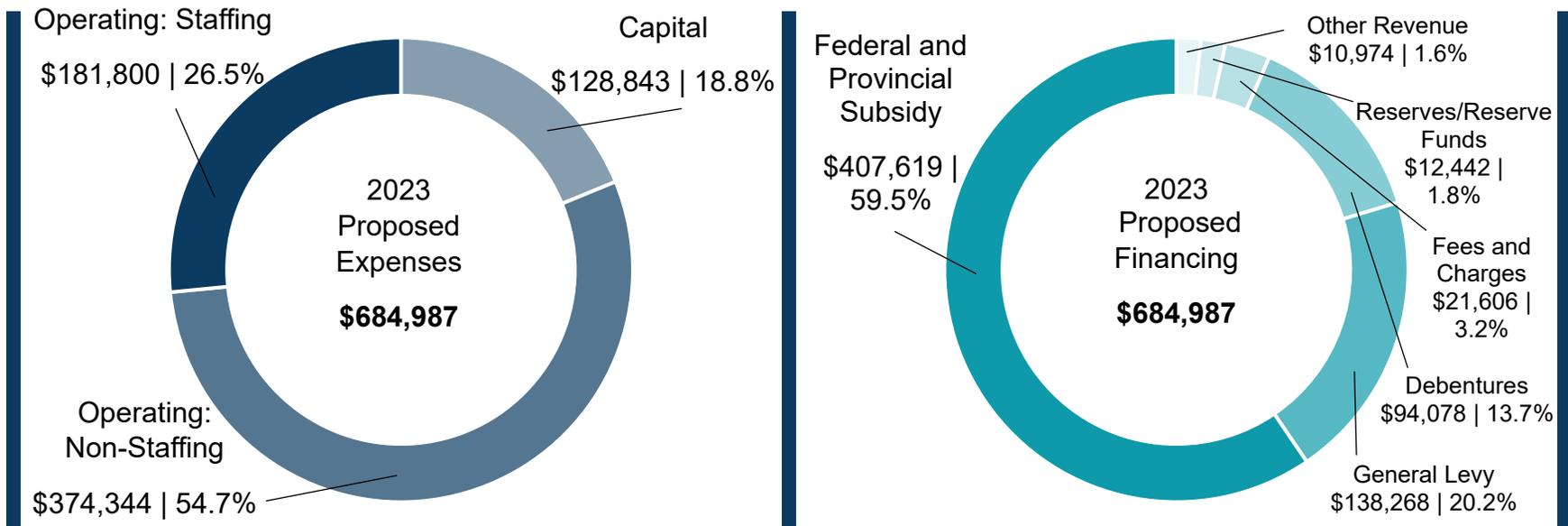


We take care of people by providing high-quality programs and human services that meet the needs of Durham residents at all stages of their lives



Amounts are in \$,000's



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Major Programs and Services

Children's Services

Plan, manage and fund Durham's early years and child care system and take a lead role in Durham's Best Start Network. Operate seven licensed early learning and child care centres and Children's Developmental and Behavioural Supports.

Purchased Fee Subsidy Spaces

Provide eligible parents with subsidy for quality early learning and child care spaces in licensed Child Care Centres, licensed Home Child Care settings and approved recreation programs.

Directly Operated Spaces

Provide quality licensed child care programs which support parents; including low-income earners and full fee parents who are working and/or upgrading their education.

Ontario Works Child Care

Provide Ontario Works recipients and eligible parents with child care subsidy to support employment, education or the recognized need of a child or parent.

Special Needs Resourcing

Early learning inclusion services for children with special needs in licensed child care and licensed home child care programs.

Children's Developmental and Behavioural Supports

Provide consultation to the licensed child care sector and parents and care givers of children with developmental disabilities when they are experiencing difficulty managing child behaviour.

General Operating Program Subsidy

Provide financial support to licensed child care operators for staff wages, benefits, lease costs, utilities, administration, nutrition, supplies and other operating costs.

Core Administration

As the Consolidated Service System Manager ensure system planning and leadership that ensures efficient use of resources to provide quality early years and childcare services in Durham.

Major Programs and Services Continued

Special Purpose – Projects

Projects including Non-Profit Pay Equity, Capacity Building, Provider Transformation, Small Water Works, Play-Based Materials and Equipment, and Repairs and Maintenance.

Wage Enhancement

Flow Provincial funds to close the wage gap between Registered Early Child Care Educators (RECE's) working in School Boards and those in licensed child care.

Child and Family Supports

EarlyON Child and Family Centres provide free programs for parents and children under 6 years of age.

Child Care Expansion Plan

Support the provincial program to create and maintain 100,000 child care spaces for children over five years. The funding is to support children 0 - 3.8 years of age, with additional fee subsidies; and/or increased access to licensed child care.

Canada-Ontario Early Learning and Child Care

Supports a shared commitment by the provincial and federal governments to provide investments in early learning and child care (ELCC).

Canada Wide Early Learning and Child Care

Supports a shared commitment by the provincial and federal governments to provide lower fees for parents and provide more accessible and high-quality child care for families

Headquarters Shared Cost - Children's Services Portion

The allocated share of cost attributable to Children's Services Division for the operation of Regional Headquarters facility.

Emergency Management and Program Support Services

Continue to improve social services in Durham in response to community growth, cultural diversification and evolving resident needs. Also provides emergency social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

Emergency Management

Provide social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

Major Programs and Services Continued

Program Support Services

To assist the Department and the Commissioner's Office to continue to improve social services in Durham and to coordinate Departmental activities in sustaining its high level of quality response to community growth, cultural diversification and evolving resident needs.

Family Services

Improve the quality of life for residents living and working in Durham Region by providing timely and accessible mental health counselling, education and other support services. Services are provided through various programs including Community Counselling, Employee and Family Assistance program, Partner Assault Response, Adult Community Support Services and outreach programs including the Mental Health Outreach Program (MHOP) and the Primary Care Outreach Program (PCOP) in partnership with Health Department Paramedic Services.

Core Community Services

Provide professional individual, couple and family counselling to residents seeking assistance with personal or relationship distress, challenges, and transitions. Provide timely and accessible on-site and virtual counselling services improving mental health, employability and stability to Income and Employment Support Division clients in receipt of Ontario Works assistance. Partner with Health Department Paramedic Services to deliver PCOP providing outreach primary care and social work services to at-risk and hard to reach populations focused primarily on homeless or at risk of homelessness populations.

Employee Assistance Program (EAP)

Increase organizational effectiveness and improve the health and well-being of employees through the provision of high-quality human and organizational development services.

Adult Community Support Services

Provide services and supports that assist adults with developmental disabilities to live, work and participate in the community independently and safely with improved quality of life.

Partner Assault Response

Provide education and counselling to individuals who are mandated by the court to participate in response to a criminal charge involving domestic violence against a current or former partner. Provide outreach, safety planning and support to partners of individuals attending the program.

Major Programs and Services Continued

Facilities Management

Provide a safe, comfortable work environment for Family Services staff and clients at various office locations.

Headquarters Shared Cost - Family Services Portion

The allocated share of costs attributable to the Family Services Division for the operation of the Regional Headquarters facility.

Housing Services

Plan, manage and fund the housing system in Durham. Support community housing providers, administer housing benefits to encourage the creation of affordable housing and manage properties directly owned by the Region.

Community Housing Administration

Monitor the delivery of community housing programs to ensure compliance with provincial legislation and Regional policies.

Durham Access to Social Housing (DASH)

Administer the centralized wait list for Rent-Geared-to-Income (RGI), modified housing and portable housing benefits.

Investment in Affordable Housing (IAH)

Administer the Durham Housing Benefit, Rental and Homeownership Components of the Investment in Affordable Housing (IAH) program and liaise with the Ministry of Finance on the delivery of the Housing Allowance Component.

Durham Regional Local Housing Corporation (DRLHC) - Property Management

Provide effective, direct property management services and tenant supports for Regionally owned DRLHC properties.

Community Housing Provider Payments

Provide eligible Housing Providers, with subsidy in accordance with the legislated funding formula under the Housing Services Act (HSA) for the provision of rent-geared-to-income units to support the Region's legislated Service Level Standard (SLS) and to sustain the community housing stock.

Major Programs and Services Continued

Commercial Rent Supplement

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis for households from the DASH waitlist and offered in accordance with legislated waitlist requirements.

Durham Region Rent Supplement

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis from households on or eligible to be on the DASH waitlist and offered based on local needs.

Strong Communities Rent Supplement

Flow Provincial funding to private landlords to bridge the gap between the established market rent and the rents received on an RGI basis from targeted households that are homeless or at risk of becoming homeless.

Rent Supplement Direct Delivery

Flow Investment in Affordable Housing (IAH) funds to private landlords to provide a household with a fixed time-limited housing benefit in accordance with Provincial program guidelines.

Rent Supplement and Housing Allowance Shared Delivery

Flow IAH funds to third parties to provide a time-limited housing benefit to a household in accordance with Provincial program guidelines.

Home Ownership

Flow Canada-Ontario Community Housing Initiative and Ontario Priorities Housing Initiative (COCHI/OPHI) funds to partner community organizations to provide down-payment assistance to qualifying homeowners in accordance with Provincial program guidelines.

Community Housing Repairs

Flow Canada-Ontario Community Housing Initiative (COCHI) funds to partner housing providers to address urgent capital repairs to help sustain the community housing stock in accordance with provincial program guidelines.

OPHI Capital

Flow Ontario Priorities Housing Initiative (OPHI) funding to address local priorities in the areas of housing supply and affordability, including new affordable rental construction, community housing repair, and affordable homeownership.

Major Programs and Services Continued

Headquarters Shared Cost - Housing Services Portion

The allocated share of costs attributable to the Housing Services Division for the operation of the Regional Headquarters facility.

Social Assistance

Deliver the Ontario Works Program including funding programs to end homelessness. Ontario Works provides financial assistance, basic health benefits and case management services to residents in need. Through life stabilization supports and employment services, residents create action plans to achieve personal goals which support the movement towards employability and financial independence.

Regional Investment in Homelessness Supports

Provide dedicated Regional funding for programs focused on assisting people experiencing homelessness, or at risk of becoming homeless.

Homelessness Prevention Program (HPP)

Manage specific programs designed to assist people experiencing homelessness, or at risk of becoming homeless.

Reaching Home

Manage specific programs to support the National Housing Strategy goal to reduce chronic homelessness by 50% by 2027-2028.

Ontario Works Program Delivery

Deliver Ontario Works and related programs, in a fiscally efficient, effective and ethically responsible fashion, in accordance with the Ontario Works Act.

Ontario Works Client Benefits

Provide basic financial assistance which includes basic needs, shelter allowance, mandatory/discretionary supports and employment benefits to eligible residents in Durham Region.

Funerals and Burials

Assist with the cost of funerals and burials for low-income residents of Durham Region who are not in receipt of Ontario Works or Ontario Disability Support Program Assistance.

Major Programs and Services Continued

Social Investment Fund

Prevent and reduce the depth of child poverty, support attachment to the workforce, provide a means of social inclusion for families and individuals and provide targeted community initiatives to enhance social infrastructure.

Integrated Employment Services

The Province of Ontario has selected the Durham Employment Services Consortium comprised of The Regional Municipality of Durham (as the lead agency), Durham Workforce Authority, and Durham College as the Employment Service System Manager (SSM) for Durham Region. The Region, as the lead agency, will now lead Durham's Employment System through a transformation process to ensure responsive and effective Employment Services are available in Durham.

Headquarters Shared Cost – Social Assistance Portion

The allocated share of costs attributable to the Social Assistance Division for the operation of the Regional Headquarters facility.

Long-Term Care and Services for Seniors

Provides programs and services in four Regionally owned and operated accredited long-term care homes. Also provides respite care, caregiver relief and Adult Day programs.

For the Fairview Lodge, Hillsdale Estates, Hillsdale Terraces and Lakeview Manor Long-Term Care Homes Nursing and Personal Care

Provide 24-hour high quality medical, nursing and personal care, including risk management, for 847 residents who may suffer from increasingly complex medical conditions and/or varying degrees of dementia or cognitive impairment.

Resident Care Program Support (RCPS)

Provide high quality recreational programs, therapy services, social work services, pastoral care services, and volunteer services for 849 residents with diversity in culture/ethnicity, age, disease processes and responsive behaviours.

Raw Food

Expenditure and subsidy associated with the provision of nutrition and food services for residents.

Major Programs and Services Continued

Other Accommodation

Responsible for administering the operations of the home. The services provided include - general business office functions, dietary services, housekeeping and laundry services, building and property maintenance, outreach services, information technology systems support services, continuous quality improvement and risk management initiatives, and other administrative services for all divisions of the home as well as the residents and their representatives.

Long-Term Care Administration

Divisional Administration

Provide strategic direction, develop and promote divisional initiatives and provide administrative support to the Region's four long-term care (LTC) homes.

Homemakers Services

Purchase homemaking services for low-income persons in need, as determined by, and in accordance with, the Homemakers and Nurses' Act, to facilitate the frail, elderly and ill/disabled persons remaining in their own homes.

Adult Day Program

Provide on-site and virtual day programs to meet the needs of frail, physically disabled and/or cognitively impaired adults living in the community and provide respite and assistance to the family caregiver.

Strategic Priorities

For 2023 key priorities and planned actions focus on:

Community Vitality



Expand the hours and locations of the EarlyON Child and Family Centres in Durham Region



Expand access to affordable quality mental health, counselling and other supports and services that improve the lives of people living or working in Durham Region



Enhance support to caregivers who have a loved one that has moved into a Regional Long-Term Care Home



Establish a Behavioural Support Ontario Virtual Mobile Team to support the Central East Health Region in partnership with the Province

Social Investment



Continue to deliver Family Services 'Quick Access' Intake Counselling to all Ontario Works sites providing seamless, integrated and timely access to counselling and mental health supports and services

Strategic Priorities Continued



Expansion of operations with the Primary Care Outreach Program (PCOP) to improve access to primary care and social work services to vulnerable populations including homeless, at-risk of homelessness populations and recently housed



Continue to utilize 'Built for Zero' scorecards for operationalization of the By-Name List, to monitor trends in homelessness, and Coordinated Access to facilitate the triaging of people experiencing chronic homelessness



Strengthen financial partnerships to provide and enhance affordable housing



Develop long-term innovative approaches to prevent homelessness



Use knowledge and data to inform and engage the community on issues related to poverty



Strengthen sectoral (mental health & additions, DRPS and health) partnerships to the needs of individuals within vulnerable sectors including youth, victims of Human Trafficking, and residents living with mental health and addictions

Strategic Priorities Continued



Leverage technology to capture and assess the specific needs of clients in receipt of social assistance and effectively link to services and supports that improve employment and quality of life

Key Targets for 2023

Children's Services

- Support over 50 EarlyON Child and Family Centres in Durham Region - consistent with 2022 levels

Emergency Management and Program Support Service

- Provide 24/7 support to municipal Community Emergency Management Coordinators in Durham Region - consistent with 2022 supports

Family Services

- Provide 21,600 hours of direct counselling, education and case management services to clients - consistent with 2022 services

Housing Services

- Maintain over 1,200 units for Rent-Geared-to-Income households - consistent with 2022 inventory

Social Assistance

- Provide 1,200 participants with virtual life skills and employment workshops - consistent with 2022 levels

Long-Term Care Homes

- Provide 4.2 hours of direct Nursing and Personal Care and 0.55 hours of Allied Health Care per resident per day in our Long-Term Care homes - an increase from the 2022 direct Nursing and Personal Care level of 3.8 hours
- Provide 5,000 hours of homemaking services for low-income persons in need - an increase from 2,500 hours in 2022

Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

	2022 Estimated Actuals	2022 Approved Budget (Restated)	2023 Proposed Budget	Variance	
				\$	%
Expenses					
Operating Expenses					
Personnel Expenses	173,911	170,918	181,800		
Personnel Related	1,077	1,057	1,027		
Communications	932	1,105	1,011		
Supplies	2,045	2,141	1,888		
Food	4,998	5,187	5,287		
Utilities	2,927	2,871	3,190		
Medical Care	2,484	1,966	1,687		
Computer Maintenance & Operations	468	514	605		
Materials & Services	3,776	2,431	2,548		
Buildings & Grounds Operations	2,434	2,026	2,210		
Equipment Maintenance & Repairs	1,047	823	823		
Vehicle Operations	72	36	36		
Client Benefit Expenses	70,353	83,489	83,489		
Outside Agency Expenses	44,873	44,959	53,061		
Social Housing Provider Expenses	980	979	906		
Debt Charges	7,046	7,882	7,047		
Professional Services	1,384	1,301	1,473		
Contracted Services	117,552	82,342	206,555		
Leased Facilities Expenses	1,722	1,735	1,735		
Financial Expenses	262	234	249		
Property Taxes	14	78	78		
Minor Assets & Equipment	355	20	166		
Major Repairs & Renovations	525	394	167		
Headquarters Shared Costs	2,635	2,635	2,974		
Operating Expenses Subtotal	443,872	417,123	560,012	142,889	34.3%
Internal Transfers & Recoveries					
NextGen Charges	6	6	6		
Health Charge	351	351	351		
Recovery - Durham Emergency Management	-	-	(71)		
Recovery - CUPE President	-	-	(110)		
Recovery - Corporate HR	(215)	(215)	(113)		

Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

 Durham Budget 2023	2022 Estimated Actuals	2022 Approved Budget (Restated)	2023 Proposed Budget	Variance	
				\$	%
Recovery - PCOP	(189)	(189)	(220)		
DRLHC Payroll Charge	(3,113)	(3,113)	(3,366)		
Internal Transfers & Recoveries Subtotal	(3,160)	(3,160)	(3,523)	(363)	(11.5%)
Gross Operating Expenses	440,712	413,963	556,489	142,526	34.4%
Capital Expenses					
New	256	232	126,364		
Replacement	2,423	2,423	2,134		
Capital Expenses Subtotal	2,679	2,655	128,498	125,843	4,739.8%
Total Expenses	443,391	416,618	684,987	268,369	64.4%
Operating Revenue					
Provincial Subsidy General	(281,384)	(249,714)	(383,262)		
Federal Subsidy	(13,796)	(10,756)	(13,832)		
Fees & Service Charges	(21,568)	(22,408)	(21,606)		
Rents	(30)	(64)	(112)		
Sundry Revenue	(665)	(662)	(662)		
Reserve Financing for Operations	-	-	(1,200)		
Recovery from Operating Impact Stabilization Reserve Fund	-	(700)	-		
Revenue from Related Entities	(20)	(20)	(20)		
Operating Revenue Subtotal	(317,463)	(284,324)	(420,694)	(136,370)	(48.0%)
Capital Financing					
Grant - Capital	-	-	(10,525)		
Residential DC - Long-Term Care Homes	-	-	(651)		
Recovery from Capital Project Reserve	-	-	(10,591)		
Other	(778)	(778)	(10,180)		
Debenture	-	-	(94,078)		
Recovery from Related Entities	-	(31)	-		
Capital Financing Subtotal	(778)	(809)	(126,025)	(125,216)	(15,477.9%)
Total Revenues and Financing	(318,241)	(285,133)	(546,719)	(261,586)	(91.7%)
Property Tax Requirement Social Services	125,150	131,485	138,268	6,783	5.2%

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2022 Estimated Actuals	2022 Approved Budget (Restated)					2023 Proposed Budgets					Variance		
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%	
Children's Services														
1 Purchased Fee Subsidy Spaces	1,582	21,056	-	(19,476)	-	1,580	21,055	-	(19,476)	-	1,579	-		
2 Directly Operated Spaces	3,707	9,250	-	(4,507)	(1,493)	3,250	7,007	35	(4,507)	(706)	1,829	(1,421)		
3 Ontario Works Child Care	298	1,500	-	(1,227)	-	273	1,500	-	(1,227)	-	273	-		
4 Special Needs Resourcing	712	3,486	-	(3,108)	-	378	3,486	-	(3,108)	-	378	-		
5 Children's Developmental and Behavioural Supports	300	2,674	-	(1,422)	(622)	630	2,767	-	(1,422)	(636)	709	79		
6 General Operating Program Subsidy	814	9,992	-	(9,025)	-	967	9,492	-	(8,525)	-	967	-		
7 Core Administration	4,017	4,905	-	(1,051)	-	3,854	4,652	-	(1,551)	-	3,101	(753)		
8 Special Purpose - Projects	-	1,061	-	(1,061)	-	-	1,061	-	(1,061)	-	-	-		
9 Wage Enhancement	206	11,797	-	(11,591)	-	206	11,797	-	(11,591)	-	206	-		
10 Child and Family Supports	-	5,086	-	(5,086)	-	-	5,395	-	(5,395)	-	-	-		
11 Child Care Expansion Plan	1,541	10,520	114	(8,534)	-	2,100	10,437	81	(8,534)	-	1,984	(116)		
12 Canada-Ontario Early Learning and Child Care	-	8,871	-	(8,871)	-	-	6,191	-	(6,191)	-	-	-		
13 Canada Wide Early Learning and Child Care	-	-	-	-	-	-	110,729	-	(110,729)	-	-	-		
14 Headquarters Shared Cost - Children's Services Portion	360	632	-	(272)	-	360	717	-	(272)	-	445	85		
Children's Services Subtotal	13,537	90,830	114	(75,231)	(2,115)	13,598	196,286	116	(183,589)	(1,342)	11,471	(2,126)	(15.6%)	
Emergency Management and Program Support Services														
1 Emergency Management	326	158	-	-	-	158	488	-	-	-	488	330		
2 Program Support Services	156	312	8	-	-	320	757	4	-	-	761	441		
Emergency Management and Program Support Services Subtotal	482	470	8	-	-	478	1,245	4	-	-	1,249	771	161.3%	

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2022 Estimated Actuals	2022 Approved Budget (Restated)					2023 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Family Services													
1 Core Community Services	4,886	5,220	55	-	(197)	5,078	5,413	4	-	(197)	5,220	142	
2 Employee Assistance Program (EAP)	-	178	-	-	(178)	-	178	-	-	(178)	-	-	
3 Adult Community Support Services	130	725	-	(599)	-	126	883	-	(771)	-	112	(14)	
4 Partner Assault Response	45	480	-	(428)	(52)	-	497	-	(445)	(52)	-	-	
5 Facilities Management	266	254	-	-	-	254	254	11	-	-	265	11	
6 Headquarters Shared Cost - Family Services Portion	369	369	-	-	-	369	418	-	-	-	418	49	
Family Services Subtotal	5,696	7,226	55	(1,027)	(427)	5,827	7,643	15	(1,216)	(427)	6,015	188 3.2%	
Housing Services													
1 Community Housing Administration	1,809	2,173	35	(43)	(64)	2,101	3,647	42	(44)	(113)	3,532	1,431	
2 Durham Access to Social Housing	109	118	-	-	-	118	98	-	-	-	98	(20)	
3 Investment in Affordable Housing (IAH)	-	247	-	(247)	-	-	248	-	(248)	-	-	-	
4 DRLHC - Property Management	-	-	31	-	(31)	-	-	-	-	-	-	-	
5 Community Housing Provider Payments	27,949	39,296	-	(8,578)	-	30,718	39,420	-	(8,734)	-	30,686	(32)	
6 Commercial Rent Supplement	3,273	3,273	-	-	-	3,273	3,333	-	-	-	3,333	60	
7 Durham Region Rent Supplement	511	511	-	-	-	511	1,549	-	-	-	1,549	1,038	
8 Strong Communities Rent Supplement	-	1,439	-	(1,439)	-	-	1,439	-	(1,439)	-	-	-	
9 Rent Supplement Direct Delivery	-	1,013	-	(1,013)	-	-	1,013	-	(1,013)	-	-	-	
10 Rent Supplement and Housing Allowance Shared Delivery	-	291	-	(291)	-	-	291	-	(291)	-	-	-	
11 Home Ownership	-	25	-	(25)	-	-	-	-	-	-	-	-	
12 Community Housing Repairs	-	288	-	(288)	-	-	3,687	-	(3,687)	-	-	-	
13 OPHI Capital	-	-	-	-	-	-	3,423	-	(3,423)	-	-	-	
14 Headquarters Shared Cost - Housing Services Portion	136	136	-	-	-	136	154	-	-	-	154	18	
Housing Services Subtotal	33,787	48,810	66	(11,924)	(95)	36,857	58,302	42	(18,879)	(113)	39,352	2,495 6.8%	

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2022 Estimated Actuals	2022 Approved Budget (Restated)					2023 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Social Assistance													
1 Regional Investment in Homelessness Supports	-	1,334	-	-	(700)	634	5,769	500	-	(1,200)	5,069	4,435	
2 Homelessness Prevention Program	-	9,067	-	(9,067)	-	-	10,097	-	(10,097)	-	-	-	
3 Reaching Home	(5)	2,054	-	(2,054)	-	-	4,974	-	(4,974)	-	-	-	
4 Ontario Works Program Delivery	15,264	36,595	485	(18,596)	(12)	18,472	34,701	141	(18,596)	(12)	16,234	(2,238)	
5 Ontario Works Client Benefits	-	81,732	-	(81,732)	-	-	81,732	-	(81,732)	-	-	-	
6 Funerals & Burials	176	275	-	-	(101)	174	275	-	-	(101)	174	-	
7 Social Investment Fund	893	833	-	-	-	833	833	-	-	-	833	-	
8 Integrated Employment Services	-	-	-	-	-	-	12,209	-	(12,209)	-	-	-	
9 Headquarters Shared Cost - Social Assistance Portion	735	1,370	-	(636)	-	734	1,553	-	(636)	-	917	183	
Social Assistance Subtotal	17,063	133,260	485	(112,085)	(813)	20,847	152,143	641	(128,244)	(1,313)	23,227	2,380	11.4%
Fairview Lodge													
1 Nursing and Personal Care	9,366	18,575	103	(11,805)	(56)	6,817	20,240	58	(13,207)	-	7,091	274	
2 Resident Care Program Support (RCPS)	681	2,011	-	(1,200)	(8)	803	2,200	-	(1,370)	(8)	822	19	
3 Raw Food	200	1,036	-	(721)	(80)	235	1,014	-	(824)	(29)	161	(74)	
4 Other Accommodation													
Administration	(7,015)	1,437	86	(1,908)	(4,483)	(4,868)	1,286	95	(1,694)	(4,509)	(4,822)	46	
Debt Charges	1,019	1,019	-	-	-	1,019	1,020	-	-	-	1,020	-	
Food Services	2,840	2,872	48	-	-	2,920	2,975	-	(63)	-	2,912	(8)	
Environmental Services	4,522	4,666	48	(60)	-	4,654	4,742	275	-	-	5,017	363	
Other Accommodation Subtotal	1,366	9,994	182	(1,968)	(4,483)	3,725	10,023	370	(1,757)	(4,509)	4,127		
Fairview Lodge Subtotal	11,613	31,616	285	(15,694)	(4,627)	11,580	33,477	428	(17,158)	(4,546)	12,201	620	5.4%
Hillsdale Estates													
1 Nursing and Personal Care	14,127	25,675	659	(15,255)	(566)	10,513	27,924	390	(17,198)	(6)	11,110	597	
2 Resident Care Program Support (RCPS)	654	2,270	-	(1,819)	(7)	444	2,631	-	(2,152)	(7)	472	28	
3 Raw Food	415	1,878	-	(1,092)	(84)	702	1,934	-	(1,250)	(84)	600	(102)	

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

	2022 Estimated Actuals	2022 Approved Budget (Restated)					2023 Proposed Budgets					Variance	
		Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
4 Other Accommodation													
Administration	(9,907)	1,601	72	(1,955)	(7,598)	(7,880)	1,609	44	(1,017)	(7,389)	(6,753)	1,127	
Debt Charges	-	835	-	-	-	835	-	-	-	-	-	(835)	
Food Services	4,195	3,726	236	(30)	-	3,932	3,783	-	-	-	3,783	(149)	
Environmental Services	6,663	6,088	145	(30)	-	6,203	6,143	-	-	-	6,143	(60)	
Other Accommodation Subtotal	951	12,250	453	(2,015)	(7,598)	3,090	11,535	44	(1,017)	(7,389)	3,173		
Hillsdale Estates Subtotal	16,147	42,073	1,112	(20,181)	(8,255)	14,749	44,024	434	(21,617)	(7,486)	15,355	606	4.1%
Hillsdale Terraces													
1 Nursing and Personal Care	8,263	16,214	84	(10,009)	(81)	6,208	17,870	62	(11,372)	(4)	6,556	348	
2 Resident Care Program Support (RCPS)	601	1,829	-	(1,212)	(5)	612	2,067	-	(1,430)	(5)	632	20	
3 Raw Food	331	1,110	-	(728)	(41)	341	1,143	-	(833)	(41)	269	(72)	
4 Other Accommodation													
Administration	(6,590)	1,393	64	(1,618)	(4,494)	(4,655)	1,291	52	(1,243)	(4,697)	(4,597)	58	
Debt Charges	3,434	3,434	-	-	-	3,434	3,434	-	-	-	3,434	-	
Food Services	2,746	2,899	61	-	-	2,960	3,008	77	-	-	3,085	125	
Environmental Services	4,530	4,297	-	(60)	-	4,237	4,370	305	-	-	4,675	438	
Other Accommodation Subtotal	4,120	12,023	125	(1,678)	(4,494)	5,976	12,103	434	(1,243)	(4,697)	6,597		
Hillsdale Terraces Subtotal	13,315	31,176	209	(13,627)	(4,621)	13,137	33,183	496	(14,878)	(4,747)	14,054	917	7.0%

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

		2022 Estimated Actuals		2022 Approved Budget (Restated)					2023 Proposed Budgets					Variance	
				Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Approved Budget	Operating Expenses	Gross Capital	Subsidy Funding	Other Funding	Proposed Budget	\$	%
Lakeview Manor															
1	Nursing and Personal Care	5,322	12,382	115	(7,244)	(85)	5,168	13,374	70	(8,051)	-	5,393	225		
2	Resident Care Program Support (RCPS)	860	1,738	-	(903)	(4)	831	1,998	-	(1,130)	(4)	864	33		
3	Raw Food	124	771	-	(542)	(26)	203	795	-	(621)	(25)	149	(54)		
4	Other Accommodation														
	Administration	(4,652)	1,112	80	(1,064)	(3,485)	(3,357)	932	38	(885)	(3,486)	(3,401)	(44)		
	Debt Charges	2,593	2,593	-	-	-	2,593	2,593	-	-	-	2,593	-		
	Food Services	2,105	1,882	98	-	-	1,980	1,922	5	-	-	1,927	(53)		
	Environmental Services	3,092	3,198	-	(20)	-	3,178	3,247	150	-	-	3,397	219		
	Other Accommodation Subtotal	3,138	8,785	178	(1,084)	(3,485)	4,394	8,694	193	(885)	(3,486)	4,516			
	Lakeview Manor Subtotal	9,444	23,676	293	(9,773)	(3,600)	10,596	24,861	263	(10,687)	(3,515)	10,922	326	3.1%	
LTC Administration															
1	Divisional Administration	4,026	3,806	28	(178)	-	3,656	4,238	126,059	(10,525)	(115,500)	4,272	616		
2	Homemakers Services	18	32	-	(26)	-	6	100	-	(80)	-	20	14		
	LTC Administration Subtotal	4,044	3,838	28	(204)	-	3,662	4,338	126,059	(10,605)	(115,500)	4,292	630	17.2%	
Adult Day Program															
1	Adult Day Program	22	989	-	(724)	(111)	154	989	-	(748)	(111)	130	(24)		
	Adult Day Program Subtotal	22	989	-	(724)	(111)	154	989	-	(748)	(111)	130	(24)	(15.6%)	
Social Services		125,150	413,964	2,655	(260,470)	(24,664)	131,485	556,491	128,498	(407,621)	(139,100)	138,268	6,783	5.2%	

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Children's Services								
Capital Expenditures								
Building & Structures	-	-	98	-	-	162	179	439
Machinery & Equipment	-	18	-	-	-	-	68	68
Information Technology	114	81	70	64	81	70	359	644
Furniture & Fixtures	-	17	35	17	17	18	87	174
Capital Expenditure Subtotal	114	116	203	81	98	250	693	1,325
Capital Financing								
General Levy	114	116	203	81	98	250	693	1,325
Capital Financing Subtotal	114	116	203	81	98	250	693	1,325
Total Capital Children's Services	114	116	203	81	98	250	693	1,325
Emergency Management and Program Support Services								
Capital Expenditures								
Information Technology	8	4	-	2	4	-	13	19
Capital Expenditure Subtotal	8	4	-	2	4	-	13	19
Capital Financing								
General Levy	8	4	-	2	4	-	13	19
Capital Financing Subtotal	8	4	-	2	4	-	13	19
Total Capital Emergency Management and Program Support Services	8	4	-	2	4	-	13	19

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Family Services								
Capital Expenditures								
Building & Structures	-	-	-	1,900	-	-	-	1,900
Machinery & Equipment	-	11	-	-	-	-	-	-
Information Technology	55	4	69	25	4	99	158	355
Capital Expenditure Subtotal	55	15	69	1,925	4	99	158	2,255
Capital Financing								
General Levy	55	15	69	228	4	99	158	558
Seaton Capital Reserve Fund	-	-	-	1,150	-	-	-	1,150
Development Charges	-	-	-	547	-	-	-	547
Capital Financing Subtotal	55	15	69	1,925	4	99	158	2,255
Total Capital Family Services	55	15	69	1,925	4	99	158	2,255
Housing Services								
Capital Expenditures								
Information Technology	66	42	40	54	46	40	240	420
Capital Expenditure Subtotal	66	42	40	54	46	40	240	420
Capital Financing								
General Levy	35	42	38	38	42	38	197	353
Other Financing	31	-	2	16	4	2	43	67
Capital Financing Subtotal	66	42	40	54	46	40	240	420
Total Capital Housing Services	66	42	40	54	46	40	240	420

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Social Assistance								
Capital Expenditures								
Building & Structures	-	500	242	6,400	-	-	20,000	26,642
Machinery & Equipment	57	14	50	-	-	-	10	60
Information Technology	428	127	221	221	188	301	1,053	1,984
Capital Expenditure Subtotal	485	641	513	6,621	188	301	21,063	28,686
Capital Financing								
General Levy	485	641	513	940	188	301	18,679	20,621
Seaton Capital Reserve Fund	-	-	-	3,850	-	-	-	3,850
Development Charges	-	-	-	1,831	-	-	2,384	4,215
Capital Financing Subtotal	485	641	513	6,621	188	301	21,063	28,686
Total Capital Social Assistance	485	641	513	6,621	188	301	21,063	28,686

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

Durham Budget	2023	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
				2024	2025	2026	2027	2028-2032	
Long-Term Care and Services for Seniors									
Fairview Lodge Long-Term Care Home									
Capital Expenditures									
Building & Structures		-	265	-	-	-	-	-	
Machinery & Equipment		193	87	356	316	251	283	1,214	2,420
Information Technology		82	76	31	85	82	22	359	579
Furniture & Fixtures		10	-	59	13	14	25	27	138
Capital Expenditure Subtotal		285	428	446	414	347	330	1,600	3,137
Capital Financing									
General Levy		229	422	446	414	347	330	1,600	3,137
Reserve/ Reserve Funds		56	-	-	-	-	-	-	-
Subsidy / Grant		-	6	-	-	-	-	-	-
Capital Financing Subtotal		285	428	446	414	347	330	1,600	3,137
Total Capital Fairview Lodge Long-Term Care Home		285	428	446	414	347	330	1,600	3,137
Hillsdale Estates Long-Term Care Home									
Capital Expenditures									
Machinery & Equipment		1,058	389	1,931	291	215	2,264	970	5,671
Information Technology		54	30	61	69	46	20	260	456
Furniture & Fixtures		-	15	70	62	50	60	300	542
Building & Structures		-	-	171	1,741	-	-	1,470	3,382
Capital Expenditure Subtotal		1,112	434	2,233	2,163	311	2,344	3,000	10,051

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Capital Financing								
General Levy	553	434	2,233	2,163	311	2,344	3,000	10,051
Reserve/ Reserve Funds	559	-	-	-	-	-	-	-
Capital Financing Subtotal	1,112	434	2,233	2,163	311	2,344	3,000	10,051
Total Capital	1,112	434	2,233	2,163	311	2,344	3,000	10,051
Hillsdale Estates Long-Term Care Home								
Hillsdale Terraces Long-Term Care Home								
Capital Expenditures								
Building & Structures	-	-	70	20	110	1,590	19,144	20,934
Machinery & Equipment	145	471	839	129	96	1,374	4,682	7,120
Information Technology	64	20	46	85	53	46	203	433
Furniture & Fixtures	-	5	5	5	5	5	25	45
Capital Expenditure Subtotal	209	496	960	239	264	3,015	24,054	28,532
Capital Financing								
General Levy	132	496	960	239	264	3,015	24,054	28,532
Reserve/ Reserve Funds	77	-	-	-	-	-	-	-
Capital Financing Subtotal	209	496	960	239	264	3,015	24,054	28,532
Total Capital	209	496	960	239	264	3,015	24,054	28,532
Hillsdale Terraces Long-Term Care Home								
Lakeview Manor Long-Term Care Home								
Capital Expenditures								
Building & Structures	-	-	-	-	60	640	-	700
Machinery & Equipment	231	224	426	308	163	570	1,272	2,739
Information Technology	62	39	10	17	51	8	141	227
Furniture & Fixtures	-	-	158	158	8	-	-	324
Capital Expenditure Subtotal	293	263	594	483	282	1,218	1,413	3,990

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

	2022 Approved Budget	2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Capital Financing								
General Levy	208	263	594	483	282	1,218	1,413	3,990
Reserve/ Reserve Funds	85	-	-	-	-	-	-	-
Subsidy / Grant	-	-	-	-	-	-	-	-
Capital Financing Subtotal	293	263	594	483	282	1,218	1,413	3,990
Total Capital Lakeview Manor Long-Term Care Home	293	263	594	483	282	1,218	1,413	3,990
Long-Term Care Administration								
Capital Expenditures								
Building and Structures	-	126,025	-	-	-	-	-	-
Information Technology	28	34	6	36	34	6	111	193
Furniture & Fixtures	-	-	-	-	-	-	-	-
Capital Expenditure Subtotal	28	126,059	6	36	34	6	111	193
Capital Financing								
General Levy	28	34	6	36	34	6	111	193
Capital Project Reserve	-	10,591	-	-	-	-	-	-
Residential DC	-	651	-	-	-	-	-	-
Subsidy / Grant	-	10,525	-	-	-	-	-	-
Other Financing	-	10,180	-	-	-	-	-	-
Debenture - Subsidy	-	60,800	-	-	-	-	-	-
Debenture - Region Funded	-	33,278	-	-	-	-	-	-
Capital Financing Subtotal	28	126,059	6	36	34	6	111	193
Total Capital Long-Term Care Administration	28	126,059	6	36	34	6	111	193
Total Capital Social Services	2,655	128,498	5,064	12,018	1,578	7,603	52,345	78,608

Details of Budget Changes

Strategic Investments: Children's Services

2023 Impact
(\$ 000's)

Canada-Wide Early Learning and Child Care (CWELCC) investments totals \$110.7 million including fee reduction (\$78,000k), fee subsidy (\$27,100k), workforce compensation (\$4,000k), minimum wage offset (\$200k) and administrative costs (\$1,400k). Costs include 6.0 FTEs approved in-year in 2022 (Report #2022-S-6) and three positions transferred from other areas of Children's Services.

-

- Increase in subsidy for the Region's Directly Operated Child Care Centres as a result of CWELCC funding (\$1,980k) which is partially offset by a reduction in parent fees (\$788k).

(1,192)

- Increase in subsidy for the childcare administration costs as a result of CWELCC

(466)

Additional Manager (1.0 FTE) to oversee the renewed Ontario Autism Program and support Children's Developmental and Behavioural Supports along with the planned expansion of the Region's directly operated childcare centres. Annualized impact of \$174k

87

The provincial government announced a one-time transitional grant of \$3,200k. The funding is allocated to fee subsidies (\$1,100k), funding for childcare providers (\$1,600k) and increased subsidy of administration costs (\$500k)

(500)

Provincial funding investment for a new Children's Mental Health Program which has been offset by program costs (\$88k).

-

Increased provincial funding for investment in the delivery of the Early Learning and Child Care Programs which has been offset by increased program costs (\$613k).

-

Increased provincial funding for investment in the delivery of EarlyON and Child Care Programs which has been offset by program costs (\$220k).

-

Decrease in provincial subsidy and associated costs (\$3,294k) for the Workforce Strategies Program as the program ends on March 31, 2023.

-

Details of Budget Changes Continued

Strategic Investments: Children's Services Subtotal (2,071)

Base Adjustments: Children's Services **2023 Impact**
(\$ 000's)

Economic increases 94

Inflationary increases 11

Line-by-line savings (245)

Increase in Children's Services share of the operations and maintenance cost for Regional Headquarters 85

Base Adjustments: Children's Services Subtotal (55)

Net Changes – Children's Services (2,126)

Details of Budget Changes Continued

Strategic Investments: Emergency Management and Program Support Service

2023 Impact
(\$ 000's)

Temporary Emergency Management Coordinator (\$71k) to support work with Ontario Power Generation. Costs fully recovered from Ontario Power Generation

-

Strategic Investments: Emergency Management and Program Support Service Subtotal

-

Base Adjustments: Emergency Management and Program Support Service

2023 Impact
(\$ 000's)

Economic increases

6

Transfer of 6.00 FTE to realign staff positions to Emergency Management and Program Support Service to better reflect the services provided

765

Base Adjustments: Emergency Management and Program Support Service Subtotal

771

Net Changes – Emergency Management and Program Support Service

771

Details of Budget Changes Continued

Strategic Investments: Family Services

2023 Impact
(\$ 000's)

Increased provincial investment for Adult Community Support Services offset by a new Family Services Supervisor (1.0 FTE) and other program costs (\$172k).

-

Strategic Investments: Family Services Subtotal

-

Base Adjustments: Family Services

2023 Impact
(\$ 000's)

Economic increases

20

Line-by-line savings

(35)

Transfer of 0.55 FTE to Emergency Management and Program Support Services

(87)

Transfer of 1.0 FTE from Long Term Care for Seniors Safety Program

133

Transfer of 0.85 FTE from Social Assistance

108

Increase in Family Services share of the operations and maintenance cost for Regional Headquarters

49

Base Adjustments: Family Services Subtotal

188

Net Changes – Family Services

188

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Housing Services	
Increased Regional investment in rent supplement programs to assist additional residents seeking affordable housing	1,138
Operating costs for the Beaverton Supportive Housing to ensure service needs of clients are met	736
Operating costs for the Micro-home Pilot Project	41
Professional fees to provide an update to the At Home in Durham Housing Plan	100
Increased funding under the Canada-Ontario Community Housing Initiative of \$3,400k which has been offset by program costs.	-
Increased funding under the Ontario Priorities Housing Initiative of \$3,423k which has been offset by program costs.	-
Strategic Investments: Housing Services Subtotal	2,015
Base Adjustments: Housing Services	
	2023 Impact (\$ 000's)
Economic increases	74
Realign staff positions in Community Housing to better reflect the services provided	383
Increase in Housing's share of the operations and maintenance cost for Regional Headquarters	23
Base Adjustments: Housing Services Subtotal	480
Net Changes - Housing Services	2,495

Details of Budget Changes Continued

Strategic Investments: Social Assistance

2023 Impact
(\$ 000's)

Incremental regional investment of \$4,435k to address the needs of people experiencing or at risk of homelessness brings the Region's total investment to \$6,269k. A portion of this incremental investment is funded from Regional reserves. This incremental funding is allocated for payments to service providers (\$3,935k) and for leasehold improvements at 312 Colborne Street in Whitby to create a family shelter expected to open in late 2023 (\$500k)

4,435

Adjusted the amount in provincial Homelessness Prevention Program (HPP) funding to \$1,030k to reflect the actual 2022 allocation received following the approval of the Region's budget. Total funding of \$10,097 is allocated to service providers (\$9,337k) and support costs (\$760k) including the redeployment of Social Assistance staff (3.1 FTEs) to homelessness initiatives (\$397k)

(397)

Adjusted the amount in federal Reaching Home program funding by \$2,920k to reflect the actual 2022 allocation received following the approval of the Region's budget. Total funding of \$4,974k is allocated to service providers (\$4,228k) and program administration currently provided by the Region (\$746k)

(746)

The Province of Ontario has selected the Durham Employment Services Consortium comprised of The Regional Municipality of Durham (as the lead agency), Durham Workforce Authority, and Durham College as the Employment Service System Manager (SSM) for Durham Region. The Region, as the lead agency will now lead Durham's Employment System through a transformation process to ensure responsive and effective Employment Services are available in Durham. Included in the budget is provincial investment of \$12,209k for Integrated Employment Services consisting of Planning Period costs (\$183k), and Transition Period costs (\$12,026k), with integrated service delivery planned for 2024

-

Strategic Investments: Social Assistance Subtotal

3,292

Details of Budget Changes Continued

Base Adjustments: Social Assistance	2023 Impact (\$ 000's)
Economic increases	237
Line-by-line savings	(546)
Transfer of 5.45 FTEs to Emergency Management and Program Support	(678)
Transfer of 1.0 FTE to Family Services	(108)
Increase in Social Assistance's share of the operations and maintenance cost for Regional Headquarters	183
Base Adjustments: Social Assistance Subtotal	(912)
Net Changes - Social Assistance	2,380

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Fairview Lodge Long-Term Care Home	
New Positions – details of the 14.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,292k	1,038
Increase in part-time hours to achieve increased hours of direct and allied care per resident	764
Net increase provincial funding to increase hours of direct and allied care per resident and additional Behavioural Supports Ontario Virtual services	(1,464)
Net investment in capital – for further details see Appendix C	199
Strategic Investments: Fairview Lodge Long-Term Care Home Subtotal	537
Base Adjustments: Fairview Lodge Long-Term Care Home	
	2023 Impact (\$ 000's)
Economic increases	128
Annualization of 1.0 FTE approved in the 2022 budget	39
Inflationary increases	122
Line-by-line savings	(133)
Transfer of 1.0 FTE to Hillsdale Terraces	(73)
Base Adjustments: Fairview Lodge Long-Term Care Home Subtotal	83
Net Changes - Fairview Lodge Long-Term Care Home	620

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Hillsdale Estates Long-Term Care Home	
New Positions – details of the 19.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,524k	1,143
Increase in part-time hours to achieve increased hours of direct and allied care per resident	1,359
Net increase provincial funding to increase hours of direct and allied care per resident	(1,437)
Increase in Major Renovations and Minor equipment requirements to ensure state of good repair of facility and equipment	79
Net reduction in capital – for further details see Appendix C	(118)
Strategic Investments: Hillsdale Estates Long-Term Care Home Subtotal	1,026
Base Adjustments: Hillsdale Estates Long-Term Care Home	2023 Impact (\$ 000's)
Economic increases	167
Annualization of 1.0 FTE approved in the 2022 Budget	19
Inflationary increases	239
Line-by-line savings (reduction in debt servicing costs \$835k)	(845)
Base Adjustments: Hillsdale Estates Long-Term Care Home Subtotal	(420)
Net Changes – Hillsdale Estates Long-Term Care Home	606

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Hillsdale Terraces Long-Term Care Home	
New Positions – details of the 15.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,203k	942
Increase in part-time hours to achieve increased hours of direct and allied care per resident	802
Net increase provincial funding to increase hours of direct and allied care per resident	(1,252)
Increase in Major Renovations and Minor equipment requirements to ensure state of good repair of facility and equipment	79
Net investment in capital – for further details see Appendix C	287
Strategic Investments: Hillsdale Terraces Long-Term Care Home Subtotal	858
Base Adjustments: Hillsdale Terraces Long-Term Care Home	
	2023 Impact (\$ 000's)
Economic increases	164
Annualization of 1.0 FTE approved in the 2022 budget	39
Inflationary increases	163
Line-by-line savings	(380)
Transfer of 1.0 FTE from Fairview Lodge	73
Base Adjustments: Hillsdale Terraces Long-Term Care Home Subtotal	59
Net Changes – Hillsdale Terraces Long-Term Care Home	917

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Lakeview Manor Long-Term Care Home	
New Positions – details of the 11.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,045k	782
Increase in part-time hours to achieve increased hours of direct and allied care per resident	352
Net increase provincial funding to increase hours of direct and allied care per resident	(913)
Strategic Investments: Lakeview Manor Long-Term Care Home Subtotal	221
	2023 Impact (\$ 000's)
Base Adjustments: Lakeview Manor Long-Term Care Home	
Economic increases	59
Inflationary increases	128
Line-by-line savings	(82)
Base Adjustments: Lakeview Manor Long-Term Care Home Subtotal	105
Net Changes - Lakeview Manor Long-Term Care Home	326

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Strategic Investments: Long-Term Care Administration	
New Positions – details of the 4.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$560k	280
Increased investment in Homemakers Services	14
Increased part time salaries	237
Net incremental investment in capital – for further details see Appendix C	40
Strategic Investments: Long-Term Care Administration Subtotal	571
Base Adjustments: Long-Term Care Administration	
Economic Increases	192
Transfer of 1.0 FTE to Family Services Division	(133)
Base Adjustments: Long-Term Care Administration Subtotal	59
Net Changes - Long-Term Care Administration	630

Details of Budget Changes Continued

	2023 Impact (\$ 000's)
Base Adjustments: Adult Day Program	
Economic increases	10
Increase in charge to Long-Term Care Homes	(10)
Increase in provincial subsidy	(24)
Base Adjustments: Adult Day Program Subtotal	(24)
Net Changes - Adult Day Program	(24)
Net Changes: Social Services	6,783

Staffing Details

Children's Services

**Full Time Equivalents
(FTE's)**

2022 Approved Complement

134.24

Positions Approved in Year

On June 29, 2022 Regional Council, through Report 2022-SS-6, approve six new full-time positions to implement the Canada-Wide Early Learning and Childcare System (CWELCC). All six positions are fully funded under the CWELCC program.

Quality Assurance Advisor	1.0
Financial Analyst 2	1.0
Program Manager – a Policy Advisor was subsequently converted to a second Program Manager to address the resource requirements	2.0
Program Assistant	1.0
Senior Accounting Clerk was subsequently converted to a Business Technology Coordinator Position to address the resource requirements	1.0

Positions Approved in Year

6.0

Proposed New Positions

Manager to support the renewal of the Ontario Autism Program and the Children's Developmental and Behavioural Supports, and the planned expansion of the Region's Directly Operated Childcare Centres	1.0
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Total Proposed New Positions

1.0

Children's Service's Subtotal

141.24

Staffing Details Continued

Emergency Management and Program Support Services	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>2.0</u>
Position Transfers	
Program Assistants transferred from Social Assistance	3.0
Manager Strategic Partnerships transferred from Social Assistance	1.0
Emergency Management Coordinator transferred from Social Assistance	1.0
Advisor - Policy transferred from Family Services (0.55) and Social Assistance (0.45)	1.0
Total Position Transfers	<u>6.0</u>
Emergency Management and Program Support Services Subtotal	8.0

Staffing Details Continued

Family Services	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>59.56</u>
Position Transfers	
Family Counsellor 2 transferred from Social Assistance	0.85
Seniors' Safety Advisor transferred from Long Term Care	1.0
Policy Advisor transferred to Emergency Management and Program Support Services	(0.55)
Total Position Transfers	<u>1.3</u>
Proposed New Positions	
Supervisor to expand Adult Protection Services. This position is fully funded by provincial subsidy	1.0
Total Proposed New Positions	<u>1.0</u>
Family Services Subtotal	61.86

Staffing Details Continued

Housing Services	Full Time Equivalents (FTE's) Restated
2022 Approved Complement	<u>48.06</u>
Housing Services Subtotal	48.06

Staffing Details Continued

Social Assistance	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>293.14</u>
Position Transfers	
Program Assistant transferred to Emergency Management and Program Support Services	(3.0)
Manager Strategic Partnerships transferred to Emergency Management and Program Support Services	(1.0)
Emergency Management Coordinator transferred to Emergency Management and Program Support Services	(1.0)
Policy Advisor transferred to Emergency Management and Program Support Services	(0.45)
Family Counsellor 2 transferred to Family Services	(0.85)
Total Position Transfers	<u>(6.3)</u>
Proposed New Positions	
Data Analysis Coordinator for the transformation of Employment Services system. This position is fully funded by the province	1.0
Program Assistant for the transformation of Employment Services system. This position is fully funded by the province	1.0
Area Manager for the transformation of Employment Services system. This position is fully funded by the province	1.0
Total Proposed New Positions	<u>3.0</u>
Social Assistance Subtotal	<u>289.84</u>

Staffing Details Continued

Fairview Lodge Long-Term Care Home

**Full Time Equivalents
(FTE's)**

2022 Approved Complement

176.0

Positions Approved in Year

On February 1, 2023 Regional Council, through Report 2023-SS-1, approved three new permanent full-time positions to implement the Behavioral Support Ontario Virtual Mobile Team. These positions are funded in part through provincial subsidy.

Registered Practical Nurse	1.0
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Occupational Therapist was subsequently converted to a Behaviour Consultant	1.0
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Social Worker	1.0
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Total Positions Approved in Year

3.0

Position Transfers

Food Service Aide transferred to Hillside Terraces and reclassified to a Personal Support Worker	(1.0)
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Total Position Transfers

(1.0)

Staffing Details Continued

Proposed New Positions

Personal Support Workers to increase direct hours of nursing care. These positions are funded by provincial subsidy	7.0
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Registered Practical Nurses to increase direct hours of nursing care. These positions are funded by provincial subsidy	4.0
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Total Proposed New Positions	<u>11.0</u>
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Fairview Lodge Long-Term Care Home Subtotal	189.0
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Staffing Details Continued

Hillsdale Estates Long-Term Care Home	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>241.0</u>
Proposed New Positions	
Personal Support Workers. These positions are funded by provincial subsidy	18.0
Recreation Programmer. This position is funded by provincial subsidy	1.0
Total Proposed New Positions	<u>19.0</u>
Hillsdale Estates Long-Term Care Home Subtotal	260.0

Staffing Details Continued

Hillsdale Terraces Long-Term Care Home	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>166.0</u>
Position Transfers	
Food Service Aide from Fairview Lodge was transferred and reclassified as a Personal Support Worker	1.0
Total Position Transfers	<u>1.0</u>
Proposed New Positions	
Personal Support Workers. These positions are funded by provincial subsidy	12.0
Adjuvant Position. This position is funded by provincial subsidy	1.0
Recreation Programmers. These positions are partially funded by a reduction in part time and provincial subsidy	2.0
Total Proposed New Positions	<u>15.0</u>
Hillsdale Terraces Long-Term Care Home Subtotal	182.0

Staffing Details Continued

Lakeview Manor Long-Term Care Home	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>124.0</u>
Proposed New Positions	
Registered Nurse. This position is funded by provincial subsidy	1.0
Personal Support Workers. These positions are funded by provincial subsidy	3.0
Registered Practical Nurses. These positions are funded by provincial subsidy	6.0
Adjuvant Position. This position is funded by provincial subsidy	1.0
Total Proposed New Positions	<u>11.0</u>
Lakeview Manor Long-Term Care Home Subtotal	135.0

Staffing Details Continued

Long-Term Care Administration	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>23.0</u>
Position Transfers	
Seniors' Safety Advisor transferred to Family Services to assist with ongoing program needs	(1.0)
Total Position Transfers	<u>(1.0)</u>
Proposed New Positions	
Clinical Information Specialist to play a key role in management of electronic systems (electronic resident chart, POC, eConnect & others) by performing quality control functions and providing leadership for maintenance and data stewardship	1.0
Manager, Nursing Practice to monitor and improve the nursing clinical practice in the homes	1.0
Policy Analyst to support the development, review and revision of LTC policies	1.0
Quality Improvement Specialist to support the Homes with quality, risk and compliance programs	1.0
Total Proposed New Positions	<u>4.0</u>
Long-Term Care Administration Subtotal	26.0

Staffing Details Continued

Adult Day Program	Full Time Equivalents (FTE's)
2022 Approved Complement	<u>5.0</u>
Adult Day Program Subtotal	5.0

Total Complement: Social Services	1,346
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Looking Forward

Population growth, changing demographics, increased demand for services and increasingly complex needs of residents will continue to be key drivers for Social Services programs. Further, adjustments to provincial funding and a changing legislative and regulatory landscape will present additional challenges in the provision of vital programs and services.

The Region will continue to improve the ways it addresses the needs of the communities it serves through strategic investments aimed at providing quick and easy access to the services residents need, shortening response times and continuing to build partnerships and collaborations that efficiently leverage and allocate resources to high-demand programs. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- Expedite the development of innovative transitional and supportive housing options for vulnerable sectors to relieve pressure on our shelter systems.
- Continue to evaluate expansion need of PCOP and MHOP by examining outreach mobile models that address the social and healthcare needs of marginalized populations.
- Develop innovative collaborations for the delivery of in-person and virtual social and mental healthcare offerings.
- Establish outreach collaborations (virtual, online and in-person) serving working poor and marginalized populations (supporting families, parents, youth).
- Establish a Behavioural Support Ontario Virtual Mobile Team to support the Central East Health Region in partnership with the Province.
- Explore virtual care models within the Long-Term Care Homes in partnership with Lakeridge Health.
- Investigate flexible licensed child care options to support families working shifts or in rural industries.
- Continue implementation of the Canada Wide Early Learning and Child Care program, in partnership with the Federal and Provincial governments to provide lower fees for parents and provide more accessible and high-quality child care for families.

Looking Forward Continued

- Develop and implement a system recovery plan that supports capacity building within early learning and child care related to human resources, financial stability and programs that promote learning environments that focus on the overall wellbeing of children and families.
- Explore the expansion of hours and locations of the EarlyON Child and Family Centres in Durham Region.
- Mitigate the risks of deep poverty by expediting efforts through tax filing, eviction prevention and credit counselling.
- Establish accessible and resourceful financial information for the public targeting the working poor, seniors and vulnerable sectors.
- Engage with the stakeholders, partners and the community to update At Home In Durham, the Durham Housing Plan 2014-2024.
- Implement a transparent and accountable Community Social Investment Program for funding allocations of local community priorities in supporting vulnerable populations and the local non-profit sector.
- In partnership with the Internal Audit Division of the Finance Department, continue a multi-year review of key processes, systems, data, budgets and best practices to integrate services for improved client outcomes and resource utilization and to construct a more client-focused organization.
- Advance, in partnership with the Works Department, the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units. Engagement will commence in 2023 involving residents, the community, the City of Oshawa and all other interested parties to develop the vision and concepts for the redevelopment and revitalization work.

The Region will also continue to support our qualified and engaged long-term care workforce with effective and accountable leadership to provide residents with a safe and supportive living environment by increasing the hours of direct care for residents to an average of four hours per day over four years, increasing the hours of Allied Health Care to an average of 0.55 hours per day by 2022-23, and modernizing the workplace.

Appendix A: 2023 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast

Durham Budget 2023		Quantity	New / Replacement	2023 Proposed Financing								2023 Proposed Budget	Approved Funding Prior to 2023	Forecast 2024-2032	Total Project to 2032	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
Childrens Services																
Machinery and Equipment																
3	Integrated Control Technology Upgrades		New	-	-	-	-	-	-	-	-	18	18	-	-	18
Machinery and Equipment Subtotal				-	-	-	-	-	-	-	-	18	18	-	-	18
Information Technology																
5	iPads	10	Replacement	-	-	-	-	-	-	-	-	5	5	-	-	5
7	Laptops with Monitor	36	Replacement	-	-	-	-	-	-	-	-	76	76	-	-	76
Information Technology Subtotal				-	-	-	-	-	-	-	-	81	81	-	-	81
Furniture and Fixtures																
8	Furniture	7	Replacement	-	-	-	-	-	-	-	-	17	17	-	-	17
Furniture and Fixtures Subtotal				-	-	-	-	-	-	-	-	17	17	-	-	17
Childrens Services Capital Subtotal				-	-	-	-	-	-	-	-	116	116	-	-	116
Emergency Management and Program Support Services																
Information Technology																
10	Laptops with Monitor	2	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4
Information Technology Subtotal				-	-	-	-	-	-	-	-	4	4	-	-	4
Emergency Management and Program Support Services Capital Subtotal				-	-	-	-	-	-	-	-	4	4	-	-	4
Family Services																
Machinery and Equipment																
12	Integrated Control Technology Upgrades		New	-	-	-	-	-	-	-	-	11	11	-	-	11
Machinery and Equipment Subtotal				-	-	-	-	-	-	-	-	11	11	-	-	11
Information Technology																
13	Laptops with Monitor	2	Replacement	-	-	-	-	-	-	-	-	4	4	-	-	4
Information Technology Subtotal				-	-	-	-	-	-	-	-	4	4	-	-	4
Family Services Capital Subtotal				-	-	-	-	-	-	-	-	15	15	-	-	15
Housing Services																
Information Technology																
14	Laptops with Monitor	20	Replacement	-	-	-	-	-	-	-	-	42	42	-	-	42
Information Technology Subtotal				-	-	-	-	-	-	-	-	42	42	-	-	42
Housing Services Capital Subtotal				-	-	-	-	-	-	-	-	42	42	-	-	42

Appendix A: 2023 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast

		Quantity	New / Replacement	2023 Proposed Financing								2023 Proposed Budget	Approved Funding Prior to 2023	Forecast 2024-2032	Total Project to 2032	
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture					General Levy
Social Assistance																
Building and Structures																
16	Leasehold improvement - Family Shelter		Replacement	-	-	-	-	-	-	-	-	500	500	-	-	500
Building and Structures Subtotal				-	-	-	-	-	-	-	-	500	500	-	-	500
Machinery and Equipment																
21	Integrated Control Technology Upgrades		New	-	-	-	-	-	-	-	-	14	14	-	-	14
Machinery and Equipment Subtotal				-	-	-	-	-	-	-	-	14	14	-	-	14
Information Technology																
23	Desktops with Monitor	2	Replacement	-	-	-	-	-	-	-	-	3	3	-	-	3
24	Laptops with Monitor	59	Replacement	-	-	-	-	-	-	-	-	124	124	-	-	124
Information Technology Subtotal				-	-	-	-	-	-	-	-	127	127	-	-	127
Social Assistance Capital Subtotal				-	-	-	-	-	-	-	-	641	641	-	-	641
Total Capital Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance				-	-	-	-	-	-	-	-	818	818	-	-	818

Appendix B: 2023 - 2032 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Childrens Services								
Buildings and Structures								
1	Roof Replacement	-	-	-	-	162	179	341
2	Storm Sewer Catch Basin and Repaving	-	98	-	-	-	-	98
Building and Structures Subtotal		-	98	-	-	162	179	439
Machinery and Equipment								
3	Integrated Control Technology - Security Project	18	-	-	-	-	-	-
4	Replacement of Furnace and Condensing Unit	-	-	-	-	-	68	68
Machinery and Equipment Subtotal		18	-	-	-	-	68	68
Information Technology								
5	iPads	5	5	5	5	5	25	45
6	Laptops - North Durham Expansion	-	6	-	-	6	6	18
7	Laptops with Monitor	76	59	59	76	59	328	581
Information Technology Subtotal		81	70	64	81	70	359	644
Furniture and Fixtures								
8	Furniture	17	17	17	17	18	87	156
9	Furniture - North Durham Expansion	-	18	-	-	-	-	18
Furniture and Fixtures Subtotal		17	35	17	17	18	87	174
Childrens Services Total Capital		116	203	81	98	250	693	1,325

Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Emergency Management and Program Support Services								
Information Technology								
10	Laptops with Monitor	4	-	2	4	-	13	19
Information Technology Subtotal		4	-	2	4	-	13	19
Emergency Management and Program Support Services Total Capital		4	-	2	4	-	13	19
Family Services								
Buildings and Structures								
11	New Seaton Facility	-	-	1,900	-	-	-	1,900
Building and Structures Subtotal		-	-	1,900	-	-	-	1,900
Machinery & Equipment								
12	Integrated Control Technology - Security Project	11	-	-	-	-	-	-
Machinery and Equipment Subtotal Subtotal		11	-	-	-	-	-	-
Information Technology								
13	Laptops with Monitor	4	69	25	4	99	158	355
Information Technology Subtotal		4	69	25	4	99	158	355
Family Services Total Capital		15	69	1,925	4	99	158	2,255

Appendix B: 2023 - 2032 Children's Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Housing Services								
Information Technology								
14	Laptops with Monitor	42	40	38	46	40	208	372
15	Microsoft Surfaces	-	-	16	-	-	32	48
Information Technology Subtotal		42	40	54	46	40	240	420
Housing Services Total Capital		42	40	54	46	40	240	420
Social Assistance								
Buildings and Structures								
16	Leasehold improvement - Family Shelter	500	-	-	-	-	-	-
17	New Ontario Works Location	-	-	-	-	-	20,000	20,000
18	New Seaton Facility	-	-	6,400	-	-	-	6,400
19	Office Renovation - Employment Resource Centre	-	242	-	-	-	-	242
Building and Structures Subtotal		500	242	6,400	-	-	20,000	26,642
Machinery and Equipment								
20	AV Equipment - 200 John St - C1A	-	50	-	-	-	-	50
21	Integrated Control Technology - Security Project	14	-	-	-	-	-	-
22	Replacement of UPS System	-	-	-	-	-	10	10
Machinery and Equipment Subtotal		14	50	-	-	-	10	60

Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Information Technology								
23	Desktops with Monitor	3	-	-	64	3	66	133
24	Laptops with Monitor	124	221	221	124	298	987	1,851
Information Technology Subtotal		127	221	221	188	301	1,053	1,984
Social Assistance Total Capital		641	513	6,621	188	301	21,063	28,686
Total Capital Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance		818	825	8,683	340	690	22,167	32,705

Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

Durham Budget 2023		Quantity	New / Replacement	2023 Proposed Financing							2023 Proposed Budget	Approved Funding Prior to 2023	Forecast 2024-2032	Total Project to 2032		
				Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant					Debenture	General Levy
Fairview Lodge Long-Term Care Home																
Buildings and Structures																
1	North Parking Lot Water Diversion	1	New	-	-	-	-	-	-	-	-	265	265	-	-	265
Buildings and Structures Subtotal				-	-	-	-	-	-	-	-	265	265	-	-	265
Machinery and Equipment																
4	Bariatric Mattresses	10	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
7	Building Automation System (BAS)	1	Replacement	-	-	-	-	-	-	-	-	10	10	-	-	10
8	Ceiling Lifts	10	Replacement	-	-	-	-	-	-	-	-	12	12	-	-	12
24	Specialty Mattresses	10	Replacement	-	-	-	-	-	-	-	-	20	20	-	-	20
26	UPS Maintenance	1	Replacement	-	-	-	-	-	-	-	-	25	25	-	-	25
Machinery and Equipment Subtotal				-	-	-	-	-	-	-	-	87	87	-	-	87
Information Technology																
29	Desktops	5	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
30	Laptops - Standard	25	Replacement	-	-	-	-	-	-	-	-	52	52	-	-	52
30	Laptops - Standard	3	New	-	-	-	-	-	-	6	-	-	6	-	-	6
31	Printers	6	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
32	Tablets	10	Replacement	-	-	-	-	-	-	-	-	6	6	-	-	6
Information Technology Subtotal				-	-	-	-	-	-	6	-	70	76	-	-	76
Fairview Lodge Long-Term Care Home Capital Subtotal				-	-	-	-	-	-	6	-	422	428	-	-	428
Hillsdale Estates Long-Term Care Home																
Machinery and Equipment																
51	Hi-Low Beds	94	Replacement	-	-	-	-	-	-	-	-	304	304	-	-	304
56	Mattress Replacement	94	Replacement	-	-	-	-	-	-	-	-	85	85	-	-	85
Machinery and Equipment Subtotal				-	-	-	-	-	-	-	-	389	389	-	-	389
Information Technology																
63	Desktops	2	Replacement	-	-	-	-	-	-	-	-	2	2	-	-	2
64	Laptops - Standard	13	Replacement	-	-	-	-	-	-	-	-	28	28	-	-	28
Information Technology Subtotal				-	-	-	-	-	-	-	-	30	30	-	-	30
Furniture and Fixtures																
66	Furniture Replacement	20	Replacement	-	-	-	-	-	-	-	-	15	15	-	-	15
Furniture and Fixtures Subtotal				-	-	-	-	-	-	-	-	15	15	-	-	15
Hillsdale Estates Long-Term Care Home Capital Subtotal				-	-	-	-	-	-	-	-	434	434	-	-	434

Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

	Quantity	New / Replacement	2023 Proposed Financing									2023 Proposed Budget	Approved Funding Prior to 2023	Forecast 2024-2032	Total Project to 2032	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
Hillsdale Terraces																
Machinery and Equipment																
80 Broda Chair	3	Replacement	-	-	-	-	-	-	-	-	-	21	21	-	-	21
83 Combination Oven	1	Replacement	-	-	-	-	-	-	-	-	-	50	50	-	-	50
84 Commercial Food Processor	1	Replacement	-	-	-	-	-	-	-	-	-	8	8	-	-	8
87 Cooling Tower	1	Replacement	-	-	-	-	-	-	-	-	-	300	300	-	-	300
93 Electronic Menu Screens	5	Replacement	-	-	-	-	-	-	-	-	-	10	10	-	-	10
102 Mobile Food Carts	9	Replacement	-	-	-	-	-	-	-	-	-	9	9	-	-	9
109 Security Equipment	1	Replacement	-	-	-	-	-	-	-	-	-	20	20	-	-	20
110 Sit to Stand Lift	1	Replacement	-	-	-	-	-	-	-	-	-	6	6	-	-	6
111 Smart Board - Resident Home Areas	2	Replacement	-	-	-	-	-	-	-	-	-	12	12	-	-	12
112 Specialty Mattresses	20	Replacement	-	-	-	-	-	-	-	-	-	23	23	-	-	23
115 Vitals Machine	1	Replacement	-	-	-	-	-	-	-	-	-	12	12	-	-	12
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	-	471	471	-	-	471
Information Technology																
118 Laptops - Standard	7	Replacement	-	-	-	-	-	-	-	-	-	15	15	-	-	15
119 Printers	2	Replacement	-	-	-	-	-	-	-	-	-	2	2	-	-	2
121 Tablets	5	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	-	3
Information Technology Subtotal			-	-	-	-	-	-	-	-	-	20	20	-	-	20
Furniture and Fixtures																
122 Furniture Replacement	1	Replacement	-	-	-	-	-	-	-	-	-	5	5	-	-	5
Furniture and Fixtures Subtotal			-	-	-	-	-	-	-	-	-	5	5	-	-	5
Hillsdale Terraces Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	-	496	496	-	-	496

Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

Durham Region Budget 2023	Quantity	New / Replacement	2023 Proposed Financing									2023 Proposed Budget	Approved Funding Prior to 2023	Forecast 2024-2032	Total Project to 2032	
			Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy					
Lakeview Manor Long-Term Care Home																
Machinery and Equipment																
126 Ceiling Lifts	16	Replacement	-	-	-	-	-	-	-	-	-	40	40	-	-	40
129 Electronic Menu Screens	2	Replacement	-	-	-	-	-	-	-	-	-	5	5	-	-	5
132 Hi-Low Beds	12	Replacement	-	-	-	-	-	-	-	-	-	30	30	-	-	30
143 Steam boiler	1	Replacement	-	-	-	-	-	-	-	-	-	149	149	-	-	149
Machinery and Equipment Subtotal			-	-	-	-	-	-	-	-	-	224	224	-	-	224
Information Technology																
147 Desktops	3	Replacement	-	-	-	-	-	-	-	-	-	3	3	-	-	3
148 Laptops - Standard	12	Replacement	-	-	-	-	-	-	-	-	-	26	26	-	-	26
149 Tablets	10	Replacement	-	-	-	-	-	-	-	-	-	10	10	-	-	10
Information Technology Subtotal			-	-	-	-	-	-	-	-	-	39	39	-	-	39
Lakeview Manor Long-Term Care Home Capital Subtotal			-	-	-	-	-	-	-	-	-	263	263	-	-	263
Long-Term Care Administration																
Building and Structures																
152 Seaton Long Term Care Facility *	12	New	10,180	10,591	-	-	-	-	651	10,525	94,078	-	126,025	-	-	126,025
Building and Structures Subtotal			10,180	10,591	-	-	-	-	651	10,525	94,078	-	126,025	-	-	126,025
Information Technology																
153 Laptops - Standard	12	New	-	-	-	-	-	-	-	-	-	26	26	-	-	26
153 Laptops - Standard	4	Replacement	-	-	-	-	-	-	-	-	-	8	8	-	-	8
Information Technology Subtotal			-	-	-	-	-	-	-	-	-	34	34	-	-	34
Long-Term Care Administration Capital Subtotal			10,180	10,591	-	-	-	-	651	10,525	94,078	34	126,059	-	-	126,059
Total Capital - Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration			10,180	10,591	-	-	-	-	651	10,531	94,078	1,649	127,680	-	-	127,680

* Seaton Long Term Care Facility (Project 152) - On December 21, 2023 Regional Council, through Report 2022-COW-32, approved the Seaton Long-Term Care Home cost estimate of \$126.025 million and \$9.9 million in financing to be provided at the discretion of the Commissioner of Finance with the full financing strategy for this project to be provided as part of the 2023 Business Plans and Budget. The \$10.18 million in other financing was provided from 2022 sources.

Appendix D: 2023 - 2032 Fairview Lodge, Hillside Estates, Hillside Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Fairview Lodge Long-Term Care Home								
Buildings and Structures								
1	North Parking Lot Water Diversion	265	-	-	-	-	-	-
Building and Structures Subtotal		265	-	-	-	-	-	-
Machinery and Equipment								
2	2 Door Reach in Freezer	-	32	32	32	32	160	288
3	2 Door Reach in Fridge	-	32	32	32	32	160	288
4	Bariatric Mattresses	20	15	15	-	15	45	90
5	Bath Lift	-	9	9	9	9	45	81
6	Bath Tub	-	20	20	20	20	100	180
7	Building Automation System (BAS)	10	-	-	-	-	-	-
8	Ceiling Lifts	12	12	12	12	12	60	108
9	Dish Machine	-	26	22	-	-	22	70
10	Dryer	-	1	1	1	1	5	9
11	Dual Temp Fridge and Freezer	-	27	-	27	-	81	135
12	Elevator Interior Refresh	-	15	-	-	15	-	30
13	Floor Machine	-	-	-	-	-	20	20
14	Fridge	-	-	-	-	10	-	10
15	Furniture Replacement	-	-	-	-	13	41	54
16	Hi-Low Beds with mattresses	-	56	56	56	56	280	504
17	Kitchen Blitzer	-	7	8	8	8	40	71
18	Mattress Replacement	-	3	3	3	3	15	27
19	Mobile Food Carts	-	15	-	15	-	45	75
20	Pot Machine	-	-	30	-	-	-	30
21	Rack Shelving	-	20	20	25	25	-	90
22	Rational Oven	-	45	-	-	-	-	45
23	Retherm Unit	-	-	28	-	-	-	28

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
24	Specialty Mattresses	20	20	20	10	20	90	160
25	TV's	-	-	7	-	-	-	7
26	UPS Maintenance	25	-	-	-	-	-	-
27	Wagon/Carts	-	-	-	-	11	-	11
28	Washing Machine	-	1	1	1	1	5	9
Machinery and Equipment Subtotal		87	356	316	251	283	1,214	2,420
Information Technology								
29	Desktops	6	21	1	17	6	66	111
30	Laptops - Standard	58	4	72	53	4	233	366
31	Printers	6	6	6	6	6	30	54
32	Tablets	6	-	6	6	6	30	48
Information Technology Subtotal		76	31	85	82	22	359	579
Furniture and Fixtures								
33	Domestic Hot Water Storage Tank	-	25	-	-	25	-	50
34	Furniture Replacement	-	34	13	14	-	27	88
Furniture and Fixtures Subtotal		-	59	13	14	25	27	138
Fairview Lodge Long-Term Care Home Capital		428	446	414	347	330	1,600	3,137
Total Capital		428	446	414	347	330	1,600	3,137

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Hillsdale Estates Long-Term Care Home								
Buildings and Structures								
35	Balcony Roof Replacement - Construction	-	-	300	-	-	-	300
36	Balcony Roof Replacement - Design	-	50	-	-	-	-	50
37	Parking Lot Rehab - Construction	-	-	1,441	-	-	-	1,441
38	Parking Lot Rehab - Design	-	121	-	-	-	-	121
39	Shower/Tub Refurbishment - Design	-	-	-	-	-	120	120
40	Vinyl Flooring	-	-	-	-	-	1,350	1,350
Building and Structures Subtotal		-	171	1,741	-	-	1,470	3,382
Machinery and Equipment								
41	Accessiblility Upgrades	-	446	-	-	-	-	446
42	Appliances - Serveries (BCA Report)	-	117	-	-	-	-	117
43	Bath Lift	-	137	-	-	-	-	137
44	Bath Tub	-	138	-	-	-	-	138
45	Ceiling Lifts	-	308	78	78	77	293	834
46	Combination Oven	-	-	-	-	60	-	60
47	Dish Machine	-	60	60	-	60	-	180
48	Fire Alarm System Replacement - Construction	-	-	-	-	1,900	-	1,900
49	Fire Alarm System Replacement - Design	-	-	-	50	-	-	50
50	Floor Lift	-	80	-	-	-	-	80
51	Hi-Low Beds	304	36	36	36	36	180	324
52	Kitchen Blitzer	-	20	6	-	-	-	26
53	Kitchen Exhaust (BCA Report)	-	60	-	-	-	-	60
54	Kitchen Refrigeration (BCA Report)	-	358	-	-	-	-	358
55	Main Kitchen Equipment	-	-	-	-	-	200	200
56	Mattress Replacement	85	10	10	10	10	50	90
57	Rethem Unit	-	120	-	-	-	-	120

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
58	Specialty Mattresses	-	41	41	41	41	205	369
59	Stainless Steel Work Table	-	-	60	-	-	-	60
60	Tilt Skillet	-	-	-	-	-	30	30
61	TV's	-	-	-	-	-	12	12
62	Wagon/Carts	-	-	-	-	80	-	80
Machinery and Equipment Subtotal		389	1,931	291	215	2,264	970	5,671
Information Technology								
63	Desktops	2	33	19	19	2	73	146
64	Laptops - Standard	28	21	50	27	11	166	275
65	Tablets	-	7	-	-	7	21	35
Information Technology Subtotal		30	61	69	46	20	260	456
Furniture and Fixtures								
66	Furniture Replacement	15	60	50	50	60	300	520
67	Patio Furniture	-	10	12	-	-	-	22
Furniture and Fixtures Subtotal		15	70	62	50	60	300	542
Hillsdale Estates Long-Term Care Home Total Capital		434	2,233	2,163	311	2,344	3,000	10,051
Hillsdale Terraces Long-Term Care Home								
Buildings and Structures								
68	Parking Lot Rehab - Construction	-	-	-	-	1,320	-	1,320
69	Parking Lot Rehab - Design	-	-	-	110	-	-	110
70	Snow Melting System (tied to Parking Lot Rehab)	-	-	-	-	270	-	270
71	Storm Water System	-	70	20	-	-	-	90
72	Vinyl Flooring	-	-	-	-	-	19,144	19,144
Building and Structures Subtotal		-	70	20	110	1,590	19,144	20,934

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Machinery and Equipment								
73	A/C Unit - Split System	-	-	-	-	-	46	46
74	Accessibility Upgrades	-	406	-	-	-	-	406
75	Balconies	-	-	-	-	-	30	30
76	Bariatric Bed and Surface	-	10	10	10	10	50	90
77	Bariatric Mattresses	-	9	-	-	-	-	9
78	Bath Tub	-	20	-	-	-	-	20
79	Bladder Scanner	-	-	7	-	-	-	7
80	Broda Chair	21	-	21	-	21	42	84
81	Building Automation System (BAS)	-	-	-	-	-	1,000	1,000
82	Ceiling Lifts	-	20	20	20	20	80	160
83	Combination Oven	50	-	-	-	-	-	-
84	Commercial Food Processor	8	-	-	-	-	-	-
85	Commercial Toaster	-	3	3	-	-	-	6
86	Continuous Ambulatory Delivery Device (CADD) Pumps	-	5	-	-	5	-	10
87	Cooling Tower	300	-	-	-	-	-	-
88	Domestic Hot Water Pump	-	-	-	-	-	63	63
89	Domestic Hot Water Storage Tank	-	-	-	-	-	100	100
90	Domestic Water Equipment	-	-	-	-	-	277	277
91	Dryer	-	-	-	-	14	-	14
92	Eavestrough, gutter. downspouts	-	-	-	-	-	41	41
93	Electronic Menu Screens	10	-	-	-	-	-	-
94	Elevator Upgrade	-	-	-	-	-	790	790
95	Exhaust Fan Replacement	-	-	-	-	-	60	60
96	Expansion joints	-	-	-	-	-	70	70
97	Fire Alarm System Replacement	-	-	-	-	1,218	-	1,218
98	Heating & Cooling Circulation Pumps	-	-	-	-	-	188	188

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
99	Hi-Low Beds	-	10	-	10	10	50	80
100	Hot Water Boiler	-	-	-	-	-	306	306
101	Make-up Air Units	-	-	-	-	-	825	825
102	Mobile Food Carts	9	-	-	-	-	-	-
103	Refridgeration Units - Main Kitchen	-	300	-	-	-	-	300
104	Rethem Unit	-	20	-	-	-	-	20
105	Retherm Unit	-	-	20	20	20	100	160
106	Roll in Fridge	-	6	6	6	-	-	18
107	Roof Coverings	-	-	-	-	-	30	30
108	Sanitary Waste	-	-	-	-	-	75	75
109	Security Equipment	20	-	-	-	-	95	95
110	Sit to Stand Lift	6	6	6	6	6	30	54
111	Smart Board - Resident Home Areas	12	-	-	-	-	-	-
112	Specialty Mattresses	23	24	24	24	24	117	213
113	Steam Boiler	-	-	-	-	-	93	93
114	Storm Water System	-	-	-	-	-	100	100
115	Vitals Machine	12	-	12	-	12	24	48
116	Washing Machine	-	-	-	-	14	-	14
Machinery and Equipment Subtotal		471	839	129	96	1,374	4,682	7,120
Information Technology								
117	Desktops	-	-	11	21	-	32	64
118	Laptops - Standard	15	29	57	15	29	122	252
119	Printers	2	2	2	2	2	10	18
120	Smart Board - Resident Home Areas	-	12	12	12	12	24	72
121	Tablets	3	3	3	3	3	15	27
Information Technology Subtotal		20	46	85	53	46	203	433

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
Furniture and Fixtures								-
122	Furniture Replacement	5	5	5	5	5	25	45
Furniture and Fixtures Subtotal		5	5	5	5	5	25	45
Hillsdale Terraces Long-Term Care Home Total Capital		496	960	239	264	3,015	24,054	28,532
Lakeview Manor Long-Term Care Home								
Buildings and Structures								
123	Parking Lot Rehab - Construction	-	-	-	-	640	-	640
124	Parking Lot Rehab - Design	-	-	-	60	-	-	60
Building and Structures Subtotal		-	-	-	60	640	-	700
Machinery and Equipment								
125	Accessibility Upgrades	-	173	-	-	-	-	173
126	Ceiling Lifts	40	40	40	40	40	140	300
127	Commercial Toaster	-	5	5	-	-	-	10
128	Dish Machine	-	35	70	35	-	-	140
129	Electronic Menu Screens	5	-	-	-	-	-	-
130	Fire Alarm System Replacement - Construction	-	-	-	-	-	832	832
131	Griddle & Gas Range	-	-	-	20	-	-	20
132	Hi-Low Beds	30	30	60	30	-	150	270
133	Ice Machine	-	8	-	-	-	-	8
134	Ice/Water Dispenser	-	11	11	-	-	-	22
135	Mattress Replacement	-	15	15	15	15	75	135
136	Mobile Food Carts	-	8	-	-	-	-	8
137	Power Sink Motor	-	-	10	-	-	-	10
138	Replace Boilers and Steam Boilers	-	-	-	-	250	-	250
139	Roll in Fridge	-	8	-	8	-	-	16

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

		2023 Proposed Budget	Forecast					Forecast Total
			2024	2025	2026	2027	2028-2032	
140	Sit to Stand Lift	-	50	50	-	-	-	100
141	Specialty Surfaces	-	15	15	15	15	75	135
142	Stainless Steel Fridge/Freezer	-	12	12	-	-	-	24
143	Steam Boiler	149	-	-	-	250	-	250
144	Steam Kettle	-	-	10	-	-	-	10
145	Steamer	-	-	10	-	-	-	10
146	Undercounter Ice Dispenser	-	16	-	-	-	-	16
Machinery and Equipment Subtotal		224	426	308	163	570	1,272	2,739
Information Technology								
147	Desktops	4	6	-	30	4	44	84
148	Laptops - Standard	25	4	17	21	4	97	143
149	Tablets	10	-	-	-	-	-	-
Information Technology Subtotal		39	10	17	51	8	141	227
Furniture and Fixtures								
150	Hand Wash Stations/Basins	-	8	8	8	-	-	24
151	Patio Furniture	-	150	150	-	-	-	300
Furniture and Fixtures Subtotal		-	158	158	8	-	-	324
Lakeview Manor Long-Term Care Home Total Capital		263	594	483	282	1,218	1,413	3,990
Long-Term Care Administration								
Buildings and Structures								
152	Seaton Long Term Care Facility	126,025	-	-	-	-	-	-
Building and Structures Subtotal		126,025	-	-	-	-	-	-

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)

Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

	2023 Proposed Budget	Forecast					Forecast Total
		2024	2025	2026	2027	2028-2032	
Information Technology							
153 Laptops - Standard	34	6	36	34	6	111	193
Information Technology Subtotal	34	6	36	34	6	111	193
Long-Term Care Administration Total Capital	126,059	6	36	34	6	111	193
Total Capital Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration	127,680	4,239	3,335	1,238	6,913	30,178	45,903