

## Social Services Department – Children’s Services

### Per Diem Rate for Regional Directly Operated Child Care Centres (Note 1)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Infant - Full Day	/child/day	\$24.57	N	I	January 1, 2023	Per CWELCC
Toddlers - Full Day	/child/day	\$21.97	N	I	January 1, 2023	Per CWELCC
Preschool - Full Day	/child/day	\$20.32	N	I	January 1, 2023	Per CWELCC
Preschool - Part Day with Meal (AM or PM)	/child/day	\$15.83	N	I	January 1, 2023	Per CWELCC
Preschool - Part Day (AM or PM)	/child/day	\$14.18	N	I	January 1, 2023	Per CWELCC

Note 1: Includes the following Child Care Centres, Ajax, Edna Thomson, Clara Hughes, Lakewoods, Pickering and Whitby Child Care Centres.

### School Age Per Diem Rate for Regional Directly Operated Child Care Centres (Note 2)

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Full Day (Lakewoods Child Care Centre Only)	/child/day	\$41.50	N	I	September 1, 2017	Report 2017-COW-132
Full Day	/child/day	\$37.00	N	I	September 1, 2017	Report 2017-COW-132
Before and After School	/child/day	\$26.00	N	I	September 1, 2017	Report 2017-COW-132
After School	/child/day	\$20.00	N	I	September 1, 2017	Report 2017-COW-132
Before School	/child/day	\$16.00	N	I	September 1, 2017	Report 2017-COW-132

Note 2: includes the following Child Care Centres, Lakewoods Before and After, Sunderland and Clara Hughes Early Learning and Child Care Centres.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Social Services Department – Children’s Services

### Nursery School Program

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Sunderland (2 hour session)	/child/session	\$12.00	N	I	September 1, 2017	Report 2017-COW-132

### Kindergarten Program

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Before School or After School (3.8 – 5 years)	/child/day	\$12.00	N	I	January 1, 2023	Per CWELCC
Before and After School (3.8 – 5 years)	/child/day	\$12.29	N	I	January 1, 2023	Per CWELCC
Full Day (3.8 – 6.1 years)	/child/day	\$17.48	N	I	January 1, 2023	Per CWELCC

### Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Processing of Dishonoured Payments	/payment	\$48.00	N	I	January 1, 2019	Report 2018-COW-178

**The Regional Municipality of Durham - 2024 Fees and Charges**  
**Social Services Department – Family Services**

**Counselling Fee Schedule**

Annual Gross Income from all Sources *	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
\$0 and \$10,000	/hour	\$5.00	N	D	April 1, 2024	
\$10,001 to \$20,000	/hour	\$15.00	N	D	April 1, 2024	
\$20,001 to \$30,000	/hour	\$25.00	N	D	April 1, 2024	
\$30,001 to \$40,000	/hour	\$35.00	N	D	April 1, 2024	
\$40,001 to \$50,000	/hour	\$45.00	N	D	April 1, 2024	
\$50,001 to \$60,000	/hour	\$55.00	N	D	April 1, 2024	
\$60,001 and \$70,000	/hour	\$65.00	N	D	April 1, 2024	
\$70,001 and \$80,000	/hour	\$75.00	N	D	April 1, 2024	
\$80,001 and \$90,000	/hour	\$85.00	N	D	April 1, 2024	
\$90,001 and \$100,000	/hour	\$100.00	N	D	April 1, 2024	
\$100,001 and \$110,000	/hour	\$115.00	N	D	April 1, 2024	
\$110,001 and above	/hour	\$130.00	N	D	April 1, 2024	

\* Based on Gross Family Income minus the current year CRA “Eligible Dependent Tax Credit” deduction to household income, if the household has dependents.

**Notes**

- Counselling fees will be charged for a 50-minute counselling session and an additional fee will be charged for each 30-minute period thereafter. Pro-rated fees are charged for telephone contact lasting beyond 20 minutes.
- Fees considered too onerous by the client(s), can be appealed through their counsellor to FSD management.
- Clients of Ontario Works are exempt from paying fees to access services.
- Cancellation / Missed Appointment: If appointment is cancelled with counsellor within 24 hours of scheduled appointment, client may be charged/invoiced half of the negotiated fee, except in cases of emergency.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Social Services Department – Family Services

### Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
File Disclosure: For clients requesting their own file	Per vetted file	\$25.00	N	D	April 1, 2019	
File Disclosure: For 3rd parties requesting a client file	Per vetted file	\$100.00	N	D	March 1, 2013	
Brief Therapy Report: For 3 <sup>rd</sup> party requests	Per hour	\$90.00	N	D	December 12, 2007	
Processing of Dishonoured Payments	/payment	\$48.00	N	D	January 1, 2019	Report 2018-COW-178

# The Regional Municipality of Durham - 2024 Fees and Charges

## Social Services Department – Services for Seniors

### Accommodation rates at long-term care facilities

Type	Description	Daily Rate \$ Excluding HST	Monthly Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Basic		\$65.32	\$1,986.82	N	D	July 1, 2023	*
Semi-Private	Residents occupying older beds or admitted to newer beds on/after July 1, 2012	\$74.28	\$2,259.35	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2012 but prior to July 1, 2013	\$75.38	\$2,292.81	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2013 but prior to September 1, 2014	\$76.52	\$2,327.49	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after September 1, 2014 but prior to July 1, 2015	\$77.63	\$2,361.25	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2015	\$78.75	\$2,395.32	N	D	July 1, 2023	*
Private	Residents occupying older beds or admitted to newer beds on/after July 1, 2012	\$85.46	\$2,599.41	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2012 but prior to July 1, 2013	\$87.43	\$2,659.33	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2013 but prior to September 1, 2014	\$89.39	\$2,718.95	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after September 1, 2014 but prior to July 1, 2015	\$91.96	\$2,778.87	N	D	July 1, 2023	*
	Residents admitted to newer beds on/after July 1, 2015	\$93.32	\$2,838.49	N	D	July 1, 2023	*
Short-Stay	Respite Bed	\$42.28	N/A	N	D	July 1, 2023	*

\* Approved by Provincial Regulation

**Notes**

- There is no preferred accommodation surcharge for short-stay residents.
- Newer beds are classified as "A" according to ministry design standards and apply to Hillsdale Estates, Hillsdale Terraces, Lakeview Manor and Fairview Lodge.
- Long-stay residents (including exceptional circumstances) in basic accommodations may apply for a rate reduction.
- Residents in preferred accommodations are not eligible for rate reduction.

The Regional Municipality of Durham - 2024 Fees and Charges  
Social Services Department – Services for Seniors

Other

Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
Cable TV	/month	\$27.02	N	I/D	May 1, 2022
Adult Day Program - Consumer Fee (see notes)	/day	\$21.00	N	I	
Adult Day Program – Consumer Fee for virtual program	/day	\$5.00	N	I	June 1, 2022

Notes

- Subsidy is available for those who meet the criteria.
- Fee includes hot noon meal and snacks during the day.
- May be additional costs for outings/events.

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Ontario Drinking Water Regulation Packages

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Microbiological	Presence/Absence Test (P/A for TC, EC)	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated Water (P/A, HPC or BKD)	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Raw/Reg.319 (TC, EC)	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Treated/Distribution (TC, EC, HPC)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Single test by membrane filtration (e.g. MFHPC, MFTC)	\$14.00	Y	I	January 1, 2022	Report 2021-F-35
	Test for E. coli by membrane filtration	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
All Parameters required under Schedule 23 plus additional metals	Al, As, B, Ba, Cd, Co, Cr, Cu, Fe, Hg, Mn, Mo, Ni, Pb, Sb, Se, U, Zn	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Inorganic Ions required under Ontario Regulation 170/03	F, NO2, NO3, Na	\$82.00	Y	I	January 1, 2022	Report 2021-F-35
Inorganic Ions required under Ontario Regulation 170/03 plus additional Ions	Hardness*, Ca, Mg, Na, K, Ammonia, F, Cl, Br, NO2, NO3, PO4, SO4	\$82.00	Y	I	January 1, 2022	Report 2021-F-35
	Nitrite, Nitrate	\$54.00	Y	I	January 1, 2022	Report 2021-F-35
	Sodium	\$36.00	Y	I	January 1, 2022	Report 2021-F-35
	Fluoride	\$36.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under Ontario Regulation 170	\$37.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under Ontario Regulation 243 - For Standing & Flushed	\$155.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)



# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Ontario Drinking Water Regulation Packages (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Organic Chemical THMs (Trihalomethanes)	Bromodichloromethane (bromoform) dibromochloromethane (chloroform) THM (Total)	\$105.00	Y	I	January 1, 2022	Report 2021-F-35
All Parameters required under Schedule 24	Includes all Parameters described under the following test CODES listed in this book - VOC, OC, TRIAZ, OP, PHENAC, CHLORPHEN, CARBUREA, GLYPH, DIPARA, PCB	\$1,552.00	Y	I	January 1, 2022	Report 2021-F-35
Combined Packages - York Region Drinking Water Package A	Includes DW2M (less TURB), Hg, B, Ba, U, VOC, OC, TRIAZ, OP, PHENAC, CHLORPHEN, CARBUREA, GLYPH, DIPARA, PCB	\$1,768.00	Y	I	January 1, 2022	Report 2021-F-35

**The Regional Municipality of Durham - 2024 Fees and Charges**  
**Works Department – Environmental Laboratory**

**Microbiological Tests**

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Ontario Regulation 170/03	Presence/Absence Test (P/A for TC, EC)	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated Water (P/A, HPC or BKD)	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Raw/Reg.319 (TC, EC)	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
	Well Water/Treated/Distribution (TC, EC, HPC)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Raw Water Intake, Municipal (TC, EC, BKD)	\$34.00	Y	I	January 1, 2022	Report 2021-F-35
	Treated/Distribution Water (TC, EC, BKD, HPC)	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Single test by membrane filtration (e.g. MFHPC, MFTC)	\$14.00	Y	I	January 1, 2022	Report 2021-F-35
	Test for E. coli by membrane filtration	\$15.00	Y	I	January 1, 2022	Report 2021-F-35
New Mains	New Water Mains (TC, EC, BKD, HPC)	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Waste Water	E.coli (Final Effluent)	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	E.coli (Sludge / Cake)	\$32.00	Y	I	January 1, 2022	Report 2021-F-35
	Fecal Streptococci	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	Final Effluent (TC, EC)	\$32.00	Y	I	January 1, 2022	Report 2021-F-35
	Final Effluent (TC, EC, FS)	\$42.00	Y	I	January 1, 2022	Report 2021-F-35
Recreational Water	E.coli (Lake/Beach/Creek/Pond/River)	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
	Lakes / Bathing beaches (TC, EC, FS)	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
	Any Single Membrane Filtration Test (e.g. FC – MFFC)	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
Raw and Treated Water	Algae Enumeration and Identification	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Algae, Cells	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Algae by Microscopic Particulate Analysis	\$515.00	Y	I	January 1, 2022	Report 2021-F-35
	Microcystin	\$158.00	Y	I	January 1, 2022	Report 2021-F-35
	F Specific Coliphages	\$206.00	Y	I	January 1, 2022	Report 2021-F-35

**The Regional Municipality of Durham - 2024 Fees and Charges**  
**Works Department – Environmental Laboratory**

**Microbiological Tests (continued)**

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Protozoa Testing	Cryptosporidium and Giardia (MBCG)	\$840.00	Y	I	January 1, 2022	Report 2021-F-35
	Cryptosporidium, Giardia and Microscopic Particulate Analysis (MBCGMPA)	\$1,133.00	Y	I	January 1, 2022	Report 2021-F-35
	Pigment Bearing Algae and Diatoms (MBPBAD)	\$515.00	Y	I	January 1, 2022	Report 2021-F-35
	Cryptosporidium, Giardia and Pigment Bearing Algae and Diatoms (MBCGPBAD)	\$1,133.00	Y	I	January 1, 2022	Report 2021-F-35
Mycology (Fungi)	Air Quality (Microbial - Bacteria, Yeasts & Molds)	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Enumeration of Bacteria, Yeast and Molds by RODAC plates (BHI & SAB/MEA)	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
Sterility (Spore) Testing	Bacillus subtilis (DRY)	\$52.00	Y	I	January 1, 2022	Report 2021-F-35
	Bacillus stearothermophilus (STEAM)	\$52.00	Y	I	January 1, 2022	Report 2021-F-35
Other Bacteriological Groups	Private Wells (TC, EC) (Signed Report emailed next day)	\$79.00	Y	I	January 1, 2022	Report 2021-F-35
	Iron Bacteria - Presence/Absence	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Sulphur Bacteria - Presence/Absence	\$77.00	Y	I	January 1, 2022	Report 2021-F-35
	Iron & Sulphur Bacteria - Presence/Absence	\$129.00	Y	I	January 1, 2022	Report 2021-F-35
	Microscopic Examination	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
	Crypto/Giardia Additional Filter Processing	\$412.00	Y	I	January 1, 2022	Report 2021-F-35

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### General Inorganic Tests

Description	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
pH, Conductivity, Alkalinity	\$28.00	\$34.00	Y	I	January 1, 2022	Report 2021-F-35
Alkalinity, Total (CaCO3)	\$17.00	\$22.00	Y	I	January 1, 2022	Report 2021-F-35
Alkalinity, Total (CaCO3) (plus hydroxide, carbonate and bicarbonate)	\$21.00	\$27.00	Y	I	January 1, 2022	Report 2021-F-35
Conductivity	\$12.00	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
pH	\$12.00	\$17.00	Y	I	January 1, 2022	Report 2021-F-35
Fluoride by Ion Selective Electrode	\$22.00	\$28.00	Y	I	January 1, 2022	Report 2021-F-35
Total Residual Chlorine	\$12.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Free Residual Chlorine	\$12.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Colour	\$17.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Turbidity	\$17.00	\$20.00	Y	I	January 1, 2022	Report 2021-F-35
Biochemical Oxygen Demand (BOD5)	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Carbonaceous Biochemical Oxygen Demand (cBOD5)	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Chemical Oxygen Demand (COD)	\$33.00	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
Dissolved Organic Carbon (DOC)	\$30.00	\$39.00	Y	I	January 1, 2022	Report 2021-F-35
Total Organic Carbon (TOC)	Sub contractor's rate					
Cyanide (Total)	\$42.00	\$49.00	Y	I	January 1, 2022	Report 2021-F-35
Cyanide (Free)	\$42.00	\$49.00	Y	I	January 1, 2022	Report 2021-F-35
Phenol	\$39.00	\$47.00	Y	I	January 1, 2022	Report 2021-F-35
Sulphide (H2S)	\$39.00	\$47.00	Y	I	January 1, 2022	Report 2021-F-35

\* S/S/S = Sewerage, Sludge and Soil

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### General Inorganic Tests (continued)

Description	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Dissolved Solids, Ashed Dissolved Solids, Volatile Dissolved Solids**	\$27.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
Suspended Solids (SS)	\$16.00	\$18.00	Y	I	January 1, 2022	Report 2021-F-35
Suspended Solids, Ashed Suspended Solids, Volatile Suspended Solids**	\$22.00	\$25.00	Y	I	January 1, 2022	Report 2021-F-35
Total Solids (TS)	\$14.00	\$16.00	Y	I	January 1, 2022	Report 2021-F-35
Total Solids, Ashed Total Solids, Volatile Total Solids**	\$20.00	\$22.00	Y	I	January 1, 2022	Report 2021-F-35
Dissolved Solids, Suspended Solids, Total Solids	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Total Oil & Grease	\$55.00	\$65.00	Y	I	January 1, 2022	Report 2021-F-35
Total / Mineral / Animal & Vegetable** Oil & Grease	\$83.00	\$100.00	Y	I	January 1, 2022	Report 2021-F-35
Total Phosphorus (TP)	\$39.00	\$39.00	Y	I	January 1, 2024	Report 2023-F-37

\* S/S/S = Sewerage, Sludge and Soil

\*\* Calculation included (no charge)

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### General Inorganic Tests (continued)

Description	Test For	Water Rate \$ Excluding HST	S/S/S * Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Ion Chromatography	Hardness**, Ca, Mg, Na, K, Ammonia, F, Cl, Br, NO <sub>2</sub> , NO <sub>3</sub> , PO <sub>4</sub> , SO <sub>4</sub>	\$82.00	\$99.00	Y	I	January 1, 2022	Report 2021-F-35
	F, Cl, Br, NO <sub>2</sub> , NO <sub>3</sub> , NO <sub>2</sub> +NO <sub>3</sub> , PO <sub>4</sub> , SO <sub>4</sub>	\$54.00	\$64.00	Y	I	January 1, 2022	Report 2021-F-35
	Hardness**, Ca, Mg, Na, K, Ammonia	\$54.00	\$64.00	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Elements by IC	\$36.00	\$42.00	Y	I	January 1, 2022	Report 2021-F-35
Nutrients by Segmented Flow Analyzer	NH <sub>3</sub> +NH <sub>4</sub> , PO <sub>4</sub> , NO <sub>2</sub> , NO <sub>2</sub> +NO <sub>3</sub> , TKN, TP	\$102.00	\$122.00	Y	I	January 1, 2022	Report 2021-F-35
	NH <sub>3</sub> +NH <sub>4</sub> , PO <sub>4</sub> , NO <sub>2</sub> , NO <sub>2</sub> +NO <sub>3</sub>	\$61.00	\$73.00	Y	I	January 1, 2022	Report 2021-F-35
	TKN, TP	\$61.00	\$73.00	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Nutrients by SFA	\$40.00	\$48.00	Y	I	January 1, 2022	Report 2021-F-35
	Ultra Low Dissolved PO <sub>4</sub> (clean water only)	\$68.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
Metals	Mercury (Hg) by Cold Vapour AA	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Acid Soluble Metals by ICP (Al, Fe, Mn, Pb, Zn)	\$42.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Cation Scan by ICP (Ca, Mg, Na, K, Hardness*)	\$54.00	N/A	Y	I	January 1, 2022	Report 2020-F-25
	Heavy Metals Scan by ICP (Water) (Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Se, Sb, Zn)	\$56.00	\$66.00	Y	I	January 1, 2022	Report 2021-F-35
	Heavy Metals Scan by ICP (Sewage / Sludge / Soil) (As, Cd, Co, Cr, Cu, Mo, Ni, Pb, Se, Zn)	N/A	\$66.00	Y	I	January 1, 2022	Report 2021-F-35
	Regulation 170 - Metals (Al, As, B, Ba, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, U, Zn)	\$79.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Any One of the Above Single Metals by ICP-OAS or ICP-MS	\$37.00	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under O.Reg. 170	\$37.00	N/A	Y	I	January 1, 2022	Report 2021-F-35
	Lead testing as required under O.Reg. 243	\$77.00	N/A	Y	I	January 1, 2022	Report 2021-F-35

Other elements such as (Ag, Ti, V, Tl, etc.) are available as single element requests.

\* S/S/S = Sewerage, Sludge and Soil

\*\* Calculation included (no charge)

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Inorganic Monitoring Packages

#### Drinking Water

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Package #1	pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*, calculated dissolved solids*, calculated conductivity*, Langelier Index*	\$100.00	Y	I	January 1, 2022	Report 2021-F-35
Package #2	(colour, turbidity, Al, Fe, Mn, Pb, Zn) (pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*,calculated dissolved solids*, calculated conductivity*, Langelier Index*)	\$154.00	Y	I	January 1, 2022	Report 2021-F-35
Package #2 with expanded metals	(colour, turbidity, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn) (pH, conductivity, alkalinity, chloride, fluoride, bromide, nitrite, nitrate, phosphate, sulphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, ionic balance*, total anions*, total cations*,calculated dissolved solids*, calculated conductivity*, Langelier Index*)	\$180.00	Y	I	January 1, 2022	Report 2021-F-35
Package #3 with expanded metals	Colour, (Al, Sb, As, Ba, B, Cd, Cr, Co, Cu, Fe, Pb, Mn, Mo, Ni, Se, U, Zn), Hg, pH, Conductivity, Alkalinity, (Ca, Mg, K, Na, NH3, Hardness*)(Br, Cl, R, NO2, NO3, [NO2+NO3]*, SO4, PO4), DOC, TKN	\$270.00	Y	I	January 1, 2022	Report 2021-F-35

\*Calculation included (no charge)

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Inorganic Monitoring Packages (continued)

#### Landfill Monitoring

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Landfill Sample	BOD, COD, colour, phenol, total solids, suspended solids, dissolved solids*, pH, conductivity, alkalinity, fluoride, chloride, bromide, nitrite, nitrate, sulphate, phosphate, calcium, magnesium, sodium, potassium, ammonia, hardness*, total cations*, total anions*, ionic balance*, calculated dissolved solids*, calculated conductivity*, Langelier Index*, dissolved organic carbon, total kjeldahl nitrogen, total phosphorus, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$407.00	Y	I	January 1, 2022	Report 2021-F-35
Filtration of Raw Landfill samples		\$37.00	Y	I	January 1, 2022	Report 2021-F-35

\*Calculation included (no charge)



# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Inorganic Monitoring Packages (continued)

#### Sewage and Industrial Waste

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Monitoring Package #1	BOD5, suspended solids	\$44.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2	BOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus	\$103.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2 plus Metals	BOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #3	BOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate	\$154.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #3 plus Metals	BOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$217.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #4	BOD5, CBOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. phosphate, pH, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$204.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #4 plus Metals	BOD5, CBOD5, susp. solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. phosphate, pH, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Zn	\$307.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Inorganic Monitoring Packages (continued)

#### Sludge

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Monitoring Package #1	total solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate	\$120.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #1 plus Metals	total solids, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium, nitrite, nitrite + nitrate, diss. Phosphate, Hg, As, Cd, Co, Cr, Cu, Mo, Ni, Pb, Se, Zn	\$183.00	Y	I	January 1, 2022	Report 2021-F-35
Monitoring Package #2 (Agrisludge)	total solids, ashed total solids, volatile total solids*, total Kjeldahl nitrogen, total phosphorus, ammonia + ammonium nitrite + nitrate, Hg, As, Cd, Co, Cr, Cu, K, Mo, Ni, Pb, Se, Zn	\$210.00	Y	I	January 1, 2022	Report 2021-F-35

\* Calculation included (no charge)

#### Sewer Use – By-law

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Complete Inorganic Package	BOD, suspended solids, total Kjeldahl nitrogen, total phosphorus, pH, fluoride sulphate, phenol, cyanide, Total/Mineral/Animal & Vegetable Oil & Grease, Hg, Ag, Al, As, Cd, Co, Cr, Cu, Fe, Mn, Mo, Ni, Pb, Sb, Se, Sn, Ti, Zn	\$490.00	Y	I	January 1, 2022	Report 2021-F-35

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages

#### Drinking / Surface / Ground Water and Wastewater

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
THMs (Trihalomethanes)	Bromodichloromethane; bromoform; Dibromochloromethane; chloroform; THM (Total)	\$105.00	Y	I	January 1, 2022	Report 2021-F-35
BTEX by Purge & Trap GC/MS	benzene; m, p-xylene; toluene; ethylbenzene; o-xylene	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Taste & Odour	geosmin; 2-isobutyl-3-methoxypyrazine; 2,3,6-trichloroanisole; 2-methylisoborneol (MIB); 2-isopropyl-3-methoxypyrazine; 2,4,6-trichloroanisole	\$258.00	Y	I	January 1, 2022	Report 2021-F-35
Haloacetic Acids (Disinfection By- Products)	bromochloroacetic acid; dichloroacetic acid; monochloroacetic acid; dibromoacetic acid; monobromoacetic acid ;trichloroacetic acid	\$309.00	Y	I	January 1, 2022	Report 2021-F-35
Volatile Organic Compounds	benzene; bromodichloromethane; bromoform; bromomethane; carbon tetrachloride; chlorobenzene; chlorodibromomethane; chloroethane; chloroform; chloromethane; tetrachloroethylene (perchloroethylene); 1,2-dibromoethane (ethylene dibromide); 1,2-dichlorobenzene; 1,3-dichlorobenzene; 1,4-dichlorobenzene; 1,1-dichloroethane; 1,2-dichloroethane; 1,1-dichloroethylene; methyl tert-butyl ether (MTBE); methyl ethyl ketone (MEK); methyl isobutyl ketone (MIBK); 1,1,1,2-tetrachloroethane; cis-1,2-dichloroethylene; trans-1,2-dichloroethylene; dichloromethane; 1,2-dichloropropane; cis-1,3-dichloropropylene; trans-1,3-dichloropropylene; ethylbenzene; styrene; 1,1,2,2-tetrachloroethane; toluene; 1,1,1-trichloroethane; 1,1,2-trichloroethane; trichloroethylene; trichlorofluoromethane; vinyl chloride; o-xylene; m, p-xylene; THM (Total); xylene (Total); acetone; 1,2,4-trichlorobenzene; methyl butyl ketone (MBK)	\$132.00	Y	I	January 1, 2022	Report 2021-F-35
1,4 Dioxane	1,4-Dioxane Purge and Trap	\$83.00	Y	I	January 1, 2022	Report 2021-F-35
BENZO	Benzo (a) pyrene (GCMS)	\$110.00	Y	I	January 1, 2022	Report 2021-F-35

## The Regional Municipality of Durham - 2024 Fees and Charges

### Works Department – Environmental Laboratory

#### Organic Monitoring Packages (continued)

#### Pesticide / Herbicide Analysis

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Organochlorine Pesticides	aldrin; a-BHC; b-BHC; g-BHC (Lindane); a-chlordane; g-chlordane; p,p' – DDD; p,p' – DDE; p,p' – DDT; o,p' – DDT; dieldrin; endosulphan I; endosulphan II; endosulphan sulphate; endrin; heptachlor; heptachlor epoxide; methoxychlor; mirex; oxychlordane; trifluralin	\$127.00	Y	I	January 1, 2022	Report 2021-F-35
Triazine Herbicides	alachlor (Lasso); ametryn; atraton; atrazine; cyanazine (Bladex); de-ethylated atrazine and atrazine+N-dealkylated metabolites; metolachlor; metribuzin (Sencor); prometon; prometryn; propazine; simazine	\$110.00	Y	I	January 1, 2022	Report 2021-F-35
Organophosphorus Pesticides	chlorpyrifos (Dursban); chlorpyrifos-methyl (Reldan); diazinon; dichlorvos; dimethoate; ethion; fenchlorphos (Ronnel); guthion (Azinphos-methyl); benzo(a)pyrene; malathion; methyl parathion; mevinphos (Phosdrin); parathion; phorate (Thimet); terbufos	\$110.00	Y	I	January 1, 2022	Report 2021-F-35
Phenoxy Acid Herbicides	2,4-dichlorophenoxyacetic acid (2,4-D); bromoxynil; dicamba; diclofop-methyl; MCPA; picloram	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Chlorophenols	2,4-dichlorophenol; 2,4,6-trichlorophenol; 2,3,4,6-tetrachlorophenol; pentachlorophenol	\$166.00	Y	I	January 1, 2022	Report 2021-F-35
Carbamate & Phenyl Urea Pesticides/Herbicides	Carbaryl; Diuron; Carbofuran; Triallate	\$247.00	Y	I	January 1, 2022	Report 2021-F-35
Glyphosate		\$205.00	Y	I	January 1, 2022	Report 2021-F-35
Diquat	Paraquat	\$205.00	Y	I	January 1, 2022	Report 2021-F-35
PCB Analysis	Polychlorinated Biphenyls	\$83.00	Y	I	January 1, 2022	Report 2021-F-35

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages (continued)

#### Pesticide / Herbicide Analysis (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
PAHs (Polynuclear Aromatic Hydrocarbons) by GC/MSD	Acenaphthene; Acenaphylene; Anthracene; Benzo(a)anthracene; Benzo(a)pyrene; Benzo(b)fluoranthene; Benzo(g, h, i)perylene; Benzo(k)fluoranthene; 1-Chloronaphthalene; Chrysene; Dibenz(a, h)anthracene; Fluoranthene; Fluorene; Indeno (1,2,3-cd)pyrene; 1-Methylnaphthalene; 2-Methylnaphthalene; Naphthalene; Phenanthrene; Pyrene	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
Open Characterization (Semi-quantitative)	Volatiles (Scans for Volatile Organic Compounds)	\$258.00	Y	I	January 1, 2022	Report 2021-F-35
	Extractables (Scans for Extractable Organic Compounds)	\$309.00	Y	I	January 1, 2022	Report 2021-F-35

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages (continued)

#### Sewer Use By-laws

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Industrial Sewer Use By-law Acid/Base/Neutral Compounds	di-n-butylphthalate; bis(2-ethylhexyl)phthalate; Polychlorinated Biphenyls	\$221.00	Y	I	January 1, 2022	Report 2021-F-35
		\$83.00	Y	I	January 1, 2022	Report 2021-F-35
Industrial Sewer Use By-law Volatile Organic Compounds	1,1,2,2, -tetrachloroethane; 1,2-dichlorobenzene; 1,4-dichlorobenzene; benzene; chloroform; cis-1,2-dichloroethylene; dichloromethane; ethylbenzene; methyl ethyl ketone (MEK); m/p-xylene; o-xylene; styrene; tetrachloroethylene; toluene; trans-1,3-dichloropropylene; trichloroethylene; xylene (Total)	\$139.00	Y	I	January 1, 2022	Report 2021-F-35
Industrial Sewer Use By-law Nonylphenols & Ethoxylates (Subcontracted)	Nonylphenol; nonylphenol ethoxylates	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
Durham/York/Peel Sewer Use By-law Organic Package*	1,1,2,2, -tetrachloroethane; 1,2-dichlorobenzene; 1,4-dichlorobenzene; benzene; chloroform; cis-1,2-dichloroethylene; dichloromethane; ethylbenzene; methyl ethyl ketone (MEK); di-n-butyl phthalate; PCB (Total); m/p-xylene; o-xylene; styrene; tetrachloroethylene; toluene; trans-1,3-dichloropropylene; trichloroethylene; xylene (Total); bis (2-ethylhexyl) phthalate	\$436.00	Y	I	January 1, 2022	Report 2021-F-35

\* If nonly phenol/nonly phenol ethoxylates required, please request as add-on to package

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages (continued)

#### Other Packages

Description	Test For	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Total Petroleum Hydrocarbons (TPH) in Water (Subcontracted)	This CCME method includes: a) BTEX-Purgeables by P&T GC/MS or HS GC/FID - gasoline range b) Extractables by GC/FID - diesel range c) Total Oil & Grease by Gravimetric - heavy oil range		Subcontract or's Rate	Y	I	January 1, 2020	Report 2019-COW-33
PFAS/PFOS (Solid Phase Extraction Method)	Perfluorodecanesulfonic acid (PFDS, Perfluorodecanesulfonate) Perfluorodecanoic acid (PFDA, Perfluorodecanoate) Perfluorododecanoic acid (PFDoA, Perfluorododecanoate) Perfluoroheptanoic acid (PFHpA, Perfluorohepanoate) Perfluorohexanesulfonic acid (PFHxS, Perfluorohexanesulfonate) Perfluorohexanoic acid (PFHxA, Perfluorohexanoate) Perfluorononanoic acid (PFNA, Perfluorononanoate) Perfluorooctanesulfonic acid (PFOS, Perfluorooctanesulfonate) Perfluorooctanesulfonamide (PFOSA) Perfluorooctanoic acid (PFOA, Perfluorooctanoate) Perfluoroundecanoic acid (PFUnA, Perfluoroundecanoate)		\$600.00	Y	I	January 1, 2021	Report 2020-F-25

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages (continued)

#### Other Packages (continued)

Description	Test For	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Legal Sample Fees and Legal storage fees	Sample submitted under legal chain of custody (to maintain an unbroken chain of custody for samples that may be used for litigation)	Per sample	\$281.00	Y	I	January 1, 2022	Report 2021-F-35
	Extended storage for legal samples (longer than 30 days) (samples will be stored free of charge for 30 days from date of final report)	Per container per month	\$5.00	Y	I	January 1, 2022	Report 2021-F-35
	Court testimony by Regional Environmental Laboratory staff	Per hour (including travel and wait time)	To be determined case-by- case	Y	I	January 1, 2020	Report 2019-COW-33
	Mileage for appearance	Per kilometre (actual)	\$0.58	Y	I	January 1, 2022	Report 2021-F-35



# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Environmental Laboratory

### Organic Monitoring Packages (continued)

#### Other Packages (continued)

Description	Test For	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
Miscellaneous	Sub-contractor Fee	Subcontractor's Rate	Y	I	January 1, 2020	Report 2019-COW-33
	Report re-issue Fee					
	- Current Year	\$10.00	Y	I	January 1, 2020	Report 2019-COW-33
	- Previous 2 years	\$25.00	Y	I	January 1, 2020	Report 2019-COW-33
	- Prior Archives	\$100.00	Y	I	January 1, 2020	Report 2019-COW-33
Sample Treatment	Chlorine quenching	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
	Oil & Grease additional extraction	\$26.00	Y	I	January 1, 2022	Report 2021-F-35
	Shipping (Sample Containers) – minimum price	\$10.00	Y	I	January 1, 2020	Report 2019-COW-33
	Sample filtration if required	\$26.00	Y	I	January 1, 2022	Report 2021-F-35

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Solid Waste Management

### Solid Waste Management Fees and Charges

Type	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge	Effective Date	Notes / Comments
<b>Blue Box Materials</b> For loads of 100% Blue Box materials only	Newspapers, glass bottles and jars, cardboard, metal and aluminum food and beverage containers, all plastic bottles with a twist off top, metal paint cans, metal aerosol cans, milk, juice and drink containers, tubs and lids	/ 1,000kg	\$5.00	N	D	N/A	January 1, 2021	Report 2016-J-7
<b>Household Hazardous Waste (HHW)</b> For loads of 100% Household Hazardous Waste only	Oil and oil filters, paints, propane tanks, batteries, antifreeze, etc.		No Charge					
<b>Waste Electronics and Electrical Waste</b> For loads of 100% Waste Electronics and Electrical only			No Charge					
<b>Used Tires</b> For loads of 100% Tires only	Limit of up to 10 tires per vehicle per day		No Charge					
<b>Bale Wrap</b> For loads of 100% Bale Wrap only	Must be delivered clean and free of debris		No Charge					
<b>Sign Recycling</b> For loads of 100% Signs only	Consisting of plastic film on wire, paperboard on wood, or corrugated plastic		No Charge					
<b>Waste Disposal</b> General residential and commercial garbage waste	For loads up to and including 40.00 kg minimum charge	/ vehicle / load	N/A	N	D	\$7.00	May 1, 2024	
	For loads over 40.00 kg	/ 1,000kg	\$175.00	N	D	N/A	May 1, 2024	Report 2016-J-7

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – Solid Waste Management

### Solid Waste Management Fees and Charges (continued)

Type	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Minimum Charge	Effective Date	Notes / Comments
<b>Fill Material</b> For loads of 100% Fill Material only	For loads of soils, concrete and mixed construction materials	/ 1,000kg	\$375.00	N	D	N/A	May 1, 2024	Report 2019-COW-3
<b>Mixed Loads</b>	For loads of Blue Box, HHW Material, Bale Wrap, Tires and/or Electronics and Electrical in the same load as other waste	/ 1,000kg	\$175.00	N	D	N/A	May 1, 2024	Report 2016-J-7
	For Loads containing fill material	/ 1,000kg	\$250.00	N	D	N/A	July 1, 2021	Report 2019-COW-3
<b>When scales are not in service</b> A flat rate charge system will apply and staff will estimate the loads	For loads up to and including 40.00 kg, except for loads of 100% Blue Box, 100% Household Hazardous Waste and/or 100% Fill Material	/ vehicle / load	N/A	N	D	\$7.00	May 1, 2024	
	For loads estimated over 40.00 kg	/ 100kg	\$12.50	N	D	N/A	July 1, 2016	Report 2016-J-7
<b>Recycling Depot</b>	Blue Box sales	Each	Market Price	N	D	N/A		
	Blue Box Lid sales	Each	Market Price	N	D	N/A	January 1, 2022	Report 2020-WR-8
	Green Bin sales	Each	Market Price	N	D	N/A		
	Backyard Composter sales	Each	Market Price	N	D	N/A		
<b>Integrated System</b>	Solid Waste Bag Tags (where bag limit is exceeded)	/ tag	\$2.50	N	D	N/A	May 1, 2014	

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
1. Drawings	a) Engineering drawings	/drawing	\$14.00	Y	I	April 1, 2024
	b) Valve location drawings	/drawing	\$4.00	Y	I	April 1, 2024
	c) CAD File - Engineering Drawing	/drawing	\$30.00	Y	I	April 1, 2024
	d) Engineering Reports/Drawings - Digital Format on CD/DVD	/drawing	\$70.00	Y	I	April 1, 2023
	e) Environmental Study Reports (based on number of pages)		Various	Y	I	April 1, 2023
2. System Maps – Water, Sanitary and Storm Sewer	a) Digital pdf files of Regional Sewer System 1:5000 on CD	/file	\$152.88	Y	D	April 1, 2024
	Digital pdf files of Regional Storm Sewer System 1:5000 on CD	/file	\$152.88	Y	D	April 1, 2024
	b) Water, Sanitary Sewer, Storm System maps 24"x36" Colour	/sheet	\$114.40	Y	D	April 1, 2024
	c) Water, Sanitary Sewer, Storm System maps 24"x36" b/w	/sheet	\$14.56	Y	D	April 1, 2024

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
3. Standard Construction Specifications	Individual sheets	/sheet	\$0.68	Y	D	April 1, 2024
4. Contract Tender Documents			Various	Y		April 1, 2023
5. Topographical Maps (Contour)	Oshawa	/sheet	\$75.92	Y	D	April 1, 2024
	Port Perry, Brooklin, Whitby, Bowmanville, Newcastle, Port of Darlington, Uxbridge, Cannington, Beaverton and Sunderland	/sheet	\$22.88	Y	D	April 1, 2024
6. Curb Cutting		/metre	Actual Cost	N	D	April 1, 2023
		/foot	Actual Cost	N	D	April 1, 2023
	Minimum Charge		\$273.00	N	D	April 1, 2023
7. Curb Placement or Replacement			Actual Cost	N	D	April 1, 2023
8. Private Driveway Entrances (Culverts)	450 mm dia/7 m (18" dia/23' long)		\$4,530.24	N	D	April 1, 2024
	600 mm dia/7 m (24" dia/23' long)		\$4,908.80	N	D	April 1, 2024
	Per meter over 7 m (450 mm dia.)	/metre	\$329.68	N	D	April 1, 2024
	18" diameter	/foot	\$91.52	N	D	April 1, 2024
	Per meter over 7 m (600 mm dia.)	/metre	\$358.80	N	D	April 1, 2024
	24" diameter	/foot	\$104.00	N	D	April 1, 2024
	Culvert relocation & culverts over 600 mm in diameter or over 12.2 m long		Actual Cost	N	D	April 1, 2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
9. Weed inspectors be authorized to pay the following rates:	Weed cutting		Actual Cost	N	I	April 1, 2017
	Person with spraying equipment		Actual Cost	N	I	April 1, 2013
10. Payroll Burden	a) On regular labour		50%	N		April 1, 2013
	b) On overtime		10%	N		April 1, 2013
11. Administration Fee (Overhead)	a) Costs to be recovered by third parties (excluding area municipalities and other government agencies)		8%	N	I	April 1, 2017
	b) Costs related to capital and traffic signal installations/maintenance		Varies	N	I	April 1, 2017
12 a) Encroachments on Regional Roads	i) Stand alone or existing structures	Processing Charge	\$615.00	N	D	April 1, 2024
	plus yearly fee (five year term)	/year	\$130.00	N	D	April 1, 2024
	ii) Signs or canopies attached to buildings	Processing Charge	\$615.00	N	D	April 1, 2024
12 b) Encroachments on Sewer, Water, Road Easements	i) Release of portion of easement due to encroachment of structure plus legal, survey, registration fees plus extra costs to maintain remaining easement, if necessary, plus any increase in value of land, if applicable	Processing Charge	\$478.00	N	D	April 1, 2024
	ii) Release of all/portion of easement due to abandonment, plus legal, survey, registration fees, plus any increase in value of land, if applicable	Processing Charge	\$478.00	N	D	April 1, 2024

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
13. Vendor Permits	License required by owner or occupants of property adjoining a highway to use the untraveled portion to sell goods by retail		\$100.00	N	D	April 1, 2024
14. Traffic Information	Signal timings (letter)	/intersection	\$114.00	Y	D	April 1, 2024
	Signal maintenance data (e-mail, other)	/search	\$88.00	Y	D	April 1, 2024
	3-year collision data	/collision	\$75.00	Y	D	April 1, 2024
	Collision diagram	/location	\$212.00	Y	D	April 1, 2024
	Signal drawings (on paper)	/print	\$78.00	Y	D	April 1, 2024
	Legal enquiries - signal timing	/enquiry	\$256.00	Y	D	April 1, 2024
	Legal enquiries - other	/hour	\$93.00	N	D	April 1, 2024
15. Municipal Consent	Municipal Consent processing fee		\$700.00	Y	I	April 1, 2024
16. Pavement Degradation Fees	Cost of Utility Trench Impact (m2)	Road Condition Index: 100-90	\$36.40	Y	I	April 1, 2024
		Road Condition Index: 89-80	\$31.20	Y	I	April 1, 2024
		Road Condition Index: 70-60	\$26.00	Y	I	April 1, 2024
		Road Condition Index: 59-50	\$16.64	Y	I	April 1, 2024
		Road Condition Index: <50	\$8.32	Y	I	April 1, 2024

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
17. Environmental Information		/site	\$172.62	Y	I	April 1, 2024
18. Road Occupancy	Special Events permit (with the exception of Charitable Organizations)		\$130.00	Y	D	April 1, 2024
19. Oversize Overweight Permit	Annual Permit	/year	\$345.00	N	D	April 1, 2024
	Single Trip Permit	/trip	\$120.00	N	D	April 1, 2024
	Project Permit	/project	\$230.00	N	D	April 1, 2024
	Superload Permit	/trip	\$690.00	N	D	April 1, 2024
	Security Deposit as determined by load / damage potential	Minimum	\$1,000.00	N	D	April 1, 2023



# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

#### Engineering Fees (Total Costs of Works)

Item	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
20. Subdivision Agreements	Less than \$100,000	3%	N	D	April 1, 2017
	\$100,001 - \$200,000	\$3,000 on first \$100,000 & 2.50% on next \$100,000	N	D	April 1, 2013
	\$200,001 - \$500,000	\$5,500 on first \$200,000 & 2.25% on next \$300,000	N	D	April 1, 2013
	\$500,001 - \$1,000,000	\$12,250 on first \$500,000 & 2.00% on next \$500,000	N	D	April 1, 2013
	\$1,000,001 - \$2,000,000	\$22,250 on first \$1,000,000 & 1.50% on next \$1,000,000	N	D	April 1, 2013
	\$2,000,001 - \$4,000,000	\$37,250 on first \$2,000,000 & 1.20% on next \$2,000,000	N	D	April 1, 2013
	Minimum Charge	\$300.00	N	D	April 1, 2023
21. Servicing Agreements	Less than \$100,000	3%	N	D	April 1, 2017
	\$100,001 - \$200,000	\$3,000 on first \$100,000 & 2.50% on next \$100,000	N	D	April 1, 2013
	\$200,001 - \$500,000	\$5,500 on first \$200,000 & 2.25% on next \$300,000	N	D	April 1, 2013
	\$500,001 - \$1,000,000	\$12,250 on first \$500,000 & 2.00% on next \$500,000	N	D	April 1, 2013
	\$1,000,001 - \$2,000,000	\$22,250 on first \$1,000,000 & 1.50% on next \$1,000,000	N	D	April 1, 2013
	\$2,000,001 - \$4,000,000	\$37,250 on first \$2,000,000 & 1.20% on next \$2,000,000	N	D	April 1, 2013
	Minimum Charge	\$300.00	N	D	April 1, 2023

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

#### Telecommunications Equipment – Installation on Regional Sites, Infrastructure and Facilities

Item	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date
22 a) Site Licenses - tower constructed on Regional site	i) Application fee	\$3,028.00	N	D	April 1, 2024
	ii) Annual license fee	\$27,228.00	Y	D	April 1, 2024
	iii) Application fee for modifications to existing towers	\$3,028.00	N	D	April 1, 2024
	An increase to the annual license fee of 25% per carrier will apply for each additional carrier utilizing the tower	\$6,806.00	Y	D	April 1, 2024
22 b) Site License - antenna installed on Regional facility/infrastructure	i) Application fee	\$3,028.00	N	D	April 1, 2024
	ii) Annual license fee for site access	\$15,126.00	Y	D	April 1, 2024
	iii) Annual fee per antenna installed	\$984.00	Y	D	April 1, 2024
	iv) Application fee for modifications to existing antenna	\$3,028.00	N	D	April 1, 2024

The fees will increase each year for the term of the agreement by a rate of 3% per annum.

#### House Inspections and Election Signs

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
23. House Inspection Fee	Fee applied to specific Real Estate acquisition agreements, as required	/location	\$290.00	N	I	April 1, 2024	
24. Election Signs	Removal of a sign by the Region	/sign	\$67.00	N	I	April 1, 2023	By-law 21-2018
	Storage of a sign by the Region	/day	\$6.00	N	I	April 1, 2023	By-law 21-2018

# The Regional Municipality of Durham - 2024 Fees and Charges

## Works Department – General Services

### General Services Fees and Charges (continued)

#### Routine Documents

Item	Description	Unit	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
25. Development Agreements	i) Site Plan	Initial copy	\$75.00	N	I	April 1, 2023	
		additional per copy	\$6.50	N	I	April 1, 2023	
	ii) Subdivision	Initial copy	\$75.00	N	I	April 1, 2023	
		additional per copy	\$6.50	N	I	April 1, 2023	
26. Encroachment		Initial copy	\$100.00	N	I	April 1, 2024	
		additional per copy	\$7.00	N	I	April 1, 2024	
27. Telecom Installation Agreements		Initial copy	\$100.00	N	I	April 1, 2024	
		additional per copy	\$7.00	N	I	April 1, 2024	
28. Organizational Charts			No Charge				
29. Regional Property Inventory			No Charge				
30. Road Occupancy Permits	i) Standard Permit	/permit	\$130.00	N	I	April 1, 2024	
	ii) Complex Permit	/permit	\$485.00	N	I		
	iii) Capital Works Related	/permit	No Charge				

**The Regional Municipality of Durham - 2024 Fees and Charges**  
**Works Department – General Services**

**General Services Fees and Charges (continued)**

Item	Description	Rate \$ Excluding HST	HST Applicable (Y/N)	Invoice (I) / Direct Charge (D)	Effective Date	Notes / Comments
31. Birder Permit (Annual fee)	Issuance of a permit to provide restricted access to the Nonquon Sewage Lagoon to bird watchers for the purpose of observing and studying birds.	\$16.00	N	D	April 1, 2024	Report 2009-F-61

## **The Regional Municipality of Durham**

Finance Department  
Business Planning

605 Rossland Road, East  
Whitby, Ontario  
L1N 6A3

311 (within regional limits) or  
(905) 668-7711 or  
Toll Free 1-800-372-1102