

#### The Regional Municipality of Durham

#### Planning and Economic Development Committee Revised Agenda

Tuesday, May 7, 2024, 9:30 a.m.
Regional Council Chambers
Regional Headquarters Building
605 Rossland Road East, Whitby

If this information is required in an accessible format, please contact 1-800-372-1102 ext. 2097.

Note: This meeting will be held in a hybrid meeting format with electronic and in-person participation. Committee meetings may be <u>viewed via live streaming</u>.

**Pages** 1. Roll Call 2. **Declarations of Pecuniary Interest** 3. **Adoption of Minutes** 3 3.1 Planning and Economic Development Committee meeting - April 2, 2024 4. Statutory Public Meetings There are no statutory public meetings 5. **Presentations** \*5.1 10 Greg Pereira, Manager, Transportation Planning, Chris Leitch, Principal Planner, and Aneesah Lugman, Senior Planner, Region of Durham, and Melanie Hare, Partner, Urban Strategies Inc. re: 2024 Durham Transit-Oriented Development (TOD) Strategy (#2024-P-10) [Item 7.2 a.] 27 5.2 Eileen Kennedy, Economic Development Specialist (Creative Industries Specialist) re: Film and Television Sector Development, 2012 to 2022, and Future Plans (#2024-EDT-8) [Item 8.2 a.] 6. **Delegations** 7. **Planning** 7.1 Correspondence

7.2 Reports

		a.	Report #2024-P-10 2024 Durham Transit-Oriented Development (TOD) Strategy	36					
8.	Economic Development								
	8.1 Correspondence								
	8.2	Reports							
		a.	Report #2024-EDT-8 Film and Television Sector Development, 2012 to 2022, and Future Plans	42					
9.	Advisory Committee Resolutions  There are no advisory committee resolutions to be considered								
10.	Confidential Matters There are no confidential matters to be considered								
11.	Other Business								
12.	Date of Next Meeting Tuesday, June 4, 2024 at 9:30 AM								
13.	Adjournment Notice regarding collection, use and disclosure of personal information:								
	Written information (either paper or electronic) that you send to Durham Regional Council or Committees, including home address, phone numbers and email addresses, will become part of the public record. This also includes oral submissions at meetings. If you have any questions about the collection of								

information, please contact the Regional Clerk/Director of Legislative Services.

If this information is required in an accessible format, please contact 1-800-372-1102 ext. 2097.

#### The Regional Municipality of Durham

#### **MINUTES**

#### PLANNING & ECONOMIC DEVELOPMENT COMMITTEE

#### Tuesday, April 2, 2024

A regular meeting of the Planning & Economic Development Committee was held on Tuesday, April 2, 2024 in the Council Chambers, Regional Headquarters Building, 605 Rossland Road East, Whitby, Ontario at 9:30 AM. Electronic participation was offered for this meeting.

#### 1. Roll Call

Present: Councillor Chapman, Chair

Councillor Pickles, Vice-Chair

Councillor Collier\* attended the meeting at 9:34 AM

Councillor Kerr Councillor Neal\* Councillor Shahid Councillor Wotten Regional Chair Henry

\* denotes Councillors participating electronically

Also

Present: Councillor Crawford\*

Councillor Mulcahy\* attended for part of the meeting

\* denotes visiting Councillors participating electronically

Staff

Present:

- E. Baxter-Trahair\*, Chief Administrative Officer
- C. Boyd, Solicitor, Chief Administrative Office Legal Services
- B. Bridgeman, Commissioner of Planning and Economic Development
- M. Broderick, Manager, Business Development and Investment, Economic Development
- J. Feuiltault, Business Development Specialist, Economic Development
- H. Finlay\*, Manager, Transit Oriented Development (TOD)
- N. Gibson, Business Development Specialist, Economic Development
- S. Gill, Director, Economic Development and Tourism
- C. Goodchild, Director of Planning
- S. Hajsaleh, Planner, Transportation Planning
- A. Harras\*, Director of Legislative Services and Regional Clerk
- R. Inacio, Systems Support Specialist, Corporate Services IT
- G. Pereira, Manager, Transportation Planning
- J. Rhynas, Program Coordinator, Economic Development
- J. Severs, Manager, Marketing and Tourism, Economic Development
- K. Smith, Committee Clerk, Corporate Services Legislative Services

- L. Talling, Acting Manager, Agriculture and Rural Affairs, Economic Development
- N. Taylor\*, Commissioner of Finance
- L. Trombino, Manager, Plan Implementation
- V. Walker, Committee Clerk, Corporate Services Legislative Services
- \* denotes staff participating virtually

#### 2. Declarations of Pecuniary Interest

There were no declarations of pecuniary interest made.

#### 3. Adoption of Minutes

Moved by Councillor Kerr, Seconded by Councillor Pickles,

(23) That the minutes of the regular Planning & Economic Development Committee meeting held on Tuesday, March 5, 2024, be adopted.

CARRIED

#### 4. Statutory Public Meetings

There were no statutory public meetings.

B. Bridgeman, Commissioner of Planning & Economic Development, and S. Gill, Director of Economic Development and Tourism, introduced Maylene Broderick as the new Manager of Business Development and Investments.

#### 5. Presentations

5.1 Simon Gill, Director of Economic Development and Tourism, re: Investment Attraction Metrics – Annual Activity Report 2023 (#2024-EDT-7) [Item 8.2 b.]

Simon Gill, Director of Economic Development and Tourism, provided a PowerPoint presentation with regards to the Investment Attraction Metrics – Annual Activity Report 2023.

Highlights of the presentation included:

- What We Do
- Collaboration with DEDP
- Our Focus
  - Future Energy
  - Next Gen Mobility
  - o Arts, Culture and Creative
  - o Applied Digital Tech
  - o Agri-Food
- Investment Leads
- Lead Sources

- Investment Attraction Missions
- Spotlight: Auto Tech Detroit Mission
- Supporting Events
- Inbound Delegations
- Spotlight: Ontario TIO Delegation
- Metrics Summary
- Investment Successes
- Booming Growth

S. Gill responded to questions from the Committee with regards to the types of investment leads that comprise the 9% that falls outside of the Region's five (5) named priority areas; how the results, metrics and costs of Invest Durham compares to the Region's previous partnership with Toronto Global for investments in the Region; whether the Region apportions new businesses among the area municipalities; if certain business types are more commonly launching in the Region and the main factors that attracts new business to the Region; the involvement from the area municipalities as it relates to new and returning business investments; what defines an investment success; how expansions of existing businesses are captured in the success statistics; the amount of leads gathered through attendance at trade shows and networking; the support received from the Provincial and Federal governments; and the availability of government grants or subsidies to contribute to new business growth.

#### 6. Delegations

There were no delegations to be heard.

#### 7. Planning

#### 7.1 <u>Correspondence</u>

There were no communication items to be considered.

#### 7.2 Reports

A) Application to Amend the Durham Official Plan, submitted by Clark Consulting Services, on behalf of Thornlea Holsteins Ltd., to permit the severance of a farm dwelling rendered surplus as a result of the consolidation of non-abutting farm properties, in the Municipality of Clarington, File: OPA 2023-002 (Regional Official Plan Amendment #198 (2024-P-8)

Report #2024-P-8 from B. Bridgeman, Commissioner of Planning and Economic Development, was received.

Moved by Councillor Wotten, Seconded by Chair Henry,

- (24) That we recommend to Council:
- A) That Amendment #198 to the Durham Regional Official Plan, to permit the severance of a dwelling rendered surplus as a result of the consolidation of nonabutting farm parcels, be adopted as contained in Attachment #3 to Report #2024-P-8 of the Commissioner of Planning and Economic Development;
- B) That "Notice of Adoption" be sent to the applicant, the applicant's agent, the Municipality of Clarington, the Ministry of Municipal Affairs and Housing and all other person or public bodies who requested notification of this decision; and
- C) That the Minister of Municipal Affairs and Housing be requested to modify the Council adopted Durham Regional Official Plan as shown on Attachment 4 to Report #2024-P-8 so that the approvals granted by Regional Council through Amendment #198 are carried forward and properly reflected in the Region's new Official Plan which is currently pending approval by the Minister.

#### CARRIED

B) Re-Nomination to the Board of Directors of the Greater Toronto Airports Authority (2024-P-9)

Report #2024-P-9 from B. Bridgeman, Commissioner of Planning and Economic Development, was received.

Moved by Councillor Kerr, Seconded by Councillor Shahid,

- (25) That we recommend to Council:
- A) That Mr. Johan van 't Hof be re-nominated to the Greater Toronto Airports Authority (GTAA) Board of Directors as Durham Region's municipal representative for a term ending on October 17, 2026; and
- B) That a copy of Report #2024-P-9 of the Commissioner of Planning and Economic Development be forwarded to the GTAA.

  CARRIED

#### 8. Economic Development

#### 8.1 Correspondence

There were no communication items to be considered.

#### 8.2 Reports

A) Gather at the Farm 2023 Agri-Food Marketing Campaign (2024-EDT-6)

Report #2024-EDT-6 from B. Bridgeman, Commissioner of Planning and Economic Development, was received.

Following a question from the Committee regarding whether the Region collects data to measure the success rate of the program, and whether the participating farms also track data and provide the results to the Region, staff advised they will investigate geo-fencing and other modes of data collection to gather relevant statistics and report back to the Committee.

Moved by Councillor Wotten, Seconded by Councillor Kerr,

- (26) That Report #2024-EDT-6 of the Commissioner of Planning and Economic Development be received for information.

  CARRIED
- B) Investment Attraction Metrics Annual Activity Report 2023 (2024-EDT-7)

Report #2024-EDT-7 from B. Bridgeman, Commissioner of Planning and Economic Development, was received.

Staff responded to a question of clarification from the Committee with regards to the descriptions for Investment Leads as set out in Attachment #2 to the report.

Moved by Councillor Pickles, Seconded by Councillor Wotten,

(27) That Report #2024-EDT-7 of the Commissioner of Planning and Economic Development be received for information.

CARRIED

#### 9. Advisory Committee Resolutions

- 9.1 Durham Active Transportation Committee
- A) Resolution regarding June Bike Month

Moved by Councillor Kerr, Seconded by Councillor Shahid,

(28) That we recommend to Council:

Whereas June is Bike Month;

And whereas Durham Regional Planning Staff have organized numerous bike friendly activities annually for over a decade to educate residents about cycling safety, promote the benefits of cycling, and encourage residents to bike more by participating in Bike Month throughout the month of June; and

And whereas the Durham Active Transportation Committee fully supports the Region's planned Bike Month activities.

Now therefore be it resolved that the Durham Active Transportation Committee request Regional Council's support of the planned Regional Bike Month activities and proclaim the month of June as Bike Month in the Region of Durham.

CARRIED

#### 9.2 Durham Agricultural Advisory Committee

#### A) Resolution regarding Stormwater Management Fees

Discussion ensued regarding whether farmers that use ponds or wetlands receive credits for the carbon capture that occurs on the farm; and the tax subsidies farmers may be eligible to receive.

At the request of the Committee, staff was directed to investigate whether a formula exists to calculate carbon credits for farmers that have naturalized areas on their properties and examine what subsidies a working farm may be eligible to receive at the Provincial and Federal levels to offset the effects of carbon taxes, and report back to the Committee.

Moved by Councillor Pickles, Seconded by Councillor Wotten, (29) That we recommend to Council:

Whereas Stormwater Management fees are intended for urban infrastructure needs and flood prevention, the Durham Agricultural Advisory Committee (DAAC) believes that bona fide farmers on agricultural properties should be exempt from paying Stormwater Management fees in the Region of Durham; and, that this resolution be circulated to Durham's area municipalities for their information.

CARRIED

#### 10. Confidential Matters

There were no confidential matters to be considered.

#### 11. Other Business

There was no other business to be considered.

#### 12. Date of Next Meeting

The next regularly scheduled Planning & Economic Development Committee meeting will be held on Tuesday, May 7, 2024 at 9:30 AM in the Council Chambers, Regional Headquarters Building, 605 Rossland Road East, Whitby.

#### 13. Adjournment

Moved by Chair Henry, Seconded by Councillor Shahid, (30) That the meeting be adjourned.

#### **CARRIED**

The meeting adjourned at 10:29 AM									
Respectfully submitted,									
B. Chapman, Chair									
V. Walker, Committee Clerk									





# Transit-Oriented Development Strategy

Planning & Economic Development Committee
May 7, 2024

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## **Objectives of the TOD Strategy**

- Clear direction for community design, mobility and public realm around transit in Durham Region's existing and planned TOD Places.
- Identify ways in which TOD can advance Regional priorities.
- Identifying opportunities to ensure TOD meets the needs of the Region's diverse population.
- Identify ways to partner with area municipalities, agencies, the development industry, and stakeholders to create TOD.

## **Supporting Regional Priorities**



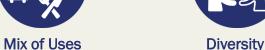




**Vibrant Communities** 

**Complete Communities** 









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## **TOD Places**

The TOD Places categorize the Strategic Growth Areas (SGAs) of the Envision Durham Regional Official Plan into a series of distinct TOD Place types.

#### ■ ★ GO Station Areas (PMTSAs)

- Pickering GO
- Ajax GO
- 3 Whitby GO
- Durham College Oshawa GO
- Thornton's Corners GO
- 6 Central Oshawa GO
- Courtice GO
- 8 Bowmanville GO

#### Large Retail Centres

- 9 Ajax Uptown Regional Centre
- 🐽 Whitby Brock/Taunton Major Central Area
- 111 Clarington Courtice Urban Centre
- 12 Oshawa Windfields Main Central Area

#### Mixed-Use Hubs

- \* 13 Pickering UGC
  - 14 Ajax Downtown Regional Centre
  - 15 Whitby Baldwin/Winchester Major Central Area
  - 16 Downtown Regional Centre
- ★ 177 Oshawa UGC

#### Historic Centres

- 1 Whitby Downtown Whitby Major Central Area
- 19 Clarington Bowmanville East Urban Centre
- 20 Clarington Newcastle Village Centre
- 21 Ajax Pickering Village

#### Rapid Transit Corridors

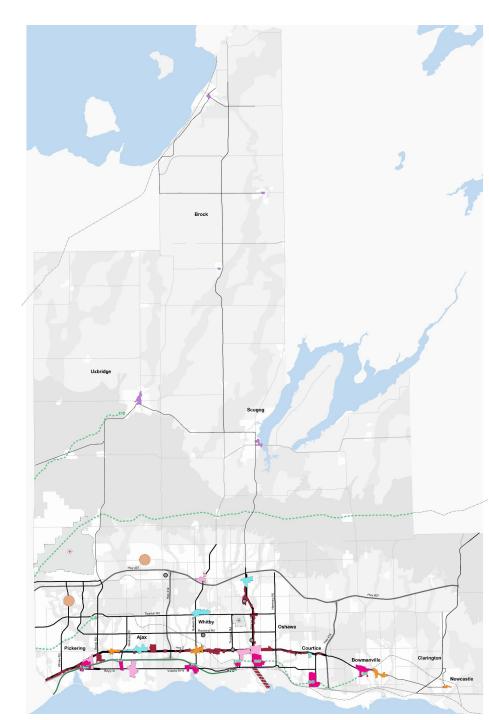
- 22 Highway 2
- 23 Simcoe Street North
- Simcoe Street South (Future Rapid Transit Corridor)

#### New TOD Areas

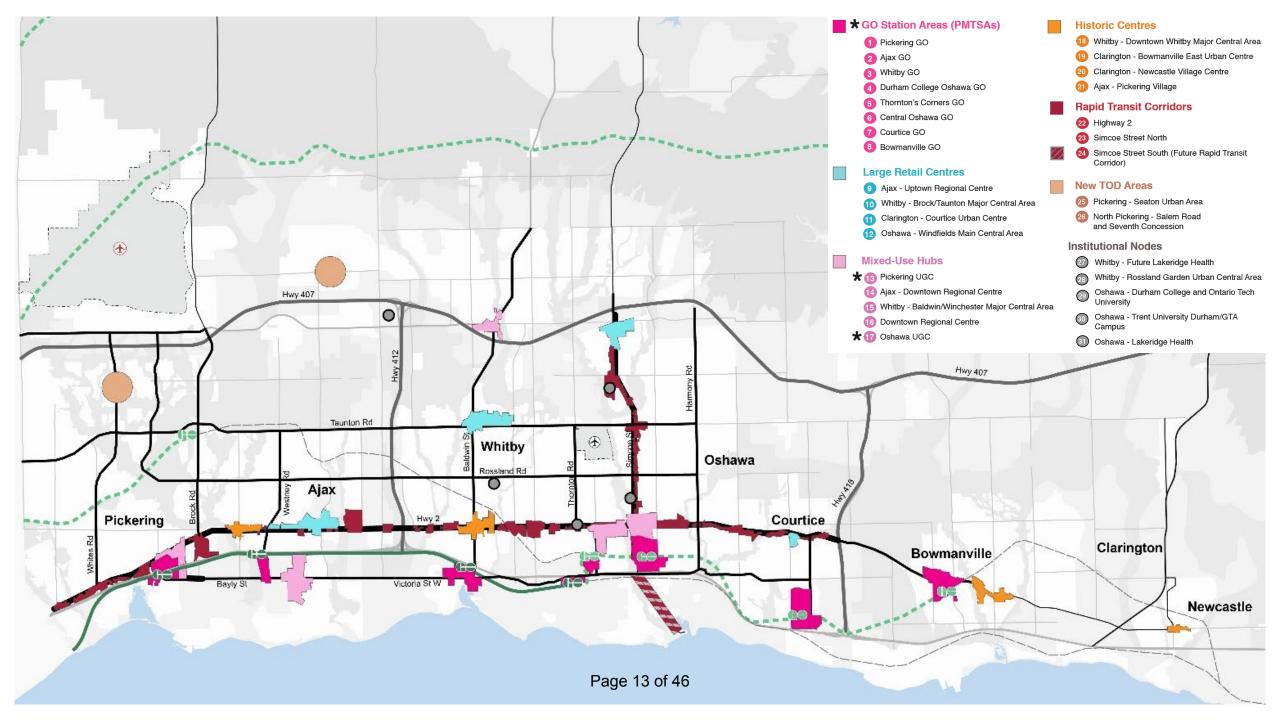
- 25 Pickering Seaton Urban Area
- 26 North Pickering Salem Road and Seventh Concession

#### **Institutional Nodes**

- Whitby Future Lakeridge Health
- Whitby Rossland Garden Urban Central Area
- Oshawa Durham College and Ontario Tech University
- Oshawa Trent University Durham/GTA Campus
- 31 Oshawa Lakeridge Health



Within the TOD Place types, the highest priority areas for development are the Urban Growth Centres (UGCs) and Protected Major Transit Station Areas (PMTSAs).
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## Responding to **Places**

A **number** that corresponds to each high-level strategy to display a conceptual location

A conceptual plan illustrates how these strategies could be combined to deliver TOD

#### Large Retail Centres



Figure 30. Ajax (Highway 2 and Salem Road)

Automobile-oriented retail and commercial areas located within Regional Centres or along existing and proposed Rapid Transit Corridors make up the Large Retail Centres TOD Place. These areas contain large parcels of land with significant areas of surface parking and limited connectivity between large-format retail uses. The many retail options are significant destinations and generators of activity. although access to them is primarily in the form of single-occupant vehicle (SOV) trips.

#### **Emerging TOD Areas:** Large Retail Centres

- 1. Ajax Uptown Regional Centre
- 2. Whitby Brock/Taunton Major Centre
- 3. Courtice Urban Centre
- 4. North Oshawa Windfields

Development in these areas will occur incrementally over time and integrate a new mix of uses, at higher densities while supporting a transition away from singleoccupancy vehicle trips to more active and sustainable modes of travel.

The focus will be on establishing a planning framework to support the transition to a more transit-supportive place and ensuring that the development of individual parcels is coordinated toward this goal.

#### STRATEGIES

- 1. Establish a secondary planning framework to identify a clear structure and direction for new TOD. The framework should capture the Larger Retail Centre and significant areas of change surrounding the Centre.
- 2. Create a pattern of streets and blocks that will connect across and between sites to strengthen the connectivity to surrounding neighbourhoods. (See 3.1.2)
- 3. Incorporate a network of secondary streets/connections to support improved connectivity for pedestrians and cyclists.
- 4. Permit a mix of uses to support an active community throughout the day and evening and reduce the demand for trips to access services (see 3.3.1).
- 5. Establish a clear focus area for the highest densities, the broadest mix of uses and street-level activity in the areas closest to existing and planned transit (see 3.4.1, 3.4.2).
- 6. Integrate new inclusive community facilities where they can benefit both the TOD and existing communities (see 3.3.1).

- Distinguish areas around transit stops/ stations with a higher level of pedestrian/ cycling amenity to support sustainable access to and from transit. (See 3.1.1, 8. Create a network of new parks and open
  - spaces that connect to and expand the existing open space network. The network should contain a variety of open spaces to meet the needs of the evolving community, including larger parks, linear parks for active transportation, smaller urban parks/squares and plaza spaces.
  - Establish a network of dedicated cycling routes that connect to and extend existing and planned cycling routes surrounding the area (see 3.1.5).
  - 10. Explore opportunities for developing new intersections to reduce travel times for people travelling to and from the area on foot or by bike, or other active transportation mode (See 3.1.4).
  - 11. Explore the potential for new mid-block connections to improve access and permeability between the TOD and surrounding neighbourhoods (See 3.1.2).
  - 12. Reduce demand for parking through strategies such as reduced parking supply and shared parking facilities to promote sustainable modes of transit (see 3.5.1).
  - 13. Integrate urban water managemer strategies such as bio-swales and cisterns that support intensification while managing water runoff and quality control.
  - 14. Align short- to medium-term investments such as new sidewalks and drive aisles to support implementation of the long-term planning framework.

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000000 0 0 0 0 0 0000000 0000 000000 3 0000 00000000000 20000000 000 mmm 000 20011 10000000 00000 000000 · --- Secondary connections Transit stop/station High density, mixed-use focus Station access area Surrounding infill ♠ ■ ■ 

New street network \* Community facility Figure 31. XXX

33 Durham Transit-Oriented Development Strategy (2023)

High-level **strategies** are provided for each TOD Place to respond to of 46 their unique characteristics

The most relevant Section 3 **Guidelines** for each Strategy are indicated as applicable



## **Example: Mixed Use Hubs**

- A mix of community, retail and higher-density residential uses
- A diverse pattern of streets with varied block sizes, scale, and massing
- Clusters of disconnected uses with limited relationships to each other
- Significant activity generators



#### Mixed-Use Hubs

- Ajax Downtown Regional Centre
- Oshawa Downtown Regional Centre
- Whitby Baldwin/Winchester Major Central Area



## **Example: Mixed Use Hubs**



#### **Key Strategies (abridged):**

- 1. Establish a mixed-use focus area (See 3.1.2).
- 2. Support incremental intensification (see 3.4.2).
- 3. Opportunities for intensification/ redevelopment of larger retail uses
- 4. A suite of TDM and mobility enhancements (See 3.1.1).
- 5. Implement micro-mobility and other ondemand services.
- 6. Reduced/alternative parking standards, including shared parking (see 3.5.1).
- 7. Pedestrian improvements (See 3.1.4).



## **TOD Guidelines - 6 Components**

## Mobility



- Prioritize more sustainable modes of travel.
- Establish a connected pattern of streets.
- Create connected rapid transit corridors.
- Provide clear and direct pedestrian routes.
- Integrate a safe and connected cycling network.
- Help people get to their destination.

2 Public Realm



- Create safe and comfortable places for pedestrian and cyclists.
- Develop a diverse and connected open space network.
- Incorporate public art and place-making in the public realm.

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3 Land Use



- Integrate a broad mix of transit-supportive uses.
- Support the public with active ground floor uses.
- Increase housing supply and diversity.
- Discourage automobileoriented uses.



## **TOD Guidelines - 6 Components**





- Ensure transit-supportive densities and compact urban forms.
- Integrate a variety of building types and scales that respond to context.
- Deliver design excellence.
- Deliver more sustainable community design.

5 Parking Management & Design



- Manage parking to support intensification and a shift to transit.
- Locate and design parking to support an attractive public realm.

6 Transit Station Design



- Embed and elevate the prominence of transit within the community.
- Design transit stops / stations as inviting places.
- Advance TOD at and around GO Stations.

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## **Example: Public Realm**

Guideline and description

Connection to Regional Priorities

3.2.2

#### Develop a diverse and connected open space network

Access to high-quality open spaces contributes significantly to urban quality of life, especially in the design of higher-density neighbourhoods. Parks, civic plazas, and publicly accessible open spaces have the potential to significantly increase the value of real estate, environmental performance, and community attractiveness. Depending on their purpose in the community, open spaces should range in size and type, from small areas like parkettes to urban plazas and major recreation parks and natural heritage systems. Privately accessible open spaces, such as courtyards or green roofs, can also provide amenity in communities where private backyards are scarce.



Figure 61. Delivering parks and open space with new transit-oriented development is critical to enhancing quality of life in higher-density neighbourhoods

67 Durham Transit-Oriented Development Strategy (2024)

SUPPORT FOR REGIONAL PRIORITIES



Create Communities
Create complete communities
with high quality open spaces.



Supporting diverse and inclusive communities that offer public open spaces.



Vibrant Communities

By adding and improving open spaces for more active and animated streets.

#### APPLICABILITY TO KEY TOD PLACES

Creating **new open spaces** is particularly important in high-density areas to provide space for people who may not have their own outdoor space to gather including:

- GO Station Areas (2.1)
- Mixed-Use Hubs (2.3)
- Historic Centres (2.4)

#### APPLICABILITY TO KEY TOD PLACES

Establishing a hierarchy of open spaces that vary in response to future urban conditions is important to ensure that development within TOD Places can contribute to more vibrant neighbourhoods that cater to the diverse needs and interests of the community. The intensification of existing areas may require the evaluation and upgrade of existing open spaces to ensure they support the needs of the evolving community. These TOD Places that have the opportunity for new and infill development include:

- Large Retail Centres (2.2)
- · Rapid Transit Corridors (2.5)
- New TOD Areas (2.7)

#### GUIDELINES

- TOD Places should be designed with a mix of parks and open spaces catering to the community's diverse needs.
- 2. Planning for parks and open spaces within TOD Places should occur in collaboration between the region and area municipalities. The design and planning of open spaces should be informed by engagement with the community and key stakeholders to ensure the mix and design respond to community needs.

- An open space network plan should be created for TOD Places to demonstrate how existing and proposed parks and public open spaces are distributed and linked to each other, public transportation, and important destinations.
- Planning for TOD Places should include developing policies for acquiring and developing new parks and open space, including larger consolidated parks where feasible.
- Open spaces should be designed with high-quality materials and features that respond to their role and location within the community with design elements and structures that provide protection from weather
- Where applicable, create station-related open spaces to improve access to and from transit while offering a location for supporting activities, such as cafés that can animate the station area.
- Transit station open spaces should emphasize the station as a 'place' and contribute to improving station functionality and user experience by incorporating supporting facilities such as seats, bike parking, structures that provide protection from weather, and signage.
- Encourage public realm investments along transit corridors such as street trees, Privately-Owned Public Spaces (POPS), and plazas to reinforce transit corridors as destinations within the community and connect the open space networks of different transit stop/station areas.



Example **photos** displaying best practices around the world

Figure 62. Smaller parkettes and urban plazas can play an important role in TOD places, enabling the delivery of amenity in higher-density environments and contributing to street life and animation.



Figure 63. Larger consolidated open spaces can create a shared focus for TOD places while facilitating a mix of features and programing, year-round, Salt Lake

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Establishing a connection to **key**TOD Places and applicability age 19 of 46

A series of **Guidelines** to advance progressive planning and best practices



## Implementation: Working Together to Deliver TOD

- Role, Awareness and Relevance of the TOD Strategy
- Partners in Advancing TOD
- 3 Structures for Effective Collaboration
- 4 Monitoring and Managing



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## Role, Awareness and Relevance of TOD Strategy

- Tool for Region, area municipalities, development industry and community
- Provide guidance on creating and supporting TOD while accommodating growth
- Complement approved and ongoing planning initiatives
- Support background studies for new development applications





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## Partners in Advancing TOD

- Regional departments
  - Lead several initiatives and projects to support TOD
- Regional Council
- Citizen Advisory Committees
  - Durham Active Transportation Committee (DATC)
  - Durham Region Transit Advisory Committee (TAC)
  - Durham Environment and Climate Advisory Committee (DECAC)
- Area municipalities
- Province and Metrolinx
- Developers and landowners



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## **Structures for Effective Collaboration**

- Aligning Regional priorities
  - Capital and infrastructure funding
  - Affordable housing
- Area Municipal Working Group
  - Building on the Growth Management Data Working Group
- TOD Working Group
  - Area municipalities and development industry
  - o Potential to work on a site-specific scale
- External TOD Advisory Group
  - Bring Regional partners together in GTHA



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# Monitoring and Managing

- Integrate TOD goals into planning documents
- Secondary Plans
- Corridor planning
- Key Performance Indicators (KPIs)
  - Organized based on six TOD components
  - Provide meaningful and measurable data

#### **KPI Measure**

#### **Mobility**

Transportation mode access to rapid transit stations and stops

Active transportation accessibility and improvements

Dominant mode of travel to work/school

Kilometres of walking or cycling infrastructure

#### **Public Realm**

Percentage of land within TOD Places as park, green space, or area of public realm improvements

Value of investments in public realm improvements within TOD Places

#### Land Use

Updated zoning permissions (by GFA) within TOD Places.

Percentage of new land uses within TOD Places (i.e. residential, office, commercial, institutional, etc.)

Percentage of intensification within TOD Places

Population and jobs growth

Commercial vacancy rate within TOD Places

Percent breakdown of GFA for land uses in TOD Places over time

#### **KPI Measure**

#### **Built Form**

Population density in TOD Places and comparison to broader Region.

Number of building permits and development applications within TOD Places vs Region (as a percentage).

Percentage of multi-unit housing developments (ie. townhouses, multi-plexes, mid-rise apartments, high-rise apartments).

Number of net-zero ready housing units (tier 5 energy performance standards)

#### **Parking Management and Design**

Number of parking spaces in TOD Places per capita.

Number of bicycle parking spaces

#### **Transit Station Design**

Percentage of stops in TOD Places with weather protection shelters.

Implementation of recommended design improvements at and around stations.

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## Value of the TOD Strategy

- Creates a toolbox of common reference points for TOD Places
- Complements the "Envision Durham" Regional Official Plan
- Aligns TOD Places with existing and future transit
- Creates more transit-supportive communities
- Design considerations for equity and community-building





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## **Questions and Discussion**



Greg Pereira, MCIP, RPP Manager, Transportation Planning Planning & Economic Development Dept. 905-668-4113 ext. 2555 greg.pereira@durham.ca

URBAN **STRATEGIES** 

Melanie Hare, FCIP, RPP Partner Urban Strategies Inc. 416-340-9004 mhare@urbanstrategies.com

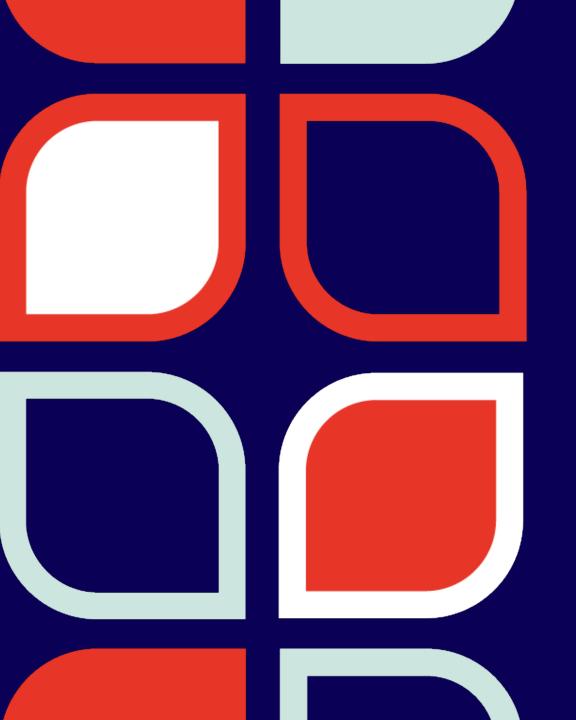
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# Film and Television Sector Development 2012 to 2022 and Future Plans

Planning and Economic Development Committee May 8, 2024

## **Durham Region Film Commission**

### **Creation and Building Capacity**

- 2012 film office established central contact for film-related investment
- Building industry relationships and internal/external resources
- Film and Television Advisory Committee and Municipal Film Liaisons

#### **Action Plan**

- Scouting and production logistics support
- Promotion of locations, products and services
- Formal reporting and building the value proposition



## **Sector Development**

- Film and Television Career Fairs
- Emerging Filmmaker Incubators
- How To Do Business with Film and Television Industry Seminars
- Film Location Readiness Workshops
- Ontario Green Screen Initiative
- Durham Hotel Assoc. Cast/Crew Rates
- Film Commissioner Certification
- Post-secondary Film Industry Spotlights



## **C**

## **Infrastructure Investment**

TriBro Sandy Beach Studios, Pickering - May 2022

• 180,000 sf facility, 3 soundstages, shops, 30,000 sf production offices and ancillary space

William F White Backlot, Pickering – Sept 2021

 Canada's largest, 23-acre, modern day small town on 90-acre plot for productions of all types

Footsteps Post-Production Sound, Uxbridge

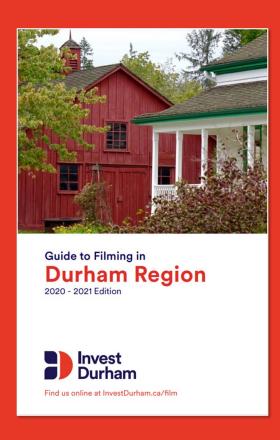
 Increased capacity 1 to 3 studios, major domestic/foreign film and television projects





## **Film Durham Promotions**

- Guide to Filming in Durham
- Ontario Creates Locations Library
- Parkwood Estate Co-Branding Partnership
- Invest Durham website sector page
- Foreign and domestic trade shows
- Locations/studios familiarization tours
- Film Durham sizzle reel
- Industry trade magazines advertising





## **Film Tourism**

# Durham Region International Film Festival

- Film Durham founded 2015
- Not-for-Profit since 2017
- 3-day event with gala events, education, film screenings, industry workshops

#### **Fannibal Fest Bus Tours**

 258 fans from 13+ countries visited Hannibal TV filming locations 2017 and 2018





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## **Production Activity**

## **Strong Growth**

- Durham Region 2022: record-setting 74 projects,
   598 production days
- 2012 to 2022 production value grew \$19M to \$76.9M, and production days 224 to 598

## **Type of Projects**

- From small independent productions to feature films and TV series, averaging 70+ projects/year
- Major domestic and foreign studios, Disney,
   Paramount, Amazon, Netflix, Blue Ant, Shaftesbury





## **Future Plans**

- Increase opportunities to showcase Durham as a film destination
- Continue location and business industry readiness seminars
- Maximize local economic impact
- Support local and emerging filmmakers
- Workforce development initiatives with educators
- Support Ontario Green Screen program
- Create new film tourism events i.e., The Way Home
- Support growth of Durham Region International Film Festival





Eileen Kennedy, Durham Region Film Commission eileen.kennedy@durham.ca or 289-927-7119

InvestDurham.ca







If this information is required in an accessible format, please contact Economic Development & Tourism at 1-800-706-9857, ext. 2619.

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# The Regional Municipality of Durham Report

To: Planning and Economic Development Committee

From: Commissioner of Planning and Economic Development

Report: #2024-P-10 Date: May 7, 2024

#### Subject:

2024 Durham Transit-Oriented Development (TOD) Strategy

#### **Recommendation:**

That the Planning and Economic Development Committee recommends to Regional Council:

- A) That the 2024 Durham Transit-Oriented Development (TOD) Strategy be endorsed as a toolbox of common reference points in the process of planning and designing TOD Places in Durham Region; and
- B) That the guidelines within the 2024 Durham TOD Strategy that have implications on designing and constructing Regional infrastructure be considered as part of future annual business plans and budget processes for those capital projects.

#### Report:

#### 1. Purpose

1.1 The purpose of this report is to provide an overview and seek Regional Council's endorsement of a Durham Region specific Transit-Oriented Development (TOD) Strategy, which identifies 36 TOD Places in Durham Region characterized by eight distinct TOD Place types: i) GO Train Areas; ii) Large Retail Centres; iii) Mixed-Use Hubs; iv) Historic Centres; v) Rapid Transit Corridors; vi) Institutional Notes; vii) New TOD Areas; and viii) Rural Regional Centres.

1.2 The TOD Strategy supports growth and design through a series of guidelines within each distinct TOD Place, including: mobility, public realm, land use, built form, parking management and design, and transit station design. The TOD Strategy also identifies next steps for implementation including partners, collaboration opportunities, and key performance measures for ongoing monitoring and management of TOD in Durham.

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- 1.3 The TOD Strategy is intended to provide more specific direction to the Regional Official Plan and area municipal official plans, including secondary plans, by outlining a comprehensive set of guidelines for reviewing development proposals and/or plans within the TOD Places.
- 1.4 This report will be accompanied by a staff presentation to Committee.

#### 2. Background

- 2.1 The Region initially developed a TOD Strategy in 2010 to support development and transit-supportive design around existing and future transit in Durham including GO stations and along major transit corridors.
- 2.2 Since 2010, there have been significant changes to provincial planning policies and guidelines, including the Provincial Policy Statement (2020), A Place to Grow: Growth Plan for the Greater Golden Horseshoe (2020 Consolidation) and the Metrolinx Regional Transportation Plan (2018). These documents provide a greater emphasis on: transit-supportive development; intensification within built-up areas; and higher densities in both redeveloped and newly developing areas, to achieve complete communities. Coupled with the increased demand for housing and a broader mix of unit types, an update of the Region's TOD Strategy was required to effectively plan for TOD across the Region.
- 2.3 The new Council-adopted <u>Regional Official Plan</u>, in policy 8.1.3, as well as action #3 of the <u>Durham Transportation Master Plan (2017)</u>, identifies the development and implementation of regional TOD Guidelines as one of the principles for achieving TOD, with a particular focus on Strategic Growth Areas such as Urban Growth Centres, Regional Centres, Major Transit Station Areas, and along Regional Corridors.
- 2.4 The updated 2024 TOD Strategy incorporates the evolving nature of development patterns in Durham, leveraging opportunities for further implementation within the various TOD Places outlined within the Strategy. It also integrates the results of Envision Durham, the Region's municipal comprehensive review process, and the

- policies of the new Regional Official Plan to further transit-supportive development in Durham.
- 2.5 Urban Strategies Inc. (USI) was retained in June 2023 to conduct the update to the TOD Guidelines and facilitate meetings with Regional staff and the area municipalities. USI created the 2010 TOD Strategy.

#### 3. Consultation and Area Municipal Engagement

- 3.1 The consultation and engagement process included staff from the Planning and Economic Development, Works, and Social Services departments, Durham Region Transit, the Rapid Transit & Transit Oriented Development Office, as well as staff from each of the eight area municipalities.
- 3.2 In summer 2023, workshops were held with Regional and area municipal staff to provide an overview of the 2010 TOD Strategy, an understanding of its current use, changes to policy and development context over the last 10-15 years, review of best practices, and establishing a vision for the updated Strategy.
- 3.3 On February 15, 2024, an additional workshop was held with Regional and area municipal staff to provide an overview of the draft TOD Strategy and its component guidelines. Input from area municipal staff on the draft document has been incorporated into the final Strategy.

#### 4. Overview of the 2024 Transit-Oriented Development Strategy

- 4.1 The following provides a high-level overview of the key components of the 2024 TOD Strategy (Attachment #1).
- 4.2 Section 3 "TOD Guidelines," identifies a series of best practices to support TOD, providing detailed direction to achieve the seven regional priorities outlined in section 1.2 of the TOD Strategy, the seven priorities being: i) Complete Communities; ii) Mix of Uses; iii) Active Modes of Travel; iv) Diversity; v) Vibrant Communities; vi) Investment Opportunities; vii) Health and Wellbeing.
- 4.3 The Guidelines have been organized into the following six components:
  - Mobility creating a well-connected and balanced transportation system for all modes, enhance the mobility patterns within TOD Places, and offer a range of transportation options with a priority for sustainable transportation;

- ii. **Public realm** supporting high-quality, attractive, and livable public areas that incorporate complete streets, beautiful public spaces, and healthy settings to foster a sense of community and belonging;
- iii. **Land use** fostering a mix of uses that support transit ridership, including the clustering of residential, commercial, institutional, and employment uses, along with civic, and community amenities;
- iv. **Built form** incorporating effective design, densities, mixed uses, and arrangement of new buildings in TOD Places to create attractive and inclusive environments for pedestrians, cyclists, and transit users;
- v. **Parking management and design** supporting careful design and placement of parking facilities to support pedestrian and transit-oriented environments; and
- vi. **Transit station design** promoting positive user experiences, safety, and accessibility within transit stations as strong community focal points.
- 4.4 Section 4, "Working Together to Deliver TOD," identifies key tools, partnerships, and structures for effective collaboration, coordinated decision making, and successful advancement and implementation of the guidelines and strategies contained within the TOD Strategy.
- 4.5 The Strategy also includes opportunities and key performance indicators, including potential data sources, for measuring the success of TOD within the six guideline components included in Section 3.

#### 5. Implementation of the TOD Strategy

- 5.1 The TOD Strategy will equip staff in the Planning Division and the Rapid Transit Implementation and Transit-Oriented Development Office with tools and guidelines to effectively review strategic projects and developments, as well as inform future growth and infrastructure considerations within TOD Places, especially within Strategic Growth Areas including the Protected Major Transit Station Areas as identified in the Council-adopted Regional Official Plan.
- 5.2 The TOD Strategy is also intended to support area municipal staff in development review within TOD Places, as well as provide guidance for the preparation of any secondary plans or corridor studies. The development industry can also apply the TOD guidelines in their preparation of development applications and block plans for larger development areas.

5.3 Given the above, it is recommended that the 2024 Durham Transit-Oriented Development (TOD) Strategy be endorsed as a toolbox of common reference points in the process of planning and designing TOD Places in Durham Region.

- 5.4 There are certain guidelines that require consideration in the planning and design of transportation infrastructure projects led by the Region, such as road widenings, reconstruction, intersection improvements, new or upgraded bus stops, implementation of rapid transit corridors and cycling facilities. As such, it is recommended that the guidelines within the 2024 Durham TOD Strategy that have implications on designing and constructing Regional infrastructure be considered as part of future annual business plans and budget processes for those capital projects.
- 5.5 Regional staff intend to measure progress of TOD using the key performance indicators described in Section 4.4 of the Strategy, as part of its growth management monitoring. Further, Regional staff will consider establishing internal and external TOD working groups, either on a standalone basis or as part of other initiatives (e.g., Growth Management Data Working Group with the area municipalities) to collaborate on the planning, infrastructure and implementation of TOD Places.

#### 6. Relationship to Strategic Plan

- 6.1 This report aligns with/addresses the following strategic goals and priorities in the Durham Region Strategic Plan:
  - a. Goal 1, Environmental Sustainability: Objective 1.5: Expand sustainable and active transportation.
  - b. Goal 2, Community Vitality: Objective 2.1: Revitalize existing neighbourhoods and build complete communities that are walkable, well-connected, and have a mix of attainable housing.
  - c. Goal 2, Community Vitality: Objective 2.5: Build a healthy, inclusive, agefriendly community where everyone feels a sense of belonging.
  - d. Goal 3, Economic Prosperity: Objective 3.3: Enhance communications and transportation networks to better connect people and move goods efficiently.
  - e. Goal 4, Social Investment: Objective 5.1: Optimize resources and partnerships to deliver exceptional quality services and value.

#### 7. Conclusion

7.1 The TOD Strategy was prepared to best advise Regional and area municipal staff on creating and implementing TOD Places in Durham Region through a set of guidelines organized around six components or themes. Advancing TOD requires coordination with various key partners and stakeholders including internal departments, advisory committees, Metrolinx, the province, landowners, developers, and area municipalities. While area municipalities do have area-specific urban design guidelines that are transit-supportive, a comprehensive strategy is necessary to promote opportunities for implement TOD within the identified 36 TOD Places as described in the Strategy.

7.2 The TOD Strategy forms a key component for the Region, with its key partners, to continue to advance opportunities that encourage growth patterns, community form and infrastructure investment that create more transit-supportive communities. The introduction and expansion and phased implementation of the higher-order transit network in Durham, the establishment of a Rapid Transit and Transit-Oriented Development Office and the ongoing planning in Strategic Growth Areas all contribute to ensure that complete, inclusive communities are being built close to existing and planned rapid and frequent transit services.

#### 8. Attachments

Attachment #1:	<u>Durham i</u>	<u> Transit-0</u>	<u>Oriented</u>	Develo	pment	Strategy,	May	<u> 2024                                  </u>

Respectfully submitted,

Original signed by

Brian Bridgeman, MCIP, RPP, PLE
Commissioner of Planning and
Economic Development

Recommended for Presentation to Committee

Original signed by

Elaine C. Baxter-Trahair Chief Administrative Officer If this information is required in an accessible format, please contact 1-800-372-1102 ext. 2564.



# The Regional Municipality of Durham Report

To: Planning and Economic Development Committee

From: Commissioner of Planning and Economic Development

Report: #2024-EDT-8 Date: May 7, 2024

#### Subject:

Film and Television Sector Development, 2012 to 2022, and Future Plans

#### **Recommendation:**

That the Planning and Economic Development Committee recommends:

That this report be received for information.

#### Report:

#### 1. Purpose

- 1.1 The purpose of this report is to provide an update on the development of the film and television sector in Durham Region and an overview of activities since the inception of the Durham Region Film Commission.
- 1.2 This report will be accompanied by a staff presentation from Eileen Kennedy, Creative Industries Program Specialist.

#### 2. Background

- 2.1 Prior to 2012, the Region of Durham had no formal processes for managing film-related investment inquiries, facilitating productions and permits, statistical reporting, or a sector development budget and programming.
- 2.2 In 2012, the Region of Durham established a film office, known as the Durham Region Film Commission (Film Durham) with support from external stakeholders

- such as <u>Ontario Creates</u>, industry unions and guilds, post-secondary institutions, and area municipalities.
- 2.3 The establishment of Film Durham allowed for a formalization of processes and enabled a strategic focus on the film and television industry in Durham Region.
- 2.4 In 2014 Film Durham became a member of the Association of Film Commissions International which provided global access, valuable resources, educational opportunities, and other benefits as a film commission.
- 2.5 In 2015, MDB Insights, a consulting group, completed a film sector analysis and strategy to provide a solid perspective on Durham's value proposition and prospects in the film sector.
- 2.6 The MDB report included an action plan with three areas to enhance Film Durham's resources and profile in the Greater Toronto Hamilton Area (GTHA) film and television sector:
  - a. Strengthen and develop the existing internal structures and systems to encourage greater promotion and development of the sector;
  - b. Identify sector-building activities and infrastructure investments, leveraging external resources where possible to extend the reach of Film Durham;
  - c. Engage with existing regional networks and coordinate internal resources to strengthen industry networking and collaboration opportunities.

#### 3. Action Plan outcomes and achievements

- 3.1 Several achievements resulted from the MDB strategy and its associated action plan. These achievements include:
  - a. Film Durham became the official central point of contact for film and television production companies seeking filming locations;
  - A dedicated sector profile web page was created on the <u>Investdurham.ca</u> <u>website</u>, and other digital promotional activities were launched to grow Durham's film and television industry;
  - c. The Durham Film and Television Advisory Committee was formed to provide direction to Film Durham and assist with building key industry relationships;
  - d. Comprehensive reporting began to highlight economic impact, sector growth, and encourage partnerships;
  - e. A budget was created to deliver sector development programming, dedicate staff resources, and conduct investment attraction activities;

- f. A film liaison role was identified in each municipality and processes were streamlined to manage productions, permits and supporting resources;
- g. Promotion of Durham locations began through digital locations libraries, familiarizations tours, domestic and international industry conferences and trade shows, marketing materials and trade magazines.

#### 4. Growth of the Film and Television Industry in Durham Region

- 4.1 Since 2012, most productions filming in Durham have changed from low-budget independent projects to high-budget foreign and domestic television shows, feature films, movies of the week and commercials.
- 4.2 In the past ten years, the film and television industry in Durham Region has experienced strong growth. Production value realized an annualized 15 per cent growth rate from \$19.7M in 2012 to \$76.9M in 2022, and production days grew at an annualized rate of 10 per rate from 224 to 598.
- 4.3 Major domestic and foreign studios bringing their projects to Durham are Disney, CBS, Paramount, Amazon, Netflix, Shaftesbury, CBC, Apple TV, and MGM. High profile productions have included *Anne with an E, Murdoch Mysteries, Reacher, Schitt's Creek, Star Trek: Strange New Worlds, Thanksgiving, The Handmaid's Tale, The Umbrella Academy, The Way Home, and the Oscar-winning film Women Talking.*

#### 5. Investment Highlights

- 5.1 As an outcome of continued growth in the Region's film and television sector, being a welcoming host community to film, and successful efforts of area municipal teams, the Region has welcomed two successful film sector investments:
  - a. William F. White International Inc.'s backlot opened in 2021 in the City of Pickering. The 23-acre, modern day small town is situated on a 90-acre plot of land leased from the City of Pickering, and was built for feature films, TV series, and commercials. It is the largest of its kind in Canada.
  - b. <u>TriBro Sandy Beach Studios</u> opened May 2022 in City of Pickering. The facility is a 180,000 square foot studio with three soundstages, shops, 30,000 square foot production offices, and ancillary space. They also offer virtual reality (VR) services with a mobile volume wall.

#### 6. Sector Development Highlights

- 6.1 Film Durham undertakes numerous regular sector development initiatives to grow the local film and television industry. These include annual and reoccurring events and programs. Examples include:
  - a. Initiatives to identify new potential filming locations, documenting them through photography and descriptions, to increase Durham's presence on the Ontario Creates Digital Location Library. Currently there are more than 370 sites listed covering a variety of time periods and geographies;
  - b. The annual Durham Region International Film Festival (DRIFF), which is supported through sponsorship and in-kind commitment of staff time. These events feature three days of events, film screenings, awards, and industry workshops in venues in Ajax, Oshawa, and Whitby;
  - c. Film tourism projects such as the Fannibal Fest film tours in 2017 (54 tourists) and 2018 (204 tourists) taking *Hannibal* fans from thirteen countries to locations in Durham where scenes were filmed;
  - d. The production of the Guide to Filming in Durham, which advertises Durham's businesses, locations, and industry-related resources to film industry professionals;
  - e. Regular Film and Television Industry Career Fairs, which support workforce development. Past events have seen between 550 and 1000 attendees;
  - f. Ongoing participation in the Advisory Committee and Ambassador program for the Ontario Green Screen (OGS) initiative which provide screen-based industries and government agencies with a green plan for sustainable film and television production in Ontario;
  - g. Promoting the 2022 and 2024 Emerging Filmmaker Incubator where local filmmakers compete to win cash plus equipment grants and resources to produce a short film screened at DRIFF;
  - h. Co-hosting events such as the How to Do Business with the Film and Television Industry (240 registrants), to provide local businesses with the information required to access film production opportunities;
  - i. A partnership with Parkwood National Historic Site, one of Canada's top ten filming locations, to promote the region's film and television industry.

#### 7. Updated strategy

7.1 In December 2022, Regional council approved Ready Set Future: A PLACE Blueprint for Durham, the new Economic Development and Tourism strategy and action plan.

- 7.2 Ready Set Future identifies goals to strengthen Quality of Place, including an action item to enable growth in the film industry through a refreshed region-wide film sector plan.
- 7.3 Staff are beginning work to develop this refreshed plan to further propel growth in the film and television industry in Durham Region.

#### 8. Relationship to Strategic Plan

- 8.1 This report aligns with/addresses the following strategic goals and priorities in the Durham region Strategic Plan:
  - a. Priority 3.1 Position Durham Region as the location of choice for business.
  - b. Priority 3.2 Leverage Durham's prime geography, social infrastructure, and strong partnerships to foster economic growth.

#### 9. Conclusion

- 9.1 Durham Region's film sector creates significant economic impact in the region, creating jobs, spill over spending, and attracting investment. Economic Development and Tourism Division staff efforts have strongly contributed to the significant growth of this industry in Durham and staff will continue to undertake various initiatives to leverage the opportunity of growing the film and television industry.
- 9.2 Staff are beginning work on a refreshed Film and Television Sector plan in 2024.

Respectfully submitted,

Original signed by

Brian Bridgeman, MCIP, RPP, PLE Commissioner of Planning and Economic Development

Recommended for Presentation to Committee

Original signed by

Elaine C. Baxter-Trahair Chief Administrative Officer