

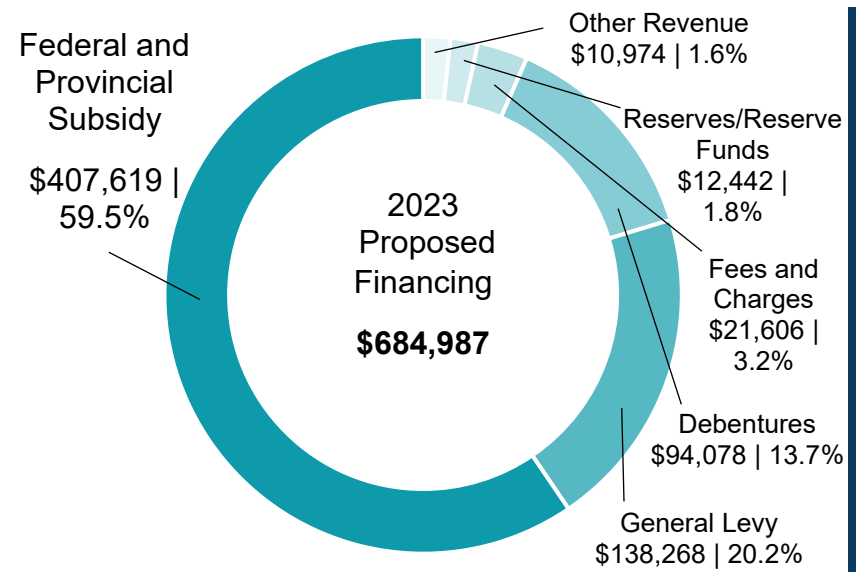
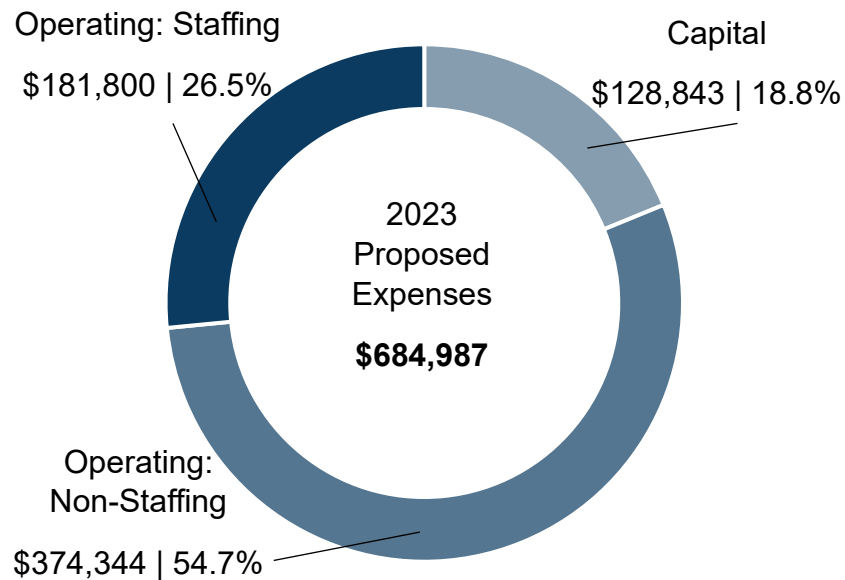


**Durham**  
**Budget**

**2023**

# SOCIAL SERVICES

We take care of people by providing high-quality programs and human services that meet the needs of Durham residents at all stages of their lives



Amounts are in \$,000's



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## Major Programs and Services

### **Children's Services**

Plan, manage and fund Durham's early years and child care system and take a lead role in Durham's Best Start Network. Operate seven licensed early learning and child care centres and Children's Developmental and Behavioural Supports.

### **Purchased Fee Subsidy Spaces**

Provide eligible parents with subsidy for quality early learning and child care spaces in licensed Child Care Centres, licensed Home Child Care settings and approved recreation programs.

### **Directly Operated Spaces**

Provide quality licensed child care programs which support parents; including low-income earners and full fee parents who are working and/or upgrading their education.

### **Ontario Works Child Care**

Provide Ontario Works recipients and eligible parents with child care subsidy to support employment, education or the recognized need of a child or parent.

### **Special Needs Resourcing**

Early learning inclusion services for children with special needs in licensed child care and licensed home child care programs.

### **Children's Developmental and Behavioural Supports**

Provide consultation to the licensed child care sector and parents and care givers of children with developmental disabilities when they are experiencing difficulty managing child behaviour.

### **General Operating Program Subsidy**

Provide financial support to licensed child care operators for staff wages, benefits, lease costs, utilities, administration, nutrition, supplies and other operating costs.

### **Core Administration**

As the Consolidated Service System Manager ensure system planning and leadership that ensures efficient use of resources to provide quality early years and childcare services in Durham.

## Major Programs and Services Continued

### **Special Purpose – Projects**

Projects including Non-Profit Pay Equity, Capacity Building, Provider Transformation, Small Water Works, Play-Based Materials and Equipment, and Repairs and Maintenance.

### **Wage Enhancement**

Flow Provincial funds to close the wage gap between Registered Early Child Care Educators (RECE's) working in School Boards and those in licensed child care.

### **Child and Family Supports**

EarlyON Child and Family Centres provide free programs for parents and children under 6 years of age.

### **Child Care Expansion Plan**

Support the provincial program to create and maintain 100,000 child care spaces for children over five years. The funding is to support children 0 - 3.8 years of age, with additional fee subsidies; and/or increased access to licensed child care.

### **Canada-Ontario Early Learning and Child Care**

Supports a shared commitment by the provincial and federal governments to provide investments in early learning and child care (ELCC).

### **Canada Wide Early Learning and Child Care**

Supports a shared commitment by the provincial and federal governments to provide lower fees for parents and provide more accessible and high-quality child care for families

### **Headquarters Shared Cost - Children's Services Portion**

The allocated share of cost attributable to Children's Services Division for the operation of Regional Headquarters facility.

### **Emergency Management and Program Support Services**

Continue to improve social services in Durham in response to community growth, cultural diversification and evolving resident needs. Also provides emergency social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

### **Emergency Management**

Provide social services to residents as a result of natural or man-made emergencies and to maintain readiness in case of an emergency within Durham Region and the surrounding area.

## Major Programs and Services Continued

### **Program Support Services**

To assist the Department and the Commissioner's Office to continue to improve social services in Durham and to coordinate Departmental activities in sustaining its high level of quality response to community growth, cultural diversification and evolving resident needs.

### **Family Services**

Improve the quality of life for residents living and working in Durham Region by providing timely and accessible mental health counselling, education and other support services. Services are provided through various programs including Community Counselling, Employee and Family Assistance program, Partner Assault Response, Adult Community Support Services and outreach programs including the Mental Health Outreach Program (MHOP) and the Primary Care Outreach Program (PCOP) in partnership with Health Department Paramedic Services.

### **Core Community Services**

Provide professional individual, couple and family counselling to residents seeking assistance with personal or relationship distress, challenges, and transitions. Provide timely and accessible on-site and virtual counselling services improving mental health, employability and stability to Income and Employment Support Division clients in receipt of Ontario Works assistance. Partner with Health Department Paramedic Services to deliver PCOP providing outreach primary care and social work services to at-risk and hard to reach populations focused primarily on homeless or at risk of homelessness populations.

### **Employee Assistance Program (EAP)**

Increase organizational effectiveness and improve the health and well-being of employees through the provision of high-quality human and organizational development services.

### **Adult Community Support Services**

Provide services and supports that assist adults with developmental disabilities to live, work and participate in the community independently and safely with improved quality of life.

### **Partner Assault Response**

Provide education and counselling to individuals who are mandated by the court to participate in response to a criminal charge involving domestic violence against a current or former partner. Provide outreach, safety planning and support to partners of individuals attending the program.

## Major Programs and Services Continued

### **Facilities Management**

Provide a safe, comfortable work environment for Family Services staff and clients at various office locations.

### **Headquarters Shared Cost - Family Services Portion**

The allocated share of costs attributable to the Family Services Division for the operation of the Regional Headquarters facility.

### **Housing Services**

Plan, manage and fund the housing system in Durham. Support community housing providers, administer housing benefits to encourage the creation of affordable housing and manage properties directly owned by the Region.

### **Community Housing Administration**

Monitor the delivery of community housing programs to ensure compliance with provincial legislation and Regional policies.

### **Durham Access to Social Housing (DASH)**

Administer the centralized wait list for Rent-Geared-to-Income (RGI), modified housing and portable housing benefits.

### **Investment in Affordable Housing (IAH)**

Administer the Durham Housing Benefit, Rental and Homeownership Components of the Investment in Affordable Housing (IAH) program and liaise with the Ministry of Finance on the delivery of the Housing Allowance Component.

### **Durham Regional Local Housing Corporation (DRLHC) - Property Management**

Provide effective, direct property management services and tenant supports for Regionally owned DRLHC properties.

### **Community Housing Provider Payments**

Provide eligible Housing Providers, with subsidy in accordance with the legislated funding formula under the Housing Services Act (HSA) for the provision of rent-geared-to-income units to support the Region's legislated Service Level Standard (SLS) and to sustain the community housing stock.

## Major Programs and Services Continued

### **Commercial Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis for households from the DASH waitlist and offered in accordance with legislated waitlist requirements.

### **Durham Region Rent Supplement**

Provide funding to private landlords to bridge the gap between the established market rent and the rents received on a RGI basis from households on or eligible to be on the DASH waitlist and offered based on local needs.

### **Strong Communities Rent Supplement**

Flow Provincial funding to private landlords to bridge the gap between the established market rent and the rents received on an RGI basis from targeted households that are homeless or at risk of becoming homeless.

### **Rent Supplement Direct Delivery**

Flow Investment in Affordable Housing (IAH) funds to private landlords to provide a household with a fixed time-limited housing benefit in accordance with Provincial program guidelines.

### **Rent Supplement and Housing Allowance Shared Delivery**

Flow IAH funds to third parties to provide a time-limited housing benefit to a household in accordance with Provincial program guidelines.

### **Home Ownership**

Flow Canada-Ontario Community Housing Initiative and Ontario Priorities Housing Initiative (COCHI/OPHI) funds to partner community organizations to provide down-payment assistance to qualifying homeowners in accordance with Provincial program guidelines.

### **Community Housing Repairs**

Flow Canada-Ontario Community Housing Initiative (COCHI) funds to partner housing providers to address urgent capital repairs to help sustain the community housing stock in accordance with provincial program guidelines.

### **OPHI Capital**

Flow Ontario Priorities Housing Initiative (OPHI) funding to address local priorities in the areas of housing supply and affordability, including new affordable rental construction, community housing repair, and affordable homeownership.



## Major Programs and Services Continued

### **Headquarters Shared Cost - Housing Services Portion**

The allocated share of costs attributable to the Housing Services Division for the operation of the Regional Headquarters facility.

### **Social Assistance**

Deliver the Ontario Works Program including funding programs to end homelessness. Ontario Works provides financial assistance, basic health benefits and case management services to residents in need. Through life stabilization supports and employment services, residents create action plans to achieve personal goals which support the movement towards employability and financial independence.

### **Regional Investment in Homelessness Supports**

Provide dedicated Regional funding for programs focused on assisting people experiencing homelessness, or at risk of becoming homeless.

### **Homelessness Prevention Program (HPP)**

Manage specific programs designed to assist people experiencing homelessness, or at risk of becoming homeless.

### **Reaching Home**

Manage specific programs to support the National Housing Strategy goal to reduce chronic homelessness by 50% by 2027-2028.

### **Ontario Works Program Delivery**

Deliver Ontario Works and related programs, in a fiscally efficient, effective and ethically responsible fashion, in accordance with the Ontario Works Act.

### **Ontario Works Client Benefits**

Provide basic financial assistance which includes basic needs, shelter allowance, mandatory/discretionary supports and employment benefits to eligible residents in Durham Region.

### **Funerals and Burials**

Assist with the cost of funerals and burials for low-income residents of Durham Region who are not in receipt of Ontario Works or Ontario Disability Support Program Assistance.

## Major Programs and Services Continued

### **Social Investment Fund**

Prevent and reduce the depth of child poverty, support attachment to the workforce, provide a means of social inclusion for families and individuals and provide targeted community initiatives to enhance social infrastructure.

### **Integrated Employment Services**

The Province of Ontario has selected the Durham Employment Services Consortium comprised of The Regional Municipality of Durham (as the lead agency), Durham Workforce Authority, and Durham College as the Employment Service System Manager (SSM) for Durham Region. The Region, as the lead agency, will now lead Durham's Employment System through a transformation process to ensure responsive and effective Employment Services are available in Durham.

### **Headquarters Shared Cost – Social Assistance Portion**

The allocated share of costs attributable to the Social Assistance Division for the operation of the Regional Headquarters facility.

### **Long-Term Care and Services for Seniors**

Provides programs and services in four Regionally owned and operated accredited long-term care homes. Also provides respite care, caregiver relief and Adult Day programs.

### **For the Fairview Lodge, Hillsdale Estates, Hillsdale Terraces and Lakeview Manor Long-Term Care Homes Nursing and Personal Care**

Provide 24-hour high quality medical, nursing and personal care, including risk management, for 847 residents who may suffer from increasingly complex medical conditions and/or varying degrees of dementia or cognitive impairment.

### **Resident Care Program Support (RCPS)**

Provide high quality recreational programs, therapy services, social work services, pastoral care services, and volunteer services for 849 residents with diversity in culture/ethnicity, age, disease processes and responsive behaviours.

### **Raw Food**

Expenditure and subsidy associated with the provision of nutrition and food services for residents.

## Major Programs and Services Continued

### **Other Accommodation**

Responsible for administering the operations of the home. The services provided include - general business office functions, dietary services, housekeeping and laundry services, building and property maintenance, outreach services, information technology systems support services, continuous quality improvement and risk management initiatives, and other administrative services for all divisions of the home as well as the residents and their representatives.

### **Long-Term Care Administration**

#### **Divisional Administration**

Provide strategic direction, develop and promote divisional initiatives and provide administrative support to the Region's four long-term care (LTC) homes.

#### **Homemakers Services**

Purchase homemaking services for low-income persons in need, as determined by, and in accordance with, the Homemakers and Nurses' Act, to facilitate the frail, elderly and ill/disabled persons remaining in their own homes.

### **Adult Day Program**

Provide on-site and virtual day programs to meet the needs of frail, physically disabled and/or cognitively impaired adults living in the community and provide respite and assistance to the family caregiver.

# Strategic Priorities

For 2023 key priorities and planned actions focus on:

## Community Vitality



Expand the hours and locations of the EarlyON Child and Family Centres in Durham Region



Expand access to affordable quality mental health, counselling and other supports and services that improve the lives of people living or working in Durham Region



Enhance support to caregivers who have a loved one that has moved into a Regional Long-Term Care Home



Establish a Behavioural Support Ontario Virtual Mobile Team to support the Central East Health Region in partnership with the Province

## Social Investment



Continue to deliver Family Services 'Quick Access' Intake Counselling to all Ontario Works sites providing seamless, integrated and timely access to counselling and mental health supports and services

## Strategic Priorities Continued



Expansion of operations with the Primary Care Outreach Program (PCOP) to improve access to primary care and social work services to vulnerable populations including homeless, at-risk of homelessness populations and recently housed



Continue to utilize 'Built for Zero' scorecards for operationalization of the By-Name List, to monitor trends in homelessness, and Coordinated Access to facilitate the triaging of people experiencing chronic homelessness



Strengthen financial partnerships to provide and enhance affordable housing



Develop long-term innovative approaches to prevent homelessness



Use knowledge and data to inform and engage the community on issues related to poverty



Strengthen sectoral (mental health & additions, DRPS and health) partnerships to the needs of individuals within vulnerable sectors including youth, victims of Human Trafficking, and residents living with mental health and addictions

## Strategic Priorities Continued



Leverage technology to capture and assess the specific needs of clients in receipt of social assistance and effectively link to services and supports that improve employment and quality of life

## Key Targets for 2023

### Children's Services

- Support over 50 EarlyON Child and Family Centres in Durham Region - consistent with 2022 levels

### Emergency Management and Program Support Service

- Provide 24/7 support to municipal Community Emergency Management Coordinators in Durham Region - consistent with 2022 supports

### Family Services

- Provide 21,600 hours of direct counselling, education and case management services to clients - consistent with 2022 services

### Housing Services

- Maintain over 1,200 units for Rent-Geared-to-Income households - consistent with 2022 inventory

### Social Assistance


- Provide 1,200 participants with virtual life skills and employment workshops - consistent with 2022 levels

### Long-Term Care Homes

- Provide 4.2 hours of direct Nursing and Personal Care and 0.55 hours of Allied Health Care per resident per day in our Long-Term Care homes - an increase from the 2022 direct Nursing and Personal Care level of 3.8 hours
- Provide 5,000 hours of homemaking services for low-income persons in need - an increase from 2,500 hours in 2022


## Financial Details: Summary by Account (\$,000's)

Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

|  |                | 2022 Estimated Actuals | 2022 Approved Budget (Restated) | 2023 Proposed Budget | Variance     |   |
|---|----------------|------------------------|---------------------------------|----------------------|--------------|---|
|   |                |                        |                                 |                      | \$           | % |
| <b>Expenses</b>   |                |                        |                                 |                      |              |   |
| <b>Operating Expenses</b>   |                |                        |                                 |                      |              |   |
| Personnel Expenses  | 173,911        | 170,918                | 181,800                         |                      |              |   |
| Personnel Related   | 1,077          | 1,057                  | 1,027                           |                      |              |   |
| Communications  | 932            | 1,105                  | 1,011                           |                      |              |   |
| Supplies  | 2,045          | 2,141                  | 1,888                           |                      |              |   |
| Food  | 4,998          | 5,187                  | 5,287                           |                      |              |   |
| Utilities   | 2,927          | 2,871                  | 3,190                           |                      |              |   |
| Medical Care  | 2,484          | 1,966                  | 1,687                           |                      |              |   |
| Computer Maintenance & Operations   | 468            | 514                    | 605                             |                      |              |   |
| Materials & Services  | 3,776          | 2,431                  | 2,548                           |                      |              |   |
| Buildings & Grounds Operations  | 2,434          | 2,026                  | 2,210                           |                      |              |   |
| Equipment Maintenance & Repairs   | 1,047          | 823                    | 823                             |                      |              |   |
| Vehicle Operations  | 72             | 36                     | 36                              |                      |              |   |
| Client Benefit Expenses   | 70,353         | 83,489                 | 83,489                          |                      |              |   |
| Outside Agency Expenses   | 44,873         | 44,959                 | 53,061                          |                      |              |   |
| Social Housing Provider Expenses  | 980            | 979                    | 906                             |                      |              |   |
| Debt Charges  | 7,046          | 7,882                  | 7,047                           |                      |              |   |
| Professional Services   | 1,384          | 1,301                  | 1,473                           |                      |              |   |
| Contracted Services   | 117,552        | 82,342                 | 206,555                         |                      |              |   |
| Leased Facilities Expenses  | 1,722          | 1,735                  | 1,735                           |                      |              |   |
| Financial Expenses  | 262            | 234                    | 249                             |                      |              |   |
| Property Taxes  | 14             | 78                     | 78                              |                      |              |   |
| Minor Assets & Equipment  | 355            | 20                     | 166                             |                      |              |   |
| Major Repairs & Renovations   | 525            | 394                    | 167                             |                      |              |   |
| Headquarters Shared Costs   | 2,635          | 2,635                  | 2,974                           |                      |              |   |
| <b>Operating Expenses Subtotal</b>  | <b>443,872</b> | <b>417,123</b>         | <b>560,012</b>                  | <b>142,889</b>       | <b>34.3%</b> |   |
| <b>Internal Transfers &amp; Recoveries</b>  |                |                        |                                 |                      |              |   |
| NextGen Charges   | 6              | 6                      | 6                               |                      |              |   |
| Health Charge   | 351            | 351                    | 351                             |                      |              |   |
| Recovery - Durham Emergency Management  | -              | -                      | (71)                            |                      |              |   |
| Recovery - CUPE President   | -              | -                      | (110)                           |                      |              |   |
| Recovery - Corporate HR   | (215)          | (215)                  | (113)                           |                      |              |   |

## Financial Details: Summary by Account (\$,000's)


Provides the gross expenditures and revenues - including both operating and capital - and the resulting net property tax requirement

|  | 2022 Estimated Actuals | 2022 Approved Budget (Restated) | 2023 Proposed Budget | Variance         |                    |
|---|------------------------|---------------------------------|----------------------|------------------|--------------------|
|   |                        |                                 |                      | \$               | %                  |
| Recovery - PCOP   | (189)                  | (189)                           | (220)                |                  |                    |
| DRLHC Payroll Charge  | (3,113)                | (3,113)                         | (3,366)              |                  |                    |
| <b>Internal Transfers &amp; Recoveries Subtotal</b>                               | <b>(3,160)</b>         | <b>(3,160)</b>                  | <b>(3,523)</b>       | <b>(363)</b>     | <b>(11.5%)</b>     |
| <b>Gross Operating Expenses</b>   | <b>440,712</b>         | <b>413,963</b>                  | <b>556,489</b>       | <b>142,526</b>   | <b>34.4%</b>       |
| <b>Capital Expenses</b>   |                        |                                 |                      |                  |                    |
| New   | 256                    | 232                             | 126,364              |                  |                    |
| Replacement   | 2,423                  | 2,423                           | 2,134                |                  |                    |
| <b>Capital Expenses Subtotal</b>  | <b>2,679</b>           | <b>2,655</b>                    | <b>128,498</b>       | <b>125,843</b>   | <b>4,739.8%</b>    |
| <b>Total Expenses</b>   | <b>443,391</b>         | <b>416,618</b>                  | <b>684,987</b>       | <b>268,369</b>   | <b>64.4%</b>       |
| <b>Operating Revenue</b>  |                        |                                 |                      |                  |                    |
| Provincial Subsidy General  | (281,384)              | (249,714)                       | (383,262)            |                  |                    |
| Federal Subsidy   | (13,796)               | (10,756)                        | (13,832)             |                  |                    |
| Fees & Service Charges  | (21,568)               | (22,408)                        | (21,606)             |                  |                    |
| Rents   | (30)                   | (64)                            | (112)                |                  |                    |
| Sundry Revenue  | (665)                  | (662)                           | (662)                |                  |                    |
| Reserve Financing for Operations  | -                      | -                               | (1,200)              |                  |                    |
| Recovery from Operating Impact  | -                      | (700)                           | -                    |                  |                    |
| Stabilization Reserve Fund  |                        |                                 |                      |                  |                    |
| Revenue from Related Entities   | (20)                   | (20)                            | (20)                 |                  |                    |
| <b>Operating Revenue Subtotal</b>   | <b>(317,463)</b>       | <b>(284,324)</b>                | <b>(420,694)</b>     | <b>(136,370)</b> | <b>(48.0%)</b>     |
| <b>Capital Financing</b>  |                        |                                 |                      |                  |                    |
| Grant - Capital   | -                      | -                               | (10,525)             |                  |                    |
| Residential DC - Long-Term Care Homes   | -                      | -                               | (651)                |                  |                    |
| Recovery from Capital Project Reserve   | -                      | -                               | (10,591)             |                  |                    |
| Other   | (778)                  | (778)                           | (10,180)             |                  |                    |
| Debenture   | -                      | -                               | (94,078)             |                  |                    |
| Recovery from Related Entities  | -                      | (31)                            | -                    |                  |                    |
| <b>Capital Financing Subtotal</b>   | <b>(778)</b>           | <b>(809)</b>                    | <b>(126,025)</b>     | <b>(125,216)</b> | <b>(15,477.9%)</b> |
| <b>Total Revenues and Financing</b>   | <b>(318,241)</b>       | <b>(285,133)</b>                | <b>(546,719)</b>     | <b>(261,586)</b> | <b>(91.7%)</b>     |
| <b>Property Tax Requirement Social Services</b>                                   | <b>125,150</b>         | <b>131,485</b>                  | <b>138,268</b>       | <b>6,783</b>     | <b>5.2%</b>        |




## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

|  |  | 2022<br>Estimated<br>Actuals | 2022 Approved Budget (Restated) |                  |                    |                  |                    | 2023 Proposed Budgets |                  |                    |                  |                    | Variance |         |
|---|--|------------------------------|---------------------------------|------------------|--------------------|------------------|--------------------|-----------------------|------------------|--------------------|------------------|--------------------|----------|---------|
|   |  |                              | Operating<br>Expenses           | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Approved<br>Budget | Operating<br>Expenses | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Proposed<br>Budget | \$       | %       |
| Children's Services   |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |          |         |
| 1   | Purchased Fee Subsidy Spaces                           | 1,582                        | 21,056                          | -                | (19,476)           | -                | 1,580              | 21,055                | -                | (19,476)           | -                | 1,579              | -        |         |
| 2   | Directly Operated Spaces                               | 3,707                        | 9,250                           | -                | (4,507)            | (1,493)          | 3,250              | 7,007                 | 35               | (4,507)            | (706)            | 1,829              | (1,421)  |         |
| 3   | Ontario Works Child Care                               | 298                          | 1,500                           | -                | (1,227)            | -                | 273                | 1,500                 | -                | (1,227)            | -                | 273                | -        |         |
| 4   | Special Needs Resourcing                               | 712                          | 3,486                           | -                | (3,108)            | -                | 378                | 3,486                 | -                | (3,108)            | -                | 378                | -        |         |
| 5   | Children's Developmental and Behavioural Supports      | 300                          | 2,674                           | -                | (1,422)            | (622)            | 630                | 2,767                 | -                | (1,422)            | (636)            | 709                | 79       |         |
| 6   | General Operating Program Subsidy                      | 814                          | 9,992                           | -                | (9,025)            | -                | 967                | 9,492                 | -                | (8,525)            | -                | 967                | -        |         |
| 7   | Core Administration                                    | 4,017                        | 4,905                           | -                | (1,051)            | -                | 3,854              | 4,652                 | -                | (1,551)            | -                | 3,101              | (753)    |         |
| 8   | Special Purpose - Projects                             | -                            | 1,061                           | -                | (1,061)            | -                | -                  | 1,061                 | -                | (1,061)            | -                | -                  | -        |         |
| 9   | Wage Enhancement                                       | 206                          | 11,797                          | -                | (11,591)           | -                | 206                | 11,797                | -                | (11,591)           | -                | 206                | -        |         |
| 10  | Child and Family Supports                              | -                            | 5,086                           | -                | (5,086)            | -                | -                  | 5,395                 | -                | (5,395)            | -                | -                  | -        |         |
| 11  | Child Care Expansion Plan                              | 1,541                        | 10,520                          | 114              | (8,534)            | -                | 2,100              | 10,437                | 81               | (8,534)            | -                | 1,984              | (116)    |         |
| 12  | Canada-Ontario Early Learning and Child Care           | -                            | 8,871                           | -                | (8,871)            | -                | -                  | 6,191                 | -                | (6,191)            | -                | -                  | -        |         |
| 13  | Canada Wide Early Learning and Child Care              | -                            | -                               | -                | -                  | -                | -                  | 110,729               | -                | (110,729)          | -                | -                  | -        |         |
| 14  | Headquarters Shared Cost - Children's Services Portion | 360                          | 632                             | -                | (272)              | -                | 360                | 717                   | -                | (272)              | -                | 445                | 85       |         |
| Children's Services Subtotal  |  | 13,537                       | 90,830                          | 114              | (75,231)           | (2,115)          | 13,598             | 196,286               | 116              | (183,589)          | (1,342)          | 11,471             | (2,126)  | (15.6%) |
| Emergency Management and Program Support Services                                 |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |          |         |
| 1   | Emergency Management                                   | 326                          | 158                             | -                | -                  | -                | 158                | 488                   | -                | -                  | -                | 488                | 330      |         |
| 2   | Program Support Services                               | 156                          | 312                             | 8                | -                  | -                | 320                | 757                   | 4                | -                  | -                | 761                | 441      |         |
| Emergency Management and Program Support Services Subtotal                        |  | 482                          | 470                             | 8                | -                  | -                | 478                | 1,245                 | 4                | -                  | -                | 1,249              | 771      | 161.3%  |


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

|  |   | 2022<br>Estimated<br>Actuals | 2022 Approved Budget (Restated) |                  |                    |                  |                    | 2023 Proposed Budgets |                  |                    |                  |                    | Variance |      |
|---|---|------------------------------|---------------------------------|------------------|--------------------|------------------|--------------------|-----------------------|------------------|--------------------|------------------|--------------------|----------|------|
|   |   |                              | Operating<br>Expenses           | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Approved<br>Budget | Operating<br>Expenses | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Proposed<br>Budget | \$       | %    |
| Family Services   |   |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |          |      |
| 1   | Core Community Services                               | 4,886                        | 5,220                           | 55               | -                  | (197)            | 5,078              | 5,413                 | 4                | -                  | (197)            | 5,220              | 142      |      |
| 2   | Employee Assistance Program (EAP)                     | -                            | 178                             | -                | -                  | (178)            | -                  | 178                   | -                | -                  | (178)            | -                  | -        |      |
| 3   | Adult Community Support Services                      | 130                          | 725                             | -                | (599)              | -                | 126                | 883                   | -                | (771)              | -                | 112                | (14)     |      |
| 4   | Partner Assault Response                              | 45                           | 480                             | -                | (428)              | (52)             | -                  | 497                   | -                | (445)              | (52)             | -                  | -        |      |
| 5   | Facilities Management                                 | 266                          | 254                             | -                | -                  | -                | 254                | 254                   | 11               | -                  | -                | 265                | 11       |      |
| 6   | Headquarters Shared Cost - Family Services Portion    | 369                          | 369                             | -                | -                  | -                | 369                | 418                   | -                | -                  | -                | 418                | 49       |      |
| Family Services Subtotal  |   | 5,696                        | 7,226                           | 55               | (1,027)            | (427)            | 5,827              | 7,643                 | 15               | (1,216)            | (427)            | 6,015              | 188      | 3.2% |
| Housing Services  |   |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |          |      |
| 1   | Community Housing Administration                      | 1,809                        | 2,173                           | 35               | (43)               | (64)             | 2,101              | 3,647                 | 42               | (44)               | (113)            | 3,532              | 1,431    |      |
| 2   | Durham Access to Social Housing                       | 109                          | 118                             | -                | -                  | -                | 118                | 98                    | -                | -                  | -                | 98                 | (20)     |      |
| 3   | Investment in Affordable Housing (IAH)                | -                            | 247                             | -                | (247)              | -                | -                  | 248                   | -                | (248)              | -                | -                  | -        |      |
| 4   | DRLHC - Property Management                           | -                            | -                               | 31               | -                  | (31)             | -                  | -                     | -                | -                  | -                | -                  | -        |      |
| 5   | Community Housing Provider Payments                   | 27,949                       | 39,296                          | -                | (8,578)            | -                | 30,718             | 39,420                | -                | (8,734)            | -                | 30,686             | (32)     |      |
| 6   | Commercial Rent Supplement                            | 3,273                        | 3,273                           | -                | -                  | -                | 3,273              | 3,333                 | -                | -                  | -                | 3,333              | 60       |      |
| 7   | Durham Region Rent Supplement                         | 511                          | 511                             | -                | -                  | -                | 511                | 1,549                 | -                | -                  | -                | 1,549              | 1,038    |      |
| 8   | Strong Communities Rent Supplement                    | -                            | 1,439                           | -                | (1,439)            | -                | -                  | 1,439                 | -                | (1,439)            | -                | -                  | -        |      |
| 9   | Rent Supplement Direct Delivery                       | -                            | 1,013                           | -                | (1,013)            | -                | -                  | 1,013                 | -                | (1,013)            | -                | -                  | -        |      |
| 10  | Rent Supplement and Housing Allowance Shared Delivery | -                            | 291                             | -                | (291)              | -                | -                  | 291                   | -                | (291)              | -                | -                  | -        |      |
| 11  | Home Ownership  | -                            | 25                              | -                | (25)               | -                | -                  | -                     | -                | -                  | -                | -                  | -        |      |
| 12  | Community Housing Repairs                             | -                            | 288                             | -                | (288)              | -                | -                  | 3,687                 | -                | (3,687)            | -                | -                  | -        |      |
| 13  | OPHI Capital  | -                            | -                               | -                | -                  | -                | -                  | 3,423                 |                  | (3,423)            |                  |                    |          |      |
| 14  | Headquarters Shared Cost - Housing Services Portion   | 136                          | 136                             | -                | -                  | -                | 136                | 154                   | -                | -                  | -                | 154                | 18       |      |
| Housing Services Subtotal   |   | 33,787                       | 48,810                          | 66               | (11,924)           | (95)             | 36,857             | 58,302                | 42               | (18,879)           | (113)            | 39,352             | 2,495    | 6.8% |


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

|  |                              | 2022 Approved Budget (Restated) |                  |                    |                  |                    | 2023 Proposed Budgets |                  |                    |                  |                    | Variance     |              |
|---|------------------------------|---------------------------------|------------------|--------------------|------------------|--------------------|-----------------------|------------------|--------------------|------------------|--------------------|--------------|--------------|
|   | 2022<br>Estimated<br>Actuals | Operating<br>Expenses           | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Approved<br>Budget | Operating<br>Expenses | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Proposed<br>Budget | \$           | %            |
| <b>Social Assistance</b>  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |              |
| 1 Regional Investment in Homelessness Supports                                    | -                            | 1,334                           | -                | -                  | (700)            | 634                | 5,769                 | 500              | -                  | (1,200)          | 5,069              | 4,435        |              |
| 2 Homelessness Prevention Program   | -                            | 9,067                           | -                | (9,067)            | -                | -                  | 10,097                | -                | (10,097)           | -                | -                  | -            |              |
| 3 Reaching Home   | (5)                          | 2,054                           | -                | (2,054)            | -                | -                  | 4,974                 | -                | (4,974)            | -                | -                  | -            |              |
| 4 Ontario Works Program Delivery  | 15,264                       | 36,595                          | 485              | (18,596)           | (12)             | 18,472             | 34,701                | 141              | (18,596)           | (12)             | 16,234             | (2,238)      |              |
| 5 Ontario Works Client Benefits   | -                            | 81,732                          | -                | (81,732)           | -                | -                  | 81,732                | -                | (81,732)           | -                | -                  | -            |              |
| 6 Funerals & Burials  | 176                          | 275                             | -                | -                  | (101)            | 174                | 275                   | -                | -                  | (101)            | 174                | -            |              |
| 7 Social Investment Fund  | 893                          | 833                             | -                | -                  | -                | 833                | 833                   | -                | -                  | -                | 833                | -            |              |
| 8 Integrated Employment Services  | -                            | -                               | -                | -                  | -                | -                  | 12,209                | -                | (12,209)           | -                | -                  | -            |              |
| 9 Headquarters Shared Cost - Social Assistance Portion                            | 735                          | 1,370                           | -                | (636)              | -                | 734                | 1,553                 | -                | (636)              | -                | 917                | 183          |              |
| <b>Social Assistance Subtotal</b>   | <b>17,063</b>                | <b>133,260</b>                  | <b>485</b>       | <b>(112,085)</b>   | <b>(813)</b>     | <b>20,847</b>      | <b>152,143</b>        | <b>641</b>       | <b>(128,244)</b>   | <b>(1,313)</b>   | <b>23,227</b>      | <b>2,380</b> | <b>11.4%</b> |
| <b>Fairview Lodge</b>   |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |              |
| 1 Nursing and Personal Care   | 9,366                        | 18,575                          | 103              | (11,805)           | (56)             | 6,817              | 20,240                | 58               | (13,207)           | -                | 7,091              | 274          |              |
| 2 Resident Care Program Support (RCPS)  | 681                          | 2,011                           | -                | (1,200)            | (8)              | 803                | 2,200                 | -                | (1,370)            | (8)              | 822                | 19           |              |
| 3 Raw Food  | 200                          | 1,036                           | -                | (721)              | (80)             | 235                | 1,014                 | -                | (824)              | (29)             | 161                | (74)         |              |
| 4 Other Accommodation   |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |              |
| Administration  | (7,015)                      | 1,437                           | 86               | (1,908)            | (4,483)          | (4,868)            | 1,286                 | 95               | (1,694)            | (4,509)          | (4,822)            | 46           |              |
| Debt Charges  | 1,019                        | 1,019                           | -                | -                  | -                | 1,019              | 1,020                 | -                | -                  | -                | 1,020              | -            |              |
| Food Services   | 2,840                        | 2,872                           | 48               | -                  | -                | 2,920              | 2,975                 | -                | (63)               | -                | 2,912              | (8)          |              |
| Environmental Services  | 4,522                        | 4,666                           | 48               | (60)               | -                | 4,654              | 4,742                 | 275              | -                  | -                | 5,017              | 363          |              |
| Other Accommodation Subtotal  | <b>1,366</b>                 | <b>9,994</b>                    | <b>182</b>       | <b>(1,968)</b>     | <b>(4,483)</b>   | <b>3,725</b>       | <b>10,023</b>         | <b>370</b>       | <b>(1,757)</b>     | <b>(4,509)</b>   | <b>4,127</b>       |              |              |
| <b>Fairview Lodge Subtotal</b>  | <b>11,613</b>                | <b>31,616</b>                   | <b>285</b>       | <b>(15,694)</b>    | <b>(4,627)</b>   | <b>11,580</b>      | <b>33,477</b>         | <b>428</b>       | <b>(17,158)</b>    | <b>(4,546)</b>   | <b>12,201</b>      | <b>620</b>   | <b>5.4%</b>  |
| <b>Hillsdale Estates</b>  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |              |
| 1 Nursing and Personal Care   | 14,127                       | 25,675                          | 659              | (15,255)           | (566)            | 10,513             | 27,924                | 390              | (17,198)           | (6)              | 11,110             | 597          |              |
| 2 Resident Care Program Support (RCPS)  | 654                          | 2,270                           | -                | (1,819)            | (7)              | 444                | 2,631                 | -                | (2,152)            | (7)              | 472                | 28           |              |
| 3 Raw Food  | 415                          | 1,878                           | -                | (1,092)            | (84)             | 702                | 1,934                 | -                | (1,250)            | (84)             | 600                | (102)        |              |


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

|  |         | 2022 Approved Budget (Restated) |               |                 |                 |                 | 2023 Proposed Budgets |               |                 |                |                 | Variance   |             |
|---|---------|---------------------------------|---------------|-----------------|-----------------|-----------------|-----------------------|---------------|-----------------|----------------|-----------------|------------|-------------|
| 2022 Estimated Actuals  |         | Operating Expenses              | Gross Capital | Subsidy Funding | Other Funding   | Approved Budget | Operating Expenses    | Gross Capital | Subsidy Funding | Other Funding  | Proposed Budget | \$         | %           |
| 4 Other Accommodation   |         |                                 |               |                 |                 |                 |                       |               |                 |                |                 |            |             |
| Administration  | (9,907) | 1,601                           | 72            | (1,955)         | (7,598)         | (7,880)         | 1,609                 | 44            | (1,017)         | (7,389)        | (6,753)         | 1,127      |             |
| Debt Charges  | -       | 835                             | -             | -               | -               | 835             | -                     | -             | -               | -              | -               | (835)      |             |
| Food Services   | 4,195   | 3,726                           | 236           | (30)            | -               | 3,932           | 3,783                 | -             | -               | -              | 3,783           | (149)      |             |
| Environmental Services  | 6,663   | 6,088                           | 145           | (30)            | -               | 6,203           | 6,143                 | -             | -               | -              | 6,143           | (60)       |             |
| Other Accommodation Subtotal  |         | <b>951</b>                      | <b>12,250</b> | <b>453</b>      | <b>(2,015)</b>  | <b>(7,598)</b>  | <b>11,535</b>         | <b>44</b>     | <b>(1,017)</b>  | <b>(7,389)</b> | <b>3,173</b>    |            |             |
| <b>Hillsdale Estates Subtotal</b>   |         | <b>16,147</b>                   | <b>42,073</b> | <b>1,112</b>    | <b>(20,181)</b> | <b>(8,255)</b>  | <b>44,024</b>         | <b>434</b>    | <b>(21,617)</b> | <b>(7,486)</b> | <b>15,355</b>   | <b>606</b> | <b>4.1%</b> |
| <b>Hillsdale Terraces</b>   |         |                                 |               |                 |                 |                 |                       |               |                 |                |                 |            |             |
| 1 Nursing and Personal Care   | 8,263   | 16,214                          | 84            | (10,009)        | (81)            | 6,208           | 17,870                | 62            | (11,372)        | (4)            | 6,556           | 348        |             |
| 2 Resident Care Program Support (RCPS)  | 601     | 1,829                           | -             | (1,212)         | (5)             | 612             | 2,067                 | -             | (1,430)         | (5)            | 632             | 20         |             |
| 3 Raw Food  | 331     | 1,110                           | -             | (728)           | (41)            | 341             | 1,143                 | -             | (833)           | (41)           | 269             | (72)       |             |
| 4 Other Accommodation   |         |                                 |               |                 |                 |                 |                       |               |                 |                |                 |            |             |
| Administration  | (6,590) | 1,393                           | 64            | (1,618)         | (4,494)         | (4,655)         | 1,291                 | 52            | (1,243)         | (4,697)        | (4,597)         | 58         |             |
| Debt Charges  | 3,434   | 3,434                           | -             | -               | -               | 3,434           | 3,434                 | -             | -               | -              | 3,434           | -          |             |
| Food Services   | 2,746   | 2,899                           | 61            | -               | -               | 2,960           | 3,008                 | 77            | -               | -              | 3,085           | 125        |             |
| Environmental Services  | 4,530   | 4,297                           | -             | (60)            | -               | 4,237           | 4,370                 | 305           | -               | -              | 4,675           | 438        |             |
| Other Accommodation Subtotal  |         | <b>4,120</b>                    | <b>12,023</b> | <b>125</b>      | <b>(1,678)</b>  | <b>(4,494)</b>  | <b>12,103</b>         | <b>434</b>    | <b>(1,243)</b>  | <b>(4,697)</b> | <b>6,597</b>    |            |             |
| <b>Hillsdale Terraces Subtotal</b>  |         | <b>13,315</b>                   | <b>31,176</b> | <b>209</b>      | <b>(13,627)</b> | <b>(4,621)</b>  | <b>33,183</b>         | <b>496</b>    | <b>(14,878)</b> | <b>(4,747)</b> | <b>14,054</b>   | <b>917</b> | <b>7.0%</b> |


## Financial Details: Summary by Program (\$,000's)

Provides the total operating expense, capital expense, subsidy, other revenue and the resulting property tax requirement for each major program and service

|  |                                      |  | 2022<br>Estimated<br>Actuals | 2022 Approved Budget (Restated) |                  |                    |                  |                    | 2023 Proposed Budgets |                  |                    |                  |                    | Variance     |                |
|---|--------------------------------------|--|------------------------------|---------------------------------|------------------|--------------------|------------------|--------------------|-----------------------|------------------|--------------------|------------------|--------------------|--------------|----------------|
|   |                                      |  |                              | Operating<br>Expenses           | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Approved<br>Budget | Operating<br>Expenses | Gross<br>Capital | Subsidy<br>Funding | Other<br>Funding | Proposed<br>Budget | \$           | %              |
| <b>Lakeview Manor</b>   |                                      |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |                |
| 1   | Nursing and Personal Care            |  | 5,322                        | 12,382                          | 115              | (7,244)            | (85)             | 5,168              | 13,374                | 70               | (8,051)            | -                | 5,393              | 225          |                |
| 2   | Resident Care Program Support (RCPS) |  | 860                          | 1,738                           | -                | (903)              | (4)              | 831                | 1,998                 | -                | (1,130)            | (4)              | 864                | 33           |                |
| 3   | Raw Food                             |  | 124                          | 771                             | -                | (542)              | (26)             | 203                | 795                   | -                | (621)              | (25)             | 149                | (54)         |                |
| 4   | Other Accommodation                  |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |                |
|   | Administration                       |  | (4,652)                      | 1,112                           | 80               | (1,064)            | (3,485)          | (3,357)            | 932                   | 38               | (885)              | (3,486)          | (3,401)            | (44)         |                |
|   | Debt Charges                         |  | 2,593                        | 2,593                           | -                | -                  | -                | 2,593              | 2,593                 | -                | -                  | -                | 2,593              | -            |                |
|   | Food Services                        |  | 2,105                        | 1,882                           | 98               | -                  | -                | 1,980              | 1,922                 | 5                | -                  | -                | 1,927              | (53)         |                |
|   | Environmental Services               |  | 3,092                        | 3,198                           | -                | (20)               | -                | 3,178              | 3,247                 | 150              | -                  | -                | 3,397              | 219          |                |
| Other Accommodation Subtotal  |                                      |  | <b>3,138</b>                 | <b>8,785</b>                    | <b>178</b>       | <b>(1,084)</b>     | <b>(3,485)</b>   | <b>4,394</b>       | <b>8,694</b>          | <b>193</b>       | <b>(885)</b>       | <b>(3,486)</b>   | <b>4,516</b>       |              |                |
| <b>Lakeview Manor Subtotal</b>  |                                      |  | <b>9,444</b>                 | <b>23,676</b>                   | <b>293</b>       | <b>(9,773)</b>     | <b>(3,600)</b>   | <b>10,596</b>      | <b>24,861</b>         | <b>263</b>       | <b>(10,687)</b>    | <b>(3,515)</b>   | <b>10,922</b>      | <b>326</b>   | <b>3.1%</b>    |
| <b>LTC Administration</b>   |                                      |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |                |
| 1   | Divisional Administration            |  | 4,026                        | 3,806                           | 28               | (178)              | -                | 3,656              | 4,238                 | 126,059          | (10,525)           | (115,500)        | 4,272              | 616          |                |
| 2   | Homemakers Services                  |  | 18                           | 32                              | -                | (26)               | -                | 6                  | 100                   | -                | (80)               | -                | 20                 | 14           |                |
| <b>LTC Administration Subtotal</b>  |                                      |  | <b>4,044</b>                 | <b>3,838</b>                    | <b>28</b>        | <b>(204)</b>       | <b>-</b>         | <b>3,662</b>       | <b>4,338</b>          | <b>126,059</b>   | <b>(10,605)</b>    | <b>(115,500)</b> | <b>4,292</b>       | <b>630</b>   | <b>17.2%</b>   |
| <b>Adult Day Program</b>  |                                      |  |                              |                                 |                  |                    |                  |                    |                       |                  |                    |                  |                    |              |                |
| 1   | Adult Day Program                    |  | 22                           | 989                             | -                | (724)              | (111)            | 154                | 989                   | -                | (748)              | (111)            | 130                | (24)         |                |
| <b>Adult Day Program Subtotal</b>   |                                      |  | <b>22</b>                    | <b>989</b>                      | <b>-</b>         | <b>(724)</b>       | <b>(111)</b>     | <b>154</b>         | <b>989</b>            | <b>-</b>         | <b>(748)</b>       | <b>(111)</b>     | <b>130</b>         | <b>(24)</b>  | <b>(15.6%)</b> |
| <b>Social Services</b>  |                                      |  | <b>125,150</b>               | <b>413,964</b>                  | <b>2,655</b>     | <b>(260,470)</b>   | <b>(24,664)</b>  | <b>131,485</b>     | <b>556,491</b>        | <b>128,498</b>   | <b>(407,621)</b>   | <b>(139,100)</b> | <b>138,268</b>     | <b>6,783</b> | <b>5.2%</b>    |


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  2023 | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast |           |    |     |     | Forecast<br>Total |
|--|----------------------------|----------------------------|----------|-----------|----|-----|-----|-------------------|
| 2024   | 2025                       | 2026                       | 2027     | 2028-2032 |    |     |     |                   |
| Children's Services  |                            |                            |          |           |    |     |     |                   |
| Capital Expenditures   |                            |                            |          |           |    |     |     |                   |
| Building & Structures  | -                          | -                          | 98       | -         | -  | 162 | 179 | 439               |
| Machinery & Equipment  | -                          | 18                         | -        | -         | -  | -   | 68  | 68                |
| Information Technology   | 114                        | 81                         | 70       | 64        | 81 | 70  | 359 | 644               |
| Furniture & Fixtures   | -                          | 17                         | 35       | 17        | 17 | 18  | 87  | 174               |
| Capital Expenditure Subtotal   | 114                        | 116                        | 203      | 81        | 98 | 250 | 693 | 1,325             |
| Capital Financing  |                            |                            |          |           |    |     |     |                   |
| General Levy   | 114                        | 116                        | 203      | 81        | 98 | 250 | 693 | 1,325             |
| Capital Financing Subtotal   | 114                        | 116                        | 203      | 81        | 98 | 250 | 693 | 1,325             |
| Total Capital<br>Children's Services   | 114                        | 116                        | 203      | 81        | 98 | 250 | 693 | 1,325             |
| Emergency Management and Program Support Services                                      |                            |                            |          |           |    |     |     |                   |
| Capital Expenditures   |                            |                            |          |           |    |     |     |                   |
| Information Technology   | 8                          | 4                          | -        | 2         | 4  | -   | 13  | 19                |
| Capital Expenditure Subtotal   | 8                          | 4                          | -        | 2         | 4  | -   | 13  | 19                |
| Capital Financing  |                            |                            |          |           |    |     |     |                   |
| General Levy   | 8                          | 4                          | -        | 2         | 4  | -   | 13  | 19                |
| Capital Financing Subtotal   | 8                          | 4                          | -        | 2         | 4  | -   | 13  | 19                |
| Total Capital<br>Emergency Management and Program<br>Support Services                  | 8                          | 4                          | -        | 2         | 4  | -   | 13  | 19                |


## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  2023 | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast |       |           |    |     | Forecast<br>Total |
|--|----------------------------|----------------------------|----------|-------|-----------|----|-----|-------------------|
|  | 2024                       | 2025                       | 2026     | 2027  | 2028-2032 |    |     |                   |
| Family Services  |                            |                            |          |       |           |    |     |                   |
| Capital Expenditures   |                            |                            |          |       |           |    |     |                   |
| Building & Structures  | -                          | -                          | -        | 1,900 | -         | -  | -   | 1,900             |
| Machinery & Equipment  | -                          | 11                         | -        | -     | -         | -  | -   | -                 |
| Information Technology   | 55                         | 4                          | 69       | 25    | 4         | 99 | 158 | 355               |
| Capital Expenditure Subtotal   | 55                         | 15                         | 69       | 1,925 | 4         | 99 | 158 | 2,255             |
| Capital Financing  |                            |                            |          |       |           |    |     |                   |
| General Levy   | 55                         | 15                         | 69       | 228   | 4         | 99 | 158 | 558               |
| Seaton Capital Reserve Fund  | -                          | -                          | -        | 1,150 | -         | -  | -   | 1,150             |
| Development Charges  | -                          | -                          | -        | 547   | -         | -  | -   | 547               |
| Capital Financing Subtotal   | 55                         | 15                         | 69       | 1,925 | 4         | 99 | 158 | 2,255             |
| Total Capital<br>Family Services   | 55                         | 15                         | 69       | 1,925 | 4         | 99 | 158 | 2,255             |
| Housing Services   |                            |                            |          |       |           |    |     |                   |
| Capital Expenditures   |                            |                            |          |       |           |    |     |                   |
| Information Technology   | 66                         | 42                         | 40       | 54    | 46        | 40 | 240 | 420               |
| Capital Expenditure Subtotal   | 66                         | 42                         | 40       | 54    | 46        | 40 | 240 | 420               |
| Capital Financing  |                            |                            |          |       |           |    |     |                   |
| General Levy   | 35                         | 42                         | 38       | 38    | 42        | 38 | 197 | 353               |
| Other Financing  | 31                         | -                          | 2        | 16    | 4         | 2  | 43  | 67                |
| Capital Financing Subtotal   | 66                         | 42                         | 40       | 54    | 46        | 40 | 240 | 420               |
| Total Capital<br>Housing Services  | 66                         | 42                         | 40       | 54    | 46        | 40 | 240 | 420               |

## Financial Details: Summary of Capital (\$,000's)


Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  2023 | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast |       |           |     |        | Forecast<br>Total |
|--|----------------------------|----------------------------|----------|-------|-----------|-----|--------|-------------------|
|  | 2024                       | 2025                       | 2026     | 2027  | 2028-2032 |     |        |                   |
| Social Assistance  |                            |                            |          |       |           |     |        |                   |
| Capital Expenditures   |                            |                            |          |       |           |     |        |                   |
| Building & Structures  | -                          | 500                        | 242      | 6,400 | -         | -   | 20,000 | 26,642            |
| Machinery & Equipment  | 57                         | 14                         | 50       | -     | -         | -   | 10     | 60                |
| Information Technology   | 428                        | 127                        | 221      | 221   | 188       | 301 | 1,053  | 1,984             |
| Capital Expenditure Subtotal   | 485                        | 641                        | 513      | 6,621 | 188       | 301 | 21,063 | 28,686            |
| Capital Financing  |                            |                            |          |       |           |     |        |                   |
| General Levy   | 485                        | 641                        | 513      | 940   | 188       | 301 | 18,679 | 20,621            |
| Seaton Capital Reserve Fund  | -                          | -                          | -        | 3,850 | -         | -   | -      | 3,850             |
| Development Charges  | -                          | -                          | -        | 1,831 | -         | -   | 2,384  | 4,215             |
| Capital Financing Subtotal   | 485                        | 641                        | 513      | 6,621 | 188       | 301 | 21,063 | 28,686            |
| Total Capital<br>Social Assistance   | 485                        | 641                        | 513      | 6,621 | 188       | 301 | 21,063 | 28,686            |




## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  Durham<br>Budget2023 | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast |       |      |       |           | Forecast<br>Total |
|--|----------------------------|----------------------------|----------|-------|------|-------|-----------|-------------------|
|  |                            |                            | 2024     | 2025  | 2026 | 2027  | 2028-2032 |                   |
| Long-Term Care and Services for Seniors  |                            |                            |          |       |      |       |           |                   |
| Fairview Lodge Long-Term Care Home   |                            |                            |          |       |      |       |           |                   |
| Capital Expenditures   |                            |                            |          |       |      |       |           |                   |
| Building & Structures  | -                          | 265                        | -        | -     | -    | -     | -         |                   |
| Machinery & Equipment  | 193                        | 87                         | 356      | 316   | 251  | 283   | 1,214     | 2,420             |
| Information Technology   | 82                         | 76                         | 31       | 85    | 82   | 22    | 359       | 579               |
| Furniture & Fixtures   | 10                         | -                          | 59       | 13    | 14   | 25    | 27        | 138               |
| Capital Expenditure Subtotal   | 285                        | 428                        | 446      | 414   | 347  | 330   | 1,600     | 3,137             |
| Capital Financing  |                            |                            |          |       |      |       |           |                   |
| General Levy   | 229                        | 422                        | 446      | 414   | 347  | 330   | 1,600     | 3,137             |
| Reserve/ Reserve Funds   | 56                         | -                          | -        | -     | -    | -     | -         | -                 |
| Subsidy / Grant  | -                          | 6                          | -        | -     | -    | -     | -         | -                 |
| Capital Financing Subtotal   | 285                        | 428                        | 446      | 414   | 347  | 330   | 1,600     | 3,137             |
| Total Capital<br>Fairview Lodge Long-Term Care Home  | 285                        | 428                        | 446      | 414   | 347  | 330   | 1,600     | 3,137             |
| Hillsdale Estates Long-Term Care Home  |                            |                            |          |       |      |       |           |                   |
| Capital Expenditures   |                            |                            |          |       |      |       |           |                   |
| Machinery & Equipment  | 1,058                      | 389                        | 1,931    | 291   | 215  | 2,264 | 970       | 5,671             |
| Information Technology   | 54                         | 30                         | 61       | 69    | 46   | 20    | 260       | 456               |
| Furniture & Fixtures   | -                          | 15                         | 70       | 62    | 50   | 60    | 300       | 542               |
| Building & Structures  | -                          | -                          | 171      | 1,741 | -    | -     | 1,470     | 3,382             |
| Capital Expenditure Subtotal   | 1,112                      | 434                        | 2,233    | 2,163 | 311  | 2,344 | 3,000     | 10,051            |

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast     |              |            |              |              | Forecast<br>Total |
|---|----------------------------|----------------------------|--------------|--------------|------------|--------------|--------------|-------------------|
|   |                            |                            | 2024         | 2025         | 2026       | 2027         | 2028-2032    |                   |
| <b>Capital Financing</b>  |                            |                            |              |              |            |              |              |                   |
| General Levy  | 553                        | 434                        | 2,233        | 2,163        | 311        | 2,344        | 3,000        | 10,051            |
| Reserve/ Reserve Funds  | 559                        | -                          | -            | -            | -          | -            | -            | -                 |
| <b>Capital Financing Subtotal</b>   | <b>1,112</b>               | <b>434</b>                 | <b>2,233</b> | <b>2,163</b> | <b>311</b> | <b>2,344</b> | <b>3,000</b> | <b>10,051</b>     |
| <b>Total Capital</b>  |                            |                            |              |              |            |              |              |                   |
| <b>Hillsdale Estates Long-Term Care Home</b>                                      | <b>1,112</b>               | <b>434</b>                 | <b>2,233</b> | <b>2,163</b> | <b>311</b> | <b>2,344</b> | <b>3,000</b> | <b>10,051</b>     |

### Hillsdale Terraces Long-Term Care Home


|   |            |            |            |            |            |              |               |               |
|---|------------|------------|------------|------------|------------|--------------|---------------|---------------|
| <b>Capital Expenditures</b>                   |            |            |            |            |            |              |               |               |
| Building & Structures                         | -          | -          | 70         | 20         | 110        | 1,590        | 19,144        | 20,934        |
| Machinery & Equipment                         | 145        | 471        | 839        | 129        | 96         | 1,374        | 4,682         | 7,120         |
| Information Technology                        | 64         | 20         | 46         | 85         | 53         | 46           | 203           | 433           |
| Furniture & Fixtures                          | -          | 5          | 5          | 5          | 5          | 5            | 25            | 45            |
| <b>Capital Expenditure Subtotal</b>           | <b>209</b> | <b>496</b> | <b>960</b> | <b>239</b> | <b>264</b> | <b>3,015</b> | <b>24,054</b> | <b>28,532</b> |
| <b>Capital Financing</b>                      |            |            |            |            |            |              |               |               |
| General Levy                                  | 132        | 496        | 960        | 239        | 264        | 3,015        | 24,054        | 28,532        |
| Reserve/ Reserve Funds                        | 77         | -          | -          | -          | -          | -            | -             | -             |
| <b>Capital Financing Subtotal</b>             | <b>209</b> | <b>496</b> | <b>960</b> | <b>239</b> | <b>264</b> | <b>3,015</b> | <b>24,054</b> | <b>28,532</b> |
| <b>Total Capital</b>                          |            |            |            |            |            |              |               |               |
| <b>Hillsdale Terraces Long-Term Care Home</b> | <b>209</b> | <b>496</b> | <b>960</b> | <b>239</b> | <b>264</b> | <b>3,015</b> | <b>24,054</b> | <b>28,532</b> |

### Lakeview Manor Long-Term Care Home

|                                     |            |            |            |            |            |              |              |              |
|-------------------------------------|------------|------------|------------|------------|------------|--------------|--------------|--------------|
| <b>Capital Expenditures</b>         |            |            |            |            |            |              |              |              |
| Building & Structures               | -          | -          | -          | -          | 60         | 640          | -            | 700          |
| Machinery & Equipment               | 231        | 224        | 426        | 308        | 163        | 570          | 1,272        | 2,739        |
| Information Technology              | 62         | 39         | 10         | 17         | 51         | 8            | 141          | 227          |
| Furniture & Fixtures                | -          | -          | 158        | 158        | 8          | -            | -            | 324          |
| <b>Capital Expenditure Subtotal</b> | <b>293</b> | <b>263</b> | <b>594</b> | <b>483</b> | <b>282</b> | <b>1,218</b> | <b>1,413</b> | <b>3,990</b> |

## Financial Details: Summary of Capital (\$,000's)

Provides a summary of the current year capital budget, nine-year capital forecast and proposed financing summarized by asset type. See Appendices for specific capital projects

|  | 2022<br>Approved<br>Budget | 2023<br>Proposed<br>Budget | Forecast     |               |              |              |               | Forecast<br>Total |
|---|----------------------------|----------------------------|--------------|---------------|--------------|--------------|---------------|-------------------|
|   |                            |                            | 2024         | 2025          | 2026         | 2027         | 2028-2032     |                   |
| <b>Capital Financing</b>  |                            |                            |              |               |              |              |               |                   |
| General Levy  | 208                        | 263                        | 594          | 483           | 282          | 1,218        | 1,413         | 3,990             |
| Reserve/ Reserve Funds  | 85                         | -                          | -            | -             | -            | -            | -             | -                 |
| Subsidy / Grant   | -                          | -                          | -            | -             | -            | -            | -             | -                 |
| <b>Capital Financing Subtotal</b>   | <b>293</b>                 | <b>263</b>                 | <b>594</b>   | <b>483</b>    | <b>282</b>   | <b>1,218</b> | <b>1,413</b>  | <b>3,990</b>      |
| <b>Total Capital</b>  | <b>293</b>                 | <b>263</b>                 | <b>594</b>   | <b>483</b>    | <b>282</b>   | <b>1,218</b> | <b>1,413</b>  | <b>3,990</b>      |
| <b>Lakeview Manor Long-Term Care Home</b>   |                            |                            |              |               |              |              |               |                   |
| <b>Long-Term Care Administration</b>  |                            |                            |              |               |              |              |               |                   |
| <b>Capital Expenditures</b>   |                            |                            |              |               |              |              |               |                   |
| Building and Structures   | -                          | 126,025                    | -            | -             | -            | -            | -             | -                 |
| Information Technology  | 28                         | 34                         | 6            | 36            | 34           | 6            | 111           | 193               |
| Furniture & Fixtures  | -                          | -                          | -            | -             | -            | -            | -             | -                 |
| <b>Capital Expenditure Subtotal</b>   | <b>28</b>                  | <b>126,059</b>             | <b>6</b>     | <b>36</b>     | <b>34</b>    | <b>6</b>     | <b>111</b>    | <b>193</b>        |
| <b>Capital Financing</b>  |                            |                            |              |               |              |              |               |                   |
| General Levy  | 28                         | 34                         | 6            | 36            | 34           | 6            | 111           | 193               |
| Capital Project Reserve   | -                          | 10,591                     | -            | -             | -            | -            | -             | -                 |
| Residential DC  | -                          | 651                        | -            | -             | -            | -            | -             | -                 |
| Subsidy / Grant   | -                          | 10,525                     | -            | -             | -            | -            | -             | -                 |
| Other Financing   | -                          | 10,180                     | -            | -             | -            | -            | -             | -                 |
| Debenture - Subsidy   | -                          | 60,800                     | -            | -             | -            | -            | -             | -                 |
| Debenture - Region Funded   | -                          | 33,278                     | -            | -             | -            | -            | -             | -                 |
| <b>Capital Financing Subtotal</b>   | <b>28</b>                  | <b>126,059</b>             | <b>6</b>     | <b>36</b>     | <b>34</b>    | <b>6</b>     | <b>111</b>    | <b>193</b>        |
| <b>Total Capital</b>  | <b>28</b>                  | <b>126,059</b>             | <b>6</b>     | <b>36</b>     | <b>34</b>    | <b>6</b>     | <b>111</b>    | <b>193</b>        |
| <b>Long-Term Care Administration</b>  |                            |                            |              |               |              |              |               |                   |
| <b>Total Capital</b>  | <b>2,655</b>               | <b>128,498</b>             | <b>5,064</b> | <b>12,018</b> | <b>1,578</b> | <b>7,603</b> | <b>52,345</b> | <b>78,608</b>     |
| <b>Social Services</b>  |                            |                            |              |               |              |              |               |                   |

## Details of Budget Changes

### Strategic Investments: Children's Services

**2023 Impact**  
(\$ 000's)

Canada-Wide Early Learning and Child Care (CWELCC) investments totals \$110.7 million including fee reduction (\$78,000k), fee subsidy (\$27,100k), workforce compensation (\$4,000k), minimum wage offset (\$200k) and administrative costs (\$1,400k). Costs include 6.0 FTEs approved in-year in 2022 (Report #2022-S-6) and three positions transferred from other areas of Children's Services.

-

- Increase in subsidy for the Region's Directly Operated Child Care Centres as a result of CWELCC funding (\$1,980k) which is partially offset by a reduction in parent fees (\$788k). (1,192)
- Increase in subsidy for the childcare administration costs as a result of CWELCC (466)

Additional Manager (1.0 FTE) to oversee the renewed Ontario Autism Program and support Children's Developmental and Behavioural Supports along with the planned expansion of the Region's directly operated childcare centres. Annualized impact of \$174k

87

The provincial government announced a one-time transitional grant of \$3,200k. The funding is allocated to fee subsidies (\$1,100k), funding for childcare providers (\$1,600k) and increased subsidy of administration costs (\$500k)

(500)

Provincial funding investment for a new Children's Mental Health Program which has been offset by program costs (\$88k).

-

Increased provincial funding for investment in the delivery of the Early Learning and Child Care Programs which has been offset by increased program costs (\$613k).

-

Increased provincial funding for investment in the delivery of EarlyON and Child Care Programs which has been offset by program costs (\$220k).

-

Decrease in provincial subsidy and associated costs (\$3,294k) for the Workforce Strategies Program as the program ends on March 31, 2023.

-

## Details of Budget Changes Continued

|  |                |
|--|----------------|
| <b>Strategic Investments:</b> Children's Services Subtotal | <b>(2,071)</b> |
|--|----------------|

|  |                                  |
|--|----------------------------------|
| <b>Base Adjustments:</b> Children's Services | <b>2023 Impact</b><br>(\$ 000's) |
|--|----------------------------------|

|                    |    |
|--------------------|----|
| Economic increases | 94 |
|--------------------|----|

|                        |    |
|------------------------|----|
| Inflationary increases | 11 |
|------------------------|----|

|                      |       |
|----------------------|-------|
| Line-by-line savings | (245) |
|----------------------|-------|

|  |    |
|--|----|
| Increase in Children's Services share of the operations and maintenance cost for Regional Headquarters | 85 |
|--|----|

|   |             |
|---|-------------|
| <b>Base Adjustments:</b> Children's Services Subtotal | <b>(55)</b> |
|---|-------------|

|  |                |
|--|----------------|
| <b>Net Changes – Children's Services</b> | <b>(2,126)</b> |
|--|----------------|

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments:</b> Emergency Management and Program Support Service  | <b>2023 Impact</b><br>(\$ 000's) |
| Temporary Emergency Management Coordinator (\$71k) to support work with Ontario Power Generation. Costs fully recovered from Ontario Power Generation | -                                |
| <b>Strategic Investments:</b> Emergency Management and Program Support Service Subtotal   | -                                |
| <b>Base Adjustments:</b> Emergency Management and Program Support Service   | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 6                                |
| Transfer of 6.00 FTE to realign staff positions to Emergency Management and Program Support Service to better reflect the services provided           | 765                              |
| <b>Base Adjustments:</b> Emergency Management and Program Support Service Subtotal  | <b>771</b>                       |
| <b>Net Changes – Emergency Management and Program Support Service</b>   | <b>771</b>                       |

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments: Family Services</b>   | <b>2023 Impact</b><br>(\$ 000's) |
| Increased provincial investment for Adult Community Support Services offset by a new Family Services Supervisor (1.0 FTE) and other program costs (\$172k). | -                                |
| <b>Strategic Investments: Family Services Subtotal</b>  | <b>-</b>                         |
| <b>Base Adjustments: Family Services</b>  | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 20                               |
| Line-by-line savings  | (35)                             |
| Transfer of 0.55 FTE to Emergency Management and Program Support Services   | (87)                             |
| Transfer of 1.0 FTE from Long Term Care for Seniors Safety Program  | 133                              |
| Transfer of 0.85 FTE from Social Assistance   | 108                              |
| Increase in Family Services share of the operations and maintenance cost for Regional Headquarters  | 49                               |
| <b>Base Adjustments: Family Services Subtotal</b>   | <b>188</b>                       |
| <b>Net Changes – Family Services</b>  | <b>188</b>                       |

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments: Housing Services</b>  | <b>2023 Impact</b><br>(\$ 000's) |
| Increased Regional investment in rent supplement programs to assist additional residents seeking affordable housing         | 1,138                            |
| Operating costs for the Beaverton Supportive Housing to ensure service needs of clients are met                             | 736                              |
| Operating costs for the Micro-home Pilot Project  | 41                               |
| Professional fees to provide an update to the At Home in Durham Housing Plan  | 100                              |
| Increased funding under the Canada-Ontario Community Housing Initiative of \$3,400k which has been offset by program costs. | -                                |
| Increased funding under the Ontario Priorities Housing Initiative of \$3,423k which has been offset by program costs.       | -                                |
| <b>Strategic Investments: Housing Services Subtotal</b>   | <b>2,015</b>                     |
| <b>Base Adjustments: Housing Services</b>   | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 74                               |
| Realign staff positions in Community Housing to better reflect the services provided  | 383                              |
| Increase in Housing's share of the operations and maintenance cost for Regional Headquarters                                | 23                               |
| <b>Base Adjustments: Housing Services Subtotal</b>  | <b>480</b>                       |
| <b>Net Changes - Housing Services</b>   | <b>2,495</b>                     |



## Details of Budget Changes Continued

| Strategic Investments: Social Assistance   | 2023 Impact<br>(\$ 000's) |
|--|---------------------------|
| Incremental regional investment of \$4,435k to address the needs of people experiencing or at risk of homelessness brings the Region's total investment to \$6,269k. A portion of this incremental investment is funded from Regional reserves. This incremental funding is allocated for payments to service providers (\$3,935k) and for leasehold improvements at 312 Colborne Street in Whitby to create a family shelter expected to open in late 2023 (\$500k)   | 4,435                     |
| Adjusted the amount in provincial Homelessness Prevention Program (HPP) funding to \$1,030k to reflect the actual 2022 allocation received following the approval of the Region's budget. Total funding of \$10,097 is allocated to service providers (\$9,337k) and support costs (\$760k) including the redeployment of Social Assistance staff (3.1 FTEs) to homelessness initiatives (\$397k)  | (397)                     |
| Adjusted the amount in federal Reaching Home program funding by \$2,920k to reflect the actual 2022 allocation received following the approval of the Region's budget. Total funding of \$4,974k is allocated to service providers (\$4,228k) and program administration currently provided by the Region (\$746k)   | (746)                     |
| The Province of Ontario has selected the Durham Employment Services Consortium comprised of The Regional Municipality of Durham (as the lead agency), Durham Workforce Authority, and Durham College as the Employment Service System Manager (SSM) for Durham Region. The Region, as the lead agency will now lead Durham's Employment System through a transformation process to ensure responsive and effective Employment Services are available in Durham. Included in the budget is provincial investment of \$12,209k for Integrated Employment Services consisting of Planning Period costs (\$183k), and Transition Period costs (\$12,026k), with integrated service delivery planned for 2024 | -                         |
| <b>Strategic Investments: Social Assistance Subtotal</b>   | <b>3,292</b>              |

## Details of Budget Changes Continued

| <b>Base Adjustments: Social Assistance</b>   | <b>2023 Impact</b><br>(\$ 000's) |
|--|----------------------------------|
| Economic increases   | 237                              |
| Line-by-line savings   | (546)                            |
| Transfer of 5.45 FTEs to Emergency Management and Program Support                                      | (678)                            |
| Transfer of 1.0 FTE to Family Services   | (108)                            |
| Increase in Social Assistance's share of the operations and maintenance cost for Regional Headquarters | 183                              |
| <b>Base Adjustments: Social Assistance Subtotal</b>  | <b>(912)</b>                     |
| <b>Net Changes - Social Assistance</b>   | <b>2,380</b>                     |

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments:</b> Fairview Lodge Long-Term Care Home  | <b>2023 Impact</b><br>(\$ 000's) |
| New Positions – details of the 14.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,292k                                  | 1,038                            |
| Increase in part-time hours to achieve increased hours of direct and allied care per resident   | 764                              |
| Net increase provincial funding to increase hours of direct and allied care per resident and additional Behavioural Supports Ontario Virtual services | (1,464)                          |
| Net investment in capital – for further details see Appendix C  | 199                              |
| <b>Strategic Investments:</b> Fairview Lodge Long-Term Care Home Subtotal   | <b>537</b>                       |
| <b>Base Adjustments:</b> Fairview Lodge Long-Term Care Home   | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 128                              |
| Annualization of 1.0 FTE approved in the 2022 budget  | 39                               |
| Inflationary increases  | 122                              |
| Line-by-line savings  | (133)                            |
| Transfer of 1.0 FTE to Hillsdale Terraces   | (73)                             |
| <b>Base Adjustments:</b> Fairview Lodge Long-Term Care Home Subtotal  | <b>83</b>                        |
| <b>Net Changes - Fairview Lodge Long-Term Care Home</b>   | <b>620</b>                       |

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments: Hillsdale Estates Long-Term Care Home</b>   | <b>2023 Impact</b><br>(\$ 000's) |
| New Positions – details of the 19.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,524k    | 1,143                            |
| Increase in part-time hours to achieve increased hours of direct and allied care per resident                           | 1,359                            |
| Net increase provincial funding to increase hours of direct and allied care per resident                                | (1,437)                          |
| Increase in Major Renovations and Minor equipment requirements to ensure state of good repair of facility and equipment | 79                               |
| Net reduction in capital – for further details see Appendix C   | (118)                            |
| <b>Strategic Investments: Hillsdale Estates Long-Term Care Home Subtotal</b>  | <b>1,026</b>                     |
| <b>Base Adjustments: Hillsdale Estates Long-Term Care Home</b>  | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 167                              |
| Annualization of 1.0 FTE approved in the 2022 Budget  | 19                               |
| Inflationary increases  | 239                              |
| Line-by-line savings (reduction in debt servicing costs \$835k)   | (845)                            |
| <b>Base Adjustments: Hillsdale Estates Long-Term Care Home Subtotal</b>   | <b>(420)</b>                     |
| <b>Net Changes – Hillsdale Estates Long-Term Care Home</b>  | <b>606</b>                       |

## Details of Budget Changes Continued

|   |                                  |
|---|----------------------------------|
| <b>Strategic Investments: Hillsdale Terraces Long-Term Care Home</b>  | <b>2023 Impact</b><br>(\$ 000's) |
| New Positions – details of the 15.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,203k    | 942                              |
| Increase in part-time hours to achieve increased hours of direct and allied care per resident                           | 802                              |
| Net increase provincial funding to increase hours of direct and allied care per resident                                | (1,252)                          |
| Increase in Major Renovations and Minor equipment requirements to ensure state of good repair of facility and equipment | 79                               |
| Net investment in capital – for further details see Appendix C  | 287                              |
| <b>Strategic Investments: Hillsdale Terraces Long-Term Care Home Subtotal</b>   | <b>858</b>                       |
| <b>Base Adjustments: Hillsdale Terraces Long-Term Care Home</b>   | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases  | 164                              |
| Annualization of 1.0 FTE approved in the 2022 budget  | 39                               |
| Inflationary increases  | 163                              |
| Line-by-line savings  | (380)                            |
| Transfer of 1.0 FTE from Fairview Lodge   | 73                               |
| <b>Base Adjustments: Hillsdale Terraces Long-Term Care Home Subtotal</b>  | <b>59</b>                        |
| <b>Net Changes – Hillsdale Terraces Long-Term Care Home</b>   | <b>917</b>                       |

## Details of Budget Changes Continued

|  |                                  |
|--|----------------------------------|
| <b>Strategic Investments:</b> Lakeview Manor Long-Term Care Home   | <b>2023 Impact</b><br>(\$ 000's) |
| New Positions – details of the 11.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$1,045k | 782                              |
| Increase in part-time hours to achieve increased hours of direct and allied care per resident                        | 352                              |
| Net increase provincial funding to increase hours of direct and allied care per resident                             | (913)                            |
| <b>Strategic Investments:</b> Lakeview Manor Long-Term Care Home Subtotal  | <b>221</b>                       |
| <b>Base Adjustments:</b> Lakeview Manor Long-Term Care Home  | <b>2023 Impact</b><br>(\$ 000's) |
| Economic increases   | 59                               |
| Inflationary increases   | 128                              |
| Line-by-line savings   | (82)                             |
| <b>Base Adjustments:</b> Lakeview Manor Long-Term Care Home Subtotal   | <b>105</b>                       |
| <b>Net Changes - Lakeview Manor Long-Term Care Home</b>  | <b>326</b>                       |

## Details of Budget Changes Continued

| <b>Strategic Investments: Long-Term Care Administration</b>   | <b>2023 Impact</b><br>(\$ 000's) |
|---|----------------------------------|
| New Positions – details of the 4.0 FTEs are provided in the Staffing Details Section. Annualized impact of \$560k | 280                              |
| Increased investment in Homemakers Services   | 14                               |
| Increased part time salaries  | 237                              |
| Net incremental investment in capital – for further details see Appendix C  | 40                               |
| <b>Strategic Investments: Long-Term Care Administration Subtotal</b>  | <b>571</b>                       |
| <b>Base Adjustments: Long-Term Care Administration</b>  | <b>2023 Impact</b><br>(\$ 000's) |
| Economic Increases  | 192                              |
| Transfer of 1.0 FTE to Family Services Division   | (133)                            |
| <b>Base Adjustments: Long-Term Care Administration Subtotal</b>   | <b>59</b>                        |
| <b>Net Changes - Long-Term Care Administration</b>  | <b>630</b>                       |

## Details of Budget Changes Continued

| Base Adjustments: Adult Day Program                 | 2023 Impact<br>(\$ 000's) |
|---|---------------------------|
| Economic increases                                  | 10                        |
| Increase in charge to Long-Term Care Homes          | (10)                      |
| Increase in provincial subsidy                      | (24)                      |
| <b>Base Adjustments: Adult Day Program Subtotal</b> | <b>(24)</b>               |
|   |                           |
| <b>Net Changes - Adult Day Program</b>              | <b>(24)</b>               |
| <b>Net Changes: Social Services</b>                 | <b>6,783</b>              |



## Staffing Details

### Children's Services

### Full Time Equivalents (FTE's)

#### 2022 Approved Complement

134.24

#### Positions Approved in Year

On June 29, 2022 Regional Council, through Report 2022-SS-6, approve six new full-time positions to implement the Canada-Wide Early Learning and Childcare System (CWELCC). All six positions are fully funded under the CWELCC program.

|   |     |
|---|-----|
| Quality Assurance Advisor   | 1.0 |
| Financial Analyst 2   | 1.0 |
| Program Manager – a Policy Advisor was subsequently converted to a second Program Manager to address the resource requirements        | 2.0 |
| Program Assistant   | 1.0 |
| Senior Accounting Clerk was subsequently converted to a Business Technology Coordinator Position to address the resource requirements | 1.0 |

#### Positions Approved in Year

6.0

#### Proposed New Positions

|   |     |
|---|-----|
| Manager to support the renewal of the Ontario Autism Program and the Children's Developmental and Behavioural Supports, and the planned expansion of the Region's Directly Operated Childcare Centres | 1.0 |
|---|-----|

#### Total Proposed New Positions

1.0

#### Children's Service's Subtotal

141.24

## Staffing Details Continued

| Emergency Management and Program Support Services                                     | Full Time Equivalents<br>(FTE's) |
|---|----------------------------------|
| <b>2022 Approved Complement</b>   | <b><u>2.0</u></b>                |
| <b>Position Transfers</b>   |                                  |
| Program Assistants transferred from Social Assistance                                 | 3.0                              |
| Manager Strategic Partnerships transferred from Social Assistance                     | 1.0                              |
| Emergency Management Coordinator transferred from Social Assistance                   | 1.0                              |
| Advisor - Policy transferred from Family Services (0.55) and Social Assistance (0.45) | 1.0                              |
| <b>Total Position Transfers</b>   | <b><u>6.0</u></b>                |
| <b>Emergency Management and Program Support Services Subtotal</b>                     | <b><u>8.0</u></b>                |

## Staffing Details Continued

| Family Services   | Full Time Equivalents<br>(FTE's) |
|---|----------------------------------|
| <b>2022 Approved Complement</b>   | <b><u>59.56</u></b>              |
| <b>Position Transfers</b>   |                                  |
| Family Counsellor 2 transferred from Social Assistance  | 0.85                             |
| Seniors' Safety Advisor transferred from Long Term Care   | 1.0                              |
| Policy Advisor transferred to Emergency Management and Program Support Services                     | (0.55)                           |
| <b>Total Position Transfers</b>   | <b><u>1.3</u></b>                |
| <b>Proposed New Positions</b>   |                                  |
| Supervisor to expand Adult Protection Services. This position is fully funded by provincial subsidy | 1.0                              |
| <b>Total Proposed New Positions</b>   | <b><u>1.0</u></b>                |
| <b>Family Services Subtotal</b>   | <b><u>61.86</u></b>              |

## Staffing Details Continued

| Housing Services                 | Full Time Equivalents<br>(FTE's)<br>Restated |
|----------------------------------|--|
| <b>2022 Approved Complement</b>  | <u>48.06</u>                                 |
| <b>Housing Services Subtotal</b> | <b>48.06</b>                                 |

## Staffing Details Continued

| Social Assistance   | Full Time Equivalents<br>(FTE's) |
|---|----------------------------------|
| <b>2022 Approved Complement</b>   | <b><u>293.14</u></b>             |
| <b>Position Transfers</b>   |                                  |
| Program Assistant transferred to Emergency Management and Program Support Services  | (3.0)                            |
| Manager Strategic Partnerships transferred to Emergency Management and Program Support Services                               | (1.0)                            |
| Emergency Management Coordinator transferred to Emergency Management and Program Support Services                             | (1.0)                            |
| Policy Advisor transferred to Emergency Management and Program Support Services   | (0.45)                           |
| Family Counsellor 2 transferred to Family Services  | (0.85)                           |
| <b>Total Position Transfers</b>   | <b><u>(6.3)</u></b>              |
| <b>Proposed New Positions</b>   |                                  |
| Data Analysis Coordinator for the transformation of Employment Services system. This position is fully funded by the province | 1.0                              |
| Program Assistant for the transformation of Employment Services system. This position is fully funded by the province         | 1.0                              |
| Area Manager for the transformation of Employment Services system. This position is fully funded by the province              | 1.0                              |
| <b>Total Proposed New Positions</b>   | <b><u>3.0</u></b>                |
| <b>Social Assistance Subtotal</b>   | <b><u>289.84</u></b>             |

## Staffing Details Continued

Fairview Lodge Long-Term Care Home

**Full Time Equivalents  
(FTE's)**

### 2022 Approved Complement

176.0

### Positions Approved in Year

On February 1, 2023 Regional Council, through Report 2023-SS-1, approved three new permanent full-time positions to implement the Behavioral Support Ontario Virtual Mobile Team. These positions are funded in part through provincial subsidy.

|                            |     |
|----------------------------|-----|
| Registered Practical Nurse | 1.0 |
|----------------------------|-----|

|   |     |
|---|-----|
| Occupational Therapist was subsequently converted to a Behaviour Consultant | 1.0 |
|---|-----|

|               |     |
|---------------|-----|
| Social Worker | 1.0 |
|---------------|-----|

### Total Positions Approved in Year

3.0

### Position Transfers

|   |       |
|---|-------|
| Food Service Aide transferred to Hillsdale Terraces and reclassified to a Personal Support Worker | (1.0) |
|---|-------|

### Total Position Transfers

(1.0)

## Staffing Details Continued

### Proposed New Positions

|   |     |
|---|-----|
| Personal Support Workers to increase direct hours of nursing care. These positions are funded by provincial subsidy | 7.0 |
|---|-----|

|  |     |
|--|-----|
| Registered Practical Nurses to increase direct hours of nursing care. These positions are funded by provincial subsidy | 4.0 |
|--|-----|

|                                     |                    |
|-------------------------------------|--------------------|
| <b>Total Proposed New Positions</b> | <b><u>11.0</u></b> |
|-------------------------------------|--------------------|

|  |              |
|--|--------------|
| <b>Fairview Lodge Long-Term Care Home Subtotal</b> | <b>189.0</b> |
|--|--------------|

## Staffing Details Continued

| Hillsdale Estates Long-Term Care Home                                      | Full Time Equivalents<br>(FTE's) |
|--|----------------------------------|
| <b>2022 Approved Complement</b>  | <u><b>241.0</b></u>              |
| <b>Proposed New Positions</b>  |                                  |
| Personal Support Workers. These positions are funded by provincial subsidy | 18.0                             |
| Recreation Programmer. This position is funded by provincial subsidy       | 1.0                              |
| <b>Total Proposed New Positions</b>  | <u><b>19.0</b></u>               |
| <b>Hillsdale Estates Long-Term Care Home Subtotal</b>                      | <u><b>260.0</b></u>              |



## Staffing Details Continued

| Hillsdale Terraces Long-Term Care Home  | Full Time Equivalents<br>(FTE's) |
|---|----------------------------------|
| <b>2022 Approved Complement</b>   | <u>166.0</u>                     |
| <b>Position Transfers</b>   |                                  |
| Food Service Aide from Fairview Lodge was transferred and reclassified as a Personal Support Worker             | 1.0                              |
| <b>Total Position Transfers</b>   | <u>1.0</u>                       |
| <b>Proposed New Positions</b>   |                                  |
| Personal Support Workers. These positions are funded by provincial subsidy                                      | 12.0                             |
| Adjuvant Position. This position is funded by provincial subsidy  | 1.0                              |
| Recreation Programmers. These positions are partially funded by a reduction in part time and provincial subsidy | 2.0                              |
| <b>Total Proposed New Positions</b>   | <u>15.0</u>                      |
| <b>Hillsdale Terraces Long-Term Care Home Subtotal</b>  | <b>182.0</b>                     |

## Staffing Details Continued

| Lakeview Manor Long-Term Care Home  |  | Full Time Equivalents<br>(FTE's) |
|---|--|----------------------------------|
| <b>2022 Approved Complement</b>   |  | <u>124.0</u>                     |
| <b>Proposed New Positions</b>   |  |                                  |
| Registered Nurse. This position is funded by provincial subsidy               |  | 1.0                              |
| Personal Support Workers. These positions are funded by provincial subsidy    |  | 3.0                              |
| Registered Practical Nurses. These positions are funded by provincial subsidy |  | 6.0                              |
| Adjuvant Position. This position is funded by provincial subsidy              |  | 1.0                              |
| <b>Total Proposed New Positions</b>   |  | <u>11.0</u>                      |
| <b>Lakeview Manor Long-Term Care Home Subtotal</b>                            |  | <b>135.0</b>                     |

## Staffing Details Continued

| Long-Term Care Administration  | Full Time Equivalents<br>(FTE's) |
|--|----------------------------------|
| <b>2022 Approved Complement</b>  | <b><u>23.0</u></b>               |
| <b>Position Transfers</b>  |                                  |
| Seniors' Safety Advisor transferred to Family Services to assist with ongoing program needs  | (1.0)                            |
| <b>Total Position Transfers</b>  | <b><u>(1.0)</u></b>              |
| <b>Proposed New Positions</b>  |                                  |
| Clinical Information Specialist to play a key role in management of electronic systems (electronic resident chart, POC, eConnect & others) by performing quality control functions and providing leadership for maintenance and data stewardship | 1.0                              |
| Manager, Nursing Practice to monitor and improve the nursing clinical practice in the homes  | 1.0                              |
| Policy Analyst to support the development, review and revision of LTC policies   | 1.0                              |
| Quality Improvement Specialist to support the Homes with quality, risk and compliance programs   | 1.0                              |
| <b>Total Proposed New Positions</b>  | <b><u>4.0</u></b>                |
| <b>Long-Term Care Administration Subtotal</b>  | <b><u>26.0</u></b>               |

## Staffing Details Continued

| Adult Day Program                 | Full Time Equivalents<br>(FTE's) |
|-----------------------------------|----------------------------------|
| <b>2022 Approved Complement</b>   | <b><u>5.0</u></b>                |
| <b>Adult Day Program Subtotal</b> | <b>5.0</b>                       |

|  |              |
|--|--------------|
| <b>Total Complement: Social Services</b> | <b>1,346</b> |
|--|--------------|

## Looking Forward

Population growth, changing demographics, increased demand for services and increasingly complex needs of residents will continue to be key drivers for Social Services programs. Further, adjustments to provincial funding and a changing legislative and regulatory landscape will present additional challenges in the provision of vital programs and services.

The Region will continue to improve the ways it addresses the needs of the communities it serves through strategic investments aimed at providing quick and easy access to the services residents need, shortening response times and continuing to build partnerships and collaborations that efficiently leverage and allocate resources to high-demand programs. To support these commitments the Region continues to modernize operations through a variety of initiatives including:

- Expedite the development of innovative transitional and supportive housing options for vulnerable sectors to relieve pressure on our shelter systems.
- Continue to evaluate expansion need of PCOP and MHOP by examining outreach mobile models that address the social and healthcare needs of marginalized populations.
- Develop innovative collaborations for the delivery of in-person and virtual social and mental healthcare offerings.
- Establish outreach collaborations (virtual, online and in-person) serving working poor and marginalized populations (supporting families, parents, youth).
- Establish a Behavioural Support Ontario Virtual Mobile Team to support the Central East Health Region in partnership with the Province.
- Explore virtual care models within the Long-Term Care Homes in partnership with Lakeridge Health.
- Investigate flexible licensed child care options to support families working shifts or in rural industries.
- Continue implementation of the Canada Wide Early Learning and Child Care program, in partnership with the Federal and Provincial governments to provide lower fees for parents and provide more accessible and high-quality child care for families.

## Looking Forward Continued

- Develop and implement a system recovery plan that supports capacity building within early learning and child care related to human resources, financial stability and programs that promote learning environments that focus on the overall wellbeing of children and families.
- Explore the expansion of hours and locations of the EarlyON Child and Family Centres in Durham Region.
- Mitigate the risks of deep poverty by expediting efforts through tax filing, eviction prevention and credit counselling.
- Establish accessible and resourceful financial information for the public targeting the working poor, seniors and vulnerable sectors.
- Engage with the stakeholders, partners and the community to update At Home In Durham, the Durham Housing Plan 2014-2024.
- Implement a transparent and accountable Community Social Investment Program for funding allocations of local community priorities in supporting vulnerable populations and the local non-profit sector.
- In partnership with the Internal Audit Division of the Finance Department, continue a multi-year review of key processes, systems, data, budgets and best practices to integrate services for improved client outcomes and resource utilization and to construct a more client-focused organization.
- Advance, in partnership with the Works Department, the redevelopment of underutilized Regional sites to facilitate modern, safe mixed income communities while increasing the amount of affordable housing units. Engagement will commence in 2023 involving residents, the community, the City of Oshawa and all other interested parties to develop the vision and concepts for the redevelopment and revitalization work.

The Region will also continue to support our qualified and engaged long-term care workforce with effective and accountable leadership to provide residents with a safe and supportive living environment by increasing the hours of direct care for residents to an average of four hours per day over four years, increasing the hours of Allied Health Care to an average of 0.55 hours per day by 2022-23, and modernizing the workplace.

Appendix A: 2023 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)
Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast

| <div><div><div><div><div></div></div><div>Durham<br/>Budget</div></div><div>2023</div></div></div> |  |    | Quantity    | New / Replacement | 2023 Proposed Financing |   |   |   |   |   |   |     | 2023 Proposed Budget | Approved Funding Prior to 2023 | Forecast 2024-2032 | Total Project to 2032 |
|--|--|----|-------------|-------------------|-------------------------|---|---|---|---|---|---|-----|----------------------|--------------------------------|--------------------|-----------------------|
| Childrens Services   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Machinery and Equipment  |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 3  | Integrated Control Technology Upgrades |    | New         | -                 | -                       | - | - | - | - | - | - | 18  | 18                   | -                              | -                  | 18                    |
| Machinery and Equipment Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | - | 18  | 18                   | -                              | -                  | 18                    |
| Information Technology   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 5  | iPads                                  | 10 | Replacement | -                 | -                       | - | - | - | - | - | - | 5   | 5                    | -                              | -                  | 5                     |
| 7  | Laptops with Monitor                   | 36 | Replacement | -                 | -                       | - | - | - | - | - | - | 76  | 76                   | -                              | -                  | 76                    |
| Information Technology Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 81  | 81                   | -                              | -                  | 81                    |
| Furniture and Fixtures   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 8  | Furniture                              | 7  | Replacement | -                 | -                       | - | - | - | - | - | - | 17  | 17                   | -                              | -                  | 17                    |
| Furniture and Fixtures Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 17  | 17                   | -                              | -                  | 17                    |
| Childrens Services Capital Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 116 | 116                  | -                              | -                  | 116                   |
| Emergency Management and Program Support Services  |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Information Technology   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 10   | Laptops with Monitor                   | 2  | Replacement | -                 | -                       | - | - | - | - | - | - | 4   | 4                    | -                              | -                  | 4                     |
| Information Technology Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 4   | 4                    | -                              | -                  | 4                     |
| Emergency Management and Program Support Services Capital Subtotal                                 |  |    |             | -                 | -                       | - | - | - | - | - | - | 4   | 4                    | -                              | -                  | 4                     |
| Family Services  |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Machinery and Equipment  |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 12   | Integrated Control Technology Upgrades |    | New         | -                 | -                       | - | - | - | - | - | - | 11  | 11                   | -                              | -                  | 11                    |
| Machinery and Equipment Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | - | 11  | 11                   | -                              | -                  | 11                    |
| Information Technology   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 13   | Laptops with Monitor                   | 2  | Replacement | -                 | -                       | - | - | - | - | - | - | 4   | 4                    | -                              | -                  | 4                     |
| Information Technology Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 4   | 4                    | -                              | -                  | 4                     |
| Family Services Capital Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | - | 15  | 15                   | -                              | -                  | 15                    |
| Housing Services   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Information Technology   |  |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 14   | Laptops with Monitor                   | 20 | Replacement | -                 | -                       | - | - | - | - | - | - | 42  | 42                   | -                              | -                  | 42                    |
| Information Technology Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 42  | 42                   | -                              | -                  | 42                    |
| Housing Services Capital Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | - | 42  | 42                   | -                              | -                  | 42                    |


Appendix A: 2023 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix B for the comprehensive capital 2023 budget and 2024-2032 forecast


| <div><div><div><div></div><div>DURHAM REGION</div></div><div>Durham Budget</div><div>2023</div></div></div>                      |  |    | Quantity    | New / Replacement | 2023 Proposed Financing |   |   |   |   |   |     | 2023 Proposed Budget | Approved Funding Prior to 2023 | Forecast 2024-2032 | Total Project to 2032 |
|--|--|----|-------------|-------------------|-------------------------|---|---|---|---|---|-----|----------------------|--------------------------------|--------------------|-----------------------|
|  |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| Social Assistance  |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| Building and Structures  |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| 16   | Leasehold improvement - Family Shelter |    | Replacement | -                 | -                       | - | - | - | - | - | 500 | 500                  | -                              | -                  | 500                   |
| Building and Structures Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | 500 | 500                  | -                              | -                  | 500                   |
| Machinery and Equipment  |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| 21   | Integrated Control Technology Upgrades |    | New         | -                 | -                       | - | - | - | - | - | 14  | 14                   | -                              | -                  | 14                    |
| Machinery and Equipment Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | 14  | 14                   | -                              | -                  | 14                    |
| Information Technology   |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| 23   | Desktops with Monitor                  | 2  | Replacement | -                 | -                       | - | - | - | - | - | 3   | 3                    | -                              | -                  | 3                     |
| 24   | Laptops with Monitor                   | 59 | Replacement | -                 | -                       | - | - | - | - | - | 124 | 124                  | -                              | -                  | 124                   |
| Information Technology Subtotal  |  |    |             | -                 | -                       | - | - | - | - | - | 127 | 127                  | -                              | -                  | 127                   |
| Social Assistance Capital Subtotal   |  |    |             | -                 | -                       | - | - | - | - | - | 641 | 641                  | -                              | -                  | 641                   |
| Total Capital  |  |    |             |                   |                         |   |   |   |   |   |     |                      |                                |                    |                       |
| Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance |  |    |             | -                 | -                       | - | - | - | - | - | 818 | 818                  | -                              | -                  | 818                   |




Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

| <div> <div>  <div> Durham<br/>Budget 2023 </div> </div> </div> | 2023 Proposed Budget                             | Forecast |      |      |      |           | Forecast Total |
|---|--|----------|------|------|------|-----------|----------------|
|   |  | 2024     | 2025 | 2026 | 2027 | 2028-2032 |                |
| Childrens Services  |  |          |      |      |      |           |                |
| Buildings and Structures  |  |          |      |      |      |           |                |
| 1   | Roof Replacement                                 | -        | -    | -    | -    | 162       | 341            |
| 2   | Storm Sewer Catch Basin and Repaving             | -        | 98   | -    | -    | -         | 98             |
| Building and Structures Subtotal  |  | -        | 98   | -    | -    | 162       | 439            |
| Machinery and Equipment   |  |          |      |      |      |           |                |
| 3   | Integrated Control Technology - Security Project | 18       | -    | -    | -    | -         | -              |
| 4   | Replacement of Furnace and Condensing Unit       | -        | -    | -    | -    | 68        | 68             |
| Machinery and Equipment Subtotal  |  | 18       | -    | -    | -    | 68        | 68             |
| Information Technology  |  |          |      |      |      |           |                |
| 5   | iPads  | 5        | 5    | 5    | 5    | 25        | 45             |
| 6   | Laptops - North Durham Expansion                 | -        | 6    | -    | -    | 6         | 18             |
| 7   | Laptops with Monitor                             | 76       | 59   | 59   | 76   | 59        | 581            |
| Information Technology Subtotal   |  | 81       | 70   | 64   | 81   | 70        | 644            |
| Furniture and Fixtures  |  |          |      |      |      |           |                |
| 8   | Furniture  | 17       | 17   | 17   | 17   | 18        | 156            |
| 9   | Furniture - North Durham Expansion               | -        | 18   | -    | -    | -         | 18             |
| Furniture and Fixtures Subtotal   |  | 17       | 35   | 17   | 17   | 18        | 174            |
| Childrens Services Total Capital  |  | 116      | 203  | 81   | 98   | 250       | 1,325          |


Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

| <div>Durham Budget</div> <div>2023</div> |  | 2023 Proposed Budget | Forecast |       |      |      |           | Forecast Total |
|---|--|----------------------|----------|-------|------|------|-----------|----------------|
|   |  |                      | 2024     | 2025  | 2026 | 2027 | 2028-2032 |                |
| Emergency Management and Program Support Services   |  |                      |          |       |      |      |           |                |
| Information Technology  |  |                      |          |       |      |      |           |                |
| 10  | Laptops with Monitor                             | 4                    | -        | 2     | 4    | -    | 13        | 19             |
| Information Technology Subtotal   |  | 4                    | -        | 2     | 4    | -    | 13        | 19             |
| Emergency Management and Program Support Services Total Capital   |  | 4                    | -        | 2     | 4    | -    | 13        | 19             |
| Family Services   |  |                      |          |       |      |      |           |                |
| Buildings and Structures  |  |                      |          |       |      |      |           |                |
| 11  | New Seaton Facility                              | -                    | -        | 1,900 | -    | -    | -         | 1,900          |
| Building and Structures Subtotal  |  | -                    | -        | 1,900 | -    | -    | -         | 1,900          |
| Machinery & Equipment   |  |                      |          |       |      |      |           |                |
| 12  | Integrated Control Technology - Security Project | 11                   | -        | -     | -    | -    | -         | -              |
| Machinery and Equipment Subtotal Subtotal   |  | 11                   | -        | -     | -    | -    | -         | -              |
| Information Technology  |  |                      |          |       |      |      |           |                |
| 13  | Laptops with Monitor                             | 4                    | 69       | 25    | 4    | 99   | 158       | 355            |
| Information Technology Subtotal   |  | 4                    | 69       | 25    | 4    | 99   | 158       | 355            |
| Family Services Total Capital   |  | 15                   | 69       | 1,925 | 4    | 99   | 158       | 2,255          |

Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

| <div> <div>  <div> Durham<br/>Budget 2023 </div> </div> </div> | 2023 Proposed Budget                             | Forecast |      |       |      |           | Forecast Total |
|---|--|----------|------|-------|------|-----------|----------------|
|   |  | 2024     | 2025 | 2026  | 2027 | 2028-2032 |                |
| Housing Services  |  |          |      |       |      |           |                |
| Information Technology  |  |          |      |       |      |           |                |
| 14  | Laptops with Monitor                             | 42       | 40   | 38    | 46   | 40        | 372            |
| 15  | Microsoft Surfaces                               | -        | -    | 16    | -    | -         | 48             |
| Information Technology Subtotal   |  | 42       | 40   | 54    | 46   | 40        | 420            |
| Housing Services Total Capital  |  | 42       | 40   | 54    | 46   | 40        | 420            |
| Social Assistance   |  |          |      |       |      |           |                |
| Buildings and Structures  |  |          |      |       |      |           |                |
| 16  | Leasehold improvement - Family Shelter           | 500      | -    | -     | -    | -         | -              |
| 17  | New Ontario Works Location                       | -        | -    | -     | -    | 20,000    | 20,000         |
| 18  | New Seaton Facility                              | -        | -    | 6,400 | -    | -         | 6,400          |
| 19  | Office Renovation - Employment Resource Centre   | -        | 242  | -     | -    | -         | 242            |
| Building and Structures Subtotal  |  | 500      | 242  | 6,400 | -    | -         | 26,642         |
| Machinery and Equipment   |  |          |      |       |      |           |                |
| 20  | AV Equipment - 200 John St - C1A                 | -        | 50   | -     | -    | -         | 50             |
| 21  | Integrated Control Technology - Security Project | 14       | -    | -     | -    | -         | -              |
| 22  | Replacement of UPS System                        | -        | -    | -     | -    | 10        | 10             |
| Machinery and Equipment Subtotal  |  | 14       | 50   | -     | -    | 10        | 60             |

Appendix B: 2023 - 2032 Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance Capital Forecast (\$,000’s)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix A for financing details for capital projects proposed in 2023

| <div> <div>  <div> Durham<br/>Budget 2023 </div> </div> </div> | 2023 Proposed Budget  | Forecast |      |       |      |           | Forecast Total |
|---|-----------------------|----------|------|-------|------|-----------|----------------|
|   |                       | 2024     | 2025 | 2026  | 2027 | 2028-2032 |                |
| Information Technology  |                       |          |      |       |      |           |                |
| 23  | Desktops with Monitor | 3        | -    | -     | 64   | 3         | 133            |
| 24  | Laptops with Monitor  | 124      | 221  | 221   | 124  | 298       | 1,851          |
| Information Technology Subtotal   |                       | 127      | 221  | 221   | 188  | 301       | 1,984          |
| Social Assistance Total Capital   |                       | 641      | 513  | 6,621 | 188  | 301       | 21,06328,686   |
| Total Capital Children’s Services, Emergency Management and Program Support Services, Family Services, Housing Services, and Social Assistance  |                       | 818      | 825  | 8,683 | 340  | 690       | 22,16732,705   |

Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

| <div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2023</div></div></div> |                                   |    | Quantity    | New / Replacement | 2023 Proposed Financing |   |   |   |   |   |   |     | 2023 Proposed Budget | Approved Funding Prior to 2023 | Forecast 2024-2032 | Total Project to 2032 |
|---|-----------------------------------|----|-------------|-------------------|-------------------------|---|---|---|---|---|---|-----|----------------------|--------------------------------|--------------------|-----------------------|
| Fairview Lodge Long-Term Care Home  |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Buildings and Structures  |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 1   | North Parking Lot Water Diversion | 1  | New         | -                 | -                       | - | - | - | - | - | - | 265 | 265                  | -                              | -                  | 265                   |
| Buildings and Structures Subtotal   |                                   |    |             |                   | -                       | - | - | - | - | - | - | 265 | 265                  | -                              | -                  | 265                   |
| Machinery and Equipment   |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 4   | Bariatric Mattresses              | 10 | Replacement | -                 | -                       | - | - | - | - | - | - | 20  | 20                   | -                              | -                  | 20                    |
| 7   | Building Automation System (BAS)  | 1  | Replacement | -                 | -                       | - | - | - | - | - | - | 10  | 10                   | -                              | -                  | 10                    |
| 8   | Ceiling Lifts                     | 10 | Replacement | -                 | -                       | - | - | - | - | - | - | 12  | 12                   | -                              | -                  | 12                    |
| 24  | Specialty Mattresses              | 10 | Replacement | -                 | -                       | - | - | - | - | - | - | 20  | 20                   | -                              | -                  | 20                    |
| 26  | UPS Maintenance                   | 1  | Replacement | -                 | -                       | - | - | - | - | - | - | 25  | 25                   | -                              | -                  | 25                    |
| Machinery and Equipment Subtotal  |                                   |    |             |                   | -                       | - | - | - | - | - | - | 87  | 87                   | -                              | -                  | 87                    |
| Information Technology  |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 29  | Desktops                          | 5  | Replacement | -                 | -                       | - | - | - | - | - | - | 6   | 6                    | -                              | -                  | 6                     |
| 30  | Laptops - Standard                | 25 | Replacement | -                 | -                       | - | - | - | - | - | - | 52  | 52                   | -                              | -                  | 52                    |
| 30  | Laptops - Standard                | 3  | New         | -                 | -                       | - | - | - | - | 6 | - | -   | 6                    | -                              | -                  | 6                     |
| 31  | Printers                          | 6  | Replacement | -                 | -                       | - | - | - | - | - | - | 6   | 6                    | -                              | -                  | 6                     |
| 32  | Tablets                           | 10 | Replacement | -                 | -                       | - | - | - | - | - | - | 6   | 6                    | -                              | -                  | 6                     |
| Information Technology Subtotal   |                                   |    |             |                   | -                       | - | - | - | - | 6 | - | 70  | 76                   | -                              | -                  | 76                    |
| Fairview Lodge Long-Term Care Home Capital Subtotal   |                                   |    |             |                   | -                       | - | - | - | - | 6 | - | 422 | 428                  | -                              | -                  | 428                   |
| Hillsdale Estates Long-Term Care Home   |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Machinery and Equipment   |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 51  | Hi-Low Beds                       | 94 | Replacement | -                 | -                       | - | - | - | - | - | - | 304 | 304                  | -                              | -                  | 304                   |
| 56  | Mattress Replacement              | 94 | Replacement | -                 | -                       | - | - | - | - | - | - | 85  | 85                   | -                              | -                  | 85                    |
| Machinery and Equipment Subtotal  |                                   |    |             |                   | -                       | - | - | - | - | - | - | 389 | 389                  | -                              | -                  | 389                   |
| Information Technology  |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 63  | Desktops                          | 2  | Replacement | -                 | -                       | - | - | - | - | - | - | 2   | 2                    | -                              | -                  | 2                     |
| 64  | Laptops - Standard                | 13 | Replacement | -                 | -                       | - | - | - | - | - | - | 28  | 28                   | -                              | -                  | 28                    |
| Information Technology Subtotal   |                                   |    |             |                   | -                       | - | - | - | - | - | - | 30  | 30                   | -                              | -                  | 30                    |
| Furniture and Fixtures  |                                   |    |             |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 66  | Furniture Replacement             | 20 | Replacement | -                 | -                       | - | - | - | - | - | - | 15  | 15                   | -                              | -                  | 15                    |
| Furniture and Fixtures Subtotal   |                                   |    |             |                   | -                       | - | - | - | - | - | - | 15  | 15                   | -                              | -                  | 15                    |
| Hillsdale Estates Long-Term Care Home Capital Subtotal  |                                   |    |             |                   | -                       | - | - | - | - | - | - | 434 | 434                  | -                              | -                  | 434                   |


Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

| <div><div><div><div><div></div><div>DURHAM REGION</div></div><div><div>Durham</div><div>Budget</div></div></div><div>2023</div></div></div> |    |             | Quantity | New / Replacement | 2023 Proposed Financing |   |   |   |   |   |   |     | 2023 Proposed Budget | Approved Funding Prior to 2023 | Forecast 2024-2032 | Total Project to 2032 |
|---|----|-------------|----------|-------------------|-------------------------|---|---|---|---|---|---|-----|----------------------|--------------------------------|--------------------|-----------------------|
| Hillsdale Terraces  |    |             |          |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| Machinery and Equipment   |    |             |          |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 80 Broda Chair  | 3  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 21  | 21                   | -                              | -                  | 21                    |
| 83 Combination Oven   | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 50  | 50                   | -                              | -                  | 50                    |
| 84 Commercial Food Processor  | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 8   | 8                    | -                              | -                  | 8                     |
| 87 Cooling Tower  | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 300 | 300                  | -                              | -                  | 300                   |
| 93 Electronic Menu Screens  | 5  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 10  | 10                   | -                              | -                  | 10                    |
| 102 Mobile Food Carts   | 9  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 9   | 9                    | -                              | -                  | 9                     |
| 109 Security Equipment  | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 20  | 20                   | -                              | -                  | 20                    |
| 110 Sit to Stand Lift   | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 6   | 6                    | -                              | -                  | 6                     |
| 111 Smart Board - Resident Home Areas   | 2  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 12  | 12                   | -                              | -                  | 12                    |
| 112 Specialty Mattresses  | 20 | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 23  | 23                   | -                              | -                  | 23                    |
| 115 Vitals Machine  | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 12  | 12                   | -                              | -                  | 12                    |
| Machinery and Equipment Subtotal  |    |             | -        | -                 | -                       | - | - | - | - | - | - | 471 | 471                  | -                              | -                  | 471                   |
| Information Technology  |    |             |          |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 118 Laptops - Standard  | 7  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 15  | 15                   | -                              | -                  | 15                    |
| 119 Printers  | 2  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 2   | 2                    | -                              | -                  | 2                     |
| 121 Tablets   | 5  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 3   | 3                    | -                              | -                  | 3                     |
| Information Technology Subtotal   |    |             | -        | -                 | -                       | - | - | - | - | - | - | 20  | 20                   | -                              | -                  | 20                    |
| Furniture and Fixtures  |    |             |          |                   |                         |   |   |   |   |   |   |     |                      |                                |                    |                       |
| 122 Furniture Replacement   | 1  | Replacement | -        | -                 | -                       | - | - | - | - | - | - | 5   | 5                    | -                              | -                  | 5                     |
| Furniture and Fixtures Subtotal   |    |             | -        | -                 | -                       | - | - | - | - | - | - | 5   | 5                    | -                              | -                  | 5                     |
| Hillsdale Terraces Long-Term Care Home Capital Subtotal   |    |             | -        | -                 | -                       | - | - | - | - | - | - | 496 | 496                  | -                              | -                  | 496                   |


Appendix C: 2023 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Projects (\$,000's)

Provides financing details for capital project proposed in 2023. See Appendix D for the comprehensive capital 2023 budget and 2024-2032 forecast

|   | Quantity | New / Replacement | 2023 Proposed Financing |                        |                |                   |                |                 |                |           |              | 2023 Proposed Budget | Approved Funding Prior to 2023 | Forecast 2024-2032 | Total Project to 2032 |  |  |  |  |  |  |
|--|----------|-------------------|-------------------------|------------------------|----------------|-------------------|----------------|-----------------|----------------|-----------|--------------|----------------------|--------------------------------|--------------------|-----------------------|--|--|--|--|--|--|
|  |          |                   | Other                   | Reserve/ Reserve Funds | Industrial DCs | Institutional DCs | Commercial DCs | Residential DCs | Subsidy /Grant | Debenture | General Levy |                      |                                |                    |                       |  |  |  |  |  |  |
| Lakeview Manor Long-Term Care Home   |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| Machinery and Equipment  |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| 126 Ceiling Lifts  | 16       | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 40           | 40                   | -                              | -                  | 40                    |  |  |  |  |  |  |
| 129 Electronic Menu Screens  | 2        | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 5            | 5                    | -                              | -                  | 5                     |  |  |  |  |  |  |
| 132 Hi-Low Beds  | 12       | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 30           | 30                   | -                              | -                  | 30                    |  |  |  |  |  |  |
| 143 Steam boiler   | 1        | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 149          | 149                  | -                              | -                  | 149                   |  |  |  |  |  |  |
| Machinery and Equipment Subtotal   |          |                   | -                       | -                      | -              | -                 | -              | -               | -              | -         | 224          | 224                  | -                              | -                  | 224                   |  |  |  |  |  |  |
| Information Technology   |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| 147 Desktops   | 3        | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 3            | 3                    | -                              | -                  | 3                     |  |  |  |  |  |  |
| 148 Laptops - Standard   | 12       | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 26           | 26                   | -                              | -                  | 26                    |  |  |  |  |  |  |
| 149 Tablets  | 10       | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 10           | 10                   | -                              | -                  | 10                    |  |  |  |  |  |  |
| Information Technology Subtotal  |          |                   | -                       | -                      | -              | -                 | -              | -               | -              | -         | 39           | 39                   | -                              | -                  | 39                    |  |  |  |  |  |  |
| Lakeview Manor Long-Term Care Home Capital Subtotal  |          |                   | -                       | -                      | -              | -                 | -              | -               | -              | -         | 263          | 263                  | -                              | -                  | 263                   |  |  |  |  |  |  |
| Long-Term Care Administration  |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| Building and Structures  |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| 152 Seaton Long Term Care Facility *   | 12       | New               | 10,180                  | 10,591                 | -              | -                 | -              | 651             | 10,525         | 94,078    | -            | 126,025              | -                              | -                  | 126,025               |  |  |  |  |  |  |
| Building and Structures Subtotal   |          |                   | 10,180                  | 10,591                 | -              | -                 | -              | 651             | 10,525         | 94,078    | -            | 126,025              | -                              | -                  | 126,025               |  |  |  |  |  |  |
| Information Technology   |          |                   |                         |                        |                |                   |                |                 |                |           |              |                      |                                |                    |                       |  |  |  |  |  |  |
| 153 Laptops - Standard   | 12       | New               | -                       | -                      | -              | -                 | -              | -               | -              | -         | 26           | 26                   | -                              | -                  | 26                    |  |  |  |  |  |  |
| 153 Laptops - Standard   | 4        | Replacement       | -                       | -                      | -              | -                 | -              | -               | -              | -         | 8            | 8                    | -                              | -                  | 8                     |  |  |  |  |  |  |
| Information Technology Subtotal  |          |                   | -                       | -                      | -              | -                 | -              | -               | -              | -         | 34           | 34                   | -                              | -                  | 34                    |  |  |  |  |  |  |
| Long-Term Care Administration Capital Subtotal   |          |                   | 10,180                  | 10,591                 | -              | -                 | -              | 651             | 10,525         | 94,078    | 34           | 126,059              | -                              | -                  | 126,059               |  |  |  |  |  |  |
| Total Capital - Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration |          |                   | 10,180                  | 10,591                 | -              | -                 | -              | 651             | 10,531         | 94,078    | 1,649        | 127,680              | -                              | -                  | 127,680               |  |  |  |  |  |  |


\* Seaton Long Term Care Facility (Project 152) - On December 21, 2023 Regional Council, through Report 2022-COW-32, approved the Seaton Long-Term Care Home cost estimate of \$126.025 million and \$9.9 million in financing to be provided at the discretion of the Commissioner of Finance with the full financing strategy for this project to be provided as part of the 2023 Business Plans and Budget. The \$10.18 million in other financing was provided from 2022 sources.

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023


| <div>Durham Budget</div> <div>2023</div> |                                   | 2023 Proposed Budget | Forecast |      |      |      |           | Forecast Total |
|---|-----------------------------------|----------------------|----------|------|------|------|-----------|----------------|
| Fairview Lodge Long-Term Care Home  |                                   |                      | 2024     | 2025 | 2026 | 2027 | 2028-2032 |                |
| Buildings and Structures  |                                   |                      |          |      |      |      |           |                |
| 1   | North Parking Lot Water Diversion | 265                  | -        | -    | -    | -    | -         | -              |
| Building and Structures Subtotal  |                                   | 265                  | -        | -    | -    | -    | -         | -              |
| Machinery and Equipment   |                                   |                      |          |      |      |      |           |                |
| 2   | 2 Door Reach in Freezer           | -                    | 32       | 32   | 32   | 32   | 160       | 288            |
| 3   | 2 Door Reach in Fridge            | -                    | 32       | 32   | 32   | 32   | 160       | 288            |
| 4   | Bariatric Mattresses              | 20                   | 15       | 15   | -    | 15   | 45        | 90             |
| 5   | Bath Lift                         | -                    | 9        | 9    | 9    | 9    | 45        | 81             |
| 6   | Bath Tub                          | -                    | 20       | 20   | 20   | 20   | 100       | 180            |
| 7   | Building Automation System (BAS)  | 10                   | -        | -    | -    | -    | -         | -              |
| 8   | Ceiling Lifts                     | 12                   | 12       | 12   | 12   | 12   | 60        | 108            |
| 9   | Dish Machine                      | -                    | 26       | 22   | -    | -    | 22        | 70             |
| 10  | Dryer                             | -                    | 1        | 1    | 1    | 1    | 5         | 9              |
| 11  | Dual Temp Fridge and Freezer      | -                    | 27       | -    | 27   | -    | 81        | 135            |
| 12  | Elevator Interior Refresh         | -                    | 15       | -    | -    | 15   | -         | 30             |
| 13  | Floor Machine                     | -                    | -        | -    | -    | -    | 20        | 20             |
| 14  | Fridge                            | -                    | -        | -    | -    | 10   | -         | 10             |
| 15  | Furniture Replacement             | -                    | -        | -    | -    | 13   | 41        | 54             |
| 16  | Hi-Low Beds with mattresses       | -                    | 56       | 56   | 56   | 56   | 280       | 504            |
| 17  | Kitchen Blitzer                   | -                    | 7        | 8    | 8    | 8    | 40        | 71             |
| 18  | Mattress Replacement              | -                    | 3        | 3    | 3    | 3    | 15        | 27             |
| 19  | Mobile Food Carts                 | -                    | 15       | -    | 15   | -    | 45        | 75             |
| 20  | Pot Machine                       | -                    | -        | 30   | -    | -    | -         | 30             |
| 21  | Rack Shelving                     | -                    | 20       | 20   | 25   | 25   | -         | 90             |
| 22  | Rational Oven                     | -                    | 45       | -    | -    | -    | -         | 45             |
| 23  | Retherm Unit                      | -                    | -        | 28   | -    | -    | -         | 28             |




Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

|  <b>Durham Budget</b> <b>2023</b> |                                 | 2023 Proposed Budget | Forecast   |            |            |            |              | Forecast Total |
|--|---------------------------------|----------------------|------------|------------|------------|------------|--------------|----------------|
|  |                                 |                      | 2024       | 2025       | 2026       | 2027       | 2028-2032    |                |
| 24   | Specialty Mattresses            | 20                   | 20         | 20         | 10         | 20         | 90           | 160            |
| 25   | TV's                            | -                    | -          | 7          | -          | -          | -            | 7              |
| 26   | UPS Maintenance                 | 25                   | -          | -          | -          | -          | -            | -              |
| 27   | Wagon/Carts                     | -                    | -          | -          | -          | 11         | -            | 11             |
| 28   | Washing Machine                 | -                    | 1          | 1          | 1          | 1          | 5            | 9              |
| <b>Machinery and Equipment Subtotal</b>  |                                 | <b>87</b>            | <b>356</b> | <b>316</b> | <b>251</b> | <b>283</b> | <b>1,214</b> | <b>2,420</b>   |
| <b>Information Technology</b>  |                                 |                      |            |            |            |            |              |                |
| 29   | Desktops                        | 6                    | 21         | 1          | 17         | 6          | 66           | 111            |
| 30   | Laptops - Standard              | 58                   | 4          | 72         | 53         | 4          | 233          | 366            |
| 31   | Printers                        | 6                    | 6          | 6          | 6          | 6          | 30           | 54             |
| 32   | Tablets                         | 6                    | -          | 6          | 6          | 6          | 30           | 48             |
| <b>Information Technology Subtotal</b>   |                                 | <b>76</b>            | <b>31</b>  | <b>85</b>  | <b>82</b>  | <b>22</b>  | <b>359</b>   | <b>579</b>     |
| <b>Furniture and Fixtures</b>  |                                 |                      |            |            |            |            |              |                |
| 33   | Domestic Hot Water Storage Tank | -                    | 25         | -          | -          | 25         | -            | 50             |
| 34   | Furniture Replacement           | -                    | 34         | 13         | 14         | -          | 27           | 88             |
| <b>Furniture and Fixtures Subtotal</b>   |                                 | <b>-</b>             | <b>59</b>  | <b>13</b>  | <b>14</b>  | <b>25</b>  | <b>27</b>    | <b>138</b>     |
| <b>Fairview Lodge Long-Term Care Home Capital Total Capital</b>  |                                 | <b>428</b>           | <b>446</b> | <b>414</b> | <b>347</b> | <b>330</b> | <b>1,600</b> | <b>3,137</b>   |


Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

| <div><div>Durham Budget</div><div>2023</div></div> |  | 2023 Proposed Budget | Forecast |       |      |       |           | Forecast Total |
|---|--|----------------------|----------|-------|------|-------|-----------|----------------|
| Hillsdale Estates Long-Term Care Home   |  |                      | 2024     | 2025  | 2026 | 2027  | 2028-2032 |                |
| Buildings and Structures  |  |                      |          |       |      |       |           |                |
| 35  | Balcony Roof Replacement - Construction      | -                    | -        | 300   | -    | -     | -         | 300            |
| 36  | Balcony Roof Replacement - Design            | -                    | 50       | -     | -    | -     | -         | 50             |
| 37  | Parking Lot Rehab - Construction             | -                    | -        | 1,441 | -    | -     | -         | 1,441          |
| 38  | Parking Lot Rehab - Design                   | -                    | 121      | -     | -    | -     | -         | 121            |
| 39  | Shower/Tub Refurbishment - Design            | -                    | -        | -     | -    | -     | 120       | 120            |
| 40  | Vinyl Flooring                               | -                    | -        | -     | -    | -     | 1,350     | 1,350          |
| Building and Structures Subtotal  |  | -                    | 171      | 1,741 | -    | -     | 1,470     | 3,382          |
| Machinery and Equipment   |  |                      |          |       |      |       |           |                |
| 41  | Accessiblility Upgrades                      | -                    | 446      | -     | -    | -     | -         | 446            |
| 42  | Appliances - Serveries (BCA Report)          | -                    | 117      | -     | -    | -     | -         | 117            |
| 43  | Bath Lift                                    | -                    | 137      | -     | -    | -     | -         | 137            |
| 44  | Bath Tub                                     | -                    | 138      | -     | -    | -     | -         | 138            |
| 45  | Ceiling Lifts                                | -                    | 308      | 78    | 78   | 77    | 293       | 834            |
| 46  | Combination Oven                             | -                    | -        | -     | -    | 60    | -         | 60             |
| 47  | Dish Machine                                 | -                    | 60       | 60    | -    | 60    | -         | 180            |
| 48  | Fire Alarm System Replacement - Construction | -                    | -        | -     | -    | 1,900 | -         | 1,900          |
| 49  | Fire Alarm System Replacement - Design       | -                    | -        | -     | 50   | -     | -         | 50             |
| 50  | Floor Lift                                   | -                    | 80       | -     | -    | -     | -         | 80             |
| 51  | Hi-Low Beds                                  | 304                  | 36       | 36    | 36   | 36    | 180       | 324            |
| 52  | Kitchen Blitzter                             | -                    | 20       | 6     | -    | -     | -         | 26             |
| 53  | Kitchen Exhaust (BCA Report)                 | -                    | 60       | -     | -    | -     | -         | 60             |
| 54  | Kitchen Refrigeration (BCA Report)           | -                    | 358      | -     | -    | -     | -         | 358            |
| 55  | Main Kitchen Equipment                       | -                    | -        | -     | -    | -     | 200       | 200            |
| 56  | Mattress Replacement                         | 85                   | 10       | 10    | 10   | 10    | 50        | 90             |
| 57  | Rethem Unit                                  | -                    | 120      | -     | -    | -     | -         | 120            |


Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

| <div><div>Durham<br/>Budget</div><div>2023</div></div> |   | 2023 Proposed<br>Budget | Forecast |       |      |           |        | Forecast<br>Total |
|---|---|-------------------------|----------|-------|------|-----------|--------|-------------------|
|   | 2024  |                         | 2025     | 2026  | 2027 | 2028-2032 |        |                   |
| 58  | Specialty Mattresses                            | -                       | 41       | 41    | 41   | 41        | 205    | 369               |
| 59  | Stainless Steel Work Table                      | -                       | -        | 60    | -    | -         | -      | 60                |
| 60  | Tilt Skillet                                    | -                       | -        | -     | -    | -         | 30     | 30                |
| 61  | TV's  | -                       | -        | -     | -    | -         | 12     | 12                |
| 62  | Wagon/Carts                                     | -                       | -        | -     | -    | 80        | -      | 80                |
| Machinery and Equipment Subtotal  |   | 389                     | 1,931    | 291   | 215  | 2,264     | 970    | 5,671             |
| Information Technology  |   |                         |          |       |      |           |        |                   |
| 63  | Desktops  | 2                       | 33       | 19    | 19   | 2         | 73     | 146               |
| 64  | Laptops - Standard                              | 28                      | 21       | 50    | 27   | 11        | 166    | 275               |
| 65  | Tablets   | -                       | 7        | -     | -    | 7         | 21     | 35                |
| Information Technology Subtotal   |   | 30                      | 61       | 69    | 46   | 20        | 260    | 456               |
| Furniture and Fixtures  |   |                         |          |       |      |           |        |                   |
| 66  | Furniture Replacement                           | 15                      | 60       | 50    | 50   | 60        | 300    | 520               |
| 67  | Patio Furniture                                 | -                       | 10       | 12    | -    | -         | -      | 22                |
| Furniture and Fixtures Subtotal   |   | 15                      | 70       | 62    | 50   | 60        | 300    | 542               |
| Hillsdale Estates Long-Term Care Home<br>Total Capital  |   | 434                     | 2,233    | 2,163 | 311  | 2,344     | 3,000  | 10,051            |
| Hillsdale Terraces Long-Term Care Home  |   |                         |          |       |      |           |        |                   |
| Buildings and Structures  |   |                         |          |       |      |           |        |                   |
| 68  | Parking Lot Rehab - Construction                | -                       | -        | -     | -    | 1,320     | -      | 1,320             |
| 69  | Parking Lot Rehab - Design                      | -                       | -        | -     | 110  | -         | -      | 110               |
| 70  | Snow Melting System (tied to Parking Lot Rehab) | -                       | -        | -     | -    | 270       | -      | 270               |
| 71  | Storm Water System                              | -                       | 70       | 20    | -    | -         | -      | 90                |
| 72  | Vinyl Flooring                                  | -                       | -        | -     | -    | -         | 19,144 | 19,144            |
| Building and Structures Subtotal  |   | -                       | 70       | 20    | 110  | 1,590     | 19,144 | 20,934            |


Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

|  <b>Durham Budget</b> <b>2023</b> |  | 2023 Proposed Budget | Forecast |      |      |       |           |                |
|--|--|----------------------|----------|------|------|-------|-----------|----------------|
|  |  |                      | 2024     | 2025 | 2026 | 2027  | 2028-2032 | Forecast Total |
| <b>Machinery and Equipment</b>   |  |                      |          |      |      |       |           |                |
| 73   | A/C Unit - Split System                            | -                    | -        | -    | -    | -     | 46        | 46             |
| 74   | Accessibility Upgrades                             | -                    | 406      | -    | -    | -     | -         | 406            |
| 75   | Balconies  | -                    | -        | -    | -    | -     | 30        | 30             |
| 76   | Bariatric Bed and Surface                          | -                    | 10       | 10   | 10   | 10    | 50        | 90             |
| 77   | Bariatric Mattresses                               | -                    | 9        | -    | -    | -     | -         | 9              |
| 78   | Bath Tub   | -                    | 20       | -    | -    | -     | -         | 20             |
| 79   | Bladder Scanner                                    | -                    | -        | 7    | -    | -     | -         | 7              |
| 80   | Broda Chair  | 21                   | -        | 21   | -    | 21    | 42        | 84             |
| 81   | Building Automation System (BAS)                   | -                    | -        | -    | -    | -     | 1,000     | 1,000          |
| 82   | Ceiling Lifts                                      | -                    | 20       | 20   | 20   | 20    | 80        | 160            |
| 83   | Combination Oven                                   | 50                   | -        | -    | -    | -     | -         | -              |
| 84   | Commercial Food Processor                          | 8                    | -        | -    | -    | -     | -         | -              |
| 85   | Commercial Toaster                                 | -                    | 3        | 3    | -    | -     | -         | 6              |
| 86   | Continuous Ambulatory Delivery Device (CADD) Pumps | -                    | 5        | -    | -    | 5     | -         | 10             |
| 87   | Cooling Tower                                      | 300                  | -        | -    | -    | -     | -         | -              |
| 88   | Domestic Hot Water Pump                            | -                    | -        | -    | -    | -     | 63        | 63             |
| 89   | Domestic Hot Water Storage Tank                    | -                    | -        | -    | -    | -     | 100       | 100            |
| 90   | Domestic Water Equipment                           | -                    | -        | -    | -    | -     | 277       | 277            |
| 91   | Dryer  | -                    | -        | -    | -    | 14    | -         | 14             |
| 92   | Eavestrough, gutter. downspouts                    | -                    | -        | -    | -    | -     | 41        | 41             |
| 93   | Electronic Menu Screens                            | 10                   | -        | -    | -    | -     | -         | -              |
| 94   | Elevator Upgrade                                   | -                    | -        | -    | -    | -     | 790       | 790            |
| 95   | Exhaust Fan Replacement                            | -                    | -        | -    | -    | -     | 60        | 60             |
| 96   | Expansion joints                                   | -                    | -        | -    | -    | -     | 70        | 70             |
| 97   | Fire Alarm System Replacement                      | -                    | -        | -    | -    | 1,218 | -         | 1,218          |
| 98   | Heating & Cooling Circulation Pumps                | -                    | -        | -    | -    | -     | 188       | 188            |


Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

| <div> <div>  <div> Durham Budget 2023 </div> </div> </div> |                                     | 2023 Proposed Budget | Forecast |      |      |       |           | Forecast Total |
|---|-------------------------------------|----------------------|----------|------|------|-------|-----------|----------------|
|   |                                     |                      | 2024     | 2025 | 2026 | 2027  | 2028-2032 |                |
| 99  | Hi-Low Beds                         | -                    | 10       | -    | 10   | 10    | 50        | 80             |
| 100   | Hot Water Boiler                    | -                    | -        | -    | -    | -     | 306       | 306            |
| 101   | Make-up Air Units                   | -                    | -        | -    | -    | -     | 825       | 825            |
| 102   | Mobile Food Carts                   | 9                    | -        | -    | -    | -     | -         | -              |
| 103   | Refridgeration Units - Main Kitchen | -                    | 300      | -    | -    | -     | -         | 300            |
| 104   | Rethem Unit                         | -                    | 20       | -    | -    | -     | -         | 20             |
| 105   | Retherm Unit                        | -                    | -        | 20   | 20   | 20    | 100       | 160            |
| 106   | Roll in Fridge                      | -                    | 6        | 6    | 6    | -     | -         | 18             |
| 107   | Roof Coverings                      | -                    | -        | -    | -    | -     | 30        | 30             |
| 108   | Sanitary Waste                      | -                    | -        | -    | -    | -     | 75        | 75             |
| 109   | Security Equipment                  | 20                   | -        | -    | -    | -     | 95        | 95             |
| 110   | Sit to Stand Lift                   | 6                    | 6        | 6    | 6    | 6     | 30        | 54             |
| 111   | Smart Board - Resident Home Areas   | 12                   | -        | -    | -    | -     | -         | -              |
| 112   | Specialty Mattresses                | 23                   | 24       | 24   | 24   | 24    | 117       | 213            |
| 113   | Steam Boiler                        | -                    | -        | -    | -    | -     | 93        | 93             |
| 114   | Storm Water System                  | -                    | -        | -    | -    | -     | 100       | 100            |
| 115   | Vitals Machine                      | 12                   | -        | 12   | -    | 12    | 24        | 48             |
| 116   | Washing Machine                     | -                    | -        | -    | -    | 14    | -         | 14             |
| Machinery and Equipment Subtotal  |                                     | 471                  | 839      | 129  | 96   | 1,374 | 4,682     | 7,120          |
| Information Technology  |                                     |                      |          |      |      |       |           |                |
| 117   | Desktops                            | -                    | -        | 11   | 21   | -     | 32        | 64             |
| 118   | Laptops - Standard                  | 15                   | 29       | 57   | 15   | 29    | 122       | 252            |
| 119   | Printers                            | 2                    | 2        | 2    | 2    | 2     | 10        | 18             |
| 120   | Smart Board - Resident Home Areas   | -                    | 12       | 12   | 12   | 12    | 24        | 72             |
| 121   | Tablets                             | 3                    | 3        | 3    | 3    | 3     | 15        | 27             |
| Information Technology Subtotal   |                                     | 20                   | 46       | 85   | 53   | 46    | 203       | 433            |


Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
Provides a listing for all projects within the 2023 budget and nine-year capital forecast. See Appendix C for financing details for capital projects proposed in 2023

| <div><div>Durham Budget</div><div>2023</div></div> |  | 2023 Proposed Budget | Forecast |      |      |       |           |                |
|---|--|----------------------|----------|------|------|-------|-----------|----------------|
|   |  |                      | 2024     | 2025 | 2026 | 2027  | 2028-2032 | Forecast Total |
| Furniture and Fixtures  |  |                      |          |      |      |       |           | -              |
| 122   | Furniture Replacement                        | 5                    | 5        | 5    | 5    | 5     | 25        | 45             |
| Furniture and Fixtures Subtotal   |  | 5                    | 5        | 5    | 5    | 5     | 25        | 45             |
| Hillsdale Terraces Long-Term Care Home Total Capital  |  | 496                  | 960      | 239  | 264  | 3,015 | 24,054    | 28,532         |
| Lakeview Manor Long-Term Care Home  |  |                      |          |      |      |       |           |                |
| Buildings and Structures  |  |                      |          |      |      |       |           |                |
| 123   | Parking Lot Rehab - Construction             | -                    | -        | -    | -    | 640   | -         | 640            |
| 124   | Parking Lot Rehab - Design                   | -                    | -        | -    | 60   | -     | -         | 60             |
| Building and Structures Subtotal  |  | -                    | -        | -    | 60   | 640   | -         | 700            |
| Machinery and Equipment   |  |                      |          |      |      |       |           |                |
| 125   | Accessibility Upgrades                       | -                    | 173      | -    | -    | -     | -         | 173            |
| 126   | Ceiling Lifts                                | 40                   | 40       | 40   | 40   | 40    | 140       | 300            |
| 127   | Commercial Toaster                           | -                    | 5        | 5    | -    | -     | -         | 10             |
| 128   | Dish Machine                                 | -                    | 35       | 70   | 35   | -     | -         | 140            |
| 129   | Electronic Menu Screens                      | 5                    | -        | -    | -    | -     | -         | -              |
| 130   | Fire Alarm System Replacement - Construction | -                    | -        | -    | -    | -     | 832       | 832            |
| 131   | Griddle & Gas Range                          | -                    | -        | -    | 20   | -     | -         | 20             |
| 132   | Hi-Low Beds                                  | 30                   | 30       | 60   | 30   | -     | 150       | 270            |
| 133   | Ice Machine                                  | -                    | 8        | -    | -    | -     | -         | 8              |
| 134   | Ice/Water Dispenser                          | -                    | 11       | 11   | -    | -     | -         | 22             |
| 135   | Mattress Replacement                         | -                    | 15       | 15   | 15   | 15    | 75        | 135            |
| 136   | Mobile Food Carts                            | -                    | 8        | -    | -    | -     | -         | 8              |
| 137   | Power Sink Motor                             | -                    | -        | 10   | -    | -     | -         | 10             |
| 138   | Replace Boilers and Steam Boilers            | -                    | -        | -    | -    | 250   | -         | 250            |
| 139   | Roll in Fridge                               | -                    | 8        | -    | 8    | -     | -         | 16             |

Appendix D: 2023 - 2032 Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration Capital Forecast (\$,000's)
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| <div> <div>  <div> Durham<br/>Budget 2023 </div> </div> </div> | 2023 Proposed Budget           | Forecast |      |      |      |           | Forecast Total |
|---|--------------------------------|----------|------|------|------|-----------|----------------|
|   |                                | 2024     | 2025 | 2026 | 2027 | 2028-2032 |                |
| 140   | Sit to Stand Lift              | -        | 50   | 50   | -    | -         | 100            |
| 141   | Specialty Surfaces             | -        | 15   | 15   | 15   | 15        | 135            |
| 142   | Stainless Steel Fridge/Freezer | -        | 12   | 12   | -    | -         | 24             |
| 143   | Steam Boiler                   | 149      | -    | -    | -    | 250       | 250            |
| 144   | Steam Kettle                   | -        | -    | 10   | -    | -         | 10             |
| 145   | Steamer                        | -        | -    | 10   | -    | -         | 10             |
| 146   | Undercounter Ice Dispenser     | -        | 16   | -    | -    | -         | 16             |
| Machinery and Equipment Subtotal  |                                | 224      | 426  | 308  | 163  | 570       | 2,739          |
| Information Technology  |                                |          |      |      |      |           |                |
| 147   | Desktops                       | 4        | 6    | -    | 30   | 4         | 84             |
| 148   | Laptops - Standard             | 25       | 4    | 17   | 21   | 4         | 143            |
| 149   | Tablets                        | 10       | -    | -    | -    | -         | -              |
| Information Technology Subtotal   |                                | 39       | 10   | 17   | 51   | 8         | 227            |
| Furniture and Fixtures  |                                |          |      |      |      |           | -              |
| 150   | Hand Wash Stations/Basins      | -        | 8    | 8    | 8    | -         | 24             |
| 151   | Patio Furniture                | -        | 150  | 150  | -    | -         | 300            |
| Furniture and Fixtures Subtotal   |                                | -        | 158  | 158  | 8    | -         | 324            |
| Lakeview Manor Long-Term Care Home Total Capital  |                                | 263      | 594  | 483  | 282  | 1,218     | 3,990          |
| Long-Term Care Administration   |                                |          |      |      |      |           |                |
| Buildings and Structures  |                                |          |      |      |      |           |                |
| 152   | Seaton Long Term Care Facility | 126,025  | -    | -    | -    | -         | -              |
| Building and Structures Subtotal  |                                | 126,025  | -    | -    | -    | -         | -              |

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| <div> <div>  <div> Durham<br/>Budget 2023 </div> </div> </div> | 2023 Proposed Budget | Forecast |       |       |       |           | Forecast Total |
|---|----------------------|----------|-------|-------|-------|-----------|----------------|
|   |                      | 2024     | 2025  | 2026  | 2027  | 2028-2032 |                |
| Information Technology  |                      |          |       |       |       |           |                |
| 153 Laptops - Standard  | 34                   | 6        | 36    | 34    | 6     | 111       | 193            |
| Information Technology Subtotal   | 34                   | 6        | 36    | 34    | 6     | 111       | 193            |
| Long-Term Care Administration Total Capital   | 126,059              | 6        | 36    | 34    | 6     | 111       | 193            |
| Total Capital Fairview Lodge, Hillsdale Estates, Hillsdale Terraces, Lakeview Manor, and Long-Term Care Administration                          | 127,680              | 4,239    | 3,335 | 1,238 | 6,913 | 30,178    | 45,903         |