

Provide effective property management services for the Durham Regional Local Housing Corporation (DRLHC) public housing stock

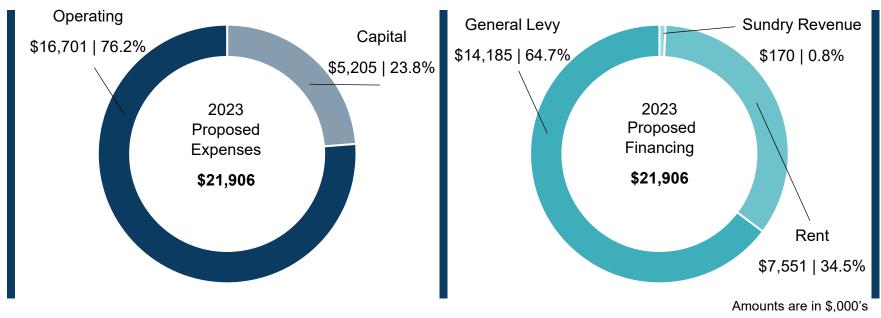


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Major Programs and Services

Public Housing

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 1,274 units at 23 sites, including rent-geared-to-income program delivery and 2 units designated to provide community support services.

Affordable Housing

Provide effective property management services – including preventative and restorative property maintenance, capital planning and asset management - for 17 units at 2 sites, including 5 affordable housing units designated for seniors.

Tangible Capital Assets

Consolidated capital program for the Durham Regional Local Housing Corporation.

Strategic Priorities

For 2023 key priorities and planned actions focus on:

Community Vitality



Ensure attainable housing is available for Regional residents at all ages and stages of life

Social Investment



Support the revitalization of Durham Regional Local Housing Corporation sites, including advancing the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units. Engagement involving residents, the community, the City of Oshawa and all other interested parties will commence in 2023 to develop the vision and concepts for the redevelopment and revitalization work



Continue the revitalization of public housing to address sustainability

Service Excellence



Support capital investments in Durham Regional Local Housing Corporation's aging public housing portfolio

Strategic Priorities Continued

Environmental Sustainability



Target capital investments that will lead to improved energy efficiency in Durham Regional Local Housing Corporation's public housing portfolio

Key Targets for 2023

- \$10,706 property management operating cost per unit 2.3% increase over 2022 budgeted costs
- 15% monthly arrears as a percentage of revenues consistent with 2022, reflecting continued challenges to those experienced during the pandemic
- 45 days average length of vacancy on unit turnover consistent with 2022, reflecting ongoing supply chain challenges and increased repairs and renovations required in units at turnover

Financial Details: Summary by Account (\$,000's)

Total Expenses

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Durham \aleph	2022 Estimated Astuals	2022 Approved Budget	2022 Dropped Budget	Varian	се
Durham Budget 8202	2022 Estimated Actuals	2022 Approved Budget	2023 Proposed Budget	\$	%
Expenses					
Operating Expenses					
Purchased Services from Durham Region	3,892	3,892	4,038		
Buildings & Grounds Maintenance	4,104	4,089	4,088		
Communication	49	66	66		
Professional Services	44	44	44		
Miscellaneous Services	2	11	11		
Computer Maintenance & Operations	12	116	116		
Financial Charges	234	314	336		
Property Taxes	2,501	2,709	2,792		
Utilities	1,738	2,295	2,352		
Contribution to Reserves/Reserve Funds	8	8	8		
Major Repairs & Renovations	3,283	3,283	2,850		
Operating Expenses Subtotal	15,867	16,827	16,701	(126)	(0.7%)
Capital Expenses					
Major Capital	25,671	25,671	5,205		
Capital Expenses Subtotal	25,671	25,671	5,205	(20,466)	(79.7%)

42,498

41,538

(20,592)

(48.5%)

21,906

Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

Durham S	2002 Fatimated Actuals	2022 American Duringt	2022 Drawaged Dudwat	Variance		
Durham Budget 8202	2022 Estimated Actuals	2022 Approved Budget	2023 Proposed Budget	\$	%	
Revenues and Financing						
Operating Revenue						
Rents	(7,556)	(7,367)	(7,551)			
Sundry Revenue	(160)	(170)	(170)			
Operating Revenue Subtotal	(7,716)	(7,537)	(7,721)	(184)	(2.4%	
Capital Financing						
Canada Community-Building Fund (Federal Gas Tax)	(6,800)	(6,800)	-			
Grant	(5,465)	(5,465)	-			
Debentures	(5,000)	(5,000)	-			
Other Financing	(2,677)	(2,677)	-			
Climate Change Mitigation Reserve Fund	(1,000)	(1,000)	-			
Capital Financing Subtotal	(20,942)	(20,942)		20,942	100.0	
Total Revenues and Financing	(28,658)	(28,479)	(7,721)	20,758	72.9	
Property Tax Requirement Durham Regional Local Housing Corporation	12,880	14,019	14,185	166	1.29	

Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

Durham 🕿	2022		2022 <i>F</i>	Approved B	udget			2023 F	Proposed E	Budget		Varia	nce
	Estimated	Operating	Gross	Subsidy	Other	Approved	Operating	Gross	Subsidy	Other	Proposed	¢	%
Budget 2	Actuals	Expenses	Capital	Funding	Funding	Budget	Expenses	Capital	Funding	Funding	Budget	Ф	/0
Durham Regional Local Housing Corpora	ation												
1 Public Housing	8,128	16,619	-	-	(7,344)	9,275	16,490	-	-	(7,524)	8,966	(309)	
2 Affordable Housing	23	208	-	-	(193)	15	211	-	-	(197)	14	(1)	
3 Tangible Capital Assets	4,729		25,671	(12,265)	(8,677)	4,729		5,205	-	-	5,205	476	
Durham Regional Local Housing Corporation Subtotal	12,880	16,827	25,671	(12,265)	(16,214)	14,019	16,701	5,205	-	(7,721)	14,185	166	1.2%
Durham Regional Local Housing Corporation	12,880	16,827	25,671	(12,265)	(16,214)	14,019	16,701	5,205		(7,721)	14,185	166	1.2%

Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

■ Durham ≅	2022	2023	Forecast							
Durham Budget	Approved Budget	Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total		
Durham Regional Local Housing Corporation										
Capital Expenditures										
Building & Structures	25,591	5,205	6,013	6,623	7,186	7,775	47,821	75,418		
Vehicles	80		_	-	-	-	-			
Capital Expenditure Subtotal	25,671	5,205	6,013	6,623	7,186	7,775	47,821	75,418		
Capital Financing										
General Levy	4,729	5,205	6,013	6,623	7,186	7,775	47,821	75,418		
Canada Community-Building Fund (Federal Gas Tax)	6,800	-	-	-	-	-	-	-		
Grant	5,465	-	-	-	-	-	-	-		
Debentures	5,000	-	-	-	-	-	-	-		
Other Financing	2,677	-	-	-	-	-	-	-		
Climate Change Mitigation Reserve Fund	1,000			-	-	-	-			
Capital Financing Subtotal	25,671	5,205	6,013	6,623	7,186	7,775	47,821	75,418		
Total Capital Durham Regional Local Housing Corporation	25,671	5,205	6,013	6,623	7,186	7,775	47,821	75,418		

Note: 2024 to 2032 capital forecast does not include the costs associated with the redevelopment on underutilized Regional sites. Engagement with the community and stakeholders will be completed in 2023 with the proposed plan to be presented to Council in advance of the 2024 Business Plans and Budget.

Details of Budget Changes	
Strategic Investments: Durham Regional Local Housing Corporation	2023 Impact (\$ 000's)
Investment in building and grounds repairs, renovations and capital works	43
Strategic Investments: Durham Regional Local Housing Corporation Subtotal	43
Base Adjustments: Durham Regional Local Housing Corporation	2023 Impact (\$ 000's)
Economic Increases	146
Inflationary Increases	161
Increase in projected rental revenue	(184)
Base Adjustments: Durham Regional Local Housing Corporation Subtotal	123
Net Changes: Durham Regional Local Housing Corporation	166

Staffing Details

- 28.0 full-time equivalents are cross charged from Social Services.
- 5.0 full-time equivalents are cross charged from Finance.
- 1.0 full-time equivalent is cross charged from Works.

These positions are required to provide effective property management services.

Looking Forward

The Region remains committed to meeting housing needs of the Region's single, family and senior populations through effective property management and working to ensure public housing is affordable, accessible and inclusive.

The planned implementation of the Yardi Enterprise system in 2023 is expected to provide more precise reporting and tracking of tenant activities, arrears, and unit vacancies.

Despite restrictions and global events impacting supply chains and contractor responses, the Durham Regional Local Housing Corporation has continued to maintain the buildings in a safe, responsible manner. Recognizing the impact that the COVID-19 pandemic has had on many of the tenants, connections with community agencies have been strengthened to provide community outreach services. An example of one of these initiatives is the Community Paramedicine at Clinic Program offered onsite at 155 King Street in Oshawa. This program aims to reduce emergency room usage by promoting at-home health care services to the vulnerable seniors in this building and began operating in 2022.

Further, in alignment with Regional Council's commitment to confront climate change, a core element in the design, construction, and rehabilitation of DRLHC infrastructure is environmental sustainability. The Region continues to advance the deep energy retrofit project at four DRLHC seniors buildings (1910 Faylee Crescent, Pickering; 655 Harwood Avenue South, Ajax; 315 Colborne Street West, Whitby; and 850 Green Street, Whitby) as well as identify and evaluate potential investments and funding opportunities to implement further sustainable infrastructure improvements and mitigate climate impacts.

Appendix A: 2023 Durham Regional Local Housing Corporation Capital Projects (\$,000's) Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast

■ Durham ♥	New		2023 Proposed Financing								2023	Approved		Total
Durham Budget 202	Quantity / Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy	Proposed Budget	Funding Prior to 2023	Forecast 2024-2032	Project to 2032
Durham Regional Local Housing Corporation														
Building and Structures 1330 Foxglove Avenue, Plckering - Make Up Air Unit Replacement	1 Replacement	-	-	-	-	-	-	-	-	195	195			195
40 155 King Street, Oshawa - Elevator Replacement	1 Replacement	-	-	-	-	-	-	-	-	100	100		155	255
44 155 King Street, Oshawa - Photo Voltaic Panel Racking	1 Replacement	-	-	-	-	-	-	-	-	50	50			50
1910 Faylee Crescent, Pickering - Fire Alarm Control Panel	1 Replacement	-	-	-	-	-	-	-	-	52	52			52
57 1910 Faylee Crescent, Pickering - Main	1 Replacement	-	-	-	-	-	-	-	-	78	78			78
78 Panel	1 Replacement	-	-	=	-	=	-	-	=	156	156			156
20 Perry Street, Whitby - Make Up Air Unit	1 Replacement	-	-	-	-	-	-	-	-	130	130			130
315 Colborne Street West, Whitby - Asphalt Paving and Surfacing	1 Replacement	-	-	-	-	-	-	-	-	500	500			500
92 Sidewalk & Step Repairs	1 Replacement	-	-	-	-	-	-	-	-	100	100			100
94 315 Colborne Street West, Whitby - Domestic Hot Water Storage Tank Replacements	1 Replacement	-	-	-	-	-	-	-	-	75	75		185	260
95 315 Colborne - Domestic Water Distribution System Upgrades	1 Replacement	-	-	-	-	-	-	-	-	100	100		550	650
315 Colborne Street West, Whitby - Fire Pump Replacement	1 Replacement	-	-	-	-	-	-	-	-	33	33			33
102 315 Colborne Street West, Whitby - Main Switchboard Replacement	1 Replacement	-	-	-	-	-	-	-	-	104	104			104
119 327 Kellett Street, Port Perry - Make Up Air Unit Replacement	1 Replacement	-	-	-	-	-	-	-	-	150	150			150
121 327 Kellett Street, Port Perry - Asphalt Paving and Surfacing	1 Replacement	-	-	-	-	-	-	-	-	202	202			202
127 342 Main Street, Beaverton - Domestic Hot Water Boiler Replacement	1 Replacement	-	-	-	-	-	-	-	-	100	100			100
128 342 Main Street, Beaverton - Domestic Hot Water Storage Tank Replacements	1 Replacement	-	-	-	-	-	-	-	-	40	40			40
342 Main Street, Beaverton - Make Up Air Unit	1 Replacement	-	-	-	-	-	-	-	-	176	176			176
385 Beatrice Street East, Oshawa - Make Up Air	1 Replacement	-	-	_	-	-	-	-	-	195	195			195
162 385 Rosa Street, Port Perry - Domestic Hot Water Boiler Replacement	1 Replacement	-	-	-	-	-	-	-	-	104	104			104
163 385 Rosa Street, Port Perry - Domestic Hot Water Storage Tank Replacements	1 Replacement	-	-	-	-	-	-	-	-	52	52			52

Appendix A: 2023 Durham Regional Local Housing Corporation Capital Projects (\$,000's) Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast

Durham 🖁	New	2023 Proposed Financing								2023	Approved		Total		
Durham Budget	Quantity	/ Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy	Proposed Budget	Funding Prior to 2023	Forecast 2024-2032	Project to 2032
171 385 Rosa Street, Port Perry - Main Switchboard Replacement	1	Replacement	-	-	-	-	-	-	-	-	78	78			78
385 Rosa Street, Port Perry - Make Up Air Unit Replacement	2	Replacement	-	-	-	-	-	-	-	-	250	250			250
4 Nelson Street, Bowmanville - Make Up Air Unit Replacement	1	Replacement	-	-	-	-	-	-	-	-	169	169			169
195 439 Dean Avenue, Oshawa - Domestic Hot Water Boiler Replacement	1	Replacement	-	-	-	-	-	-	-	-	104	104			104
196 439 Dean Avenue, Oshawa - Domestic Hot Water Storage Tank Replacements	1	Replacement	-	-	-	-	-	-	-	-	52	52			52
208 655 Harwood Avenue South, Ajax - Asphalt Paving & Surfacing	1	Replacement	-	-	-	-	-	-	-	-	910	910			910
209 655 Harwood Avenue South, Ajax - Backup Electrical Generator Upgrades	1	Replacement	-	-	-	-	-	-	-	-	100	100		615	715
655 Harwood Avenue South, Ajax - Elevator Replacement	1	Replacement	-	-	-	-	-	-	-	-	100	100		524	624
216 655 Harwood Avenue South, Ajax - In Suite Unit and Corridor Panel Retrofits	1	Replacement	-	-	-	-	-	-	-	-	600	600			600
232 850 Green Street, Whitby - Lift Replacement	1	Replacement	-	-	-	-	-	-	-	-	100	100		420	520
850 Green Street, Whitby - Photo Voltaic Panel Racking	1	Replacement	<u>-</u>	-	-	-	-	-	<u>-</u>	-	50	50			50
Building and Structures Subtotal			-	-	-	-	-	-	-	-	5,205	5,205	-	2,449	7,654
Total Capital Durham Regional Local Housing Corporation				-		-		-	-	-	5,205	5,205	-	2,449	7,654

Durham 🛱	0000 D	Forecast					
Budget 20	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
Durham Regional Local Housing Corporation							
Buildings and Structures							
1 103 Cameron Street West, Cannington - Asphalt Shingle Replacement	-	-	-	-	-	130	130
2 103 Cameron Street West, Cannington - Balcony Repairs	-	-	-	-	-	130	130
3 103 Cameron Street West, Cannington - Ceramic Tile Replacement	-	-	52	-	-	-	52
4 103 Cameron Street West, Cannington - Electrical Distribution System Upgrades	-	65	-	-	-	-	65
103 Cameron Street West, Cannington - Electrical Panel Replacement - In Suite	-	34	-	-	-	-	34
103 Cameron Street West, Cannington - Exterior Brick Wall Repairs	-	-	-	-	-	52	52
7 103 Cameron Street West, Cannington - Exterior Siding Repairs	-	-	-	-	-	104	104
8 103 Cameron Street West, Cannington - Front Entrance Door Replacements	-	-	-	-	20	-	20
9 103 Cameron Street West, Cannington - Interior Balcony Door Replacements	-	-	-	-	117	-	117
103 Cameron Street West, Cannington - Interior Suite Entrance Door Replacements	-	-	-	-	117	-	117
11 103 Cameron Street West, Cannington - Garbage Storage Bin Replacement	-	-	-	-	-	13	13
12 103 Cameron Street West, Cannington - Parking Lot & Walkway Resurfacing	-	-	-	-	286	-	286
13 Cameron Street West, Cannington - Sanitary Sewer Replacement	-	-	-	195	-	-	195
14 103 Cameron Street West, Cannington - Window Replacements	-	-	-	-	117	-	117

Durham 9				Forec	ast		
Duffialli Budget 802	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
1330 Foxglove Avenue, Pickering - Asphalt Paving & Surfacing	-	-	-	-	176	-	176
16 1330 Foxglove Avenue, Pickering - Attic Insulation	-	78	-	-	-	-	78
17 1330 Foxglove Avenue, Pickering - Balcony Window & Door Replacements	-	-	-	-	234	-	234
18 1330 Foxglove Avenue, Pickering - Domestic Boiler Replacement	-	-	-	-	-	208	208
1330 Foxglove Avenue, Pickering - Electrical Distribution System Upgrades	-	-	208	-	-	-	208
20 1330 Foxglove Avenue, Pickering - Electrical Panel Replacement - In Suite	-	-	47	-	-	-	47
21 1330 Foxglove Avenue, Pickering - Electrical Switchboard Replacement	-	-	176	-	-	-	176
1330 Foxglove Avenue, Pickering - Emergency Lighting Replacement	-	-	-	-	-	26	26
23 1330 Foxglove Avenue, Pickering - Enterphone System Replacement	-	-	-	-	-	20	20
24 1330 Foxglove Avenue, Pickering - Entrance Window & Door Replacements	-	-	-	-	33	-	33
25 1330 Foxglove Avenue, Pickering - Exterior Lighting Improvements	-	-	-	-	-	65	65
26 Repairs 1330 Foxglove Avenue, Pickering - Exterior Wall Brick	-	-	-	-	-	52	52
27 1330 Foxglove Avenue, Pickering - Fence Replacement	-	-	-	-	-	39	39
1330 Foxglove Avenue, Pickering - Interior Metal Door Replacements	-	-	-	-	156	-	156
1330 Foxglove Avenue, Pickering - Interior Suite Door Replacements	-	-	-	-	-	94	94
30 1330 Foxglove Avenue, Pickering - Lift Replacement	-	-	-	-	325	-	325
31 1330 Foxglove Avenue, Pickering - Make Up Air Unit Replacement	195	-	-	-	-	234	234

■ Durham ♥				Forecas	t		
Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
32 1330 Foxglove Avenue, Pickering - Masonry Repairs	-	-	-	-	-	156	156
1330 Foxglove Avenue, Pickering - Replace Stair Handrails	-	-	-	-	-	6	6
1330 Foxglove Avenue, Pickering - Replace Stair Treads & Landing Finishes	-	-	-	-	16	-	16
35 155 King Street, Oshawa - Ceramic Tile Replacement	-	-	-	-	-	172	172
36 155 King Street, Oshawa - Chain Link Fencing Replacement	-	-	-	-	70	-	70
37 155 King Street, Oshawa - Common Area Walls & Doors Repainting	-	-	-	-	-	156	156
155 King Street, Oshawa - Electrical Distribution System Upgrades	-	-	-	715	-	-	715
155 King Street, Oshawa - Electrical Panel Replacement - In Suite	-	-	-	215	-	-	215
40 155 King Street, Oshawa - Elevator Replacement	100	550	-	-	-	-	550
41 155 King Street, Oshawa - Exterior Pole & Wall Mounted Light Replacements	-	-	-	-	33	-	33
42 155 King Street, Oshawa - Fire Suppression System Upgrades	-	-	-	-	130	-	130
43 155 King Street, Oshawa - Interior Door Replacements	-	-	-	-	-	241	241
44 155 King Street, Oshawa - Photo Voltaic Panel Racking	50	-	-	-	-	-	-
45 155 King Street, Oshawa - Replace Carpet with Hard Surfaces	-	-	-	-	-	195	195
46 155 King Street, Oshawa - Replace Deteriorated Pavers	-	-	65	-	-	-	65
47 155 King Street, Oshawa - Sanitary Piping Replacement	-	-	-	-	-	260	260
48 155 King Street, Oshawa - Sanitary Sewer Connection Replacement	-	-	-	-	-	46	46
49 155 King Street, Oshawa - Storm Sewer Replacement	-	-	-	-	-	46	46

■ Durham •				Forecas	t		
Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
50 1910 Faylee Crescent, Pickering - Electrical Distribution System Upgrades	-	-	-	195	-	-	195
1910 Faylee Crescent, Pickering - Electrical Panel Replacement - In Suite	-	-	-	70	-	-	70
52 1910 Faylee Crescent, Pickering - Exterior Wall Brick Repairs	-	-	-	-	-	65	65
53 1910 Faylee Crescent, Pickering - Exterior Wall Metal Siding Repairs	-	-	-	-	-	156	156
1910 Faylee Crescent, Pickering - Fire Alarm Control Panel Replacement	52	-	-	-	-	-	-
55 1910 Faylee Crescent, Pickering - Interior Suite Entrance Door Replacements	-	-	-	-	-	117	117
56 1910 Faylee Crescent, Pickering - Lift Replacement	-	-	325	-	-	-	325
57 1910 Faylee Crescent, Pickering - Main Switchboard Replacement	78	-	-	-	-	-	-
2 Nelson Street, Bowmanville - Asphalt Paving & Surfacing	-	140	-	-	-	-	140
59 2 Nelson Street, Bowmanville - Balcony Repairs	-	189	-	-	-	-	189
60 2 Nelson Street, Bowmanville - Electrical Distribution System Upgrades	-	156	-	-	-	-	156
61 2 Nelson Street, Bowmanville - Electrical Panel Replacement - In Suite	-	27	-	-	-	-	27
62 2 Nelson Street, Bowmanville - Entrance Canopy Repairs	-	-	-	-	-	39	39
63 2 Nelson Street, Bowmanville - Exterior Brick Wall Repairs	-	-	-	-	-	65	65
64 2 Nelson Street, Bowmanville - Exterior Metal Siding	-	-	-	-	-	75	75
65 2 Nelson Street, Bowmanville - Fire Suppression System Upgrades	-	-	-	-	-	65	65
66 2 Nelson Street, Bowmanville - Glazed Entrance Door Replacements	-	-	-	-	-	8	8

Durham (C				Forecas	t		
Durham Budget 8202	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
67 2 Nelson Street, Bowmanville - Interior Suite Entrance Door Replacements	-	-	-	-	65	-	65
68 2 Nelson Street, Bowmanville - Lift Replacement	-	-	-	-	325	-	325
69 2 Nelson Street, Bowmanville - Replace Stair Treads	-	-	-	-	-	13	13
70 ² Nelson Street, Bowmanville - Roof Eaves Replacement	-	-	-	-	47	-	47
71 ² Nelson Street, Bowmanville - Sanitary Piping Replacement	-	-	-	-	-	98	98
72 2 Nelson Street, Bowmanville - Window Replacements	-	-	-	-	-	82	82
73 20 Perry Street, Whitby - Asphalt Paving & Surfacing	-	-	-	-	-	104	104
74 20 Perry Street, Whitby - Attic Insulation	-	-	-	-	-	98	98
75 20 Perry Street, Whitby - Balcony Floor Replacements	-	-	-	-	-	155	155
76 20 Perry Street, Whitby - Concrete Entrance Walkway Replacement	-	-	78	-	-	-	78
77 20 Perry Street, Whitby - Domestic Water Distribution System Upgrades	-	-	-	455	-	-	455
78 20 Perry Street, Whitby - Electrical Distribution Panel Upgrades	156	-	-	-	-	-	-
79 20 Perry Street, Whitby - Entrance Door Replacements	-	-	-	-	-	52	52
80 20 Perry Street, Whitby - Exterior Brick Wall Repairs	-	-	-	65	-	-	65
81 20 Perry Street, Whitby - Exterior Pole & Wall Mounted Light Replacements	-	-	-	-	-	21	21
82 Perry Street, Whitby - Fire Alarm Control Panel Upgrades	-	-	39	-	-	-	39
83 Perry Street, Whitby - Interior Suite Entrance Door Upgrades	-	-	-	-	-	195	195
84 20 Perry Street, Whitby - Lift Replacement	-	325	-	-	-	-	325
85 20 Perry Street, Whitby - Make Up Air Unit Replacement	130	-	-	-	-	-	-
86 20 Perry Street, Whitby - Patio Surface Repairs	-	-	-	-	107	-	107
87 20 Perry Street, Whitby - Replace Stair Treads							16

■ Durham ©				Forecast			
Duffialli Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
20 Perry Street, Whitby - Window & Balcony Door Replacements	-	-	-	-	-	608	608
315 Colborne Street West, Whitby - Asphalt Paving & Surfacing	500	-	-	-	-	-	-
90 315 Colborne Street West, Whitby - Backup Electrical Generator	-	-	-	390	-	-	390
91 315 Colborne Street West, Whitby - Ceramic Tile Replacement	-	-	-	39	-	-	39
92 315 Colborne Street West, Whitby - Concrete Sidewalk & Step Repairs	100	-	-	-	-	-	-
93 315 Colborne Street West, Whitby - Domestic Hot Water Boiler Replacement	-	130	-	-	-	-	130
94 315 Colborne Street West, Whitby - Domestic Hot Water Storage Tank Replacement	75	185	-	-	-	-	185
95 315 Colborne Street West, Whitby - Domestic Water Distribution System Upgrades	100	550	-	-	-	-	550
96 315 Colborne Street West, Whitby - Electrical Distribution System	-	-	-	-	650	-	650
97 315 Colborne Street West, Whitby - Electrical Panel Replacement - In Suite	-	-	-	-	137	-	137
98 Repairs	-	-	-	130	-	-	130
99 315 Colborne Street West, Whitby - Fire Alarm System Upgrades	-	-	-	-	-	143	143
100 Replacement	33	-	-	-	-	-	-
315 Colborne Street West, Whitby - Guardrail & Barrier Replacements	-	-	-	-	44	-	44
102 315 Colborne Street West, Whitby - Main Switchboard Replacement	104	-	-	-	-	-	-
103 315 Colborne Street West, Whitby - Metal Interior Door Replacements	-	-	-	-	-	260	260

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Durnalli Budget	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
104 315 Colborne Street West, Whitby - Painting	-	-	-	178	-	-	178
105 315 Colborne Street West, Whitby - Photovoltaic Panels	-	-	-	-	-	130	130
106 315 Colborne Street West, Whitby - Repoint Mortar Joints	-	-	-	-	-	130	130
315 Colborne Street West, Whitby - Sanitary Piping Replacement	-	-	-	-	-	260	260
108 315 Colborne Street West, Whitby - Wood Interior Door Replacements	-	-	-	-	-	273	273
109 327 Kellett Street, Port Perry - Balcony Handrail & Wall Replacements	-	-	66	-	-	-	66
110 327 Kellett Street, Port Perry - Balcony Membrane & Floor Repairs	-	-	247	-	-	-	247
111 327 Kellett Street, Port Perry - Electrical Distribution System Upgrades	-	65	-	-	-	-	65
112 327 Kellett Street, Port Perry - Electrical Panel Replacement - In Suite	-	-	-	47	-	-	47
113 327 Kellett Street, Port Perry - Exterior Brick Wall Repairs	-	-	-	-	-	85	85
114 327 Kellett Street, Port Perry - Fire Alarm Control Panel Upgrades	-	-	-	-	26	-	26
115 327 Kellett Street, Port Perry - Interior Balcony Door Replacements	-	-	-	-	91	-	91
116 327 Kellett Street, Port Perry - Interior Metal Door Replacements	-	-	-	-	-	59	59
327 Kellett Street, Port Perry - Interior Suite Entrance Door Replacements	-	-	-	-	-	98	98
118 327 Kellett Street, Port Perry - Main Disconnect Switch Replacement	-	65	-	-	-	-	65
119 327 Kellett Street, Port Perry - Make Up Air Unit Replacement	150	-	-	-	-	-	-
120 327 Kellett Street, Port Perry - Metal Siding Repairs	-	-	-	-	-	104	104

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Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
121 327 Kellett Street, Port Perry - Asphalt Paving & Surfacing	202	-	-	-	-	-	-
122 327 Kellett Street, Port Perry - Paving & Resurfacing Patio Stones	-	-	-	-	-	26	26
123 327 Kellett Street, Port Perry - Window Replacements	-	-	-	-	133	-	133
124 342 Main Street, Beaverton - Attic Insulation	-	-	-	-	65	-	65
125 342 Main Street, Beaverton - Balcony & Handrail Replacements	-	-	-	-	195	-	195
126 342 Main Street, Beaverton - Ceramic Tile Replacement	-	-	-	-	-	20	20
342 Main Street, Beaverton - Domestic Hot Water Boiler Replacement	100	-	-	-	-	-	-
342 Main Street, Beaverton - Domestic Hot Water Storage Tank Replacements	40	-	-	-	-	-	-
129 342 Main Street, Beaverton - Domestic Water Distribution System Upgrades	-	585	-	-	-	-	585
130 342 Main Street, Beaverton - Exterior Brick Wall Repairs	-	-	-	-	-	39	39
131 342 Main Street, Beaverton - Fire Alarm Control Panel Upgrades	-	-	39	-	-	-	39
342 Main Street, Beaverton - Glazed Entrance Door Replacements	-	-	16	-	-	-	16
133 342 Main Street, Beaverton - In Suite Breaker Panel Upgrades	-	-	-	-	-	52	52
134 342 Main Street Beaverton - Lift Replacement	-	325	-	-	-	-	325
135 342 Main Street, Beaverton - Make Up Air Unit Replacement	176	-	-	-	-	-	-
136 342 Main Street, Beaverton - Metal Siding Repairs	-	-	-	-	-	46	46
342 Main Street, Beaverton - Poured Concrete Patio Repairs	-	-	-	-	-	62	62
138 342 Main Street, Beaverton - Window Replacements	-	-	-	-	-	221	221

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Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
139 385 Beatrice Street East, Oshawa - Asphalt Paving & Surfacing	-	52	-	-	-	-	52
140 385 Beatrice Street East, Oshawa - Balcony & Patio Door Replacements	-	-	-	-	-	195	195
141 385 Beatrice Street East, Oshawa - Balcony Floor Replacements	-	-	-	-	-	260	260
142 385 Beatrice Street East, Oshawa - Ceramic Tile Replacement	-	-	-	-	26	-	26
143 385 Beatrice Street East, Oshawa - Chain Link Fencing Replacement	-	-	-	-	-	42	42
385 Beatrice Street East, Oshawa - ElectricalDistribution System Upgrades	-	-	-	-	-	261	261
145 385 Beatrice Street East, Oshawa - Electrical Switchboard Replacement	-	182	-	-	-	-	182
146 385 Beatrice Street East, Oshawa - Entrance Door Replacements	-	-	-	-	-	39	39
385 Beatrice Street East, Oshawa - Exterior Wall Repairs	-	-	-	-	-	130	130
385 Beatrice Street East, Oshawa - Fire Alarm Control Panel Upgrades	-	26	-	-	-	-	26
385 Beatrice Street East, Oshawa - Ground Floor PatioRepairs	-	-	-	-	46	-	46
150 385 Beatrice Street East, Oshawa - Interior Suite Door Replacements	-	-	-	-	-	163	163
151 385 Beatrice Street East, Oshawa - Lift Replacement	-	-	-	-	325	-	325
152 385 Beatrice Street East, Oshawa - Make Up Air Unit Replacement	195	-	-	-	-	-	-
153 385 Beatrice Street East, Oshawa - Potable Water Distribution System Upgrades	-	-	-	-	-	325	325
154 385 Beatrice Street East, Oshawa - Storage Shed Replacement	-	-	-	-	-	13	13

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Duffialli Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total		
155 385 Beatrice Street East, Oshawa - Walkways & Curb Repairs	-	59	-	-	-	-	59		
385 Beatrice Street East, Oshawa - Window Replacements	-	-	715	-	-	-	715		
157 385 Beatrice Street East, Oshawa - Wood Fence Replacement	-	-	-	-	-	22	22		
385 Rosa Street, Port Perry - Balcony & Patio Door Replacements	-	-	-	148	-	-	148		
159 385 Rosa Street, Port Perry - Balcony Repairs	-	-	-	-	46	-	46		
160 385 Rosa Street, Port Perry - Ceramic Tile Replacement	-	-	-	78	-	-	78		
161 385 Rosa Street, Port Perry - Chain Link Fencing Replacement	-	-	-	-	-	33	33		
162 385 Rosa Street, Port Perry - Domestic Hot Water Boiler Replacement	104	-	-	-	-	-	-		
163 385 Rosa Street, Port Perry - Domestic Hot Water Storage Tank Replacements	52	-	-	-	-	-	-		
164 385 Rosa Street, Port Perry - Domestic Water Distribution System Upgrades	-	-	-	520	-	-	520		
165 385 Rosa Street, Port Perry - Domestic Water Softening System Upgrades	-	-	-	-	-	20	20		
385 Rosa Street, Port Perry - Entrance Door Replacements	-	-	-	39	-	-	39		
385 Rosa Street, Port Perry - Exterior Soffit & Fascia Repairs	-	-	-	-	-	83	83		
168 385 Rosa Street Port Perry - Exterior Wall Repairs	-	-	-	-	-	65	65		
169 Replacements	-	-	-	-	-	47	47		
170 385 Rosa Street, Port Perry - Interior Wood Door Replacements	-	-	-	-	-	117	117		
171 385 Rosa Street, Port Perry - Main Switchboard Replacement	78	-	-	-	-	-	-		

Durham 🕿				Forecast	t		
Budget 202	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
172 385 Rosa Street, Port Perry - Make Up Air Unit Replacement	250	-	-	-	-	-	-
173 385 Rosa Street, Port Perry - Window Replacements	-	-	-	208	-	-	208
4 Nelson Street, Bowmanville - Ceramic Tile Replacement	-	-	-	-	10	-	10
175 4 Nelson Street, Bowmanville - Exterior Siding Repairs	-	-	-	39	-	-	39
176 4 Nelson Street, Bowmanville - Exterior Wall Repairs	-	-	-	-	-	26	26
177 4 Nelson Street, Bowmanville - Glazed Entrance Doors	-	-	10	-	-	-	10
178 4 Nelson Street, Bowmanville - Lift Replacement	-	-	-	-	325	-	325
4 Nelson Street, Bowmanville - Make Up Air Unit Replacement	169	-	-	-	-	-	-
180 4 Nelson Street, Bowmanville - Roof Repairs	-	-	-	65	-	-	65
181 4 Nelson Street, Bowmanville - Sanitary Sewer Repairs	-	-	-	-	-	46	46
4 Nelson Street, Bowmanville - Soffit & Eaves Replacement	-	-	-	13	-	-	13
183 4 Nelson Street, Bowmanville - Storm Sewer Replacement	-	-	-	-	-	46	46
184 4 Nelson Street, Bowmanville - Window Replacements	-	-	130	-	-	-	130
185 409 Centre Street South, Whitby - Electrical Distribution & Switchboard Upgrades	-	-	182	-	-	-	182
186 409 Centre Street South, Whitby - Exterior Brick Wall Repairs	-	-	-	-	-	104	104
187 409 Centre Street South, Whitby - Exterior Metal Siding Repairs	-	-	-	-	-	78	78
188 409 Centre Street South, Whitby - Fire Alarm Control	-	-	-	-	65	-	65
189 409 Centre Street South, Whitby - Garbage Storage Bin	-	-	-	-	-	13	13
190 Centre Street South, Whitby - Glazed Entrance Door Replacements	-	-	-	-	7	-	7

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Budget 80	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
191 409 Centre Street South, Whitby - Lift Replacement	-	-	390	-	-	-	390
192 439 Dean Avenue, Oshawa - Backup Electrical Generator Replacement	-	-	-	-	-	390	390
193 439 Dean Avenue, Oshawa - Ceramic Tile Replacement	-	-	-	-	-	13	13
194 439 Dean Avenue, Oshawa - Concrete Sidewalk Repairs	-	-	-	-	-	26	26
195 439 Dean Avenue, Oshawa - Domestic Hot Water Boiler Replacement	104	-	-	-	-	-	-
196 439 Dean Avenue, Oshawa - Domestic Hot Water Storage Tank Replacements	52	-	-	-	-	-	-
439 Dean Avenue, Oshawa - Domestic Water Distribution System Upgrades	-	433	-	-	-	-	433
439 Dean Avenue, Oshawa - Electrical Distribution System Upgrades	-	-	-	-	65	-	65
439 Dean Avenue, Oshawa - Entrance Door Replacements	-	-	-	39	-	-	39
200 439 Dean Avenue, Oshawa - Exterior Pole & Wall Mounted Light Replacements	-	-	-	39	-	-	39
201 439 Dean Avenue, Oshawa - Exterior Wall Construction - Metal Siding Repairs	-	-	-	-	-	234	234
202 439 Dean Avenue, Oshawa - Exterior Wall Repairs	-	-	-	138	-	-	138
203 439 Dean Avenue, Oshawa - Interior Window Replacement	-	-	-	-	39	-	39
439 Dean Avenue, Oshawa - Make Up Air Unit Replacement	-	-	-	-	-	195	195
205 439 Dean Avenue, Oshawa - Patio & Balcony Door Replacements	-	-	-	169	-	-	169
206 439 Dean Avenue, Oshawa - Suite Door Replacements	-	-	-	195	-	-	195
207 439 Dean Avenue, Oshawa - Window Replacements	-	-	-	203	-	-	203

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Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
208 655 Harwood Avenue South, Ajax - Asphalt Paving & Surfacing	910	-	-	-	-	-	-
209 655 Harwood Avenue South, Ajax - Backup Electrical Generator Upgrades	100	615	-	-	-	-	615
210 655 Harwood Avenue South, Ajax - Concrete Entrance Walkway Replacement	-	-	130	-	-	-	130
211 655 Harwood Avenue South, Ajax - Domestic Hot Water Recirculation Lines Upgrades	-	100	875	-	-	-	975
214 655 Harwood Avenue South, Ajax - Elevator Replacement	100	524	-	-	-	-	524
215 655 Harwood Avenue South, Ajax - Fire Pump Replacement	-	33	-	-	-	-	33
216 655 Harwood Avenue South, Ajax - In Suite Unit and Corridor Panel Retrofits	600	-	-	-	-	-	-
217 655 Harwood Avenue South, Ajax - Interior Common Area Flooring Replacement	-	-	-	195	-	-	195
218 655 Harwood Avenue South, Ajax - Interior Common Area Painting	-	-	-	374	-	-	374
219 655 Harwood Avenue South, Ajax - Interior Suite Entrance Door Replacements	-	-	-	-	-	325	325
655 Harwood Avenue South, Ajax - Sanitary Piping Replacement	-	-	163	-	-	-	163
221 655 Harwood Avenue South, Ajax - Storm Piping System Replacement	-	-	163	-	-	-	163
222 850 Green Street, Whitby - Backup Electrical Generator Replacement	-	-	520	-	-	-	520
223 850 Green Street, Whitby - Ceramic Tile Replacement	-	-	-	-	-	26	26
224 850 Green Street, Whitby - Concrete Coating on Stairwell Steps	-	-	-	-	-	26	26
225 850 Green Street, Whitby - Electrical Distribution System Upgrades	-	100	667	-	-	-	767
226 850 Green Street, Whitby - Entrance Canopy Repairs	-	-	-	-	-	7	7

■ Durham				Forecast	t		
Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
227 850 Green Street, Whitby - Entrance Door Replacements	-	-	-	-	-	39	39
228 850 Green Street, Whitby - Fire Alarm System Upgrades	-	-	-	-	-	52	52
229 850 Green Street, Whitby - Flat Roof Replacement	-	-	-	-	-	260	260
230 850 Green Street, Whitby - Garbage Compactor Repairs	-	-	-	13	-	-	13
231 850 Green Street, Whitby - Interior Suite Entrance Door Replacements	-	-	-	-	312	-	312
232 850 Green Street, Whitby - Lift Replacement	100	420	-	-	-	-	420
233 850 Green Street, Whitby - Photo Voltaic Panel Racking	50	-	-	-	-	-	-
234 850 Green Street, Whitby - Photo Voltaic Panels	-	-	40	-	-	-	40
235 850 Green Street, Whitby - Redirect Unit Exhaust	-	-	-	-	-	104	104
236 850 Green Street, Whitby - Sanitary Piping Replacement	-	-	-	-	163	-	163
237 850 Green Street, Whitby - Storm Piping System Replacement	-	-	-	-	65	-	65
238 850 Green Street, Whitby - Wood Fence Replacement	-	-	-	-	-	10	10
239 Cedar Street, Oshawa - Chain Link Fencing Replacement	-	-	-	-	-	125	125
240 Cedar Street, Oshawa - Concrete Walkway Placements	-	-	-	-	-	182	182
241 Cedar Street, Oshawa - Exterior Brick Wall Repairs	-	-	-	-	-	59	59
242 Cedar Street, Oshawa - Exterior Concrete Walkway Repairs	-	-	-	-	-	273	273
Cedar Street, Oshawa - Exterior Front Steps & Cold Cellar Repairs	-	-	-	-	-	234	234
244 Cedar Street, Oshawa - Exterior Metal Siding Repairs	-	-	-	-	-	260	260
245 Cedar Street, Oshawa - Exterior Wooden Step Replacements	-	-	-	-	-	195	195

Durham 🕿				Forecast	t		
Budget 82	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
246 Cedar Street, Oshawa - Roof Insulation & Fill Replacement	-	-	-	234	-	-	234
Cedar Street, Oshawa - Sidewalk & Curbs Paving & Surfacing	-	-	-	-	-	195	195
248 Cedar Street, Oshawa - Window Replacements	-	-	-	390	-	-	390
249 Lomond Street, Oshawa - Asphalt Driveway Repairs	-	-	-	107	-	-	107
250 Lomond Street, Oshawa - Chain Link Fencing Replacement	-	-	-	-	-	234	234
251 Lomond Street, Oshawa - Exterior Soffit Repair/ Replacement	-	-	-	-	-	139	139
252 Lomond Street, Oshawa - Front Door Replacements	-	-	-	-	59	-	59
253 Lomond Street, Oshawa - Interlocking Brick Replacement	-	-	-	-	-	78	78
Lomond Street, Oshawa - Main Electrical Connection Repair	-	-	-	156	-	-	156
Lomond Street, Oshawa - Metal Downspout Replacement	-	-	-	-	-	59	59
Lomond Street, Oshawa - Potable Water Distribution System Upgrades	-	-	-	130	-	-	130
257 Lomond Street, Oshawa - Redesign Front Steps	-	-	390	-	-	-	390
258 Lomond Street, Oshawa - Siding Replacement	-	-	-	-	-	468	468
259 Lomond Street, Oshawa - Window Replacements	-	-	-	-	257	-	257
260 Lomond Street, Oshawa - Wooden Back Stair Replacement	-	-	390	-	-	-	390
261 Rehabilitation (Various Locations)		-	500	1,000	2,250	35,000	38,750
Buildings and Structures Subtotal	5,205	6,013	6,623	7,186	7,775	47,821	75,418
Total Capital Durham Regional Local Housing Corporation	5,205	6,013	6,623	7,186	7,775	47,821	75,418

Appendix C: 2023 Durham Regional Local Housing Corporation Major Repairs and Renovations (\$,000's) Provides financing details for major repairs and renovations proposed in 2023. See Appendix D for the comprehensive list of major repairs and renovations within the 2023 budget and 2024 to 2032 forecast.

Durham 0	New				2023	Proposed Fina	ıncing				2023	Approved		Total
Durham Budget	/ Replacement	Other	Reserve/ Reserve Funds	Industrial DCs	Institutional DCs	Commercial DCs	Residential DCs	Subsidy /Grant	Debenture	General Levy	Proposed Budget	Funding Prior to 2023	Forecast 2024-2032	Project to 2032
Durham Regional Local Housing Corporation														
Major Repairs and Renovations														
1 Asbestos Abatement	Replacement	-	-	-	-	-	-	-	-	250	250			250
2 Building Envelope (caulking, exterior walls, doors)	Replacement	-	-	-	-	-	-	-	-	250	250			250
3 Common Area Rehabilitation	Replacement	-	-	-	-	-	-	-	-	350	350			350
4 Electrical Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	-	100	100			100
5 Elevator / Lift Repairs	Replacement	-	-	-	-	-	-	-	-	50	50			50
6 Equipment Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	-	50	50			50
7 Hardscape / Landscape (driveways, parking lots, retaining walls, fences) Repairs	Replacement	-	-	-	-	-	-	-	-	300	300			300
8 HVAC Replacements / Repairs	Replacement	-	-	-	-	-	-	-	-	100	100			100
9 Move Out and Unit Renovations - Bathroom Replacements	Replacement	-	-	-	-	-	-	-	-	300	300			300
10 Move Out and Unit Renovations - Kitchen Cabinets	Replacement	-	-	-	-	-	-	-	-	300	300			300
11 Move Out and Unit Renovations - Unit Flooring	Replacement	-	-	-	-	-	-	-	-	300	300			300
12 Painting	Replacement	-	-	-	-	-	-	-	-	200	200			200
13 Security / Life Safety Systems Upgrades / Repairs	Replacement	-	-	-	-	-	-	-	-	150	150			150
14 Unit Modification for Accessibility (requirements as per AODA legislation)	Replacement	-	-	-	-	-	-	-	-	150	150			150
Major Repairs and Renovations Subtotal		-	-	-	-	-	-	-	-	2,850	2,850	-	-	2,850
Total Durham Regional Local Housing Corporation Major Repairs and Renovations				-	-	-		-	-	2,850	2,850	-	-	2,850

Appendix D: 2023-2032 Durham Regional Local Housing Corporation Major Repairs and Renovations Forecast (\$000's)

Provides all major repairs and renovations in the 2023 budget and nine-year forecast. See Appendix C for financing details proposed in 2023

Durham				Forecas	t		
Durham Budget	2023 Proposed Budget	2024	2025	2026	2027	2028-2032	Forecast Total
Durham Regional Local Housing Corporation							
Major Repairs and Renovations							
1 Asbestos Abatement	250	237	182	182	182	820	1,603
2 Building Envelope (caulking, exterior walls, doors)	250	200	200	182	182	910	1,674
3 Common Area Rehabilitation	350	300	300	250	250	657	1,757
4 Electrical Upgrades / Repairs	100	100	75	75	46	230	526
5 Elevator / Lift Repairs	50	50	50	46	46	230	422
6 Equipment Upgrades / Repairs	50	30	30	30	30	150	270
7 Hardscape / Landscape (driveways, parking lots, retaining walls, fences) Repairs	300	300	300	296	296	1,480	2,672
8 HVAC Replacements / Repairs	100	100	100	100	100	500	900
9 Move Out and Unit Renovations - Bathroom Replacements	300	250	250	250	250	1,250	2,250
10 Move Out and Unit Renovations - Kitchen Cabinets	300	300	300	275	250	685	1,810
11 Move Out and Unit Renovations - Unit Flooring	300	300	275	250	182	910	1,917
12 Painting	200	200	150	150	150	750	1,400
13 Security / Life Safety Systems Upgrades / Repairs	150	150	150	125	100	253	778
14 Unit Modification for Accessibility (requirements as per AODA legislation)	150	150	150	150	137	685	1,272
Major Repairs and Renovations Subtotal	2,850	2,667	2,512	2,361	2,201	9,510	19,251
Total Durham Regional Local Housing Corporation Major Repairs and Renovations	2,850	2,667	2,512	2,361	2,201	9,510	19,251